

BOARD OF DIRECTORS

Wednesday, January 9, 2019 12:00 - 2:00 P.M. Walter A. Scheiber Board Room

AGENDA

12:00 P.M. 1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

Matthew Letourneau, 2018 COG Board Chairman

2. ELECTION OF 2019 COG BOARD OFFICERS

Matthew Letourneau, 2018 COG Board Chairman

Matthew Letourneau chaired the Nominating Committee for the 2019 COG Corporate and Board Officers. (The Corporate Officers were elected at the COG Annual Meeting on December 12, 2018.) The board will consider approval of the proposed COG Board officers for 2019: Chairman Robert White, Vice Chairman Derrick L. Davis, and Vice Chairman Christian Dorsey.

Recommended Action: Adopt Resolution R1-2019.

12:05 P.M. 3. ELECTION OF 2019 POLICY COMMITTEE LEADERSHIP

Robert White, COG Board Chairman

The board will vote on the proposed policy committee leadership for the: Chesapeake Bay and Water Resources Policy Committee; Climate, Energy, and Environment Policy Committee; Human Services Policy Committee; and Region Forward Coalition.

Recommended Action: Adopt Resolution R2-2019.

12:10 P.M. 4. CHAIRMAN'S REPORT

Robert White, COG Board Chairman

12:15 P.M. 5. EXECUTIVE DIRECTOR'S REPORT

Chuck Bean, COG Executive Director

6. AMENDMENTS TO THE AGENDA

Robert White, COG Board Chairman

12:25 P.M. 7. APPROVAL OF THE MINUTES FROM NOVEMBER 14, 2018

Robert White, COG Board Chairman

Recommended Action: Approve minutes.

8. ADOPTION OF CONSENT AGENDA ITEMS

Robert White, COG Board Chairman

There are no consent agenda items this month.

Reasonable accommodations are provided upon request, including alternative formats of meeting materials. Visit www.mwcog.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

12:30 P.M. 9. FY-2018 AUDITED FINANCIAL STATEMENTS

John Foust, COG Audit Committee Chairman

PBMares, LLC presented the FY-2018 audit report to the Audit Committee, issuing an unmodified or "clean" opinion of COG's financial statements. The Audit Committee reviewed the audit report and recommends approval. As per Resolution R20-2015, the Audit Committee completed an annual assessment of the audit firm's performance, and recommends extension of the contract with PBMares, LLC to perform the FY-2019 audit.

Recommended Action: Receive briefing and adopt Resolution R3-2019.

12:40 P.M. 10. TRAFFIC INCIDENT MANAGEMENT ENHANCEMENT (TIME) UPDATE

Sharon Pandak, COG General Counsel

Following the report by the TIME task force on recommendations to improve the response to traffic incidents in the region, the board will be briefed on legislative actions in 2019 to help move the initiative forward.

Recommended Action: Receive briefing.

12:50 P.M. 11. 2019 LEGISLATIVE PRIORITIES

Monica Beyrouti Nuñez, COG Gov. Relations and Member Services Supervisor

Enhancing COG's legislative priorities and strengthening relationships with state and federal elected officials continues to be a focus of COG. Staff worked with COG's policy committees and the Legislative Committee to draft the region's 2019 legislative platform. The board will be briefed on the 2019 legislative priorities as well as the proposed legislative advocacy policy.

Recommended Action: Receive briefing and adopt Resolution R4-2019.

1:10 P.M. 12. COG BOARD FOCUS AREAS FOR 2019

Paul DesJardin, COG Community Planning and Services Director Scott Boggs, COG Homeland Security and Public Safety Managing Director Luis Campudoni, COG Information Technology and Facility Management Director

The board will be briefed on two initiatives for the year, including addressing the amount, accessibility, and affordability of additional housing in the region and regional coordination to prepare, prevent, and respond to cyber security threats.

Recommended Action: Receive briefing.

1:40 P.M. 13. EXECUTIVE SESSION

The board will enter a closed session.

Recommended Action: Adopt Resolution R5-2019.

1:55 P.M. 14. OTHER BUSINESS

2:00 P.M. 15. ADJOURN

The next meeting is scheduled for Wednesday, February 13, 2019.

ELECTION OF 2019 COG BOARD OFFICERS

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS 777 NORTH CAPITOL STREET, NE WASHINGTON, DC 20002

RESOLUTION ELECTING THE 2019 COG BOARD EXECUTIVE COMMITTEE

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 24 jurisdictions of the metropolitan Washington region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, the COG By-laws state that the board shall annually elect a chair and one or two vice-chairs at the first meeting following the annual meeting of the general membership; and

WHEREAS, the 2019 Nominating Committee recommends approval of the proposed slate of COG Board officers for 2019: Chairman Robert White, Vice Chairman Derrick Davis, and Vice Chairman Christian Dorsey.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board elects the proposed slate of COG Board officers to serve as the Executive Committee to the COG Board of Directors in 2019.

ELECTION OF 2019 POLICY COMMITTEE LEADERSHIP

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS PROPOSED 2019 POLICY AND ADMINISTRATIVE COMMITTEE APPOINTMENTS

NAME	JURISDICTION	LEADERSHIP RESPONSIBILITY					
COG Board of Directors							
Robert White	District of Columbia	COG Board Chair					
Derrick Davis	Prince George's	COG Board Vice Chair					
	County						
Christian Dorsey	Arlington County	COG Board Vice Chair					
COG Board Policy Committees							
Cindy Dyballa	City of Takoma Park	Chair, Chesapeake Bay and Water					
		Resources					
Dan Sze	City of Falls Church	Chair, Climate, Energy, and Environment					
John Riggs	City of College Park	Chair, Human Services					
Marybeth Connelly	City of Falls Church	Chair, Region Forward Coalition					
	Budget and Final						
Robert White	District of Columbia	COG Board Chair					
Derrick Davis	Prince George's	COG Board Vice Chair					
	County						
Christian Dorsey	Arlington County	COG Board Vice Chair					
Martin Nohe	Prince William County	TPB Chair					
David Snyder	City of Falls Church	MWAQC Chair					
Angela Alsobrooks	District of Columbia	COG President					
Kate Stewart	City of Takoma Park	COG Secretary-Treasurer					
	Audit Con	nmittee					
John Foust, Chair	Fairfax County	COG Board Member					
Ruth Anderson	Prince William County	COG Board Member					
Brian Feldman	State of Maryland	COG Board Member					
Emmett Jordan	City of Greenbelt	COG Board Member					
David Meyer	City of Fairfax	COG Board Member					
		Benefits Review Committee					
Robert White	District of Columbia	COG Board Chair					
Derrick Davis	Prince George's	COG Board Vice Chair					
	County						
Christian Dorsey	Arlington County	COG Board Vice Chair					
Frank Principi	Prince William County	Past COG Board Chair					
Angela Alsobrooks	Prince George's	COG President					
	County						
Kate Stewart	City of Takoma Park	COG Secretary-Treasurer					
	Pension Plan Admini	strative Committee					
Chuck Bean, Chair	COG	COG Executive Director					
Kate Stewart	City of Takoma Park	COG Secretary-Treasurer					
Penny Gross	Fairfax County	Past COG Secretary-Treasurer					
Judith Davis	City of Greenbelt	Past COG Secretary-Treasurer					
Imelda Roberts	COG	COG OHRM					
Martha Kile	COG	Employee Representative					
John Snarr	COG	Employee Representative					
Leta Simons	COG	COG CFO, ex officio					
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METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS 777 NORTH CAPITOL STREET, NE WASHINGTON, DC 20002

