Housing Opportunity for All Overview of the County's Comprehensive Housing Strategy (CHS)



Enterprise | Lisa Sturtevant and Associates | Green Door Advisors | McMillon Communications | University of Maryland | Virginia Tech

Presentation overview

4/25/2019

Prince George's County Comprehensive Housing Strategy

- Overview of Housing Opportunity for All
- Snapshot of the local housing market
- Priority actions for shorter-term implementation
- Next steps



Prince George's County Comprehensive Housing Strategy





Lisa Sturtevant & Associates









Process overview

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Comprehensive Housing Strategy

Phase 1 Existing & future conditions analysis June 2017 – March 2018

Phase 2 Development of principles, goals, & targets March 2018 – May 2018

> Phase 3 Strategy development & delivery May 2018 – December 2018

Ongoing public & stakeholder engagement Ongoing



Housing needs survey



Focus groups and interviews



Programs and policies assessment



Housing needs and market analysis



Communications

Stakeholder engagement

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Key stakeholder engagement activities included:

- 4 public meetings
- 8 focus groups
- 20+ County staff and stakeholder interviews
- Surveys
 - Online in-commuter survey
 - Telephone survey of current residents
- Bimonthly meetings with the Advisory Group
- Briefings with Ad Hoc Subcommittee
- CHS Communications Toolkit

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Housing Opportunity for All will accomplish the following goals:

- Support existing residents, including long-time residents, seniors, and residents at-risk of displacement
- Attract new residents, including millennials, families, employers, and developers

Goals

 Build on strategic investments & submarket conditions, including TOD areas like the Purple Line Corridor, areas around other strategic investments, TNI areas, and Opportunity Zones

Guiding principles

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Two types of strategies

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Prince George's County will implement two types of strategies over the next 10 years:



Cross-cutting strategies to build the capacity needed to implement *Housing Opportunity for All*

- Enhance policies and incentives for housing development.
 - Increase collaboration, coordination, and transparency.
 - Expand funding and diversify financing mechanisms.



Targeted strategies, which will address specific housing needs and market conditions throughout Prince George's County

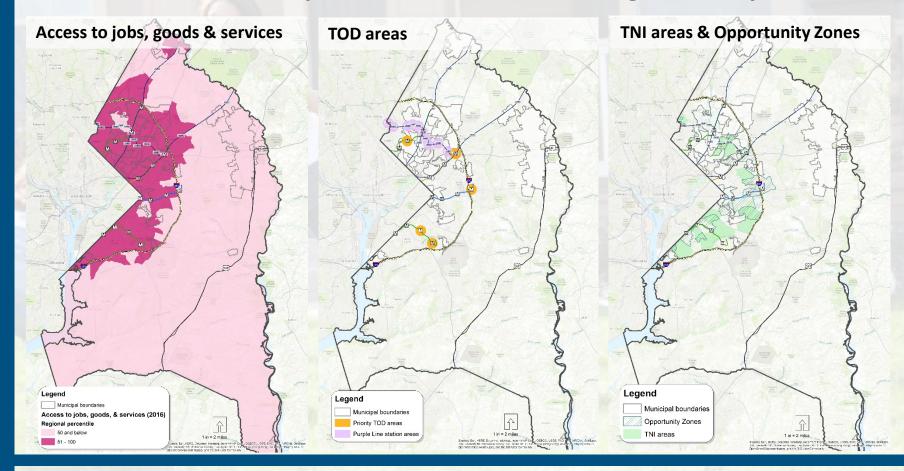
- Encourage new, context-sensitive development that expands housing types.
- Improve the quality of the County's existing housing supply.
- Build stronger economic opportunity and revitalize neighborhoods.

Targeting resources to drive impact

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Many actions will be implemented countywide. Some actions are implemented in a more targeted way.

