



BOARD OF DIRECTORS

Wednesday, May 13, 2020

12:00 P.M. - 2:00 P.M.

WebEx Virtual Meeting (provided to members only by email)

Audio livestream available to public on COG website

AGENDA

- 12:00 P.M.**
- 1. CALL TO ORDER**
Christian Dorsey, COG Board Vice Chair
 - 2. CHAIRMAN'S REPORT**
Christian Dorsey, COG Board Vice Chair
- 12:05 P.M.**
- 3. EXECUTIVE DIRECTOR'S REPORT**
Chuck Bean, COG Executive Director
 - 4. AMENDMENTS TO THE AGENDA**
Christian Dorsey, COG Board Vice Chair
- 12:15 P.M.**
- 5. APPROVAL OF THE MINUTES FROM APRIL 8 & APRIL 22, 2020**
Christian Dorsey, COG Board Vice Chair
Recommended Action: Approve minutes.
 - 6. ADOPTION OF CONSENT AGENDA ITEMS**
Christian Dorsey, COG Board Vice Chair
 - A. Resolution R19-2020 – Resolution Authorizing COG to Receive a Grant to Contract Professional Statistical Analysis Services for Stream Survey Trash Data.**
Recommended Action: Adopt Resolution R19-2020.
- 12:20 P.M.**
- 7. FISCAL YEAR 2021 WORK PROGRAM AND BUDGET**
Chuck Bean, COG Executive Director
Julie Mussog, COG Chief Financial Officer

The board will be briefed on the proposed FY 2021 (July 1, 2020 to June 30, 2021) Work Program and Budget. The COG Budget and Finance Committee reviewed and recommends board approval.

Recommended Action: Receive briefing and adopt Resolution R20-2020.
- 12:30 P.M.**
- 8. ALLOCATION OF ADDITIONAL FEDERAL FUNDS TO STATES AND LOCALITIES**
Chuck Bean, COG Executive Director

The Board will be asked to consider Resolution R21-2020 supporting the allocation of additional federal funds to states and localities to combat the COVID-19 pandemic.

Recommended Action: Receive briefing and adopt Resolution R21-2020.

12:40 P.M. 9. COVID-19 CRISIS: PERSPECTIVES ON REOPENING & REGIONAL COORDINATION

Health Officers: The board will be briefed on current challenges the region is facing combating the pandemic and potential risks if reopening is not coordinated.

- *Dr. Reuben Varghese, Arlington County Public Health Director*
- *Dr. George Askew, Prince George's County Deputy CAO for Health & Human Services*

CAOs: The board will hear from local city and county managers on the jurisdiction-level efforts to combat COVID-19 and how these efforts work within a broader, coordinated regional strategy.

- *Mark Schwartz, Arlington County Manager*
- *Andrew Kleine, Montgomery County Chief Administrative Officer*

Elected Officials: The board will be briefed on local plans for reopening, from taskforce initiatives to school systems, and how these efforts use science-based metrics to build up to a successful reopening strategy for the region, that leads to sustained economic recovery.

- *Phil Mendelson, Council of the District of Columbia Chair*
- *Penny Gross, Fairfax County Board of Supervisors Vice Chair*
- *Reuben Collins, Charles County Board of Commissioners President*

1:55 P.M. 10. OTHER BUSINESS

2:00 P.M. 11. ADJOURN

The next meeting is scheduled for Wednesday, June 10, 2020.

AGENDA ITEM #2

CHAIRMAN'S REPORT

AGENDA ITEM #3

EXECUTIVE DIRECTOR'S REPORT



MEMORANDUM

TO: COG Board of Directors
FROM: Chuck Bean, COG Executive Director
SUBJECT: Executive Director's Report – May 2020
DATE: May 6, 2020

COVID-19 COORDINATION

Following the April 22 COG Board resolution directing local city and county managers to work together to develop a coordinated, safe, and scientifically informed strategy for reopening the region, COG has been supporting the Chief Administrative Officers (CAO) Committee on reopening coordination. The group has been reviewing District of Columbia, Maryland, and Virginia plans for gradually relaxing restrictions put in place to slow the spread of COVID-19 and identifying principles that align across the jurisdictions. Staff has also been compiling and sharing metrics related to a safe reopening with decision-makers.

POLICY BOARD & COMMITTEE UPDATES

National Capital Region Transportation Planning Board (TPB) – At its April webinar meeting, the TPB voted to send a letter to the region's congressional delegation regarding the financial stability and viability of the area transportation system. They also approved 15 projects for technical assistance through the Transportation Land-Use Connections program to help make communities across the region more walkable, livable, and transit accessible.