RESOLUTION APPROVING THE 2019 COG BOARD POLICY AND ADMINISTRATIVE COMMITTEE LEADERSHIP

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 24 jurisdictions of the metropolitan Washington region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, the COG Board of Directors approves the leadership for the individual policy committees, and the administrative committees, and various other positions that report to the Board of Directors; and

WHEREAS, the COG Board is being asked to approve the attached proposed slate to serve in 2019.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board approves the attached proposed slate of individuals to serve as the 2019 leadership on the following committees:

Chesapeake Bay and Water Resources Policy Committee
Climate, Energy, and Environment Policy Committee
Human Services Policy Committee
Region Forward Coalition
Audit Committee
Budget and Finance Committee
Employee Compensation and Benefits Review Committee
Pension Plan Administrative Committee

AGENDA ITEM #4 CHAIRMAN'S REPORT

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS SCHEDULE OF POLICY COMMITTEE MEETINGS FOR 2019* – DRAFT AS OF JAN. 2, 2019

COMMITTEES	Start Time	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
COG BOARD	Noon	9	13	13	10	8	12	19-20 Annual Retreat	No meeting	11	10	13	11 Annual Meeting
ТРВ	Noon	16/23	20	20	17	15	19	24	No Meeting	18	16	20	18
MWAQC	Noon		27			22		24		25			18
CAOs	Noon	2**	6	6**	3	1**	5 Retreat	3**	No Meeting	4	2**	6	4**
CEEPC	10:00 AM	30		27		22		24		25		20	
СВРС	10:00 AM	18		15		17		26		20		15	
RFC	11:00 AM	25			26			26			25		
HSPC	Noon	11		8		10		12		13		8	

^{*}Meeting dates are subject to change.

NOTE: COG events and meetings can also be found on the website: www.mwcog.org/events/

^{**}Conference call



We have faced an unprecedented two years that have included numerous hurricanes, floods, wildfires, and manmade disasters. The experience reminds us that both natural and manmade disasters could occur in the Washington D.C. metro area at any time.

In conjunction with Summit Sponsors, including the Metropolitan Washington Council of Governments, the American Red Cross will launch the first annual Disaster Preparedness Summit in Washington, D.C. on January 28, 2019. Our mission with this event is to address the threats and risks to this community, our region and offer real world ways in which companies and other organizations can assess their readiness and better prepare for the unexpected.

Program Agenda:

- 7:30 a.m. Registration, Networking, and Refreshments
- 8:15 a.m. Doors Open and Breakfast Served
- 8:30 a.m. 12:00 p.m. Program

Private Sector Panel and Government Sector Panel Topics Include:

- What are the threats, risks, hazards we face in the National Capital Region?
- How does preparedness work here in the National Capital Region? Roles and responsibilities: who does what?
- What does it take to be resilient here? Private Sector Panel on Emergency Preparedness & Response strategies; what's working, what are we learning; what contributes to resilience; what do we need to do before an event to make recovery easier?

Monday, January 28, 2019

7:30 a.m. -12:00 p.m.

The Ritz-Carlton Hotel

1150 22nd St. NW Washington, DC 22037

Register at no cost: https://www.redcross.org/local/washington-dc/about-us/news-and-events/events/disaster-preparedness-summit.html

Questions? Contact Channell Hogan at channell.hogan@redcross.org or 703-967-8695.

EXECUTIVE DIRECTOR'S REPORT



MEMORANDUM

TO: COG Board of Directors

FROM: Chuck Bean, COG Executive Director

SUBJECT: Executive Director's Report - January 2019

DATE: January 2, 2019

POLICY BOARD & COMMITTEE UPDATES

National Capital Region Transportation Planning Board (TPB) - At its November meeting, the TPB received recommendations from subject matter experts on its committees regarding how the region can advance the unfunded aspirational initiatives that it adopted in the Visualize 2045 long-range plan. In December, the TPB voted on a set of actions to support implementation of these initiatives. The board also approved the Coordinated Human Service Transportation Plan, which guides funding decisions for the federal Enhanced Mobility program in the region. COG is the designated recipient of this funding, and the TPB prioritizes, selects, and implements these projects.

Metropolitan Washington Air Quality Committee (MWAQC) – Earlier this year, MWAQC and its subcommittees took part in a preliminary strategic assessment survey as part of an effort to enhance their operations and identify priorities for 2019 and beyond. At its December meeting, MWAQC received a presentation from its consultant on the survey results.



2018 ANNUAL VIDEO
COG leaders highlight a year
full of regional achievements—
Metro dedicated funding,
Amazon, Year of the
Anacostia, and more.

View 'Milestone Moments in Regional Partnership'

Chesapeake Bay and Water Resources Policy Committee

(**CBPC**) – At its November meeting, the CBPC was briefed on how Virginia, Maryland, and District of Columbia Water Quality Trading Programs provide flexibility in meeting Bay cleanup goals and stormwater retention requirements. Trading is a market-based approach to improving water quality that allows sources with higher pollution control costs, like stormwater, to purchase pollution reductions from sources with lower costs, like agriculture or wastewater.

Climate, Energy, and Environment Policy Committee (CEEPC) - At its November meeting, CEEPC met to celebrate a decade of local, regional, and state successes toward attaining climate and energy goals. Members reviewed the committee's history and accomplishments and discussed new goals, strategies, and actions to reduce emissions of greenhouse gases for the next 10 years.

Blog on CEEPC 10th anniversary meeting

Human Services Policy Committee (HSPC) – At its November meeting, committee members discussed the COG Board Regional Housing Strategy and provided feedback on the needs of the sub-

populations and at-risk groups discussed during the HSPC's 2018 sessions. Members also received a presentation on affordable housing best practices from the Housing Leaders Group of Greater Washington's guidebook.

Region Forward Coalition (RFC) - In November, the Region Forward Coalition held a special work session on Social Equity and Targets to begin to develop a shared understanding of social equity and consider potential social equity targets for the Region Forward Vision.

Blog on social equity

OUTREACH & PROGRAM HIGHLIGHTS

Cooperative purchasing – A new Regional Health and Wellness cooperative training contract is in place for use by COG members. Water and Wastewater Treatment Chemicals cooperative awards have been made and include four regional agencies participating. Also, COG is creating a ridable contract solicitation for temporary staffing.

Health and Wellness contract

Housing needs – On November 15, COG's Chuck Bean, Paul DesJardin, and Hilary Chapman participated at the 2018 Virginia Governor's Housing Conference in National Landing. Bean moderated a panel on linking public transit planning and housing opportunity and shared COG's recent work on the region's housing needs and Visualize 2045.

Street Smart Fall Kickoff – On November 8, D.C., Maryland, and Virginia officials joined together to launch the fall Street Smart campaign, which helps raise awareness about pedestrian and bicycle safety, and remind people that November is associated with an increase in the number of pedestrians injured or killed during the evening commute.

