

**DRAFT**

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS  
National Capital Region Emergency Preparedness Council**

**Meeting Minutes**

**Date: Wednesday, September 9, 2009**

**Time 2:00 p.m. – 4:30 p.m.**

**Place: Metropolitan Washington Council of Governments**

**Training Center, Lobby Level**

**777 North Capitol Street, NE**

**Washington, DC 20002**

**1. Welcome, Introductions and Approval of Minutes**

Announcements:

- Welcome Brigadier General Karl Horst – Commanding General Joint Forces Headquarters-National Capital Region U.S. Military District of Washington
- Introduction of New Member - Mary Hines, Arlington County Board
- Self Introductions by Members

Summary of Discussion:

Vice Chair, Frank Principi served as Chair of the EPC meeting in the absence of Chair Knapp. It was reported that the Board of Directors had approved the appointment of Mary Hines, Arlington County Board member to the EPC on September 9, 2009. Vice Chair, Principi welcomed Mary Hines and Brigadier General Karl Horst as new members of the EPC. General Horst gave a brief synopsis of his background. Vice Chair Principi gave EPC members an opportunity to do self introductions. A motion for approval of the June 10, 2009 minutes was made, seconded and approved.

**2. Funding Updates for FY06, FY07, FY08 and FY09 UASI Funds**

Description from Agenda:

The EPC has requested that Matthew Fullerton provide updates at each meeting on all current and prior year Urban Area Security Initiative (UASI) grants. Mr. Fullerton will provide an update on current and projected expenditures associated with FY06, 07 and 08 grants. He will update the EPC on the R-ESF and RPWG Project Management Plans approved by the Chief Administrative Officers and the Senior Policy Group for FY09 UASI funding. The list of approved projects was provided to the EPC earlier by e-mail.

Summary of Discussion:

Matthew Fullerton provided the UASI grant updates and discussed the FY09 award update, the FY10 grant schedule and the spending progress for FY06 and FY07 projects. He noted that prior years' grants were on schedule to be expended with no significant issues and that the FY09 grant allocations were divided among the Critical Infrastructure Protection, Law Enforcement/Information Sharing, Planning, Exercising, Training, Evacuation Monitoring and Modeling, Communication Systems Integration, Emergency Operations/Communications, Health & Medical Situational Awareness and Shelter and Mass Care committees.

Mr. Fullerton reported that on August 21, 2009 the DHS had issued the NCR a FY09 UASI grant award for \$58M. He noted that the SAA will issue sub grants within 45 days of award i.e. by October 5, 2009. All project managers will be required to submit project management plans to the SAA before any work can begin on projects. Most project managers have already submitted project management plans to the SAA. The plans are currently under review. The FY09 UASI grant has a three year federal period of performance from August 1, 2009 to July 31, 2012. Sub-grants will have period of performance that ends of September 20, 2011. Most project managers will receive two full years to complete project management plans from date of award of sub-grants. The third year will only be given to project managers with justification.

Mr. Fullerton reported that DHS has indicated that they will release the FY10 grant guidance on November 6, 2009 and the schedule for the FY10 process is as follows:

- The potential federal focus for FY10 will be on fusion centers and information sharing.
- Homeland Security Grant Program (HSGP) applications will be due on March 22, 2010 and the peer review of applications are due to be completed by Mid-May 2010.
- HSGP Awards will be announced on July 28, 2010 and the award letters will be issued in late September 2010.
- SAA plans to issue FY10 UASI awards in October 2010.

Mr. Fullerton stated that the UASI FY06 grant period of performance ended on June 30, 2009. The SAA is completing final payments and closing FY06 sub-grants. They will complete liquidation by September 30, 2009 and will close out FY06 grants at an expenditure rate of greater than a 97%. The FY07 grant period of performance will end on June 30, 2010. At the 13 months before the federal deadline, the grant is over 43% expended and over 31% of FY07 grant funds have been completely reimbursed.

Mr. Fullerton reported the SAA has revised the procedures and templates for project management plans and status reports. For the project management plan, the focus is on a clear and concise description of the project's purpose and easy alignment with specific strategic plan initiatives. There will be more detail in budget and deliverables but the deliverables must be measurable. The new quarterly status reports will reflect the budget and deliverables from the project plan. Standardized answers can be rolled up into improved summary level reports.