Region Forward Coalition – During its April webinar meeting, members received briefings on the impact of the pandemic on the economy, food security and supply chains, and housing. They were also briefed on the Greater Washington Community Foundation's COVID-19 Emergency Response Fund.



TPB SELECTS 15 PROJECTS FOR TECHNICAL ASSISTANCE

Through its Transportation Land-Use Connections (TLC) program, TPB will provide support to planning projects that promote mixed-use, walkable communities. This year had the largest number of projects selected in the program's history.

[View the projects](#)

Homeless Services Committee (HSC) – Due to COVID-19, HSC hosts weekly meetings to discuss strategies for and concerns about responding to the crisis. The discussions inform peer jurisdictions of actions being taken or contemplated to protect people experiencing homelessness and other front-line workers within the homeless services system from infection.

OUTREACH & PROGRAM HIGHLIGHTS

COVID-19 Forecasting – On May 5, COG Executive Director Chuck Bean and Department of Homeland Security and Public Safety Managing Director Scott Boggs presented at a NARC webinar, discussing how COG has been using the IEM 7-day modeling forecasting system to inform communications around the pandemic.

Regional Resources – Through its website, social media, and coordination with area public information officers (PIOs), COG shared information on how food, water, and air quality are being affected by COVID-19 and offered tips for how residents can help from home while following #StayHomeDMV orders.

Protect Your Pipes – COG coordinated with local PIOs and water utilities to share regional messaging reminding residents to not flush wipes, paper towels, and napkins, only toilet paper. Every Wednesday, COG and its partners share this messaging on social media to remind residents how these actions protect residents' plumbing and the region's valuable water infrastructure.

Connected and Autonomous Vehicles – On May 5, the TPB Technical Committee hosted a webinar on Connected and Automated Vehicles (CAVs) for members and stakeholders, featuring a presentation by national expert Paul Lewis of the Eno Center for Transportation. A series of webinars is planned on this topic as the TPB considers how its future regional transportation plans may address CAVs.

Census Coordination - In partnership with local governments and non-profits, COG continues to share and promote information to encourage regional participation in the 2020 Census.

MEDIA HIGHLIGHTS

Regional leaders say D.C. region must work together to safely reopen businesses– COG Executive Director Chuck Bean discusses COG Board statement on commitment to coordination during and after the pandemic.

[WJLA story](#)



REGIONAL COORDINATION

COG has been working diligently to connect and support area officials in their efforts to respond to COVID-19 by sharing resources, messaging, research, and more.

[Visit the resource page](#)

Washington has its cleanest spring air in 25 years: How air quality has improved during the coronavirus crisis – Jen Desimone, COG Principal Environmental Planner, discusses how COVID-19 has impacted air quality in the region and what efforts will help sustain such progress.

[The Washington Post story](#)



National Capital Region
Transportation Planning Board

April 27, 2020

The Honorable Ben Cardin
United States Senate
509 Hart Senate Office Building
Washington, DC 20510

Re: Ensuring financial stability and viability of NCR transportation system and service post COVID-19

Dear Senator Cardin:

As the federally designated metropolitan planning organization for the National Capital Region (NCR), we thank you for your timely financial support through the Coronavirus Aid, Relief, and Economic Security (CARES) Act last month. We write to request your continued commitment to ensuring the stability and viability of our transportation system following the COVID-19 pandemic. Due to dramatic pandemic-caused declines in fare, tax, and toll revenue, our transportation system and the mobility it provides are under threat.

The region anticipates receiving about \$1 billion from the CARES Act through the Federal Transit Administration's apportionment to help the 13 bus systems operated by NCR jurisdictions. These include the Maryland and Virginia commuter rail and bus systems, and the Metrorail, bus, and paratransit system. Most of the federal employees who live and work in our region rely on these transit systems for their daily commutes. This emergency funding assistance will help NCR's public transportation agencies continue to provide service now, albeit at reduced levels, not only for federal workers, but also critical front-line service-sector employees who staff grocery stores, take-out restaurants, and pharmacies, and our healthcare workers from the doctor to the orderly to the janitor who each works tirelessly keeping our loved ones safe and alive. It will also enable us to meet unplanned additional operational and maintenance needs in the face of significant or total loss in fare-box revenues.