Climate and energy outreach – COG's Steve Walz provided technical support for the climate and energy discussions at the George Mason University training for newly elected





officials in Northern Virginia. COG's Leah Boggs coordinated a regional Schools Roundtable on Energy to share information about energy efficiency-related activities at area schools, existing partnerships between local governments and school districts, and opportunities for COG to support school energy efficiency goals. COG's Maia Davis gave a presentation on regional climate work and greenhouse gas emissions to the Purcellville Town Council.

MEDIA HIGHLIGHTS

Why over 100K items make up the DC region's 2019 to do list – COG Board Chairman Matt Letourneau quoted at COG Annual Meeting.

WTOP story

Easier Metro access, more regional bike trails approved as Md. pushes back on free toll plan – 2018 TPB Chairman Charles Allen quoted on December vote on to support Visualize 2045's unfunded aspirational initiatives.

WTOP story

Plan offers ideas for improving Washington region's transportation - COG Executive Director Chuck Bean quoted on alignment between Visualize 2045 and the Greater Washington Partnership's Blueprint for Regional Mobility.

Frederick News-Post story

How can the DC area ease traffic? Task force releases suggestions - TIME Taskforce Chair Joseph Sagal and COG Board Chairman Matthew Letourneau quoted.

WTOP story

AMENDMENTS TO THE AGENDA

AGENDA ITEM #7 APPROVAL OF THE MINUTES

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS 777 North Capitol Street, NE Washington, D.C. 20002

MINUTES Board of Directors Meeting November 14, 2018

BOARD MEMBERS AND ALTERNATES: See attached chart for attendance.

SPEAKERS:

Chuck Bean, COG Executive Director
Leta Simons, COG Chief Financial Officer
Katie Cristol, Human Services Policy Committee Chair
Cindy Dyballa, Chesapeake Bay & Water Resources Policy Committee Member
Joseph Sagal, TIME Task Force Chair
Michael Wood. TIME Task Force Vice Chair

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

COG Board Chairman Matthew Letourneau called the meeting to order at 12:08 P.M. and led the Pledge of Allegiance.

2. CHAIRMAN'S REPORT

- A. The COG Annual Membership Meeting and Awards Luncheon will be on December 12.
- B. The 2019 COG Board of Directors meeting dates were announced.
- C. COG will begin its annual appointment process for boards and policy committees in December.
- D. Board members Roger Berliner and Allison Silberberg, who will be leaving at the end of the year, were recognized for their service.
- E. CEEPC is celebrating its 10th anniversary.

3. EXECUTIVE DIRECTOR'S REPORT

Executive Director Chuck Bean highlighted the regional achievement of Amazon's second headquarters location and noted the role that COG played in supporting the local jurisdictions with their proposals. Bean noted that the Transportation Planning Board approved its long-range plan, Visualize 2045, and is looking at how to advance the set of unfunded aspirational initiatives. Bean provided an update on the COG Board's housing initiative. Next, Bean noted that on November 3, COG's Police Chiefs subcommittee coordinated a regional search and rescue training exercise in Maryland. Bean recognized Transportation Operations Programs Director Nicholas Ramfos as this month's Heart of COG for his work with the Commuter Connections and Enhanced Mobility programs as well as the Washington Metrorail Safety Commission. Finally, Bean also recognized the accomplishments of COG Communications Director Jeanne Saddler, who will be retiring.

4. AMENDMENTS TO AGENDA

There were no amendments to the agenda.

5. APPROVAL OF MINUTES

The minutes from the October 10, 2018 board meeting were approved.

6. ADOPTION OF CONSENT AGENDA ITEMS

- A. Resolution R44-2018 Resolution approving the 2019 COG Board of Directors meeting dates
- B. Resolution R45-2018 Resolution authorizing COG to procure and enter into a contract to purchase robotic equipment for COG law enforcement members

- C. Resolution R46-2018 Resolution authorizing COG to procure and enter into a contract to provide preparedness technical and production services support
- D. Resolution R47-2018 Resolution authorizing COG to procure and enter into a contract to support the Metrorail station emergency response exercise series (continuation)
- E. Resolution R48-2018 Resolution authorizing COG to procure and enter into a contract to sustain, maintain, and enhance the situational awareness dashboard
- F. Resolution R49-2018 Resolution supporting reauthorization of the Passenger Rail Investment and Improvement Act to continue federal funding for Metro

Action: Adopted Resolutions R44-2018 - R49-2018.

7. FY2018 YEAR END FINANCIAL REPORT

COG Chief Financial Officer Leta Simons briefed the board on the preliminary, unaudited financial reports for the fiscal year ended June 30, 2018, including Statement of Revenue, Expenditures and Changes in Net Position and Comparative Statement of Net Position.

ACTION: Received briefing.

8. FY2020 MEMBER DUES RECOMMENDATION

COG Executive Director Chuck Bean and CFO Leta Simons briefed the board on the proposed member dues and regional fee assessment for FY-2020. The proposed changes include raising the per-capita rate from 75.5 cents to 76.5 cents and creating the Regional Public Safety Fund to provide a sustainable solution for the region to support its long-term public safety needs.

ACTION: Received briefing and adopted Resolution R50-2018.

9. COG POLICY COMMITTEES 2018 ACCOMPLISHMENTS AND 2019 PRIORITIES

COG Human Services Policy Committee Chair Katie Cristol briefed the board on the committee's accomplishments in 2018, including providing input to the board's regional housing strategy, and priorities for 2019, which will be established by developing a workplan in January. COG Chesapeake Bay & Water Resources Policy Committee Member Cindy Dyballa briefed the board on the committee's work in 2018, including holding the Annual Bay and Water Quality Forum, and outreach efforts for the Year of the Anacostia, among others. She also briefed the board on several areas that the committee will focus on in the coming year, including supporting the Chesapeake Bay Program and local actions to improve water quality.

ACTION: Received briefing.

10. TRAFFIC INCIDENT MANAGEMENT ENHANCEMENT (TIME)

TIME Task Force Chair Joseph Sagal of the Maryland Department of Transportation briefed the board on the findings and recommendations from the task force's report on traffic incident management in the region. To improve the quick and safe resolution of traffic incidents regionwide, the task force recommends to: Update regional agreements and improve consistency of TIM laws and policies; Coordinate regional annual TIM self-assessments; Encourage and coordinate TIM trainings to promote best practices; Launch outreach initiatives that better engage the public and officials on TIM; Create a regional TIM program; Designate transportation incident responders as emergency responders regionwide; and Expand roadway service patrols to federal parkways and other critical major roads not currently covered. Following a discussion to add additional actions to the resolution, the board adopted Resolution R51-2018 approving the Traffic Incident Management Enhancement (TIME) Report as amended.

ACTION: Received briefing and adopted Resolution R51-2018 as amended.

11. OTHER BUSINESS

There was no other business.

12. ADJOURN

Upon motion duly made and seconded, the meeting was adjourned at 1:56 P.M.