### **3. Update on Federal, State, and Local Preparation, Response, and Recovery to H1N1 (Swine Flu)**

#### Description from Agenda:

Dr. Kaplowitz, the Chair of the Health and Medical Regional Program Working Group/R-ESF 8, will provide a brief update on federal, state, and local preparedness, response, and recovery activities associated with H1N1 (Swine Flu). She will provide an update on the projected availability and priority for providing H1N1 immunizations and the latest CDC school closure policy. Dr. Kaplowitz will highlight actions being taken to prevent a major flu outbreak in the NCR this fall.

#### Summary of Discussion:

Dr. Kaplowitz, Chair of the Health and Medical Regional Program Working Group/R-ESF 8 gave an update on H1N1 federal, state, and local preparedness, response and recovery activities. She also provided an update on the projected availability and priority for providing H1N1 immunizations and the latest school closure policy. She noted that health officials continue to see symptoms of influenza throughout the region. They are not sure how much of the influenza is H1N1 and how much of it is the regular seasonal flu. They are recommending everyone start with the seasonal influenza immunization.

Dr. Kaplowitz stated that the CDC stopped reporting individual cases of H1N1 and what you will see is reports of influenza like illnesses. They are testing influenza like illnesses through certain health care providers in selected communities to determine how much of the influenza is H1N1 and how much of it is seasonal influenza. H1N1 acts like seasonal flu. The H1N1 strain of influenza is affecting young people and children more than older adults. H1N1 influenza is more severe among pregnant women and young people with underlying health conditions. This is a change from who has been at greatest risk for seasonal influenza in prior years. CDC is expecting the vaccine for H1N1 to be available by mid to late October. They are expecting 45 to 50 million doses of the vaccine will be available by the end of October and it will be divided on a per capita basis to states. Then there will be additional vaccine available on a weekly basis and it will be distributed on a per capita basis.

Dr. Kaplowitz reported that the message from the federal government is that they will have vaccine for everyone. They do not want to give the perception that there is a shortage but they will focus on the high risk populations first to include, school children, pre-school children and care givers of young children, pregnant women and children with underlying medical conditions. The vaccine will be offered to the general public as supplies become available. The health departments in the NCR will continue to coordinate their efforts in terms of what is happening in regard to influenza in jurisdictions in the region. They will schedule monthly health officer committee meetings as well as monthly health and medical RPWG meetings and hold conference calls as necessary. All of these activities will enhance communications in the NCR around H1N1.

Dr. Kaplowitz stated that health officials in the NCR are working closely with hospitals and some are doing outreach to private providers and hospitals. They want to make sure that the private providers can care for people in their offices. Health officials want hospitals to focus on individuals who are the sickest and not be overwhelmed with everyone with the influenza. They are setting up training programs to inform physicians on what they need to do to get their offices ready and to inform their staffs on precautions they can take regarding H1N1. In Virginia, health officials have a sign up system for providers to sign up to administer the H1N1 vaccine. Dr. Kaplowitz stated that health officials are encouraging providers to register to administer the vaccine. One of her concerns is that too much of the responsibility to administer H1N1 vaccine will fall on the public health officials. The more health care providers that health officials can get to sign up to administer H1N1 vaccine the better. H1N1 treatment will focus on the higher risk individuals and the ones with complications. Health officials are not recommending treatment for individuals with influenza like illnesses across the board.

Dr. Kaplowitz reported that public health officials are looking to manage their response to individuals with influenza like illnesses through their command structures. Many are using a unified command structure. For example, Alexandria has had unified command structures in existence for six months and they meet weekly. Local health officials are working closely with local schools officials. Officials will no longer recommend the closure of schools with a single case. School closure will depend on how well the school can function and the number of staff and student absentees. Dr. Kaplowitz was asked about additional CDC funding for Health. She noted that CDC funding, specifically for Virginia, is going towards enhancing surveillance, outreach, education and funding personnel. Within their Health Department they have hired additional staff for planning and responding to influenza like illnesses.