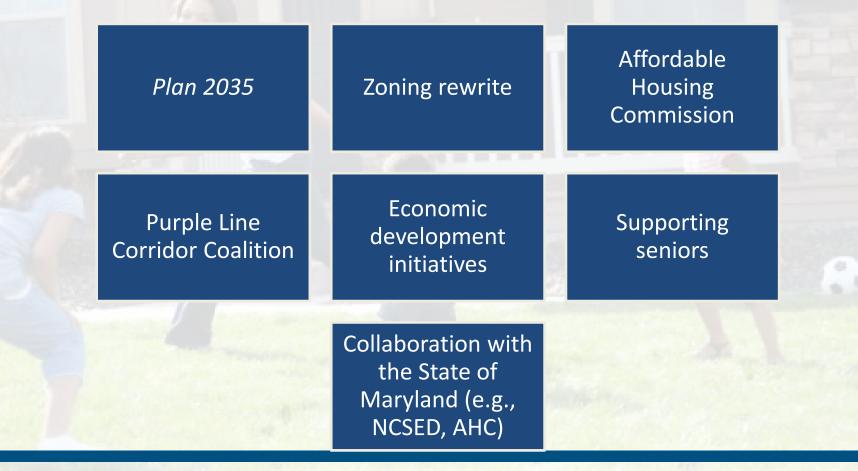


Connections with other initiatives

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Housing Opportunity for All builds on years of progress, including past and ongoing planning efforts and initiatives.





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Snapshot of the local housing market

Changing demographics, changing demand

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SENIORS (AGED 65+) CHANGE IN SENIORS (2010-2015): +11%

 $\begin{array}{c} \text{county's total senior population (2015):} \\ \textbf{37\%} \end{array}$

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What demographic changes are driving demand?

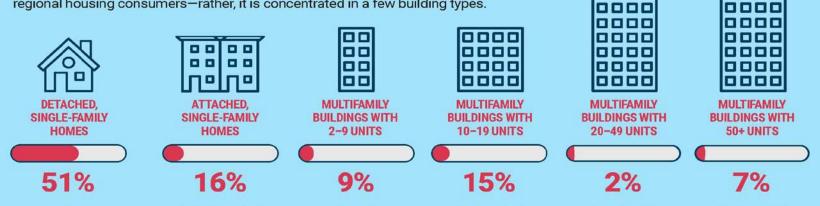
- More seniors
- Smaller and larger households
- Anticipated growth
- Demand for neighborhoods with amenities and resources

Current housing supply

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HOUSING TYPES

The county's current housing stock does not offer a wide range of options to regional housing consumers-rather, it is concentrated in a few building types.

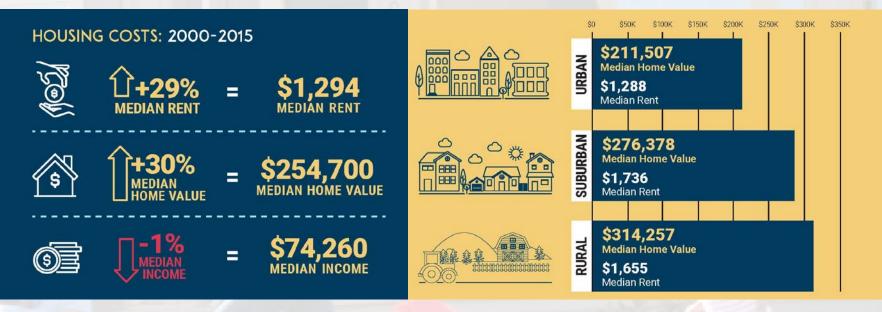


What types of housing are common within the County today?

- Single-family, detached homes
- Multifamily apartment buildings (5+ units)
- Larger apartments (4+ bedrooms)

Changing, varied market conditions

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- How are market conditions changing within the county?
 - Higher rents & home values, lagging income growth countywide
 - Stronger market conditions in rural subarea
 - Weaker market conditions in urban subarea



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Overview of the strategies in the CHS

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Cross-cutting strategies

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Strategies designed to build the County's capacity

Cross-cutting Strategy #1

Enhance **policies** and incentives to promote housing development and preservation throughout the county.

Cross-cutting Strategy #2

Increase collaboration, coordination and transparency.

Cross-cutting Strategy #3

Expand **funding and diversify financing mechanisms** to increase development and other housing opportunities.