November 2018 Attendance

<u>Jurisdiction</u>	<u>Member</u>	<u>Y/N</u>	<u>Alternate</u>	<u>Y/N</u>
District of Columbia				
Executive	Hon. Muriel Bowser		Brian Kenner	
			Beverly Perry	Υ
	Mr. Rashad Young			
Council	Hon. Phil Mendelson	Y		
	Hon. Robert White	Y		
Maryland				1
Bowie	Hon. G. Frederick Robinson		Hon. Courtney Glass	
Charles County	Hon. Ken Robinson		Hon. Amanda Stewart Hon. Peter Murphy	
City of Frederick	Hon. Michael O'Connor	Y (phone)		
Fradarick County	Hon. Jan Gardner	(priorie)	Mr. Roger Wilson	Y
Frederick County College Park	Hon. Patrick Wojahn	Y	Hon. Monroe Dennis	ī
Gaithersburg	Hon. Robert Wu	Y	Hon. Neil Harris	
daithersburg	Hon. Robert Wu	(phone)	Tion. Neil Hairis	
Greenbelt	Hon. Emmett Jordan	(prioric)	Hon. Judith "J" Davis	
Laurel	Hon. Craig Moe	Υ	Hon. Michael Leszcz	
Montgomery County	Tions Graig Wide	•	TIOTI. WIIGIIGGI EGGEGE	
Executive	Hon. Isiah Leggett		Mr. Tim Firestine	
Council	Hon. Roger Berliner	Y	1411. 1111. 1 11000.110	
304	Hon. Nancy Navarro	-		
Prince George's County	Trons rainey raine			
Executive	Hon. Rushern Baker		Mr. Nicholas Majett	Y
Council	Hon. Todd Turner		j	
	Hon. Derrick Leon Davis			
Rockville	Hon. Bridget Newton	Y		
Takoma Park	Hon. Kate Stewart		Hon. Peter Kovar	
Maryland General Assembly	Hon. Brian Feldman	Y		
Virginia				
Alexandria	Hon. Allison Silberberg	Y	Hon. Redella Pepper	
Arlington County	Hon. Christian Dorsey	Y		
City of Fairfax	Hon. David Meyer	Y	Hon. Jeffrey Greenfield	
Fairfax County	Hon. Sharon Bulova	Y	Hon. Catherine Hudgins	
	Hon. Penelope A. Gross	Y	Hon. Patrick Herrity	
	Hon. John Foust	Y	Hon. Kathy Smith	
Falls Church	Hon. David Snyder		Hon. David Tarter	
Loudoun County	Hon. Matt Letourneau	Y		
Loudoun County	Hon. Phyllis Randall	Y		
Manassas	Hon. Mark Wolfe	Y		
Manassas Park	Hon. Hector Cendejas	Y	Hon. Suhas Naddoni	
Prince William County	Hon. Frank Principi			
	Hon. Ruth Anderson	Y		
Virginia General Assembly	Hon. George Barker			
Total: 23	·		<u> </u>	

Total: 23

ADOPTION OF THE CONSENT AGENDA

FY2018 AUDITED FINANCIAL STATEMENTS

To view the full COG FY-2018 Audited Financial and Compliance Reports, please visit the website:

https://www.mwcog.org/documents/2018/12/2 7/cog-audited-financial-statements-budget-andfinance/

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS 777 NORTH Capitol Street, N.E. Washington, D.C. 20002

RESOLUTION ACCEPTING THE FY-2018 AUDIT, AND AUTHORIZING THE EXTENSION OF THE INDEPENDENT AUDIT FIRM'S CONTRACT TO PERFORM THE FY-2019 AUDIT

WHEREAS, in accordance with COG's procedures and in compliance with requirements established by the Federal Government for recipients of grants and other financial assistance programs, COG engages an independent certified public accounting firm to conduct an annual fiscal year-end audit; and

WHEREAS, the Audit Committee recommends acceptance of the FY-2018 audit report prepared by the independent audit firm PBMares, LLC, which issued an unmodified or "clean" opinion of COG's financial statements; and

WHEREAS, based on the annual performance assessment, the Audit Committee recommends extension of the audit firm's contract for the FY-2019 audit.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

- 1. The board hereby accepts the FY-2018 audit report prepared by PBMares, LLC.
- 2. The Executive Director, or his designee, at the direction of the Audit Committee, is hereby authorized to engage PBMares, LLC to conduct the annual fiscal year-end audit for FY-2019 and prepare the annual Form 990 not-for-profit tax return, at a cost not to exceed \$82,000.

TRAFFIC INCIDENT MANAGEMENT ENHANCEMENT (TIME) UPDATE



December 11, 2018

The Honorable George Barker Senator Commonwealth of Virginia

The Honorable Brian Feldman Senator State of Maryland

The Honorable Phil Mendelson Chairman Council of the District of Columbia

Re: REQUESTED LEGISLATION to enable Traffic Incident Management ("TIM")

- Amending the Potomac River Bridges Towing Compact
- Designating transportation incident responders as emergency responders region-wide
- Improving consistency of traffic incident response laws

I am writing to follow-up on Executive Director Chuck Bean's preliminary conversation with you regarding possible TIM legislation. Accidents on the National Capital Region's roads greatly increase the congestion, road risks and delay which our residents and businesses experience. An estimated 100 traffic incidents and related events occur each month. A regional task force of 20 has recommended ways to improve traffic incident management, and the Metropolitan Washington Council of Governments Board of Directors has recently endorsed the recommendations to "keep the region moving". On behalf of the COG Board we are seeking your legislative assistance as part of this initiative.

Throughout 2018 regional experts in transportation operations, public safety, and public information from the District of Columbia, Maryland and Virginia studied traffic incident management in our region culminating in a report with key recommendations on how to improve. Attached is a copy of *Traffic Incident Management Enhancement in the National Capital Region*. The report includes 7 key recommendations for improving TIM. Please feel free to distribute the report to others.

In addition to sharing the Task Force's findings, COG seeks your help in sponsoring or supporting legislation to make the District of Columbia, Maryland and Virginia laws more uniform and thereby enable incident management:

1. Amend the Potomac River Bridges Towing Compact to Reduce Congestion on Bridges.

The Compact commits the region to facilitating prompt and orderly removal of disabled or abandoned vehicles from certain bridges which pass through more than one jurisdiction. The Task Force recommended, and the COG Board unanimously approved, adding 4 more bridges: Governor Harry W. Nice/Senator Thomas "Mac" Middleton Bridge, Sandy Hook Bridge, Brunswick Bridge, and Point of Rocks Bridge to the existing Compact. We urge you to support legislation to amend this Compact.

2. Designate transportation incident responders as emergency responders regionwide.

Designating transportation incident responders as emergency responders throughout the NCR, and not just in Maryland, would permit transportation vehicles and responders to use flashing lights and audible sirens to get to incident scenes quickly, joining police, fire, and emergency medical services. Currently, transportation incident responders are not treated as emergency responders in the District of Columbia and Virginia (Maryland has already made this designation). When stuck in traffic and unable to utilize emergency lights, these responders often cannot quickly get to the incident scene to provide their help in clearing an incident. Examples of these incidents might be a multi-vehicle crash cleanup and investigation, a highway hazardous waste spill, or emergency roadwork, often necessitating a coordinated, multi-agency response. Maryland legislators may be able to provide guidance and suggested language on how to make this designation in Virginia and the District.

3. Make applicable "move over," "move it," "hold harmless" laws consistent.

Responders routinely cross jurisdictional boundaries in addressing traffic incidents. Differing laws inhibit effective responses and cause confusion. Attached is a partial summary of the various laws which shows the inconsistencies that even our residents and businesses face as they commute into a different state. On a parallel effort, COG staff is working with its member local governments to provide an enhanced analysis of these differences. We will be ready to assist you in drafting legislation to address this issue.