Dr. Kaplowitz stated that considerable effort has gone toward continuity of operations planning. This is important for local Health Department and Local Government Departments as well as businesses and others. In terms of messaging, Dr. Kaplowitz provided an information sheet with NCR common health message for influenza like illnesses. This information has been approved by the Health Officials committee. Health officials are using a UASI grant to print door hangers/refrigerator magnets giving the preventive measures to take; when to be concerned; what symptoms to be concerned about; and when to seek medical care for adults and children; and when to seek emergency care.

#### **4. Update on Citizen Engagement on Preparedness and NCR Activities Planned for National Preparedness Month (September)**

##### Description from agenda:

In today's socially networked world, when faced with a crisis the NCR partners need to share information and communicate with the public quickly, effectively, and accurately, using the same tools and resources the public is using. Ms. Fitzgerald will update the EPC on progress being made in NCR in monitoring social media channels, updating communication tools to utilize online social channels, and encouraging all partners to develop additional disaster preparedness communications techniques. Further, she will provide a briefing on planned NCR activities for National Preparedness Month (September).

##### Summary of Discussion:

Merni Fitzgerald, Chair, R-ESF-15 and Director, Public Affairs, Fairfax County briefed the committee on events planned for National Preparedness Month and provided a handout. NCR jurisdictions have numerous, varied events planned for September. She noted that NCR jurisdictions have numerous, varied events planned for September. Further, Ms. Fitzgerald stated that the Department of Homeland Security's Federal Emergency Management Agency (FEMA) Administrator Craig Fugate released a Web video message highlighting the need for the public to be prepared for any emergency and to be part of the emergency management team.

This year preparedness means H1N1. The H1N1 was confirmed by the US on April 23<sup>rd</sup> and DCD declared a public health emergency on April 26<sup>th</sup>. The first case confirmed in DC was May 6<sup>th</sup> and H1N1 was declared a pandemic on June 11<sup>th</sup>. The national cycle of infection within a family demonstrates potential for missed work and lost productivity. Most Americans are either not too or not at all worried about the swine flu. According to a new Washington Post-ABC News poll, broad majorities have confidence that the government and local health providers will be able to effectively deal with an outbreak. Only about one in eight Americans is very worried that swine flu will affect his or her family. More than twice as many are "not at all" concerned.

Ms. Fitzgerald stated that H1N1 communications are being coordinated across the NCR. For example, in Fairfax County they have completed a comprehensive H1N1 communications and outreach plan that includes the City of Falls Church, City of Fairfax, Towns of Vienna, Clifton, Herndon and all associated school systems.

Ms. Fitzgerald reported that R-ESF 15 had conducted a preparedness survey among residents in the NCR. The results of the survey are provided below for consideration:

- People identify emergencies in different ways
- Information from our governments are trusted and accurate
- People most interested in the text alert system are parents and DC residents
- Since 9/11, there is less concern about a terrorist attack in our region, and complacency continues to be a barrier to personal preparedness

The goal of R-ESF 15 is to increase subscriptions to region's text alert systems. The advertising channels used for National Preparedness Month are provided below for consideration:

- Radio
- Internet
- Metrorail and bus
- Text messages and e-mail
- Mobile marketing on cell phones
- Pay-per-click ads on search engine, like Google.

Ms. Fitzgerald reported that Preparedness Month events are being held at 28 federal agencies, Golden Triangle Business District Preparedness Fair, and churches and Metro stops across the NCR. She also noted that a History Channel documentary will explore the NCR's emergency response plans that would go into effect if there were a 10Kiloton nuclear explosion in Washington, DC. Numerous agencies in the NCR were contacted at some point by the producers and many shared information and plans. A script for the program has been shared with FEMA.DHS. The documentary will raise awareness of NCR evacuation plans.

Ms. Fitzgerald noted that emergency preparedness uses social media to support a unified message. It can also be used to place an existing message in a larger communications model. She recommends that social media messages be driven, brief, and pertinent. Finally, anyone using the social media for emergency preparedness should include an avenue to receive public input.

