

Goal	Objectives	ESF 1 Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Participate in development of NCR Strategic Plan for Voice. (Coordinating with SWIC Working Group - Statewide Interoperability Coordinators)	Oct 2013-Sept 2015	RESF 1 w/SWICs
		Identify next generation backup communications for mass distribution to RESF-1 personnel to replace the current PTT devices that are being phased out	Oct 2013-Sept 2015	RESF 1 w/SWICs
		Manage Radio Upgrades and maintain coordination of upgrades across jurisdictions	Oct 2013-Sept 2015	RESF 1 w/SWICs
		Ensure communication interoperability across agencies	Oct 2013-Sept 2015	RESF 1 w/SWICs
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	Identify how RESF-1 can make greater use of NCRNet	Oct 2013-Sept 2015	RESF 1 w/SWICs
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.	Continue to develop CCTV video sharing capability across NCRNet.	Oct 2013-Sept 2015	RESF 1 w/SWICs
		Develop mobile video sharing capability	Oct 2013-Sept 2015	RESF 1 w/SWICs
		Begin process to expand use of mobile video on DoT and other ESF-1 vehicles	Oct 2013-Sept 2015	RESF 1
		Develop Video Sharing Conops, including any technical, legal & policy issues	Oct 2013-Sept 2015	RESF 1 w/SWICs
		Identify bandwidth constraints on video sharing and explore options for increasing as appropriate	Oct 2013-Sept 2015	RESF 1 w/SWICs
Coordination & Collaboration with IT personnel over video sharing and mobile bandwidth		Oct 2013-Sept 2015	RESF 1	
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Maintain and enhance RITIS to provide additional and expanded capabilities for greater situational awareness	Oct 2013-Sept 2015	RESF 1
		Explore potential for RITIS interface for WebEOC feeds, additional data input capabilities, as well as training/exercise instances of RITIS	Oct 2013-Sept 2015	RESF 1
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Maintain and enhance RITIS for greater public situational awareness via VJIC and other public facing interfaces	Oct 2013-Sept 2015	RESF 1
Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.	Make Vehicle-Probe Project (VPP) Analysis Suite available to Fusion Centers and other public safety partners as a dashboard for RITIS	Oct 2013-Sept 2015	RESF 1 w/ Fusion Centers	

Goal	Objectives	ESF 1 Tasks and Outcomes	Timeline	Responsible Party
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Explore options for automated sharing of CAD data with ESF-1 agencies to accelerate alerts and response for transportation related incidents	Oct 2013-Sept 2015	RESF 1
Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Develop plans and agreements for use of rail and maritime infrastructure in evacuation and emergency logistics	Oct 2013-Sept 2015	RESF 1
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.	Identify hazard (flood, earthquake, hurricane, etc.) prone critical transportation infrastructure areas and develop appropriate contingency plans	Oct 2013-Sept 2015	RESF 1
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.	Identify and implement RITIS Mirror Site for resiliency	Oct 2013-Sept 2015	RESF 1
		Inventory RESF-1 Critical Systems and Identify unmet resiliency requirements	Oct 2013-Sept 2015	RESF 1
		Ensure Region has appropriate backup power on all RETC traffic control points for proper traffic control during power outages, especially if evacuation is required under power outages	Oct 2013-Sept 2015	RESF 1
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Continue to develop evacuation plans which are coordinated across jurisdictions.	Oct 2013-Sept 2015	RESF 1 w/ RESF 5
		Foster participation in ETOP Evacuation and Re-entry Planning Course, Mass Care and Evacuation exercises, Utilities Failure Exercise, Rail Service Based exercise, Intermodal Exercise	Oct 2013-Sept 2015	RESF 1 w/ ETOP
		Foster staff participation in IMT training, exercises, and operations	Oct 2013-Sept 2015	RESF 1 w/ ETOP
		Increase Emergency Management training opportunities for ESF-1 partners	Oct 2013-Sept 2015	RESF 1 w/ ETOP
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.	Coordinate with law enforcement sharing infrastructure for LPR and Traffic Cameras	Oct 2013-Sept 2015	RESF 1 w/ RESF 13
		Provide personal radiation monitors for appropriate ESF-1 personnel and vehicles	Oct 2013-Sept 2015	RESF 1
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.	Ensure/Enhance RESF-1 input to PIOs regarding transportation messaging for inclusion in general emergency public outreach	Oct 2013-Sept 2015	RESF 1 w / RESF 15
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.			
	Develop plans, exercise plans, purchase necessary resources, train staff, coordinate with support agencies	Oct 2013-Sept 2015	RESF 1 w/RESF 5	

Goal	Objectives	ESF 1 Tasks and Outcomes	Timeline	Responsible Party
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Conduct NCR Emergency Evacuation Transportation Seminar/Trainings	Oct 2013-Sept 2015	RESF 1 w/ ETOP + RESF 5
		Ensure appropriate traffic equipment is available in case of evacuation (e.g. Evacuation equipment trailers or stockpiles)	Oct 2013-Sept 2015	RESF 1
		Coordinate with other entities on multifunctional exercises	Oct 2013-Sept 2015	RESF 1 w/ ETOP
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Identify and work to resolve regional policy, procedural, and legal issues impacting transportation coordination.	Oct 2013-Sept 2015	RESF 1
		Enhance use of MOUs and Mutual Aid agreements among ESF-1 partners, especially where needed to facilitate resource sharing across state lines	Oct 2013-Sept 2015	RESF 1

Goal	Objectives	RESF 2 Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Participate in development of NCR Strategic Plan for Voice.	Oct. 2013 - Sept 2015	ESF 2- CIOs Committee
		Investigate feasibility for potential to use NCR ICI for voice communication resiliency	Oct. 2013 - Sept 2015	ESF 2- CIOs Committee
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	NCR ICI Sustainment Plan and Cost Model	Oct. 2013 - Sept 2015	ESF 2/CIOs
		Expand participation in NCRNet: applications and sites	Oct. 2013 - Sept 2015	CIOs w/ ESFs & RWGs
		Enhance NCRNet Security & review standards & policies	Oct. 2013 - Sept 2015	CISSO sub-committee
		Maintain and expand GIS capabilities	Oct. 2013 - Sept 2015	GIS Sub-Committee
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.	Assess video sharing expansion across NCRNet	Oct. 2013 - Sept 2015	ESF 2- CIOs w/subgrantees
		Support video sharing through mobile applications	Oct. 2013 - Sept 2015	ESF 2- CIOs w/subgrantees
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Foster coordination, support maintenance and development of information sharing capabilities.	Oct. 2013 - Sept 2015	ESF 2/CIOs, ESF 4 & 13
		Develop a plan for shared critical services as CAD, RMS & others to support ECC, PSAP & EOC operations	Oct. 2013 - Sept 2015	ESF 2/CIOs, ESF 4 & 13
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Assist Public Information Officers and Emergency Managers in maintenance and development of new communications tools	Oct. 2013 - Sept 2015	ESF2/CIOs, ESF 5, & ESF15/PIOs
	Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.	Review information sharing, data exchange and security methods adopted in NCR for currency and consistency	Oct. 2013 - Sept 2015	ESF 2 and core ESFs
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Advise on 9-1-1 Interoperability opportunities.	Oct. 2013 - Sept 2015	ESF 2
		Assist in developing strategy for strengthening 911 technical interoperable capabilities	Oct. 2013 - Sept 2015	ESF 2
Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Develop plan for a collaborative information sharing clearinghouse with utility and telecommunications providers to strengthen regional situational awareness	Oct. 2013 - Sept 2015	ESF 2 and CIP RWG
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.	Participate in planning for loss of communications infrastructure	Oct. 2013 - Sept 2015	ESF 2 and CIP RWG

Goal	Objectives	RESF 2 Tasks and Outcomes	Timeline	Responsible Party
<p>critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.</p>	<p>Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.</p>	<p>Participate in planning for loss of communications infrastructure</p>	<p>Oct. 2013 - Sept 2015</p>	<p>ESF 2 and CIP RWG</p>
<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.</p>	<p>Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.</p>	<p>Participate in Communications Interoperability Courses, Utilities Failure Exercise, Cyber Con Ops Seminar</p>	<p>Oct. 2013 - Sept 2015</p>	<p>ESF 2, ESF 5 & ETOP</p>
	<p>Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.</p>	<p>Conduct assessment of ICI and IAMs security capabilities & develop long term 'living' plan to for investments to keep capabilities current</p>	<p>Oct. 2013 - Sept 2015</p>	<p>ESF2/CIOs & CIP RWG</p>
	<p>Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.</p>			
	<p>Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.</p>			
	<p>Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.</p>			
	<p>Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.</p>	<p>Identify and work to resolve regional policy, procedural, and legal issues related to interoperable communications; update ICI polices and governance model</p>	<p>Oct. 2013 - Sept 2015</p>	<p>ESF 2, partners, & MWGOG</p>

Goal	Objectives	RESF 3A Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.			
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.			
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.			
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Work with PIOs on messaging to the public, test in Utilities Failure exercise	Jul-Sep 2014	PIOs/CIP RPWG/RESF-3A
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.			