We applaud the efforts of the region's police, fire, and emergency medical personnel in their response to these incidents, in all types of weather but always navigating heavy traffic or perilous conditions. The COG Board wants to further enable all responders in joint efforts to increase safety and reduce delays through updated TIM-supportive laws and agreements. Updating TIM-related laws in our region would have an important and noticeable impact.

We ask and look forward to your help in achieving these important goals through helpful legislation. Monica Beyrouti Nunez will be in contact to arrange a meeting to discuss next steps. If you have questions, please contact her at mbeyrouti@mwcog.org or (202)962-3212. We will also be contacting the state Department of Transportation directors to contribute to this discussion.

Sincerely,

Matt Letourneau

Matt Petormen

COG Board of Directors Chairman

Loudoun County Supervisor

cc: Quintin Elliott, Virginia Department of Transportation
Dan Emerine, DC Department of Transportation
Jenny Kessler, DC Mayor's Office of Federal and Regional Affairs
Earl Lewis, Maryland Department of Transportation
Todd McIntyre, DC Department of Transportation
Michaela Miller, DC Mayor's Office of Policy and Legislative Affairs
Amy Wight, Virginia Department of Transportation

Attachments: Summary of "Move Over," "Move it," and "Hold Harmless" Laws in DC, MD and VA

Summary of Traffic Incident Responder Information in DC, MD and VA



December 13, 2018

Chief Administrative Officers Committee

Re: Recommendations to Improve Our Region's Traffic Incident Management

Dear Member of the Chief Administrative Officers Committee:

On behalf of the Metropolitan Washington Council of Governments Board of Directors, I am writing to ask for your assistance in enabling better traffic incident management throughout the metropolitan Washington region.

Throughout 2018 regional experts in transportation operations, public safety, and public information from the District of Columbia, Maryland and Virginia studied traffic incident management in our region culminating in a report with key recommendations on how to improve. Please find attached a copy of Traffic Incident Management Enhancement in the National Capital Region. Drawing from the group's experience and expertise, the report puts forward seven actionable, top priority items for the region. Please review the recommendations and share the report with your key subject matter experts.

- 1. Update regional agreements and improve consistency of TIM laws and policies.
- 2. Coordinate regional annual TIM self-assessments.
- 3. Encourage and coordinate TIM trainings to promote best practices.
- 4. Launch outreach initiatives that better engage the public and officials on TIM.
- 5. Create a regional TIM program.
- 6. Designate transportation incident responders as emergency responders regionwide.
- 7. Expand roadway service patrols to federal parkways and other critical major roads not currently covered.

With the estimated 100 traffic incidents and related events we experience each month, a commitment to updating TIM-related laws in our region would have an important and noticeable impact. We applaud the efforts of the region's police, fire, and emergency medical personnel in their response to these incidents and wish to further enable all responders in the joint efforts to increase safety and reduce delays through updated TIM-supportive laws and agreements.

COG staff will continue working with Task Force members to coordinate regional annual TIM self-assessments, coordinate TIM trainings to promote best practices, continued outreach initiatives to better engage the public, and research into a regional TIM program. Legislatively, we are reaching out to legislators in Maryland, Virginia, and the District of Columbia to coordinate necessary updates to make laws and policies across the states consistent. Specifically designating transportation incident responders as emergency responders region-wide, and updates to the Potomac River Bridges Towing Compact.

I appreciate your help and support in achieving these important goals. I look forward to continuing conversations on how we can further address these issues. If you have any questions, please contact COG Transportation Director Kanti Srikanth at ksrikanth@mwcog or (202)962-3257.

Sincerely,

Matt Letourneau

Matt Letownea

COG Board of Directors Chairman

Loudoun County Supervisor

2019 LEGISLATIVE PRIORITIES

LEGISLATIVE PRIORITIES

Supporting the region's transportation funding, housing, water quality, climate and energy innovation, air quality, workforce development, human services, and emergency preparedness

January 2019









LEGISLATIVE PRIORITIES

Prepared by the COG Legislative Committee for the COG Board of Directors January 2019

ABOUT COG

The Metropolitan Washington Council of Governments (COG) is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland, and Northern Virginia. COG's membership is comprised of 300 elected officials from 24 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

CREDITS

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El Consejo de Gobiernos del Área Metropolitana de Washington (COG) cumple con el Título VI de la Ley sobre los Derechos Civiles de 1964 y otras leyes y reglamentos en todos sus programas y actividades. Para obtener más información, someter un pleito relacionado al Título VI, u obtener información en otro idioma, visite www.mwcog.org/nondiscrimination o llame al (202) 962-3300.

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TRANSPORTATION FUNDING, PLANNING, AND CONNECTIVITY

Support Federal Funding for the Region's Metrorail System

The Metrorail system is the centerpiece of the metropolitan Washington region's transportation system and the backbone of its economy. Almost half of all federal employees use the Metrorail and bus system to commute to work. The federal government should act to provide its share of operating and capital funding for the Metrorail system that its employees and the region depend on. Specifically, support the reauthorization of the Passenger Rail Investment and Improvement Act (PRIIA) beyond FY2019 to fund the federal government's annual appropriations for Metro's capital improvement budget at or greater than \$150 million a year.

Support Fixing the Deficit in the Federal Transportation Trust Fund (TTF)

For several years, there has been a gap between the TTF's revenue and expenditure needs – these shortfalls have been closed primarily with short-term measures. The FAST Act only provides funding through 2020 and covers those shortfalls through short-term measures. This structural deficit has not been fixed and will return after 2020 with a continued growing deficit if not treated as a top priority.

Support Additional, Reliable, and Recurring Federal Transportation Infrastructure Funding

The National Capital Region's transportation infrastructure serves not just the region, but the nation's federal government and its international partners. The funding needed to maintain the National Capital Region's transit, railroad, and highway infrastructure in a state of good repair is chronically underfunded and must be enhanced. Recurring and reliable funding to maintain and enhance operations on all federal facilities is a priority.

Support Funding for Next Generation Transportation Systems

The need for a more efficient and safer means of transportation is imperative to help achieve the nation's energy, efficiency, and environmental quality goals. The private sector has made significant investments to advance the use of vehicles using alternative modes of energy, and technology assisted vehicle operations. Public sector investments are needed to prepare transportation infrastructure to be able to utilize and support the new technology to build the next generation of transportation systems where travel is more efficient and safe.

Support the Visualize 2045 Long-Range Transportation Plan

Advance efforts to implement projects, programs, and policies that promote the aspirational initiatives endorsed by the region's Transportation Planning Board as part of Visualize 2045: Bring jobs and housing closer together; Expand bus rapid transit and transit ways; Move more people on Metrorail; Provide more telecommuting and other options for telecommuting; Expand express highway network; Improve walk and bike access to transit; and Complete the National Capital Trail. Support actions at the state and federal level to fund projects and programs and support enactment of policies that help advance the potential improvements of these initiatives.

Support Traffic Incident Management Improvements

Support state and federal policy changes to improve regional traffic incident management by updating regional agreements to increase the consistency of traffic incident management laws. Specifically, support legal and policy changes to designate transportation incident responders as emergency responders, allowing the use of flashing lights and sirens to get to incident scenes across state lines more quickly. Encourage federal, state, and local governments to negotiate an agreement for funding and deployment of roadway service patrols on federal parkways and other critical major roads not currently benefiting from such patrols.