## **5. Brief on 2009 Presidential Inauguration After Action Report**

### Description from agenda:

On January 20, 2009 Washington DC hosted the Presidential inaugural and dozens of associated activities and events. Federal, state, and local authorities and many private sector and non-profit organizations expended considerable effort to ensure that the region was prepared for this event. The SPG and the CAO HSEC requested COG award a contract to have a regional After Action Report completed for the inauguration. Katie Fox will brief the EPC on the After Action Report and Improvement Plan that was finalized on July 17, 2009. ETOP is assuming responsibility for taking the items listed in the improvement Plan until completion.

### Summary of Discussion:

Katie Fox briefed the EPC and provided a handout on the 2009 Presidential Inauguration After Action Report. She noted that the After Action Report (AAR) and Improvement Plan were finalized and distributed on July 17, 2009 and that the documents were developed in accordance with the U.S. Department of Homeland Security Exercise and Evaluation Program (HSEEP). Ms. Fox indicated that the analysis and recommendations can be used to assist the NCR in planning for other special events or large-scale incidents. She noted that data collection for the AAR included the placement of observers at regional locations to observe regional operations during the 2009 Presidential Inauguration; follow-on data collection was done at the NCR hot wash; additional data was collected from numerous groups and individuals through a survey; and finally data was collected during interviews conducted with key regional partners. Once the data was collected, an after-action analysis was conducted to develop the timeline of key regional events; an analysis was conducted to determine strengths and areas for improvement; a regional after action conference was conducted to obtain final comments on the draft report; and the 2009 Presidential Inauguration After-Action Report and Improvement Plan were finalized.

Ms. Fox stated that the AAR identified 39 key regional observations. Twenty-one of the observations (21) are from 3 key issue areas - planning, transportation and public health/medical care. The AAR/IP identifies 59 recommendations with 68 specific corrective actions assigned to various NCR stakeholders. Fourteen of the 68 specific corrective actions call for various NCR stakeholders to extend or institutionalize effective practices and other strengths that they demonstrated during the Inauguration. Selected corrective action recommendations for NCR Federal Planning include the following:

- DC HSEMA should develop materials that delineate the decisions and other information that the NCR requires from the PIC
- DC HSEMA should initiate contact with the PIC, presidential campaigns, or Congress, as early as practical.
- DC HSEMA and FEMA NCRC should access how best to consolidate planning committees and present recommendations to the SPG and USSS.

- SPG and FEMA NCRC should conduct and assess NCR jurisdictional seams and propose ideas to minimize the effects; the results should be to create a task list to ensure seams are addressed in plans, policies, and procedures.

Ms. Fox indicated that the recommendations provided below are designed to strengthen NCR-federal planning for inaugurations by enhancing the flow of timely information and de-conflicting boundaries. The selected corrective action items include recommendations for Funding, Planning, Transportation, Emergency Management, Mass Care, Public Health, Medical Care and public Safety and External Affairs for Federal Funding Support:

- The SPG and CAO HSEC should continue the in-progress efforts to secure federal funding for NCR Inauguration activities.
- SPG and CAO HSEC should develop and submit a request for funding support.

For Planning Processes:

- SPG, led by DC HSEMS should establish regional goals, including associated parameters and timelines, for NSSEs and other special events.
- EMC should develop a process for establishing and promulgating common planning assumptions among NCR partner jurisdictions.
- COG should develop, implement, and maintain a repository for planning related information and documentation

Transportation:

- Mass Evacuation
- Situation Awareness
- Training

Emergency Management:

- Regional Common Operating Picture
- EOC Information Sharing

Mass Care, Public health, and Medical are:

- Mass Sheltering
- Aid Stations

Public Safety and External Affairs:

- Crowd Management
- Coordination Procedures

The next steps are to begin implementing the AAR/IP corrective actions and to begin tracking the progress in addressing recommendations. Ms. Fox indicated that certain corrective actions will take longer to implement especially those relate to the PIC for the next Presidential Inauguration.

## **6. Brief on Plan for Updating of the National Capital Region Homeland Security Strategic Plan**

Description from agenda:

Frank Principi and Kelley Coyner will brief the EPC on the plan updating the National Capital Region Homeland Security Strategic Plan. The development of the current Strategic Plan began in 2004 and was approved by the Emergency Preparedness Council (EPC) on September 13, 2006 for the period of 2007 through 2009. The SPG and CAO HSEC have approved funding as requested by the EPC to initiate a plan for updating the Homeland Security Strategic Plan. This is an item included in the 2009 Work Plan for the EPC. The EPC serves as the “custodian” of the Strategic Plan.