Goal	Objectives	RESF 3A Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.</p>	<p>Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.</p>	Supply Chain Exercise	Oct 2013-Sept 2015	CIP RPWG/RESF-3A
		Utilities Failure Exercise	Jul-Sep 2014	ETOP/CIP/RESF-3A/Subgrantee
		Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Sep 2014	ETOP/CIP/RESF-3A/Subgrantee
	<p>Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.</p>	Partner with DHS to apply for/conduct a Regional Resilience Assessment (RRAP) of the NCR's water and wastewater systems.	Oct 2013-Sept 2015	RESF-3A
		Partner with the U.S. Army 249th Prime Power Engineer Battalion to carry out electrical assessments of critical water facilities within the NCR. Under the initial proposal, the 249th would assess two facilities each month beginning in JAN 2014, and continuing for several months.	Jan 2014 - Sept 2015	RESF-3A/U.S. Army
		Develop water outage regional plan in coordination with Emergency Managers	Oct 2013-Sept 2015	CIP RPWG/ RESF 5/ RESF-3A/Planners
	<p>Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.</p>	Maintain Water Security Monitoring capability, ensure a smooth transition to local funding.	Oct 2013-May 2014	CIP RPWG/RESF-3A
		Foster participation in Utilities Failure exercise	Jul-Sep 2014	ETOP/CIP/RESF-3A/Subgrantee
		Maintain WARN website	Oct 2013-Sept 2015	CIP RPWG/RESF-3A
	<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.</p>	<p>Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.</p>		
<p>Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.</p>				
<p>Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.</p>				

Goal	Objectives	RESF 3A Tasks and Outcomes	Timeline	Responsible Party
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.			
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.			

Goal	Objectives	ESF 3B Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Participate in development of NCR Strategic Plan for Voice.	on-going	ESF 3B
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	RESF3 Debris: Update RICCS communication list.	Review in December 2013	John Snarr, COG
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Ensure information is shared with appropriate officials	on-going	ESF 3B
	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Maintain water security monitoring capability	on-going	ESF 3B
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Develop and ensure communications protocols with PIOs to ensure public is informed of water security actions	on-going	ESF 3B
	Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.			
Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	RESF3 Debris: Renew effort to get any missing jurisdictions to sign the Debris Mutual Aid Operational Plan. Update any information that may have changed for existing signatories.	Get signatures for missing jurisdictions by June 2014	John Snarr, COG
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.			
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.			
	Objective 4.1: Continue to develop and coordinate	Participate in Radiation Monitoring training	on-going	ESF 3B

Goal	Objectives	ESF 3B Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.</p>	<p>Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.</p>	<p>Participate in Public Communications training</p>	<p>on-going</p>	<p>ESF 3B</p>
		<p>Participate in Utilities Failure exercise</p>	<p>on-going</p>	<p>ESF 3B</p>
		<p>Participate in PPE training</p>	<p>on-going</p>	<p>ESF 3B</p>
	<p>Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.</p>			
	<p>Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.</p>			
	<p>Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.</p>			
	<p>Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.</p>			
<p>Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.</p>	<p>Identify and work to resolve regional policy, procedural, and legal issues</p>	<p>on-going</p>	<p>ESF 3B</p>	

Goal	Objectives	RESF 4, 9, 10 Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Maintain Radio Cache capability	Oct 2013-Sept 2015	Radio Managers, ESF4
		Participate in development of NCR Strategic Plan for Voice, to include encryption and Interoperability.	Oct 2013-Sept 2015	ESF 4
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	Create regional NCR GIS capability by ensuring local GIS systems are interoperable to foster sharing of operational information	Oct 2013-Sept 2015	ESF 4, ESF 2
		Maintain and expand CAD-to-CAD capabilities, including regional implementation plan, MOUs, and Concept of Operations Plan	Oct 2013-Sept 2015	ESF 4, subgrantee
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.			
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Continue to work in an inclusive fashion with PIOs, Emergency Managers, and others on regional messaging to the public.	Oct 2013-Sept 2015	ESF 4, 5, 15
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.	Work with Fusion Centers to develop discipline-specific products	Oct 2013-Sept 2015	ESF 4, Fusion Centers
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Maintain and expand CAD-to-CAD capabilities , including regional implementation plan, MOUs, and Concept of Operations Plans	Oct 2013-Sept 2015	ESF 4, ESF 2
		Create regional NCR GIS capability by ensuring local GIS systems are interoperable to foster sharing of operational information	Oct 2013-Sept 2015	ESF 4, ESF 2

Goal	Objectives	RESF 4, 9, 10 Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.</p>	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.			
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.	Develop NCR Regional Continuity of Operations plan for 911 Centers to reduce the likelihood of 911 outages	Oct 2013-Sept 2015	ESF 4, PSAP Directors, Emergency managers
		Develop regional fire suppression plan during water outages		
	Develop regional fire suppression plan during power outages	Oct 2013-Sept 2015	ESF 4	
Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.				
	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	In coordination with NCR NIMS Officers support ICS training for partners like Schools and Public Health	Oct 2013-Sept 2015	ESF 4, NIMS Officers
		Encourage hospitals to participate in relevant exercises	Oct 2013-Sept 2015	ESF 4
		Encourage 911 Centers to participate in relevant exercises	Oct 2013-Sept 2015	ESF 4, PSAP Directors, Emergency managers
		Along with other Public Safety agencies, participate in Active Shooter and IED training and exercises	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in Swift Water training	Apr-Jun 2014; Jul- Sep 2014	ESF 4, ETOP
		Foster participation in Water Operations training	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in Mass Casualty Incident Cache exercise	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in Radiation Monitoring training	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in Weapons of Mass Destruction training	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in PPE training	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in IMT training, exercises, and operations	Oct 2013-Sept 2015	ESF 4, ETOP
		Foster participation in Mass Care and Evacuation exercises	Oct 2013-Sept 2015	ESF 4, ETOP
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.	In coordination with Police Chiefs, develop regional on-scene victim care capabilities for Police and Fire personnel in response to an Active Shooter event	Oct 2013-Sept 2015	ESF 4, 13
		In coordination with Police Chiefs, sustain Bomb Squad capabilities	Oct 2013-Sept 2015	ESF 4, 13
		Develop and maintain Swift Water Operations capabilities	Oct 2013-Sept 2015	ESF 4

Goal	Objectives	RESF 4, 9, 10 Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.</p>		Develop local sustainment model for PPE capability	Oct 2013-Sept 2015	ESF 4
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.	In coordination with Emergency managers and Volunteer Coordinators, foster sustainment of CERT programs in the NCR	Oct 2013-Sept 2015	ESF 4, 5, 16
		Continue to work in an inclusive fashion with PIOs, Emergency Managers, and others on regional messaging to the public.	Oct 2013-Sept 2015	ESF 4, 5,15
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Encourage hospitals to participate in relevant exercises	Oct 2013-Sept 2015	ESF 4, ETOP
		Fully implement and sustain the NCR Patient Tracking capability	Oct 2013-Sept 2015	ESF 4, ERS
		Work with HM RPWG to maintain and enhance NCR Mass Casualty Care Cache	Oct 2013-Sept 2015	ESF 4, HM RPWG
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Work with COG Attorney's Committee, and other relevant parties, to resolve IMT deployment issues. Develop local sustainment model for IMT, including succession model	Oct 2013-Sept 2015	ESF 4, 5
		Create regional NCR GIS capability by ensuring local GIS systems are interoperable to foster sharing of operational information	Oct 2013-Sept 2015	ESF 4, 2
		Participate in annual Fire/Police/Emergency Management meeting	Oct 2013-Sept 2015	ESF 4, 5, 13
		Resolve issues with regional implementation of Patient Tracking capability	Oct 2013-Sept 2015	ESF 4, ERS
		Maintain and expand CAD-to-CAD capabilities, including regional implantation plan, MOUs, and Concept of Operations Plans	Oct 2013-Sept 2015	ESF 4
		Assess potential benefits of regional purchasing and procurement programs.	Oct 2013-Sept 2015	ESF 4, MWCOG
		Identify and work to resolve regional policy, procedural, and legal issues	Oct 2013-Sept 2015	ESF 4

Goal	Objectives	RESF 5 Tasks and Outcomes	Timeline	Responsible Party	
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Foster participation in biannual communications exercises that test all regional communications platforms.	Sept 2013-Sept 2015	ESF 5	
		Maintain WAWAS system capability	Sept 2013-Sept 2015	ESF 5	
		Participate in development of NCR Strategic Plan for Voice, to include encryption and Interoperability.	Sept 2013-Sept 2015	ESF 5	
		Maintain two-way satellite radio system capability	Sept 2013-Sept 2015	ESF 5	
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	Maintain EMNet system capability	Sept 2013-Sept 2015	ESF 5	
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.	Participate in expansion of DOT CCTV project	Sept 2013-Sept 2015	ESF 5/ESF 1	
		Participate in Mobile CCTV project	Sept 2013-Sept 2015	ESF 5	
		In coordination with CIOs, investigate alternate methods of maintaining VTC regional capability at lower cost	Sept 2013-Sept 2015	CIOs/ESF 5	
	Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Maintain WebEOC capability, enhance to address emerging technology and lessons learned	Sept 2013-Sept 2015	ESF 5
			Develop Situational Awareness Dashboard capability for all jurisdictions	Sept 2013-Sept 2015	ESF 5/DCSHEMA
Work to consolidate efforts on regional situational awareness projects.			Sept 2013-Sept 2015	ESF 5	
In coordination with CIOs, investigate alternate methods of maintaining VTC regional capability at lower cost			Sept 2013-Sept 2015	CIOs/ESF 5	
Develop program to share best practices among Emergency Managers and partners			Sept 2013-Sept 2015	ESF 5	
Maintain PROTECT system capability, transition to alternate funding source			Sept 2013-Sept 2015	ESF 5/METRO	
Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.		Complete RFP process for Text Alert capability	2014	ESF 5/ Fairfax OEM	
		In coordination with PIOs, continue to develop regional messages to the public	Sept 2013-Sept 2015	ESF 5, PIOs	
		Support PIOs in regional communications efforts to include CapitAlerts and social media	Sept 2013-Sept 2015	ESF 5, PIOs	
		In coordination with ESF 6/11 and PIOs, continue to develop coordinated 211 capabilities in the NCR	Sept 2013-Sept 2015	ESF 5, ESF 6/11, PIOs	