WATER QUALITY PROTECTION

Support Investments in Water Infrastructure

Support sustained and expanded funding for federal water quality programs, including the Water Infrastructure Finance and Innovation Act (WIFIA) funding, state revolving funds (SRFs), and the Chesapeake Bay Program. Ensure that local water infrastructure investments to meet water quality permit load allocations and handle future population and economic growth are protected. Invest in workforce training and development to ensure the availability of skilled workers to fill water sector jobs.

Ensure Stormwater Regulatory Feasibility

Support legislative and regulatory actions that provide for a feasible pace for MS4 stormwater permits and applies the "Maximum Extent Practicable" standard. Support flexible local funding for stormwater management. Ensure reporting requirements are reasonable.

Support Climate and Flood Resiliency Initiatives

Support funding to address robust climate change analysis, adaptation and resiliency planning, flood control and management, and development and coordinated implementation of local best practices.

Ensure Local Government Input

Ensure that local governments and wastewater and drinking water utilities are given opportunities to provide timely and meaningful input on management decisions about the Chesapeake Bay and local water quality.

Support Affordability and Regulatory Flexibility

Support cost-effective scheduling and financing of water quality programs, including streamlining permits, flexibility to achieve nutrient and sediment reduction across wastewater, stormwater, and other sectors, and full funding for agricultural conservation programs.

Support Water Supply Security

Support water quality security and resiliency through research, planning, and programs and drinking water source protection policies and programs to ensure a reliable and clean drinking water supply for the region.

CLIMATE AND ENERGY INNOVATION & AIR QUALITY PROTECTION

Support Deployment of Clean Energy Innovation and Technology

Encourage and support investment in energy-sector innovation across sectors to increase energy efficiency and transition to clean energy sources. Support and protect regulatory and policy frameworks that foster new partnerships to effectively implement clean energy solutions. Enable business model innovation and encourage and expand the adoption of energy efficiency and clean, distributed energy generation technologies and infrastructure, and support for low and zero-emission vehicles and infrastructure.

Expand Clean Energy Finance

Expand options for and improve access to clean energy finance at the state and local levels. Foster cost effective and efficient market frameworks and reasonable regulatory frameworks that support clean energy investment across all sectors and enhance investment certainty. Establish and enable key partnerships, institutions, agencies, plans, and programs to support sustainable clean energy incentives and lower the cost of doing business in the clean energy sector.

Enhance Energy Security and Resilience

Prioritize and protect funding for energy-sector infrastructure to improve resilience and reliability. Support policies and funding for energy improvements such as energy efficiency, cyber security, microgrids, district energy systems, and storage technology, especially when coupled with clean energy generation. Support community-based efforts and public-private partnerships to improve climate and energy resilience at the local level.

Support Policies that Preserve and Protect Regional Air Quality and Public Health

Support strong policies, regulations, and funding necessary to preserve improvements in air quality and strengthen the region's ability to meet current and future air quality standards that are protective of public health and welfare. Expand efforts to increase and speed adoption of lowemitting technology solutions.

Support Policies to Meet the Region's Climate Goals

Expand funding and legislation at federal, state, and local levels to help meet the region's mediumand long-term climate change goals. Ensure that local governments are recognized and given opportunities to provide timely and meaningful input on climate and clean energy programs.

HOUSING AND ECONOMIC RESOURCES

Census 2020

Allocate funds at the federal and state level to adequately support local governments in developing census communication and mobilization plans to conduct a complete and accurate count of our region with increased outreach to hard-to-count populations. Encourage the U.S. Census Bureau to pursue policies that will produce a fair and accurate population count in a timely manner.

Support Efforts to Increase the Supply of Housing and Promote **Housing Affordability**

Support legislation and programs to preserve and increase the supply of housing and housing choices to address the full spectrum of needs in our region. Ensure that a sufficient supply of housing is preserved and created that provides a diverse range of housing units, including size and price point that is affordable for our region's residents.

Support Efforts to End the Experience of Homelessness

Work with federal, state, and local Continuums of Care throughout the region to ensure that the experience of homelessness is rare, brief, and nonrecurring through implementation of a "Housing First" approach. Increasing the supply of supportive housing provides opportunities for wrap-around services that promote housing stability and independent living. Voice the need for additional HUD funding for Housing Choice Vouchers to prevent and end the experience of homelessness.

Support Alignment of Workforce Development and Job Creation

Support federal legislation to focus on workforce development and job creation at the local level, and efforts to develop industry standard credentialing and skills programs for sectors experiencing job growth in the region. Support legislation and programs that fund local job development, career and technical education, and overall more closely align education and job creation.

Support Local Governments and Activity Centers

Work with local governments to support sound land use planning which focuses on employer retention and new job growth in the region's mixed-use Activity Centers.

HEALTH & HUMAN SERVICES

Support Efforts to Combat Substance Use Disorders

Work with local, state, and federal partners to increase resources to combat substance use disorders, including opioids, throughout the region which may include: improving access to treatment and recovery services, promoting prevention education, reducing the stigma of drug disorders. supporting research on pain management, and ensuring awareness of overdose-reversing drugs.

Increase Availability of and Access to Mental Health Services

Work with local, state, and federal partners to increase access to and availability of mental health services throughout the region to include psychiatric hospital beds, counseling, and other outpatient services; continued expansion of crisis intervention, mental health courts, and diversion programs, where treatment is indicated rather than incarceration; and re-entry programs to reduce recidivism rates of mental health consumers.

Support Healthy Food Access and the Region's Farm and Food **Economy**

With the recent reauthorization of the Farm Bill and uncertainty about when the Childhood Nutrition Reauthorization Act may be taken up again, support maintaining, fully funding, and improving access to programs within these bills including the Supplemental Nutritional Assistance Program (SNAP), the Women Infants and Children (WIC) Program, and the National School Lunch Program that serve vulnerable low-income individuals and families in the region. Support strengthening programs that advance on-farm conservation and connections between farmers and consumers of all income levels.

EMERGENCY PREPAREDNESS

Support Regional Emergency Preparedness

Continue to support emergency response preparedness programs that advance and improve response preparedness to existing and emerging threats. Work with local and state partners to maximize the region's share of federal grant funds and use these funds to promote value added outcomes that continue to increase capacity, capability, and developed standards for regional response in the National Capital Region.

Urban Area Security Initiative (UASI) Funding

The National Capital Region (NCR) receives UASI funding for efforts to address the multi-discipline planning, organization, equipment, training, and exercise needs of high-threat, high-density urban areas, and to assist in building and sustaining capabilities to prevent, protect against, mitigate, respond to, and recover from threats or acts of terrorism using the whole community approach. As funding allocations are assessed, policy makers should recognize the complexity of challenges in the NCR that directly impact Federal government operations and security and support an increase in UASI funding to our region to effectively address the unique nexus of U.S. Federal, state, local, and international operations.