State and local departments of transportation and public transportation agencies in the region have continued to maintain and operate the transportation system and infrastructure during the current period despite the constraints on mobility and economic activity due to efforts to slow the spread of COVID-19. The transportation agencies have also been working to assess their financial situation given potential reductions in revenues and increased expenditures as the region begins to reopen and a period of social and economic recovery gets underway.

As you are aware the fiscal state of the NCR's transportation agencies was challenging before the pandemic, with operations, maintenance, and expansion needs exceeding available revenues. To meet this need local and state governments have developed various other revenue streams, in addition to the user-fee revenues (gasoline and diesel tax, tolls and fare-box), which is critical to support the NCR's transportation system and its economy. Such non-user fee revenue sources include sales tax, recordation tax, transient occupancy tax, general fund related bonds and other revenues generated at local levels.

COVID-19-related mobility restrictions on the economy at local, regional, and state levels have already caused a significant reduction in the aforementioned revenues, which are anticipated to take a long time to fully recover. While the current CARES Act funding focuses on providing relief to transit providers for costs and fare revenue loss, federal assistance in offsetting the losses in other non-

user-fee based transportation revenues, both current and those anticipated in the future as the economy recovers, is a significant and urgent need.

The Association of American State Highway and Transportation Officials (AASHTO) estimates that transportation revenues at the state level will be 30 percent below FY 2019 levels. The National Capital Region Transportation Planning Board (TPB) believes that the magnitude of the loss in local, regional, and state revenues for this region will be consistent with AASHTO's projections. The TPB's long range transportation plan, Visualize 2045, indicates that the significant majority, 68 percent, of the \$291 billion in planned investment is derived from state and local government. This implies that a 30 percent reduction in state and local revenues would mean the region would be faced with an average year-on-year shortfall of \$2.2 billion from just this one revenue source.

The TPB posits that a loss of a third or more of all state and local transportation funds for the region will leave the NCR's transportation infrastructure ill-prepared to provide for the mobility needs that will be critical during the economic recovery phase from this pandemic.

The TPB is also concerned that the Fixing American's Surface Transportation (FAST) Act is set to expire September 30, 2020. The TPB believes that in light of the economic impact of the COVID-19 pandemic, reauthorization of the FAST Act is critical and should reflect the following principles:

- (1) Timely reauthorization of the FAST Act for a duration sufficiently long to provide clear commitment to the stability, certainty and consistency of federal funding;
- (2) Ensuring any potential reduction in federal transportation fund receipts due to the COVID-19 pandemic are fully offset so as not to reduce future federal apportionment to states and public transportation agencies;
- (3) Include significant additional funding to local and state governments to mitigate the anticipated shortfall in local and state transportation revenues due to the economic impact of the COVID-19 pandemic; and
- (4) Treat the additional COVID-19 related funds similar to CARES Act funding by eliminating the requirement for matching funds and providing the flexibility to use funds for administrative, maintenance or operational programs.

In closing, the TPB lauds your proactive and timely efforts in enacting the CARES Act last month and providing timely financial assistance for aviation, passenger rail, and transit operations throughout the country and particularly in the National Capital Region.

We are pleased to share the above policy principles for the reauthorization of the FAST Act with you as a member of the region's Congressional delegation. We urge your timely action to ensure that the nation and the National Capital Region have the fiscal means to provide for safe, efficient multi-modal transportation necessary to support in the economic recovery efforts.

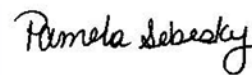
Sincerely,



Kelly Russell
Chair, TPB
City of Frederick



Charles Allen
Vice Chair, TPB
District of Columbia



Pamela J. Sebesky
Vice Chair, TPB
City of Manassas

The Honorable Ben Cardin
April 27, 2020

Identical letters have been sent to:

The Honorable Eleanor Holmes Norton

The Honorable Mark R. Warner

The Honorable Benjamin L. Cardin

The Honorable Tim Kaine

The Honorable Chris Van Hollen

The Honorable Steny Hoyer

The Honorable Gerald Connolly

The Honorable Don Beyer

The Honorable Jamie Raskin

The Honorable Jennifer Wexton

The Honorable Anthony Brown

The Honorable David Trone

The Honorable John Sarbanes



MWCOG

The Pandemic's Economic Impact on the Washington Region

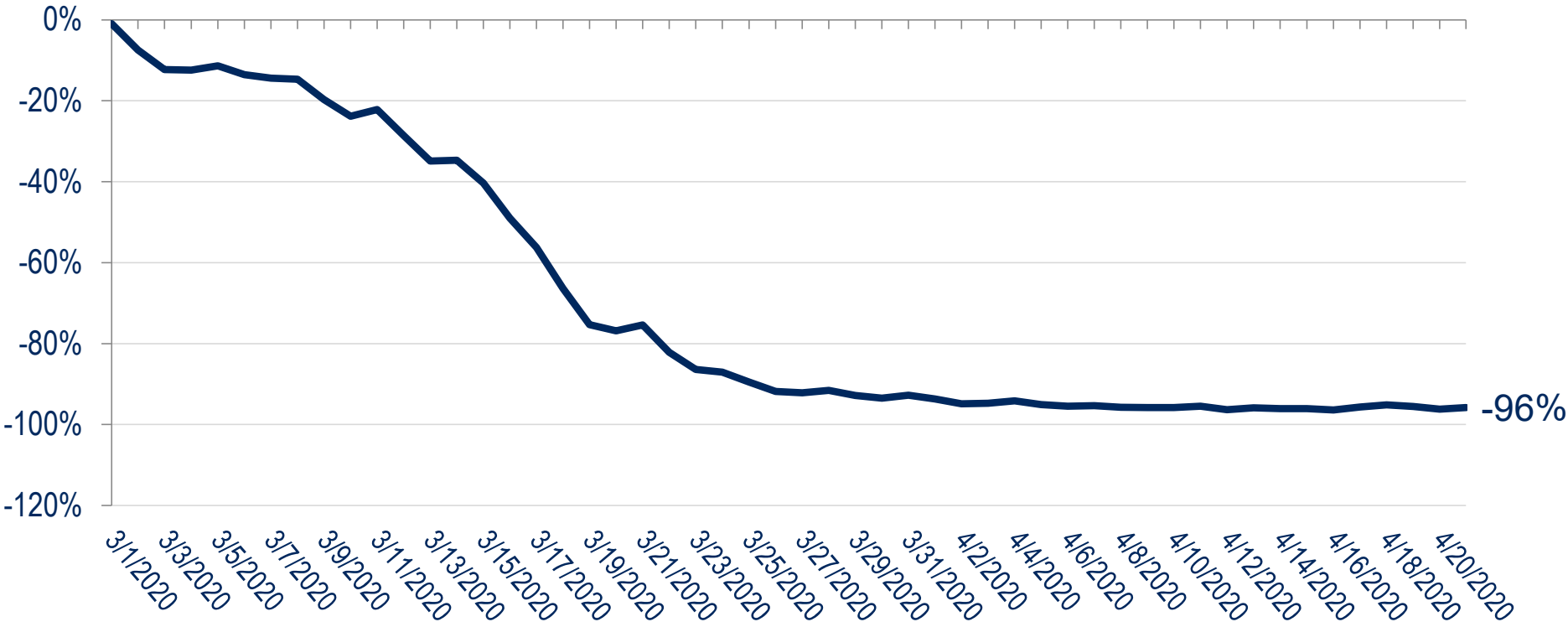
Jeannette Chapman
Director
The Stephen S. Fuller Institute
Schar School of Policy and Government
George Mason University