Goal	Objectives	RESF 5 Tasks and Outcomes	Timeline	Responsible Party
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.	Work with Fusion Centers to develop products for Emergency Managers that include actionable intelligence for Emergency Management	Sept 2013-Sept 2015	ESF 5
		Develop and maintain quarterly Fusion Center briefings to ESF 5 meetings	Sept 2013-Sept 2015	ESF 5
		Coordinate with Fusion Centers to ensure Emergency Managers are recipients of all desired/relevant products	Sept 2013-Sept 2015	ESF 5
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Foster 911 agency participation in training and exercises	Sept 2013-Sept 2015	ESF 5
		Coordinate with 911 Centers to plan to prevent and respond to 911 outages	Sept 2013-Sept 2015	ESF 5
		Foster participation in ICS specific training	Sept 2013-Sept 2015	ESF 5
	Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	In coordination with CIP, develop and participate in ELO program for EOCs	Sept 2013-Sept 2015
In coordination with CIP, develop regional priority facility restoration list for utilities			Sept 2013-Sept 2015	ESF 5/CIP
Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.		Develop strategic guidance for Emergency Managers on CIKR	Dec-13	Emergency Planners
		Work with CIP RPWG to prioritize planning efforts	Sept 2013-Sept 2015	ESF 5/CIP
Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.		Develop and implement projects for shelter resiliency in coordination with CIP	Sept 2013-Sept 2015	ESF 5/CIP
	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery	Coordinate NCR Emergency Planning	Sept 2013-Sept 2015	ESF 5
		Coordinate planning with NCR ERS programs	Sept 2013-Sept 2015	ESF 5/ERS
		Coordinate NCR NIMS Officers	Sept 2013-Sept 2015	ESF 5/ETOP
		Coordinate NCR Training and Exercise Officers	Sept 2013-Sept 2015	ESF 5/ETOP
		Foster participation in ETOP trainings and exercises	Sept 2013-Sept 2015	ESF 5/ETOP
		Participate in development of annual NCR THIRA	Sept 2013-Sept 2015	Emergency Planners
		Foster participation in Position-specific ICS training	Sept 2013-Sept 2015	ESF 5/ETOP
		Develop regional Sheltering Annex	Sept 2013-Sept 2015	Emergency Planners
		Develop Long-term Recovery Annex model for localities	Sept 2013-Sept 2015	Emergency Planners
		Update COG regional snow response plan with recommendations for addressing gaps.	Sept 2013-Sept 2015	Emergency Planners
		Develop Transportation Evacuation Annex	Sept 2013-Sept 2015	Emergency Planners

Goal	Objectives	RESF 5 Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.</p>	<p>efforts from all-hazards events.</p>	Develop School Preparedness guidance and Seminars on planning for incidents that involve natural hazards, active shooter, school violence, and behavioral health issues	Sept 2013-Sept 2015	Emergency Planners
		Develop Critical Infrastructure/Key Resource Restoration Concept of Operations	Sept 2013-Sept 2015	Emergency Planners/ CIP RPWG
		Develop Cyber Preparedness Plan including COOP model	Sept 2013-Sept 2015	Emergency Planners
		Develop Special Events and Mass Gatherings Model	Sept 2013-Sept 2015	Emergency Planners
		Revise RECP	Sept 2013-Sept 2015	ESF 5/Planners
		Foster staff participation in IMT training, exercises, and operations	Sept 2013-Sept 2015	ESF 5
	<p>Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.</p>	Foster awareness of efforts of other ESFs	Sept 2013-Sept 2015	ESF 5
		Sustain resource typing efforts, enhance in response to emerging capabilities, in coordination with NIMS Officers	Sept 2013-Sept 2015	ESF 5/ NIMS Officers
	<p>Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.</p>	Work with Volunteer Coordinators to support NCR Volunteer Development and Coordination	Sept 2013-Sept 2015	ESF 5/ ESF 16
		In coordination with NIMS Officers, work with VOADs to create regional database for resource typing of VOAD assets	Sept 2013-Sept 2015	ESF 5/NIMS Officers
		In coordination with Volunteer Coordinators, support regional Citizen Corps initiatives	Sept 2013-Sept 2015	ESF 5/ ESF 16
		Develop Federal workforce emergency evacuation awareness training and exercise	Sept 2013-Sept 2015	ESF 5/DCHSEMA
		In coordination with PIOs and Volunteer Coordinators, continue regional Community Preparedness and Participation activities	Sept 2013-Sept 2015	ESF 5/ ESF 16
	<p>Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.</p>	Foster Healthcare participation in training and exercises related to ICS, evacuation, sheltering	Sept 2013-Sept 2015	ESF 5
		Develop regional program to review emergency plans of care facilities	Sept 2013-Sept 2015	ESF 5
		Participate in Patient tracking project to ensure the capability is used for Family Reunification	Sept 2013-Sept 2015	ESF 5
	Develop Federal workforce emergency evacuation awareness training and exercise	Sept 2013-Sept 2015	ESF 5/DCHSEMA	

Goal	Objectives	RESF 5 Tasks and Outcomes	Timeline	Responsible Party
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Foster Mass Care participation in training and exercises related to ICS, evacuation, sheltering	Sept 2013-Sept 2015	ESF 5
		Link local and subregional evacuation plans to coordinate evacuation plans	Sept 2013-Sept 2015	ESF 5
		Identify regional shelters	Sept 2013-Sept 2015	ESF 5
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Revise RECP	Sept 2013-Sept 2015	ESF 5/Planners
		Revise 1st Hour Checklist	Sept 2013-Sept 2015	ESF 5/Planners
		Develop Mutual Aid Operations Plan	Sept 2013-Sept 2015	ESF 5/Planners
		In coordination with COG Attorney Committee, and other relevant parties, to resolve IMT deployment issues. Develop local sustainment model for IMT, including succession model	Sept 2013-Sept 2015	ESF 5
		Participate in annual Fire/Police/Emergency Management meeting	Sept 2013-Sept 2015	ESF 5/ ESF4/ ESF 13
		Identify and work to resolve regional policy, procedural, and legal issues	Sept 2013-Sept 2015	ESF 5

Goal	Objectives	ESF 6, 11 Tasks and Outcomes	Timeline	Responsible Party
<p>Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.</p>	<p>Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.</p>	<p>In collaboration with ESF-2 and RESF-5 ensure that RESF-6/11 agencies are able to communicate by voice to meet operational needs.</p>	<p>Ongoing</p>	<p>ESF 6/11, ESF 2, ESF 5</p>
	<p>Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.</p>	<p>In collaboration with ESF-2 and RESF-5 ensure that RESF-6/11 agencies are able to share data regionally to meet operational needs.</p>	<p>Ongoing</p>	<p>ESF 6/11, ESF 2, ESF 5</p>
	<p>Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.</p>			
<p>Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.</p>	<p>Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.</p>	<p>In collaboration with RESF-2 and RESF-5 ensure that RESF-6/11 agencies are able to participate in and share information via the situational awareness tools deployed throughout the NCR.</p>	<p>Ongoing</p>	<p>ESF 6/11, ESF 2, ESF 5</p>
		<p>In coordination with Emergency Managers and PIOs, continue to develop coordinated 211 capabilities in the NCR</p>	<p>Ongoing</p>	<p>ESF 6/11, ESF 15, ESF 5</p>
		<p>Maintain NCR access to 2-1-1 call centers 24 hours a day, 7 days a week; In Coordination with 2-1-1 NCR Work Group, redesign and improved public search of 2-1-1 metrodc website underway</p>	<p>2013-2014</p>	<p>2-1-1 VA, 2-2-1 MD & 211/311 in DC</p>
		<p>In Coordination with 2-1-1 NCR Work Group, maintain updates to the 2-1-1 regional database and improved public search</p>	<p>Ongoing</p>	<p>2-1-1 VA, 2-2-1 MD & 211/311 in DC</p>
		<p>Seek funding to maintain software platform that connects 2-1-1 regional database across state borders and emergency texting.</p>	<p>Spring 2014</p>	<p>United Way NCA</p>
		<p>Maintain NCR access to 2-1-1 call centers 24 hours a day, seven days a week.</p>	<p>Ongoing</p>	<p>2-1-1 VA, 2-2-1 MD & 211/311 in DC</p>
		<p>In coordination with 2-1-1 NCR Work Group, develop back-up plans and agreements and coordinated protocol for preparing for and responding during emergency situations</p>	<p>2014/2015</p>	<p>2-1-1 VA, 2-2-1 MD & 211/311 in DC</p>
	<p>In coordination with PIOs and Emergency Managers, continue to develop regional messages to the public.</p>	<p>Ongoing</p>	<p>ESF 6/11, ESF 15, ESF 5</p>	

Goal	Objectives	ESF 6, 11 Tasks and Outcomes	Timeline	Responsible Party
	Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.			
Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Continue to provide support to Shelter Power Task Force in their effort to evaluate back-up power for shelter sites in the NCR.	Ongoing	American Red Cross in the National Capital Region
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.			
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.			
Goal Four: Ensure Regional Core Capabilities:	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Foster participation in Community Mass Care Management Course	Ongoing effort	ESF 6&11/ETOP
		Foster participation in Mass Care and Evacuation exercises	Ongoing effort	ESF 6&11/ETOP
		Foster participation in Mass Care and Emergency Assistance Principles course	Ongoing effort	ESF 6&11/ETOP
		Offer Coordinated Assistance Network (CAN) Training to NGO's participating in post-disaster client services, case management and recovery assistance.	Ongoing effort	American Red Cross in the National Capital Region
		Offer Shelter Fundamentals, Shelter Management and Serving People with Functional and Access needs in Shelters training to government, NGO and private sector partners throughout the NCR	Ongoing effort	American Red Cross in the National Capital Region
		Develop and submit PMP for region wide tabletop exercise focused on the transition from response to recovery and initial disaster recovery efforts including case management	By February 28, 2014	American Red Cross in the National Capital Region
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.			