STAFF CONTACT INFORMATION

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COG Guidelines for Legislative and Regulatory Advocacy

Development of Legislative Priorities

The Metropolitan Washington Council of Governments (COG) has recognized the need to continue and strengthen its relationship with state and federal officials. Each year the COG Board appoints a Legislative Committee made up of representatives of each of the COG boards and policy committees. The Legislative Committee works with COG staff to develop a set of legislative priorities for the upcoming year and legislative sessions. The legislative priorities include issues of legislative importance that the COG jurisdictions want to advocate for on behalf of the region. The Legislative Committee puts forth recommended priorities that are adopted by the full COG Board. These priorities are then used as the official legislative, regulatory, and policy positions of COG for advocacy and educational efforts at the local, state, and federal level.

Guidelines for Legislative and Regulatory Advocacy

Once adopted by the COG Board, the Legislative Priorities represent the official position of the Council of Governments and are used to communicate our priorities by all COG boards and committees. The following advocacy guidelines should be followed with any related actions and communications by COG.

- 1. Advocacy Positions Approved in the Legislative Priorities: The Legislative Priorities adopted annually by the COG Board serve as the official positions of COG including all boards and committees. Subject to being consistent with COG's role as a non-profit, any position approved in the Legislative Priorities document has approval to be advocated on by individual committees and COG staff throughout the year. This includes verbal advocacy, written communications, and electronic communications on related bills, actions and policies. Official positions from the COG Board should be signed by the Board Chair. Official positions approved in the Legislative Priorities can also be used by individual committees and boards and can be signed by the corresponding committee or board chair.
- 2. Advocacy Positions Not Approved in the Legislative Priorities: Occasionally advocacy issues or interests emerge that are not included in the annual Legislative Priorities. Any advocacy efforts on behalf of the COG Board of Directors, boards or policy committees that are not previously approved in the legislative priorities must receive individual approval from the COG Board. This includes verbal advocacy, written communications, and electronic communications on related bills, actions and policies. Therefore, if any member or policy committee requests that COG take a position on a specific issue, it must first be approved by the COG Board. Time sensitive issues can be approved by the COG Board Executive Committee. If the advocacy is in the form of a written communication the Board Chair may decide whether to sign it or designate authority to the appropriate policy committee chair.

Any legislative or regulatory advocacy must be shared with and approved by the Executive Office prior to distribution/action. The Executive Office will work with the Office of Communications as needed to ensure COG message and format consistency, and proper documentation for archiving.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS 777 NORTH CAPITOL STREET, NE WASHINGTON, DC 20002

RESOLUTION ADOPTING THE COG 2019 LEGISLATIVE PRIORITIES AND GUIDELINES FOR LEGISLATIVE AND REGULATORY ADVOCACY

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 24 jurisdictions of the National Capital Region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, the draft 2019 Legislative Priorities have been reviewed by the individual policy committees and the 2019 Legislative Committee; and

WHEREAS, the COG Board has received and reviewed the draft 2019 Legislative Priorities; and

WHEREAS, the draft 2019 Legislative Priorities address the main issues the COG Board of Directors wants to communicate to state and federal officials as important concerns during the upcoming legislative session; and

WHEREAS, in order to communicate the annual priorities in a consistent manner staff developed Guidelines for Legislative and Regulatory Advocacy to ensure that all advocacy efforts are under the direction of the COG Board of Directors; and

WEHREAS, the Guidelines provide direction for COG boards, committees, and staff on how to support COG positions on legislative, regulatory, and policy matters at the local, state and federal level.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board adopts the 2019 Legislative Priorities and directs its Executive Director, or his designee, to distribute the priorities to the appropriate state and federal officials representing areas of the COG member jurisdictions.

The board adopts the Guidelines for Legislative and Regulatory Advocacy and directs immediate implementation by COG staff, boards, and committees.

AGENDA ITEM #12

COG BOARD FOCUS AREAS FOR 2019



MEMORANDUM

TO: COG Board of Directors

FROM: Chuck Bean, COG Executive Director **SUBJECT:** COG 2019 Plans re: Regional Housing

DATE: January 2, 2019

This memo summarizes COG's 2019 plans to address the regional housing shortfall. For more details, see the attached "COG Board Housing Needs Proposed Workplan" for more on the roles of the Housing Directors and Planning Directors and COG policy committees.

BOARD MANDATE

The COG Board, at its September 12 meeting, accepted <u>COG staff analysis</u> of the 100,000 additional housing units that will be needed by 2045 to accommodate expected job growth in the region. Further, in <u>Resolution R33-2018</u>, the COG Board asked the COG Planning Directors Committee and the COG Housing Directors Committee to, among other things:

- Assess the region's ability to accommodate the need for 100,000 additional units beyond the 650,000 units projected in COG's Cooperative Forecast
- Examine possibilities to emphasize location of this housing in Activity Centers and near high capacity transit, while ensuring that future growth creates truly inclusive communities

AMOUNT, ACCESSIBILITY, AFFORDABILITY

In support of the Housing and Planning Directors, staff are guided by three primary questions:

- 1. Amount: How many of the 100,000 additional housing units can be accommodated within current comprehensive plans and zoning?
- 2. Accessibility: Of the additional units, how many can be reasonably accommodated in Activity Centers and High-Capacity Transit?
- 3. Affordability: What is the appropriate target/price point (or price band) for housing the anticipated jobs?

TIMING

Staff projects that interim reports to the COG Board will be delivered as follows:

- February 2019: Amount
- April 2019: Accessibility (Location)
- July 2019: Affordability
- October 2019: Final with recommended strategies and actions
- Cooperative Forecast 9.2 to be developed between Fall 2019 and early 2020



MEMORANDUM

SUBJECT: COG Board Housing Needs Proposed Workplan

DATE: January 2, 2019

BACKGROUND

The COG Board unanimously adopted Resolution R33-2018 during their September 12 meeting, directing the Planning Directors and Housing Directors to address the region's growing shortage of housing for workers to fill current and future jobs. The resolution builds on the adopted initiatives of the TPB's Long-Range Plan Task Force (LRPTF), which documented the transportation benefits of creating additional housing in strategic locations, and discussions at the COG 2018 Leadership Retreat. The resolution provides the following direction:

- a) Direct the Planning Directors Technical Advisory Committee (PDTAC), and the Housing Directors Advisory Committee (HDAC), to assess the region's ability to accommodate the estimated need for slightly more than 100,000 housing units beyond those currently anticipated in the Cooperative Forecasts with a focus on affordable and work force housing regionally.
- b) Building on the adopted Region Forward goals and targets, the PDTAC should examine the optimal incentives for adding additional housing, with an emphasis on preservation and production within the Regional Activity Centers and around high capacity transit stations and work to update future Cooperative Forecasts as needed.
- c) Direct that the PDTAC and HDAC work with the Region Forward Coalition, and key regional business, civic, and philanthropic organizations to assess ways to assist local governments with meeting the enhanced housing production targets while ensuring that future growth creates truly inclusive communities.
- d) The PDTAC should also include an assessment of factors or impediments to adding more housing units such as lack of critical public infrastructure (transportation, schools, water and sewer).
- Reaffirm the work underway within PDTAC to identify current local government planning efforts that support the initiatives of the TPB LRPTF.