Summary of Discussion:

Emergency Preparedness Council Vice Chair, Frank Principi and Kelley Coyner, Chief of Staff, Senior Policy Group briefed the EPC on the plan for updating the NCR Homeland Security Strategic Plan. The

effort to update the Strategic Plan started in May 2009 and will continue through July 2010. There will be opportunities for the EPC and stakeholders to provide their input on the update of the Strategic Plan. It was noted by Ms. Coyner that there has been significant work done thus far including the launch of a website and the implementation of an on line survey. The contractor from the University of Maryland supporting this effort has additional work products that are due in mid September.

Vice Chair, Principi indicated that he and Ms. Coyner would provide a briefing on the Strategic Plan update. He indicated that if the website and the on line survey are not sufficient, he would appreciate a telephone call with a personal perspective of what they should changed in the Strategic Plan. His contact information is located on the COG website.

Kelley Coyner stated that an overview of the plan to update the Strategic Plan was provided to the EPC at its last meeting. The Strategic Plan update is structured in 3 parts/time blocks and it is currently on schedule. They are currently focusing on stakeholder input that includes stakeholder meetings and completion of the electronic survey. In addition, they are launching a website portal for the Strategic Plan update and they are updating the Dashboard for the current Strategic Plan. Ms. Coyner reported that Ken Wall and others are pulling together a lessons learned digest. Further, Ms. Coyner stated that they would need the EPC to engage and take the lead in identifying new priorities and reconfirming priorities in the current Strategic Plan. She asked the EPC to do the following:

- Participate in the online survey – a hard copy of the survey provided
  - Go to the new website to get information on how to support activities
  - Participate in the discussion sessions with stakeholders
- Note: Information on how to get to the website included in the handout

Ms. Coyner provided the committee with a calendar that included the meeting schedule that had been coordinated with various regional groups. She indicated that they had already participated in some of the meetings and that they were looking forward to meeting with the other regional groups. Ms. Coyner stated that the meetings provide regional committee members an opportunity to identify regional priorities. She indicated that they have a requirement to have the Strategic Plan update completed by July 2010. Ms. Coyner noted that there will be multiple opportunities to provide input. She noted that the quality of the Strategic Plan update will only be as good input received. They are looking for input immediately because they would like to be able to provide input to the CAOs and the SPG who will be formulating priorities for the FY10 UASI grant in November 2009. This will not be the last chance to provide input but September 18, 2009 is the due date for completing the on line survey. Dave Robertson indicated that a reminder will be forwarded to key individuals to complete the survey.

## **7. Brief on the 2009 Emergency Preparedness Council Senior Leader Exercise from the Exercise and Training Operations Panel (ETOP)**

### Description from agenda:

The EPC requests ETOP conduct a Senior Leaders Seminar (SLS) each year. It is an item that is included on the Annual EPC Work Plan. ETOP has developed a statement of work, awarded a contract, and identified an EPC SLS Planning Team. The Team has identified the goals, objectives and the scenario for the 2009 EPC SLS. Mark Penn, a member of ETOP, will brief the EPC on these matters, the timeline, and the planning taking place and answer any question regarding the seminar.

### Summary of Discussion:

Emergency Preparedness Council Vice Chair Principi announced that the EPC Senior Leader Seminar (SLS) will be conducted on November 2<sup>nd</sup>, 12:00 noon to 4:00pm at George Washington University and all members of the EPC are invited to register and participate. The location and registration information can be found in the handout provided at the meeting. Vice Chair Principi

announced that the COG Board of Directors had approved the acceptance of UASI funds to conduct the EPC SLS.