Cross-cutting strategy #1

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Enhance policies and incentives to promote housing development and preservation throughout Prince George's County. Creates a supportive environment for housing development

Offers additional tools to stabilize vulnerable residents

Cross-cutting strategy #2

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Expands partnerships within and outside of County government.

Increase collaboration, coordination, and transparency.

Positions the County to better respond to housing market conditions and needs.

Cross-cutting strategy #3

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Engages the private and philanthropic sectors.

Expand funding and diversify financing to increase development and other housing opportunities. Attracts a broader range of developers to work in the county.

Targeted strategies

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Strategies designed to address specific housing needs and market conditions

Targeted Strategy #1

Encourage new, **context-sensitive development** that expands housing types to serve the county's diverse population and distinct geographic character.

Targeted Strategy #2

Improve quality of the county's existing housing supply, including older homes and income-restricted properties, and help keep housing costs low to **stabilize residents** at-risk of displacement.

Targeted Strategy #3

Use new housing development and coordinated public investments to build stronger economic opportunity and revitalize neighborhoods.

Targeted strategy #1

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Meets the changing needs of the county's diverse population.

Encourage new, context-sensitive development that expands housing types. Accounts for the county's unique urban, suburban, and rural character.

Targeted strategy #2

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Helps residents facing higher housing costs by lowering these costs or protecting income restrictions.

Improve quality of the county's existing housing supply and help keep housing costs low to stabilize residents at-risk of displacement. Improves the quality of homes so residents can stay in them.

Targeted strategy #3

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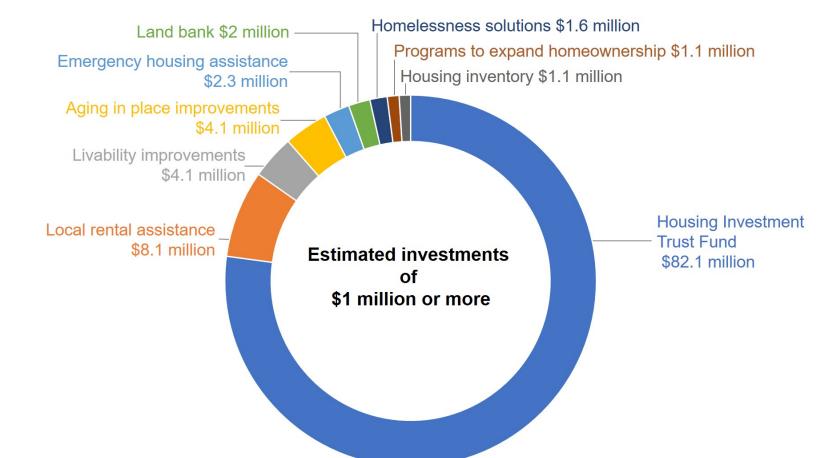
Uses housing development to provide additional community benefits.

Use new housing development and coordinated public and private investments to build stronger economic opportunity and revitalize neighborhoods. Builds on existing delivery models like TNI, as well as Opportunity Zones.

Estimated investments for actions with direct costs

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This exhibit is intended to illustrate potential investments associated with the proposed approach in Housing Opportunity for All. These estimates are intended to provide an illustration of how much each action could cost, depending on the approach. However, different approaches, based on policy decisions made during implementation, would result in various levels of investment, impact, or both.

Immediate steps to support implementation

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Stronger internal capacity and coordination

Establish a cross-departmental team to guide CHS implementation.

Transparency and accountability

- Develop metrics and an online dashboard to measure implementation
- Expand focus of "Common Ownership Commission" to include tenants.
- Establish regular stakeholder meetings to educate groups and receive feedback.

Supports for vulnerable residents

- Create a robust toolkit to support tenants facing eviction or housing crisis.
- Identify submarkets that could support inclusionary housing.
- Increased and more diverse financing
 - Submit Section 108 application
 - Update solicitation processes for existing funding to reflect priorities for preservation and geographic target areas.



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Q & A

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Housing Opportunity for All

Full strategy available here (click link). Visit the project page for other materials (click link).