Goal	Objectives	ESF 6, 11 Tasks and Outcomes	Timeline	Responsible Party
Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.	In collaboration with ESF-16 ensure that plans and resources are in place to provide opportunities for event-based volunteers and for responding organizations to access event based volunteers in times of disaster	Ongoing	American Red Cross in the National Capital Region
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Work with EMS providers to maintain and enhance NCR Mass Casualty Care Cache; Family Reunification	Ongoing effort	ESF 8, FIRE/EMS, 6&11
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Maintain NCR Mass Care Cache	Ongoing effort	American Red Cross in the National Capital Region
		Collaborate with corrections regarding their interest in supporting mass care feeding operations	By February 28, 2014	American Red Cross in the National Capital Region
		Convene a cross-sector workshop of key stakeholders around post-disaster human services, housing and recovery issues engaging a larger network of partners in the discussion and producing a SWOT analysis as a guide to future efforts	Completed by 6/30/2014	RESF-6/11, ARC-NCR
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Identify and work to resolve regional policy, procedural, and legal issues	Ongoing	ESF 6/11
		Working with RESF-5 and CAO/SPG establish the framework, including appropriate MOUs and SOPs through which resources within the NCR Mass Care Cache could potentially be made available for use in jurisdictions outside the NCR	Completed by 6/30/2014	American Red Cross in the National Capital Region

Goal	Objectives	HMWG / ERS Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Conduct training to improve ability of all partners to access and use voice communications systems effectively - focus on health care facility partners and communications operators across the NCR.	Present to Oct 2015	MD ERS Lead with support from NCR ERS
		Enhance 800 MHz radio interoperability between public health departments and other healthcare partners, such as hospitals, skilled nursing, fire/ems and others	Present to May 2014	HMRPWG / NVHA
		Install Redundant Communications EMS Telephone System to critical statewide EMS partners in Maryland.	Present to May 2014	HMRPWG / MIEMSS
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	Conduct training to improve ability of all partners to access and use data communications systems effectively - focus on health care facility partners.	Present to May 2015	NCR ERS programs
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.			
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.			
	Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.	Foster Fusion Center information sharing with all disciplines, continue briefings at monthly meetings	Present to Sept 2015	HMRPWG & NCR ERS
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.			
Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Undertake metro evacuation planning NCR-wide.	Present to Sept 2015	DC ERS Lead
		Maintain relationships and collaboration with Health Care Systems	Present to Sept 2015	HMRPWG / NCR ERS Programs

Goal	Objectives	HMWG / ERS Tasks and Outcomes	Timeline	Responsible Party
critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.			
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.			
	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Coordinate ERS planning with Emergency Managers and Planners	Present to Sept 2015	NCR ERS programs
		Foster participation in Mass Fatalities Incident Response course, Medical Surge, Mass Care and Evacuation exercises, Medical facilities Evacuation exercise	Present to Sept 2015	NCR ERS programs
		Support ERS steering committees, project management, and coordination on sub-regional and NCR level to achieve multi-disciplinary & multi-jurisdiction coordination with a focus on catastrophic incident priorities.	Present to Sept 2015	NCR ERS programs
		Integrate current MMRS/ERS plans into existing and future jurisdictional and agency plans and SOPs to ensure a seamless response and alignment with Federal (DHS/CDC/ASPR) core capabilities.	Present to Sept 2015	NCR ERS programs with DC ERS Lead
		Maintain effort on updating and alignment of regional operational manuals for Fire/EMS	Present to Sept 2015	NVERS
		Sustain capability to ensure public health and EMS plans are operational and cross-walked across jurisdictions with relevant partners.	Present to Sept 2015	HMRPWG & NCR ERS
		Develop NCR public health and EMS operational plans to address identified gaps from 2010 ESF8 gap analysis.	Present to May 2014	HMRPWG / Subgrantees
		Conduct cross-disciplinary/cross-jurisdictional T&E focused on medical surge for catastrophic events.	Present to Sept 2015	NCR ERS Programs
		Coordinate across NCR sub-regions TEP development and delivery of training (including distance learning) in the area of large-scale or regional incidents.	Present to Sept 2015	NCR ERS Chair
		Coordinate across ERS sub-regions in exercise planning, implementation, and follow-up to include sharing AARs, best practices, and lessons learned focused on regional coordination and preparation for mass casualty incidents.	Present to Sept 2015	NCR ERS programs
		Conduct regional exercise series in 2013 focusing on forward movement of patients / patient tracking capability	Present to May 2014	MD ERS Lead with support from NCR ERS

Goal	Objectives	HMWG / ERS Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.</p>		<p>Conduct a series of activities that include ambulance strike team training, active shooter response; situational awareness and patient tracking workshop; haz mats mass decon Drill, Chempack training and moulage workshop. Full scale regional exercise with 600-800 patients at two sites to evaluate patient tracking and communications, surge response, forward movement of patients.</p>	<p>Present to May 2014</p>	<p>MD ERS Lead with support from NCR ERS</p>
	<p>Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.</p>	<p>Complete capability for Tactical emergency casualty care for law enforcement and fire/rescue (kits, education, operationalization).</p>	<p>Present to Sept 2015</p>	<p>HMRPWG / NCR ERS Programs</p>
		<p>Maintain patient tracking capability (finalization of hardware procurement, software integration, integration of systems, training).</p>	<p>Present to Sept 2015</p>	<p>HMRPWG / Subgrantees</p>
		<p>Ensure regional information sharing, awareness, and inventory of resource availability across the sub-regions. Coordinate and integrate inventory management information across sub-regions (regional logistics).</p>	<p>Present to Sept 2015</p>	<p>HMRPWG / NVERS Lead with support from NCR ERS</p>
		<p>Maintain and enhance biosurveillance, detection and reporting capabilities across the NCR</p>	<p>Present to Sept 2015</p>	<p>HMRPWG</p>
		<p>Ensure adequate chemical agent detection for Fire/EMS personnel</p>	<p>Present to Sept 2015</p>	<p>MD ERS Lead with support from NCR ERS</p>
		<p>Ensure ALS units have necessary antidote supplies for surge on annual basis.</p>	<p>Present to Sept 2015</p>	<p>MD ERS Lead with support from NCR ERS</p>
		<p>Support ERS steering committees, project management, and coordination on sub-regional and NCR level to achieve multi-disciplinary & multi-jurisdiction coordination with a focus on catastrophic incident priorities.</p>	<p>Present to Sept 2015</p>	<p>NCR ERS programs</p>
	<p>Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.</p>	<p>In partnership with NCR volunteer coordinators, sustain capability for Medical Surge Support via Medical Reserve Corps</p>	<p>Present to Sept 2015</p>	<p>HMRPWG / NCR ERS / Subgrantees</p>
		<p>Maintain education and outreach with area health care facilities for surge</p>	<p>Present to Sept 2015</p>	<p>HMRPWG</p>
		<p>Sustain regional working groups that plan and manage pharmaceutical and medical supply caches, including storage of same</p>	<p>Present to Sept 2015</p>	<p>NCR ERS programs</p>
		<p>Share pharmaceutical and medical supply information across NCR sub-regions.</p>	<p>Present to Sept 2015</p>	<p>HMRPWG / NCR ERS programs</p>

Goal	Objectives	HMWG / ERS Tasks and Outcomes	Timeline	Responsible Party
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Develop NCR Behavioral Health Plan and Operationalize it across NCR. Complete planning with mental health associations to expand behavioral health support in disasters	Present to Sept 2015??	HMRPWG / MD ERS Lead with support from NCR ERS
		Planning with Mental Health Associations to expand behavioral health support in disasters	Present to Sept 2014??	HMRPWG / MD ERS Lead with support from NCR
		Sustain planning, medical supply, and equipment efforts to maintain CI of hospitals and critical health care facilities, such as extended care power planning, surge planning, evacuation planning.	Present to Sept 2015	HMRPWG / Subgrantees
		Sustain and enhance EMS mass casualty equipment and supply caches and assets.	Present to Sept 2015	HMRPWG / Subgrantees
		Support equipment procurement for mass fatality planning and response capability	Present to Sept 2015	HMRPWG / NCR ERS programs
		Continue to develop and maintain patient tracking capability across NCR: Final procurement and distribution of Patient Tracking System equipment for use across the NCR, integrate software and devices into operations, conduct training for all PTS users	Present to Sept 2015	HMRPWG / NCR ERS programs
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Maintain evacuation capability for surge events via evacuation equipment and education.	Present to Sept 2015	HMRPWG / Subgrantees
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Discuss transition of guidance of ERS to NCR EM committee or joint EM / HMRPWG guidance at NCR level.	Present to May 2014?	HMRPWG / NCR ERS programs
		Identify and work to resolve regional policy, procedural, and legal issues such as: mass fatality planning policy across sub-regions.	Present to Sept 2015	HMRPWG / NCR ERS programs