Mark Penn, Chair, Emergency Managers Committee provided a briefing and a handout on the 2009 EPC SLS. He noted that in preparing for the EPC SLS, ETOP had completed an analysis of all the regional after action reports they could locate from recent years and a common thread in most was a gap in planning. Some of the AARs considered in the analysis are listed below:

- 2007 SLS Results (VBEID – Domestic Terrorism)
- 2008 SLS Results (Pandemic Influenza)
- 2009 Training and Exercise Planning Workshop (T&EPW)
- Regional Presidential Inauguration AAR

The EPC SLS goals and objectives are to identify gaps to update the Regional Emergency Coordination Plan (RECP) through the use of a planning scenario. The objectives are to validate the principals and concepts of the RECP for use in coordinating a regional event; examine current NCR practices, identify changes required in the RECP and to focus on senior level coordination, communication, situational awareness and decision making. Other objectives are to engage the private sector in problem solving, create awareness for representatives of the R-ESFs and RPWGs and other officials regarding the requirements for intergovernmental planning, preparedness, coordination and communication of policy decisions in case of a regional event. The EPC SLS challenges are as follow:

- To develop a scenario to address planning processes and produce a meaningful outcome
- To reduce the amount of time required from senior officials and move the SLS to an environment more conducive to discussion

The solution is to build an EPC SLS that combines examination of the existing Regional Emergency Coordination Plan with discussions focused on a given scenario; to leverage a regional power outage scenario to exercise regional prevention, preparedness and response; move the event to a conference center; and use only an afternoon for the senior leaders.

Mr. Penn noted that the EPC SLS process will include an online survey for emergency managers and other R-ESF representatives. Survey findings will assist the Planning Team in developing the EPC SLS. The survey will close on September 11, 2009. The 2009 EPC SLS will have two components. The morning Workshop will be for the R-ESFs and RPWGs and it is being held from 9:00 a.m. to 12:00 noon. The afternoon scenario-based SLS and facilitated discussion for the EPC, R-ESFs and RPWGs will be held from 12:30 p.m. to 4:00 p.m. The EPC will be presented with a scenario in a facilitated discussion to validate the principals and concepts of the RECP and to identify the gaps and changes required in the RECP based on current practices.

## **8. Update on Emergency Operations Plans being completed by the Emergency Managers' Planning Sub-Committee**

### Description from agenda:

Jack Brown will brief the EPC on products, outcomes, and deliverables provided by planners funded by FY07 UASI for the NCR. He will report on products, outcomes, and deliverables completed, those being worked on now and those to be provided by planners funded by the \$7M in FY07 UASI funds. He will also report on products, outcomes and deliverables that will be provided by planners funded by UASI for the NCR using the \$5.6M in FY09 UASI funding approved.

### Summary of Discussion:

Jack Brown briefed the EPC on products, outcomes and deliverables provided by planners funded by FY07 UASI for the NCR. He noted that they have been working on a number of regional projects over the last couple of months. Mr. Brown stated that the following plans will be delivered in September:

- EOC Reference Guide
- Alternate Care Facility
- Family Assistance Center
- Special Medical Needs Sheltering.

Mr. Brown stated that the Senior Policy Group is developing a Regional Program Working Group for Planning to take the planning sub-committee to the next level. He noted that the planning sub-committee had been inclusive of multiple R-ESFs in its work and that the Regional Program Working Group should result in better coordination among R-ESFs and other groups.

Mr. Brown reported that another improvement that had been made in the planning area was the development of a standard template for Project Management Plans (PMP). The template has been provided to all localities that have regional planners. The template will accomplish the following:

- Provide standard template for 2009 UASI grant projects that has been coordinated with SAA
- Provide standard project summary and description
- Identify deliverables and tasks (regional and local)

Mr. Brown stated that regional plan initiatives include the Regional Emergency Coordination Plan (RECP), H1N1 concept of operations plan coordination, regional evacuation plan, strategic national stockpile coordination plan and resources management plan. He indicated that these are the plans that the planning sub-committee will be working on for the next year.

### **9. New Business**

Dave Robertson announced that Matt Fullerton has been promoted to the State Department Foreign Service and thanked him for his leadership. Matt made brief farewell comments and thanked everyone for their support. EPC members offered their congratulations to Mr. Fullerton.

### **10. Adjournment**

Vice Chair Principi thanked all the presenters and the EPC members for their participation. He requested and received a motion to adjourn the meeting. The motion was seconded and approved and the meeting was adjourned.