APPROACH

The Planning Directors and Housing Directors will address both the opportunities and impediments to increasing the production of housing, guided by the following key questions:

- 1. "Amount": How many of the 100,000 additional housing units needed can be accommodated within current comprehensive plans and zoning?
- 2. "Accessibility": Of the additional units, how many can be reasonably accommodated in Activity Centers and high-capacity transit station areas?
- 3. "Affordability": What is the appropriate target/price point for housing for our anticipated new jobs?

Through the analysis of these three areas above, the goal will be to assess not only "can we accommodate an additional 100,000 homes above what is currently forecasted," but also, "what would it take" to ramp up housing production beyond current levels to achieve this goal.

TIMEFRAME AND PROPOSED SEQUENCING

It is important to note that the categories and questions regarding "amount," "accessibility," and "affordability" are not mutually exclusive. Data gathered at each stage will inform the answer to the other questions. Sequencing is proposed as follows to allow more time to develop information that may be more challenging to gather and analyze.

Amount - October to December 2018:

Planning Directors Focus:

- Begin to assess "Amount" does the existing zoning capacity for the jurisdiction in its entirety allow for additional household growth?
- Begin to assess if potential capacity for additional growth could occur in regional Activity Centers and High Capacity Transit Stations (HCTS).
 - o Questions for further analysis during January April 2019:
 - If capacity exists, what additional housing could be produced in 5-year increments? (2025, 2030, 2035, 2040 and 2045)?
 - If capacity does NOT exist, what land use or policy changes would be necessary to increase housing capacity?

Housing Directors Focus:

- To demonstrate past jurisdictional commitments and investments in affordable housing for context, HDAC to first assess:
 - Total housing units developed past 5 years (by year if possible)
 - Current inventory of affordable/income-restricted housing
 - Number of net new affordable/income-restricted housing produced through new construction over the last five years (by year if possible)

- Number of affordable/income-restricted housing produced through acquisition of market rate apartments over the last five years (by year if possible)
- Total investment in affordable/income-restricted housing over the last five years (by year if possible)
- HDAC to define income bands as part of review to ensure cross-jurisdictional consistency. Information gathered by Housing Directors will inform future discussions regarding "affordability."
- Housing Directors available as needed to consult with Planning Directors on amount of potential increased housing production levels.

COG staff to provide to PDTAC:

- Maps of HCTSs and Activity Centers with Transportation Analysis Zones (TAZ) overlay (shared during October 2018 meeting).
- Rollup of jurisdictional analysis into regional document for committee review and presentation to COG Board in January. (December/January)

January and February 2019:

 Presentations to COG Board on findings of the "Amount" of additional regional housing capacity and HSPC, Region Forward Coalition, and TPB if appropriate or desired.

DELIVERABLES

PowerPoint presentation and memorandum including data and graphics.

The memo and slide deck will summarize whether it is feasible, solely from a current zoning perspective, if there is additional existing regional housing capacity to meet the production goal for an additional 100,000 homes above what is currently forecasted, or will policy and regulatory changes need to be considered?

The memo and presentation will not address any market barriers or other impediments to housing production or suggest any solutions at this stage.

Accessibility - January to March 2019:

Planning Directors Focus:

 PDTAC to assess "Accessibility" – Of the additional housing capacity identified regionally, how much can be accommodated within Activity Centers and High Capacity Transit Stations?

Housing Directors Focus:

 Housing Directors available as needed to consult with Planning Directors on location and tools and strategies to maintain existing housing supply and increase housing production within Activity Centers and High-Capacity Transit Stations Housing Directors to focus on future affordability needs within the 100,000 homes production goal.

COG staff available as needed to consult with local governments on questions of Amount and Accessibility.

April 2019:

Presentations to COG Board on "Accessibility" and HSPC, Region Forward Coalition and TPB if appropriate or desired.

DELIVERABLES

- Power point presentation and memorandum including data and graphics.
- The memorandum and slide deck will include data and graphics summarizing the additional regional housing capacity within Activity Centers and High-Capacity Transit Stations, (including any shortfall in reaching the 100,000 unit goal).

Affordability - April to July 2019:

- Housing Directors to assess "Affordability" needs for additional housing growth projections.
 - o What are the likely future incomes for the forecasted jobs?
 - What additional pressures might this place on lower-income households' housing needs?

COG staff available as needed to consult with local governments and to synthesize findings for presentation and memo of strategies.

July 2019:

 Presentations to COG Board, and HSPC and Region Forward Coalition on "Affordability" if appropriate or desired.

DELIVERABLES

Power point presentation and memorandum including data and graphics.

The memorandum and slide deck will include data and graphics summarizing the projected incomes of the future workers and what that might mean in terms of levels of affordability, tenure, and housing typology that may be needed.

October 2019:

Final presentation to COG Board

DELIVERABLES

- 1. Presentations, technical memos, and status updates to the COG Board, Region Forward Coalition, Human Services Policy Committee, and TPB on:
 - a. "Amount" (Zoning and Comp Plan Capacity) January 2019 and February 2019
 - b. "Accessibility" (Where can these housing units be built and specifically can they be accommodated within Activity Centers and HCTS) April 2019
 - c. "Affordability" (What are the future projected incomes and what housing price points are needed?) July 2019
- 2. Cooperative Forecast Round 9.2, including updated household forecasts, to be developed between Fall 2019 and Spring 2020.

POSSIBLE CONSULTANT NEEDS

- Market analyst
- Demographer to project future housing needs by income level and product type
- School consultant, other consultant to assess infrastructure constraints



MEMORANDUM

TO: COG Board of Directors

FROM: Scott Boggs, COG Public Safety and Homeland Security Director

Luis Campudoni, COG Information Technology and Facilities Management Director

SUBJECT: Raise Awareness on Cyber Security for Local Governments

DATE: January 2, 2019

BACKGROUND

Cybersecurity is the protection of internet-connected systems, including hardware, software, and data, from cyberattacks. In a computing context, security comprises cybersecurity and physical security — both are used to protect against unauthorized access to data centers and other computerized systems. Cyber-attacks, incidents, and breaches are a growing concern for the federal government, as well as state and local governments around the country. Cybersecurity is essential to enabling all other government services to function properly. Throughout 2019, the COG Board will focus on raising awareness of the importance of cybersecurity through education and information sharing.

FOCUS

Throughout the course of the year COG staff and committees will collaborate to share information and raise awareness on cyber security in three main areas:

- 1. Types of cyberattacks and potential threats
- 2. Where cyberattacks come from and how to identify threats
- 3. How to prevent attacks and continue to develop cyber security within our local governments' infrastructure

WORK PLAN

COG staff will work with the COG Chief Information Officers Committee (CIOs) and Chief Information Security Officers (CISOs) subcommittee to prepare a series of presentations to the COG Board on the three focus areas: types of attacks, identifying threats, and prevention. Jurisdiction staff within these committees will serve as expert resources on types of threats, protection, and prevention of cyberattacks. The CIO and/or CISO in each jurisdiction is tasked with preventing attacks through policies and practices that are used on a daily basis. Sharing best practices and the importance of cyber security will increase awareness of this serious threat and highlight the importance of strong cyber security. Staff will also work with national associations such as the Public Technology Institute (PTI), the International City/County Management Association (ICMA), and the Center for Internet Security (CIS) to learn from other regions and share national best practices.

AGENDA ITEM #13

EXECUTIVE SESSION

AGENDA ITEM #14 OTHER BUSINESS

AGENDA ITEM #15 ADJOURN