Goal	Objectives	RESF 12 Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.			
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.			
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.			
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Work with PIOs on messaging to the public, test in Utilities Failure exercise	Jul-Sep 2014	PIOs/CIP RPWG/RESF-12/RESF-3A
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.			
Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Supply Chain Exercise	Oct 2013-Sept 2015	CIP RPWG/RESF-12
		Utilities Failure Exercise	Jul-Sep 2014	ETOP/CIP/RESF-12/RESF-3A/Subgrantee
		Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Sep 2014	ETOP/CIP/RESF-12/Subgrantee
		Undertake "Regional Energy Assurance Planning" (EAP) that will (1) Identify, assess and prioritize critical infrastructure (CI) energy	Oct 2013-Sept 2015	RESF-12

Goal	Objectives	RESF 12 Tasks and Outcomes	Timeline	Responsible Party
resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.	requirements; and (2) Evaluate alternative options for "hardening" Critical Infrastructure.		
		Work with stakeholders in the region to identify three (3) sites in the National Capital Region (NCR) where there is interest and need for deployment of advanced microgrid technology to support power needs for critical infrastructure, and where implementation is feasible from an engineering and technical standpoint.	Oct 2013-Sept 2015	RESF-12
		Participate in FY12 UASI cybersecurity regional planning project	Oct 2013-May 2014	CIP RPWG/ Arlington County/RESF-12
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.	Foster participation in Utilities Failure exercise	Jul-Sep 2014	ETOP/CIP/RESF-12/Subgrantee
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.			
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.			
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.			
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.			
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			

Goal	Objectives	RESF 12 Tasks and Outcomes	Timeline	Responsible Party
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.			

Goal	Objectives	ESF 13 Tasks and Outcomes	Timeline	Responsible Party
<p>Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.</p>	<p>Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.</p>	Participate in development of NCR Strategic Plan for Voice.	October 2013 - September 2015	RESF 13 + Corrections
		Ensure that all three respective 2015 Statewide Communications Interoperability Plans (SCIP) are reviewed for commonalities relevant to the NCR.	March 2015 or 30 days after final SCIP is published	Joint Sub-Committee out of Police and Fire Chiefs
		Implement model policy for encryption for Law Enforcement agencies (at least for those pursuing encryption).	October 2013 - September 2015	RESF 13
		Continue to support the establishment and maintenance of radio/voice interoperability within the region and amongst partners.	October 2013 - September 2015	RESF 13
		Support and participate in Voice Communications training and exercises, especially with regard to interoperability	October 2013 - September 2015	RESF 13
	<p>Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.</p>	Evaluate technical solutions that will permit sharing real time video and data on a day to day basis (e.g. Regional Wireless Broadband).	October 2013 - June 2015	RESF 13 and RESF 4/9/10
		Ensure that all three respective 2015 Statewide Communications Interoperability Plans (SCIP) are reviewed for commonalities relevant to the NCR.	March 2015 or 30 days after final SCIP is published	Joint Sub-Committee out of Police and Fire Chiefs
		Ensure the sharing and interoperability of CAD data between law enforcement agencies for situational awareness.	October 2013 - September 2015	RESF 13
		Ensure NCR partners are participating in ongoing consultation with their State representatives on the FirstNet State and Local Implementation Grant (SLIGP).	October 2013 - September 2015	RESF 13
		Identify and Implement standard booking data elements to support Corrections and Law Enforcement intelligence efforts.	October 2013 - September 2015	Corrections Chiefs + RESF 13
	<p>Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.</p>	Develop Video Sharing to Mobile 1st Responders capabilities	October 2013 - September 2015	MSP
		Identify network requirements for sharing video and what updates may be required to regional infrastructure to allow for such sharing.	October 2013 - September 2015	RESF 13
		Through contact with other major cities, learn best practices on video sharing	October 2013 - September 2015	RESF 13
		Provide training on use of video feeds during an event.	October 2013 - September 2015	RESF 13
		Build on pilot program with GSA for CCTV links to exterior view of federal buildings and investigate availability of networks.	2015	MSP and MPD

Goal	Objectives	ESF 13 Tasks and Outcomes	Timeline	Responsible Party
		Collaborate with regional transportation departments on expansion of video sharing project.	October 2013 - September 2015	RESF 13
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Maintain and expand Corrections Gang/Intelligence Coordination and Cooperation, in partnership with FBI and other Law Enforcement agencies	October 2013 - September 2015	Corrections Gang/Intel Subcommittee + RESF 13
		Continue to expand law enforcement CAD data sharing in the NCR to promote real time situational awareness to the officer level.	October 2013 - September 2015	RESF 13
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	In coordination with PIOs, evaluate communications tools currently available in the NCR and nationwide and social media tools in an effort to identify a best practice for community notifications.	Mar-15	RESF 13
		Coordinate with PIOs on regional messaging.	October 2013 - September 2015	RESF 13
		Ensure that Corrections Officials have access to all relevant public messaging and develop protocols for including their messaging into primary PIO/JIC messaging	October 2013 - September 2015	Corrections Chiefs
	Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.	Maintain Fusion Center analysis capabilities.	October 2013 - September 2015	RESF 13
		Foster collaboration between Fusion Centers.	October 2013 - September 2015	RESF 13
		Continue to develop Fusion Center products.	October 2013 - September 2015	RESF 13
		Develop and maintain TAC Intelligence Integration and Analysis Tool.	October 2013 - September 2015	RESF 13
		Sustain AFIS capabilities	October 2013 - September 2015	RESF 13/Project Manager
		Sustain LInX program	October 2013 - September 2015	RESF 13/Project Manager
		Sustain License Plate Reader capability	October 2013 - September 2015	RESF 13/Project Manager
		Evaluate tools such as AWARE, Palenteer and others, for development of a regional analysis capability.	October 2013 - September 2015	RESF 13
	Enable opportunities for Corrections Intel Personnel to support Fusion Center analysis capabilities	October 2013 - September 2015	Corrections Gang/Intel Subcommittee + RESF 13	

Goal	Objectives	ESF 13 Tasks and Outcomes	Timeline	Responsible Party	
		Foster collaboration between Corrections Intel Personnel and Fusion Centers	October 2013 - September 2015	Corrections Chiefs + RESF 13	
		Continue to develop Corrections supported products	October 2013 - September 2015	Corrections Chiefs	
		Facilitate Corrections access and support for TAC Intelligence Integration and Analysis Tool	October 2013 - September 2015	Corrections Chiefs + RESF 13	
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Incorporate 911 agencies in ICS position specific training to foster collaboration and coordination	October 2013 - September 2015	RESF 13/911 Directors	
		Collaborate with 911 agencies on scripting messaging for incidents.	October 2013 - September 2015	RESF 13/ 911 Directors	
Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Continue to maintain outreach to the public and private sectors by providing ongoing briefings on suspicious activity reporting (SAR) and active shooter preparation response.	October 2013 - September 2015	MPD/Fusion Centers	
		Collaborate with critical infrastructure analysts to determine critical sites within the region for potential vulnerability survey.	October 2013 - September 2015	MPD/Fusion Centers	
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.	Continue to collaborate with Council of Governments and the CIP RPWG	October 2013 - September 2015	RESF 13 and CIP	
		Identify if there may be opportunities for Corrections to support or supplement critical infrastructure in the event of a catastrophic disaster	October 2013 - September 2015	Corrections Chiefs and CIP	
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.	Continue to work and collaborate with the critical infrastructure analysts and reach out to Public Sector sites.	October 2013 - September 2015	RESF 13	
		Foster collaboration between Fusion Centers and CIP RPWG.	October 2013 - September 2015	RESF 13 and CIP	
		Review Corrections Resiliency Plans and explore opportunities to increase resiliency in light of Corrections Mutual Aid Operations Plan (MOAP).	October 2013 - September 2015	Corrections Chiefs and CIP	
			Foster staff participation in IMT training, exercises, and operations.	October 2013 - September 2015	RESF 13
			Foster participation in Evacuation and re-entry Planning course.	October 2013 - September 2015	RESF 13
Foster participation in Radiation Monitoring training.			October 2013 - September 2015	RESF 13	
Foster participation in Weapons of Mass Destruction training,			October 2013 - September 2015	RESF 13	
Foster participation in SWAT/K9 Integration Training.			October 2013 - September 2015	RESF 13	