**THE NEXT SCHEDULED MEETING IS NOVEMBER 12, 2009**

**NATIONAL CAPITAL REGION EMERGENCY PREPAREDNESS COUNCIL  
ATTENDANCE ROSTER – SEPTEMBER 2009**

<u>NAME</u>	<u>JURISDICTION/AGENCY</u>	<u>Y/N</u>	<u>ALTERNATE</u>	<u>Y/N</u>
<b><i>Elected Officials</i></b>				
Phil Mendelson	District of Columbia	N		
VACANT	District of Columbia			
Phil Andrews	Montgomery County	N	Minna Davidson	Y
Camille Exum	Prince George's County	N		
Michael Knapp, <b>Chair</b>	Montgomery County	N		
Bruce Williams	City of Takoma Park	Y		
Mary Hynes	Arlington County	Y		
Frank Principi, <b>Vice Chair</b>	Prince William County	Y		
John Foust	Fairfax County	Y		
<b><i>Committee Representatives</i></b>				
David Snyder	Transportation Planning Board			
Anthony H. Griffin	CAOs Committee	Y		
Stephen MacIsaac	Attorney's Committee			
Earl Lewis Mark Miller (Co-chairs)	R-ESF 1: Transportation			
Gail A. Bohan	R-ESF 2: Communications	Y	Tanya Gott	
Chuck Murray	R-ESF 3: Public Works/Eng.			
Kevin McGee	R-ESF 4, 9 & 10: Firefighting, MMRS		Jim Schwartz	
Mark Penn	R-ESF 5: Emer. Management	Y	Jack Brown	Y
Linda Mathes	R-ESF 6: Mass Care	Y	Russell Gardner	
Lisa Kaplowitz	R-ESF 8: Public Health	Y	John Donohue Zachary Corrigan	
Linda Mathes	R-ESF 11: Food & Agriculture	Y	Russell Gardner	
Jim Gorby	R-ESF 12: Energy			
David Rohrer	R-ESF 13: Law Enforcement	Y		
Vacant	R-ESF 14: Long Term Recovery			
Merni Fitzgerald	R-ESF 15: External Affairs	Y		
Mary Foley, Teresa Gardner-Williams, <b>Amy Ward</b> (Tri-chairs)	R-ESF 16: Volunteer & Donation Management	Y		
<b><i>Regional Program Working Group</i></b>				
Kevin Wood	RPWG-CIP			
Bill Clift	RPWG-ETOP			
Lisa Kaplowitz	RPWG-Health	Y	John Donohue Zachary Corrigan	
Chuck Bean	RPWG-Human Services			
Constance McGeorge (co- chair)	RPWG-Interoperability			
<b><i>State/Senior Policy Group</i></b>				
Neil Albert Darrell Darnell	District of Columbia			
Andrew Laland Richard Muth	State of Maryland			
Robert Crouch Janet Clements	Commonwealth of Virginia	Y		
Ken Wall	The Office of NCRC	Y		

<b><i>Departments of Transportation</i></b>				
Natalie Jones-Best	DDOT			
Michael Fischer	MDOT			
Mary Lynn Tischer	VDOT		Richard Steeg	
<b><i>Federal Government</i></b>				
Phillip Morse	US Capitol Police			
Dean Hunter	OPM			
Kathy Montgomery	GSA		Janice Arnold	
Jonathan Sarubbi	FEMA			
BG Karl E. Horst	Joint Force Command/NCR	Y	Egon Hawrylak	Y
<b><i>Other Stakeholders</i></b>				
Chuck Bean	Non-Profit Roundtable			
John B. Childers	Consortium of Universities			
Mike Maxwell	PEPCO	Y	George Gascer	
Libby Garvey	Wash. Area Boards of Education			
Robert Malson	D.C. Hospital Association	Y		
Terri Freeman	Community Foundation		Ayann Johnson	
Linda Mathes	Red Cross	Y	Joseph Sciuto	
Jim Dinegar	GWBOT			
John Catoe	WMATA		Mark Miller	
Elmer Tippet, Jr.	MWAA			
Arthur Gosling	Wash. Area School Super.	Y		
David Robertson	MWCOG		Dave McMillion	

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