April 24, 2020

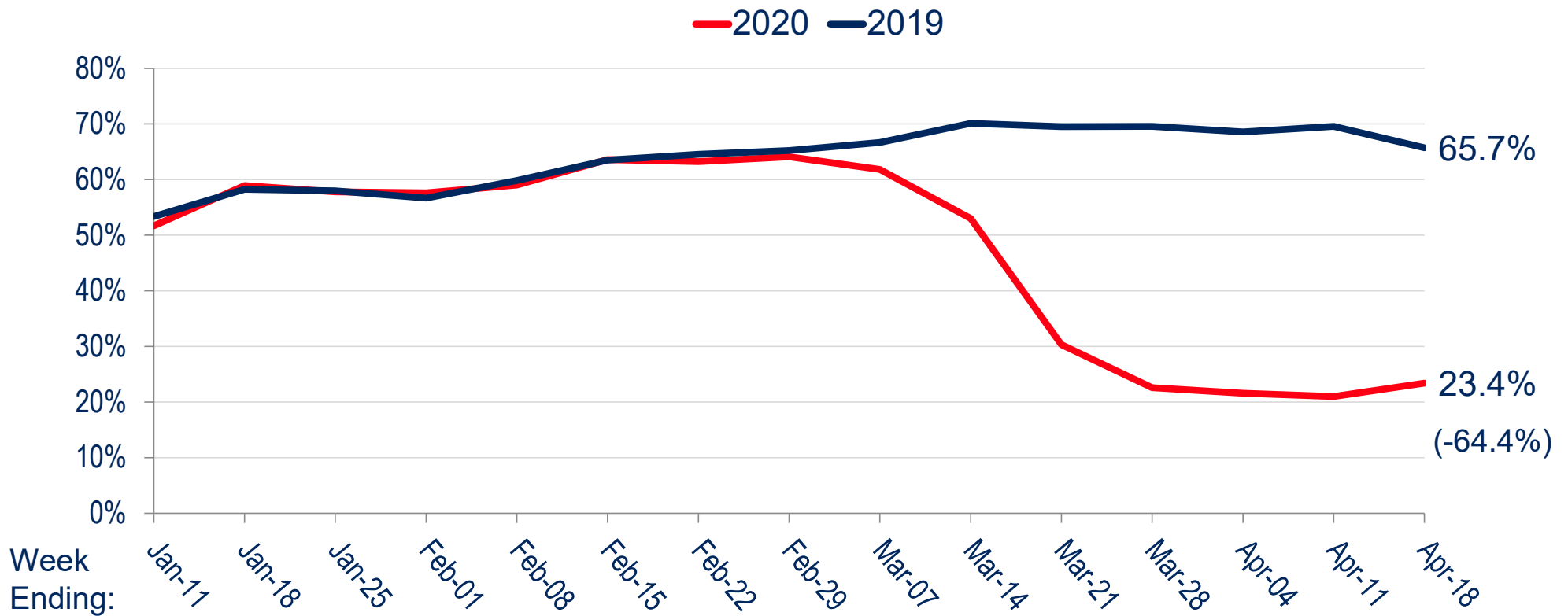
Immediate Impact of the Pandemic

Change in TSA Checkpoint Throughput Daily Over-the-Year Percent Change



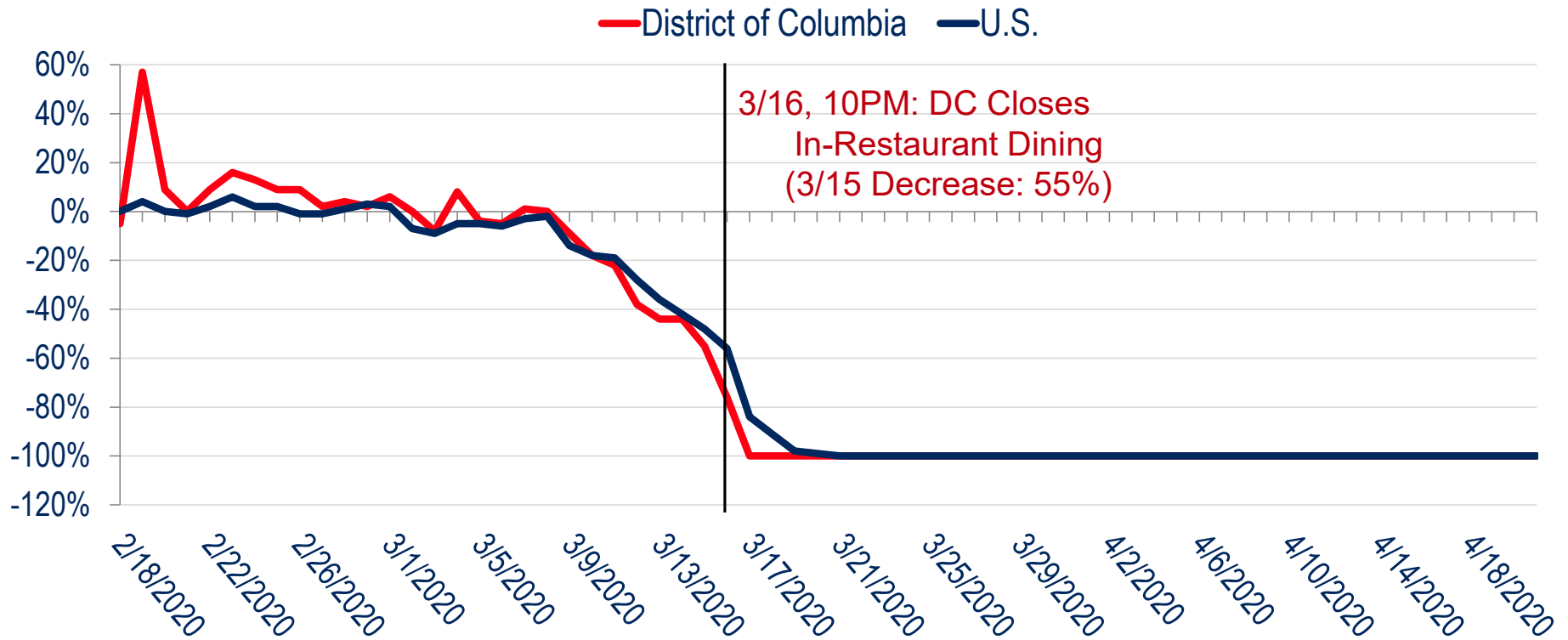
Sources: TSA; The Stephen S. Fuller Institute at the Schar School, GMU