Goal	Objectives	ESF 13 Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards</p>	<p>Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.</p>	Foster participation in Multi-jurisdictional/regional bomb/active shooter tabletop exercise.	October 2013 - September 2015	RESF 13
		Foster participation in Explosive Breachers Certification Course.	October 2013 - September 2015	RESF 13
		Foster participation in Regional SWAT training.	October 2013 - September 2015	RESF 13
		Foster participation in ICS training and position specific training.	October 2013 - September 2015	RESF 13
		Foster Corrections staff participation in IMT training, exercises, and operations	October 2013 - September 2015	Corrections Chiefs + Corrections Trainers
		Foster Corrections participation in Evacuation and re-entry Planning course	October 2013 - September 2015	Corrections Chiefs + Corrections Trainers
		Provide Weapons of Mass Destruction training, Radiation Monitoring training and other related training as appropriate for Corrections Personnel	October 2013 - September 2015	Corrections Chiefs + Corrections Trainers
		Develop coordinated training and exercise program across NCR Corrections Institutions	October 2013 - September 2015	Corrections Chiefs + Corrections Trainers
	<p>Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.</p>	Bomb Squad Sustainment.	October 2013 - September 2015	RESF 13
		Tactical Team Enhancement for Additional Teams.	October 2013 - September 2015	RESF 13
		Procure Long Range Night Vision Sights.	October 2013 - September 2015	RESF 13
		WMD Operations Training - Continuation.	October 2013 - September 2015	RESF 13
		PPE Replacement.	October 2013 - September 2015	RESF 13
		Tactical Operations Respirators/PPE.	October 2013 - September 2015	RESF 13
		Identify recovery requirements and develop plans for regional coordination for recovery operations.	October 2013 - September 2015	RESF 13
<p>Objective 4.3: Strengthen individual community</p>	<p>Evaluate the need for an "Active shooter Go Kit" for patrol officers. Develop specific requirements for such a kit, if deemed necessary</p> <p>Offer active shooter preparedness training and information for the community, especially for workplaces, schools, and government partners.</p>	<p>October 2013 - September 2015</p> <p>October 2013 - September 2015</p>	<p>RESF 13</p> <p>RESF 13</p>	

Goal	Objectives	ESF 13 Tasks and Outcomes	Timeline	Responsible Party
that may impact the NCR.	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.	Coordinate and conduct trainings with PIOs and volunteer organizations	October 2013 - September 2015	RESF 13
		Inclusion of active shooter training within key volunteer/ community training programs	October 2013 - September 2015	RESF 13
		Continue to share information regionally on preparedness activities and best practices.	October 2013 - September 2015	RESF 13
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Continue to drill and exercise the Strategic National Stockpile (SNS) throughout the NCR.	October 2013 - September 2015	RESF 13
		Expand the use of trauma kits issued to law enforcement personnel to all NCR agencies, conduct training.	October 2013 - September 2015	RESF 13
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Enhance coordination between evacuation plans across NCR.	October 2013 - September 2015	RESF 13
		Continue to coordinate regionally regarding mass evacuation to include traffic and walkout evacuation plans.	October 2013 - September 2015	RESF 13
		Continue to exercise evacuation plans with NCR partners	October 2013 - September 2015	RESF 13
		Review, update, and coordinate mass care shelter security plans.	October 2013 - September 2015	RESF 13
		Coordinate with other appropriate ESFs, including ESFs 5, 6 & 8, to Review, update, coordinate & exercise family reunification plans	October 2013 - September 2015	RESF 13
		Review and Update Corrections Evacuations Plans in light of Corrections Mutual Aid Operations Plan (MOAP)	October 2013 - September 2015	Corrections Chiefs
		Identify opportunities for Corrections to increase their roles as support agencies for Mass Care	October 2013 - September 2015	Corrections Chiefs + RESF 6
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Identify and work to resolve regional policy, procedural, and legal issues.	October 2013 - September 2015	RESF 13
		Identify and resolve issues hindering CAD data sharing across the region.	October 2013 - September 2015	RESF 13
		Advocate for NCR capability for first responder identification programs (e.g. FRAC).	October 2013 - September 2015	RESF 13
		Ensure AFIS Capabilities are not threatened by policy issues	October 2013 - September 2015	RESF 13
		Ensure License Plate Reader capabilities are not threatened by policy issues	October 2013 - September 2015	RESF 13
		Ensure sharing of video camera feeds are not hindered by policy issues.	October 2013 - September 2015	RESF 13

Goal	Objectives	ESF 13 Tasks and Outcomes	Timeline	Responsible Party
		Identify and work to resolve regional policy, procedural, and legal issues re: Corrections	October 2013 - September 2015	Corrections Chiefs
		Develop and Implement Corrections Mutual Aid Operations Plan (MOAP)	October 2013 - September 2015	Corrections Chiefs
		Identify and resolve issues around Corrections mutual aid across state lines	October 2013 - September 2015	Corrections Chiefs

Goal	Objectives	ESF 15 Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.			
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.			
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.			
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Maintain Virtual Joint Information Center capability	on-going	ESF 15
		In coordination with ESF 6/11 and Emergency Managers, continue to develop coordinated 211 capabilities in the NCR	on-going	ESF 15, 6/11, 5
		Assist Emergency Managers with messaging to the Public using Text Alert Notification system	on-going	ESF 15, 5
	In coordination with ESF 6/11 and Emergency Managers, continue to develop coordinated 211 capabilities in the NCR	on-going	ESF 15, 5, 6/11	
Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.				
Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.				
Planning and Resiliency: Enhance the protection and resilience of public and private	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.			

Goal	Objectives	ESF 15 Tasks and Outcomes	Timeline	Responsible Party
critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.			
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.			
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Foster staff participation in IMT training, exercises, and operations	on-going	ESF 15
		Ensure participation in Advanced Public Information Officer Course	on-going	ESF 15
		Ensure participation in PIO Train-the-Trainer Course	on-going	ESF 15
		Ensure participation in Public Information Course	on-going	ESF 15
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.			
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.	In coordination with Emergency Managers and Volunteer Coordinators, continue Community Preparedness and Participation activities	on-going	ESF 15
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.			
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			
Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Identify and work to resolve regional policy, procedural, and legal issues	on-going	ESF 15	

Goal	Objectives	ESF 16 Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Foster participation of amateur radio (ARES/RACES) in communication exercises	Sept 2013-Sept-2015	RESF 16
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.			
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.	Foster participation of EOC staff in WebEOC training and exercises	Sept 2013-Sept-2015	RESF 16/RESF 5/Fairfax County OEM
		Ensure each Volunteer Coordinator has access to appropriate regional boards in WebEOC	Sept 2013-Sept-2015	RESF 16/RESF 5/Fairfax County OEM
		Ensure Volunteer Coordinators receive training in RICCS usage so they can send messages to ESF 16 groups	Sept 2013-Sept-2015	RESF 16/COG
		Along with CIOs, analyze/undertake creation of a regional virtual system for Donations and Volunteer Management to foster information sharing	Sept 2013-Sept-2015	RESF 16/CIOs
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	In coordination with Emergency Managers and PIOs, continue to develop regional messages to the public	Sept 2013-Sept-2015	RESF 16/PIOs/RESF 5
		Work with PIOs to develop regional foreign language messages to the public regarding donations and volunteer opportunities	Sept 2013-Sept-2015	RESF 16/PIOs
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.				
Planning and Resiliency: Enhance the protection and resilience of public and private	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.			

Goal	Objectives	ESF 16 Tasks and Outcomes	Timeline	Responsible Party
critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.			
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.			
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	In coordination with Emergency Managers and NIMS Officers, develop regional standards and ensure EOC staff receives ICS position specific training.	Sept 2013-Sept-2015	RESF 16
		Assist Emergency Managers with updates to Volunteer and Donations Management Annexes to local EOPs	Sept 2013-Sept-2015	RESF 16
		Develop regional program for National Preparedness Month activities	Sept 2013-Sept-2015	RESF 16
		Coordinate volunteer efforts with state and national programs like Preparedness Month and The Great Shake Out.	Sept 2013-Sept-2015	RESF 16
		Develop biannual regional volunteer activation exercise to update volunteer contact information and reaffirm commitment	Sept 2013-Sept-2015	RESF 16
		Foster participation in the Long-term Recovery exercise	Spring 2014	RESF 16/ETOP
		Foster Donations and Volunteer Management participation in regional training and exercises	Sept 2013-Sept-2015	RESF 16
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.			
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.	Update regional MOU for sharing of volunteers	Sept 2013-May 2014	RESF 16
		Develop regional strategy for volunteer utilization	Sept 2013-Sept-2015	RESF 16
		Train two million volunteers in preparedness and mitigation activities by May 2014	Sept 2013-May 2014	RESF 16
		Continue to track number of recruited volunteers and public trained	Sept 2013-Sept-2015	RESF 16
		Coordinate volunteer efforts with state and national programs like Preparedness Month and The Great Shake Out.	Sept 2013-Sept-2015	RESF 16
		Develop biannual regional volunteer activation exercise to update volunteer contact information and reaffirm commitment	Sept 2013-Sept-2015	RESF 16
		Continue NCR Volunteer Development and Coordination along with Emergency Managers	Sept 2013-Sept-2015	RESF 16

Goal	Objectives	ESF 16 Tasks and Outcomes	Timeline	Responsible Party
		Continue to build relationships with the private sector and non-profits	Sept 2013-Sept-2015	RESF 16
		In coordination with Emergency Managers continue Community Preparedness and Participation activities	Sept 2013-Sept-2015	RESF 16
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Continue to support operations with recruitment and placement of volunteers in coordination with RESF 8	Sept 2013-Sept-2015	RESF 16
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Continue to support operations with recruitment and placement of volunteers in coordination with Emergency Managers and RESF 6	Sept 2013-Sept-2015	RESF 16
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Update regional MOU for sharing of volunteers	Sept 2013-May 2014	RESF 16
		Continue to share local best practices for expansion into regional programs	Sept 2013-Sept-2015	RESF 16
		Along with CIOs, analyze/undertake creation of a regional virtual system for Donations and Volunteer Management to foster information sharing	Sept 2013-Sept-2015	RESF 16
		Identify and work to resolve regional policy, procedural, and legal issues	Sept 2013-Sept-2015	RESF 16

Goal	Objectives	CIP Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.	Foster collaboration with owners/managers to develop resiliency and protection of NCR assets.	Oct 2013-Sept 2015	CIP RPWG/ESF 2
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	Foster collaboration with owners/managers to develop resiliency and protection of NCR assets.	Oct 2013-Sept 2015	CIP RPWG/ESF 2
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.	Foster collaboration with owners/managers to develop resiliency and protection of NCR assets.	Oct 2013-Sept 2015	CIP RPWG/ESF 2
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.			
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Work with PIOs on messaging to the public, test in Utilities Failure exercise	Jul-Sep 2014	PIOs/CIP RPWG
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable	Continue Fusion Center monthly briefings to CIP RPWG	Oct 2013-Sept 2015	Fusion Centers/ CIP
		Hold SAR training for CIKR owners	Oct 2013-Sept 2015	Fusion Centers/ CIP
		Develop/maintain CIKR Intelligence Bulletins	Oct 2013-Sept 2015	Fusion Centers/ CIP
Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Foster collaboration with owners/managers to develop resiliency and protection of NCR assets.	Oct 2013-Sept 2015	CIP RPWG	
Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical	Define Critical Infrastructure in the NCR		Oct 2013-Dec 2013	CIP RPWG/ESFs
	Determine priority sectors in private, public, and first responder lifeline functions		Oct 2013-Dec 2013	CIP RPWG
	Build on NCR THIRA to prioritize CIP investments in the NCR		Oct 2013-Sept 2015	CIP RPWG/ESFs
	Coordinate with other RESFs, especially RESF 5 and ESF 2 on CIP priorities and projects		Oct 2013-Sept 2015	CIP RPWG/ESFs
	Articulate and promote private sector benefits to participation and collaboration with NCR CIP RPWG		Oct 2013-Sept 2015	CIP RPWG
	Share best practices in CIP to develop regional programs		Oct 2013-Sept 2015	CIP RPWG
	Supply Chain Exercise		Oct 2013-Sept 2015	CIP RPWG

Goal	Objectives	CIP Tasks and Outcomes	Timeline	Responsible Party
<p>Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.</p>	<p>infrastructure sectors.</p>	NCR CI/KR Recovery ConOps Seminar or Workshop	Jul-Sep 2014	ETOP/CIP/Subgrantee
		Cybersecurity Exercise	Fall 2014	ETOP/CIP/Subgrantee/ESF 2
		Utilities Failure Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		Develop and implement relationship building efforts, especially with respect to priority sector identification.	Jul-Aug 2014	ETOP/CIP/Subgrantee
		Develop Regional ELO program for EOCs in priority lifeline functions	Oct 2013-Sept 2015	CIP RPWG
	<p>Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.</p>	Build on NCR THIRA to prioritize CIP investments in the NCR	Oct 2013-Sept 2015	CIP/EOCs/Private Sector Partners
		Share best practices in CIP to develop regional programs	Oct 2013-Sept 2015	CIP RPWG
		Coordinate with other RESFs, especially RESF 5 and ESF 2 on CIP priorities and projects	Oct 2013-Sept 2015	CIP RPWG/ESFs
		Work with Emergency Managers and Emergency Planners to develop program to prioritize and undertake planning efforts within priority sectors	Oct 2013-Sept 2015	CIP RPWG/ RESF 5/ Planners
		Conduct Cybersecurity Exercise	Fall 2014	ETOP/CIP/Subgrantee
		Develop water outage regional plan in coordination with Emergency Managers	Oct 2013-Sept 2015	CIP RPWG/ RESF 5/ Planners
		Participate in FY12 UASI cybersecurity regional planning project	Oct 2013-May 2014	CIP RPWG/ Arlington County/ESF 2
		Implement NCR Critical Infrastructure Database FY12 UASI project	Oct 2013-May 2014	CIP RPWG/VAHS
	<p>Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.</p>	Build on NCR THIRA to prioritize CIP investments in the NCR	Oct 2013-Sept 2015	CIP RPWG
		Share best practices in CIP to develop regional programs	Oct 2013-Sept 2015	CIP RPWG
		Coordinate with other RESFs, especially RESF5, on priorities and projects	Oct 2013-Sept 2015	CIP RPWG/ESFs
		Maintain Water Security Monitoring capability, ensure a smooth transition to local funding.	Oct 2013-May 2014	CIP RPWG
		Foster participation in Utilities Failure exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		Develop and implement cost-effective projects to ensure the protection/resiliency of publically owned critical infrastructure	Oct 2013-Sept 2015	CIP RPWG
		Maintain WARN website	Oct 2013-Sept 2015	CIP RPWG/COG

Goal	Objectives	CIP Tasks and Outcomes	Timeline	Responsible Party
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Develop exercise opportunities for private sector partners	Oct 2013-Sept 2015	CIP RPWG
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.			
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.			
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Foster collaboration to develop projects to enhance resiliency of the healthcare system	Oct 2013-Sept 2015	CIP RPWG
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Ensure NCR CIP efforts are consistent with PPD-21 and revised NIPP	Nov 2013-Sept 2015	CIP RPWG
		Ensure state and local databases are interoperable in order to facilitate information sharing when appropriate	Oct 2013-Sept 2015	CIP RPWG
Identify and work to resolve regional policy, procedural, and legal issues	Oct 2013-Sept 2015	CIP RPWG		

Goal	Objectives	ETOP Tasks and Outcomes	Timeline	Responsible Party
Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.	Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.			
	Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.	NCR Emergency Evacuation Transportation Seminar/Training	Nov 2013-May 2014	ETOP/Subgrantee
	Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.			
Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate	WebEOC Sustainment Training (FCOEM)	Jan-Sep 2014	Fairfax OEM
		Bi-Annual EOC Communications Drill	May-Sep 2014	Don Willis
	Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.	Regional Media Seminar	Jan-Sep 2014	NCR PIOs
		ICS training to enhance understanding of information sharing process, establishing and managing a JIC and promoting the JIS.	Nov 2013 - Dec 2014	NCR NIMS Officers
	Objective 2.3: Increase Fusion Center and NCR public safety partners ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Bi-Annual EOC Communications Drill	May-Sep 2014	Don Willis	
Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.	Supply Chain Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		NCR CI/KR Recovery ConOps Seminar or Workshop	Fall 2014	ETOP/CIP/Subgrantee
		Cybersecurity Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		Utilities Failure	Jul-Sep 2014	ETOP/CIP/Subgrantee
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure	Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Aug 2014	ETOP/CIP/Subgrantee
		Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Aug 2014	ETOP/CIP/Subgrantee
		Utilities Failure Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
	Cybersecurity Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee	

Goal	Objectives	ETOP Tasks and Outcomes	Timeline	Responsible Party
Loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	of public and private sector critical infrastructure.	NCR Senior Leaders Seminar	Sep-Dec 2014	ETOP/CIP/Subgrantee
		NCR CI/KR Recovery ConOps Seminar or Workshop	Fall 2014	ETOP/CIP/Subgrantee
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.	Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Aug 2014	ETOP/CIP/Subgrantee
		Utilities Failure Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		Cybersecurity Exercise	Jul-Sep 2014	ETOP/CIP/Subgrantee
		NCR Senior Leaders Seminar	Sep-Dec 2014	ETOP/CIP/Subgrantee
		NCR CI/KR Recovery ConOps Seminar or Workshop	Fall 2014	ETOP/CIP/Subgrantee
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Maintain TEO coordination through monthly meetings	2013-Sept 2015	TEO Officers
		Maintain NIMS Officer coordination through monthly meetings	2013-Sept 2015	NCR NIMS Officers
		Manage TEP priority events to ensure successful outcomes.	2013-2015	ETOP
		Coordinate with Emergency Managers on cycle of planning, training, and exercises	2013-2015	ETOP
		Continue to foster collaboration with partners across the NCR.	May-Sep 2014	ETOP
		Local and Regional Stakeholders Multi-Discipline Exercise	May-Sep 2014	ETOP/Subgrantee
		NCR Special Events Template Seminar or Workshop	Summer 2014	ETOP/Subgrantee
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.	NCR Long-term Recovery Annex Seminar or Workshop	Spring 2014	ETOP/Subgrantee
		Bomb/Active Shooter	Apr-Sep 2014	ETOP/Subgrantee
		Active Shooter Response Exercise	May-Sep 2014	ETOP/Subgrantee
		Three to Four WMATA Multi-Jurisdictional Exercises	Mar-Aug 2014	ETOP/Subgrantee
		Two Swift Water Exercises Involving All Nine Teams	Apr-Jun 2014; Jul- Sep 2014	ETOP/Subgrantee
		Explosive Breachers Certification Course (2013)	41699	ETOP/Subgrantee
		Chemical Release	Jul-Sep 2014	ETOP/Subgrantee
		Continue robust ICS/EOC training program for the NCR	NOV 2013 - DEC 2014	NCR NIMS Officers
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public	Three SWAT/K9 integration classes (2013 & 2014)	Dec 13, Apr 14, Sep 14	ETOP/Subgrantee
		Capital Shield	Sep 2014	ETOP/Subgrantee
		Incorporate NGOs into ICS/EOC training programs for the NCR	NOV 2013 - DEC 2014	NCR NIMS Officers
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.	Regional Volunteer Reception Center Exercise	Sep-14	ETOP/Subgrantee
		NCR Communications Exercise for Medical Facilities	Mar-May 2014	ETOP/Subgrantee
		Emergency Response System Regional Building Block Functional Exercises (MIEMSS)	Nov 13-May 2014	ETOP/Subgrantee
		Chemical Release	Jul-Sep 2014	ETOP/Subgrantee
		Initial Response Exercise	Apr-Jun 2014	ETOP/Subgrantee
Incorporate ICS/EOC training programs for the NCR as it relates to Mass Care Management	NOV 2013 - DEC 2014	NCR NIMS Officers		

2013 NCR HS Strategic Plan Workplans - ETOP

Goal	Objectives	ETOP Tasks and Outcomes	Timeline	Responsible Party
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.	Active Shooter Response Exercise	May-Sep 2014	ETOP/Subgrantee
		Response and Coordination to a Prolonged Energy Emergency Tabletop Exercise	Jul-Aug 2014	ETOP/Subgrantee
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Chemical Release	Jul-Sep 2014	ETOP/Subgrantee
		Three to Four WMATA Multi-Jurisdictional Exercises	Mar-Aug 2014	ETOP/Subgrantee
		NCR Emergency Evacuation Transportation Seminar/Training	Nov 2013-May 2014	ETOP/Subgrantee
		ICS Position-Specific Training for NCR EOCs	Nov 2013 - Jun 2014	NCR NIMS Officers
	ICS EOC management training for the NCR EOCs	NOV 2013 - DEC 2014	NCR NIMS Officers	
	Identify and work to resolve regional policy, procedural, and legal issues.	2013-Sept 2015	ETOP	

Goal	Objectives	PSAP Directors Tasks and Outcomes	Timeline	Responsible Party
<p>Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.</p>	<p>Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.</p>	<p>Continued collaboration day-to-day on an operational and technical basis between all local, state, regional, federal and private organizations on voice communications</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors</p>
	<p>Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.</p>	<p>Continued collaboration day-to-day on an operational and technical basis between all local, state, regional, federal and private organizations on data communications</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors</p>
	<p>Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.</p>	<p>Working jointly with local, state, regional, federal and private organizations continue to develop and refine video sharing capabilities</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors</p>
<p>Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.</p>	<p>Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.</p>	<p>Through the use of all means available, collect, analyze and disseminate information for appropriate officials to keep them informed and aware of day-to-day operations and during crisis situation</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors, PSAP Directors Committee and Chair</p>
	<p>Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.</p>	<p>Develop, refine and employ communications tools to keep the public informed on a day-to-day basis and during a crisis situation to provide information on appropriate actions by the public and officials</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors, PSAP Directors Committee and Chair</p>
	<p>Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.</p>			
	<p>Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.</p>	<p>Continue collaboration day-to-day on an operational and technical basis between all local, state, regional, federal and private organizations on 9-1-1</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors, PSAP Directors Committee and Chair</p>
<p>Goal Three: Critical Infrastructure Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for</p>	<p>Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.</p>	<p>Continue collaboration and develop relationships among local, state, regional, federal and private organizations on 9-1-1 infrastructure</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors, PSAP Directors Committee and Chair</p>
	<p>Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.</p>	<p>Continue refinement and of regional plans on continuity of 9-1-1 services and communications with the public in the event of the loss of private or public infrastructure</p>	<p>Oct 2013-Sept 2015</p>	<p>PSAP Directors, PSAP Directors Committee and Chair</p>

Goal	Objectives	PSAP Directors Tasks and Outcomes	Timeline	Responsible Party
loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.	In collaboration and through cooperation with 9-1-1 service providers and vendors develop plans and actions to ensure public sector infrastructure protection and resiliency	Oct 2013-Sept 2015	PSAP Directors, PSAP Directors Committee and Chair
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.	Foster staff participation in ICS specific training	Sept 2013-Sept 2015	PSAP Directors/ ESF 5/ ETOP
		Foster staff participation in training and exercises	Sept 2013-Sept 2015	PSAP Directors
		Coordinate with Emergency Managers/Planners to plan to prevent and respond to 911 outages	Sept 2013-Sept 2015	PSAP Directors/ ESF 5/ Emergency Planners
		In collaboration and through cooperation with 9-1-1 service providers and vendors plan and perform semi-annual 9-1-1 outage drills	Oct 2013-Sept 2015	PSAP Directors, PSAP Directors Committee and Chair
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.	Encourage localities to work with their State and Federal regulatory authorities and Legislators as needed to ensure, through proper oversight, best practices and procedures for reliability and continuity of 9-1-1 service.	Oct 2013-Sept 2015	PSAP Directors, PSAP Directors Committee and Chair
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.			
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.			
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			
Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Identify and work to resolve regional policy, procedural, and legal issues	Oct 2013-Sept 2015	PSAP Directors, PSAP Directors Committee and Chair	

Goal	Objectives	Interoperability Council Tasks/Outcomes	Timeline	Responsible Party
<p>Goal One: Ensure Interoperable Communications: Ensure NCR partners have the ability to transmit and receive voice, data, and video communications.</p>	<p>Objective 1.1: By employing a strategic approach, ensure NCR partners can communicate by voice in all environments and on a day-to-day basis.</p>	Inventory assessment	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
		Command Vehicle integration	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
		WAWAS and NAWAS	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
		Ensure regular testing of satellite communications capabilities	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
		Provide training and exercises that focus on coordination of multiple agencies sharing of voice communication to include different sectors such as DDOT, DC WATER, DPW communicating with VA FEMS.	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
		Develop interoperability communication coordination/ patches in both the secure and Un-secure mode for cross communication.	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
		Cache deployment	3/2014, then annual updates	SWICs in coordination with ESF 4, 13
	<p>Objective 1.2: By employing a strategic approach, ensure NCR partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.</p>	Work with CIO and other various COG committee's on future needs and strategic plan	12/2014, then annual updates	SPOCs, SWICs, CIOs
		Coordination with other COG groups to develop plans for information the assessment and gap analysis to establish what can be shared.	12/2014, then annual updates	SPOCs, SWICs, CIOs
		Participate in and Influence FirstNet planning and deployment in the region.	12/2014, then annual updates	SPOCs, SWICs, CIOs
		Strategic plan for region- continue	12/2014, then annual updates	SPOCs, SWICs, CIOs
		<p>Objective 1.3: Using a strategic approach, continue to develop video sharing capabilities for NCR partners.</p>	Develop a list of which resources can be shared, to include private sector.	3/2014, then annual updates
	Participate in project for Video Sharing to Mobile 1st Responders.		3/2014, then annual updates	SWIC- coordination. ESF1, 13
	<p>Goal Two: Enhance Information Sharing and Situational Awareness: Ensure NCR partners</p>	<p>Objective 2.1: NCR partners employ a variety of means to collect, analyze, and disseminate accurate and timely information to ensure appropriate officials have situational awareness.</p>	Coordinate the development of data sharing requirements and technology requirements	Ongoing
Integration of technology			Ongoing	CIO, SWIC- coordination
<p>Objective 2.2: Ensure NCR partners employ a variety of communications tools to inform the public and recommend appropriate actions.</p>				

Goal	Objectives	Interoperability Council Tasks/Outcomes	Timeline	Responsible Party
collect, analyze, and share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.	Objective 2.3: Increase Fusion Center and NCR public safety partners' ability to collaborate, collect, analyze, share, and disseminate intelligence & investigative information in a timely and actionable manner.			
	Objective 2.4: Continue to develop 911 agency collaboration and coordination on regional issues.	Back up MOU's	Ongoing	IC, 911 Directors
		COML integration and ICS	Ongoing	IC, 911 Directors
		Technology integration to dispatcher	Ongoing	IC, 911 Directors
		Text to voice information	Ongoing	IC, 911 Directors
Patching and coordination of system use by policy development	Ongoing	IC, 911 Directors		
Planning and Resiliency: Enhance the protection and resilience of public and private critical infrastructure and plan for loss of critical infrastructure to reduce the impact on the public and state and local governments in the NCR.	Objective 3.1: Build Public/Private sector relationships and collaboration in priority critical infrastructure sectors.			
	Objective 3.2: Undertake Regional planning for loss of public and private sector critical infrastructure.			
	Objective 3.3: Ensure Public sector critical infrastructure protection and resiliency.			
Goal Four: Ensure Regional Core Capabilities: Develop and maintain regional core capabilities for prevention, preparedness, response, and recovery to threats and hazards that may impact the NCR.	Objective 4.1: Continue to develop and coordinate plans among NCR partners and ensure a region-wide training and exercise program to strengthen prevention, preparedness, response, and recovery efforts from all-hazards events.			
	Objective 4.2: Ensure the NCR has a region-wide capability to prevent, detect, respond, and recover in a timely manner to attacks and other events requiring tactical response and technical rescue.			
	Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through volunteer engagement and public participation in preparedness activities.			
	Objective 4.4: Enhance the NCR's healthcare system preparedness and response to health and medical consequences of regional events.			

Goal	Objectives	Interoperability Council Tasks/Outcomes	Timeline	Responsible Party
	Objective 4.5: Improve the NCR's ability to evacuate and provide mass care for the diverse populations of the region.			
	Objective 4.6: Identify and work to resolve policy, procedural, and legal issues that have an impact on NCR regional homeland security and emergency management activities.	Identify and work to resolve regional policy, procedural, and legal issues	on-going	IC