Weekly U.S. Hotel Occupancy Rate, 2019 & 2020



Sources: Smith Travel Research; The Stephen S. Fuller Institute at the Schar School, GMU
Note: Date labels are shown for 2020; 2019 data are for the same time period of the prior year.

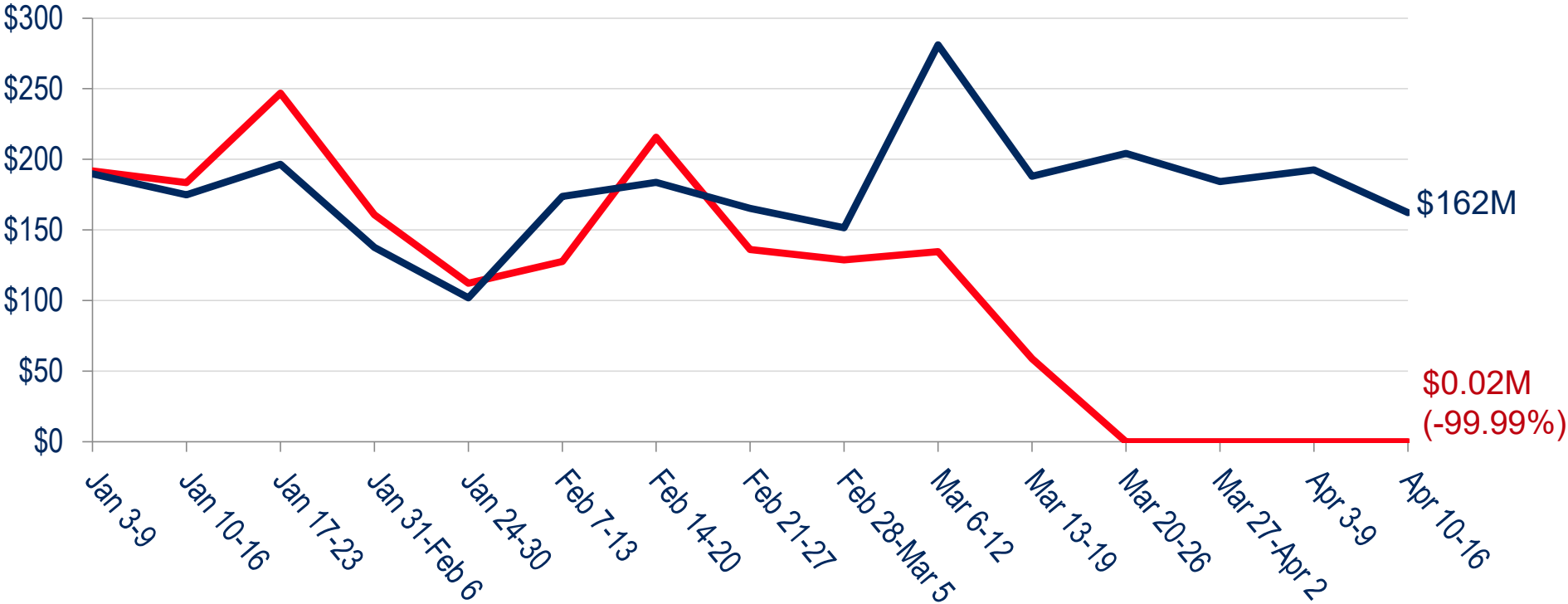
Change in OpenTable Reservations Daily Over-the-Year Percent Change



Sources: OpenTable; The Stephen S. Fuller Institute at the Schar School, GMU

Weekly U.S. Box Office Gross Revenue, (Millions)

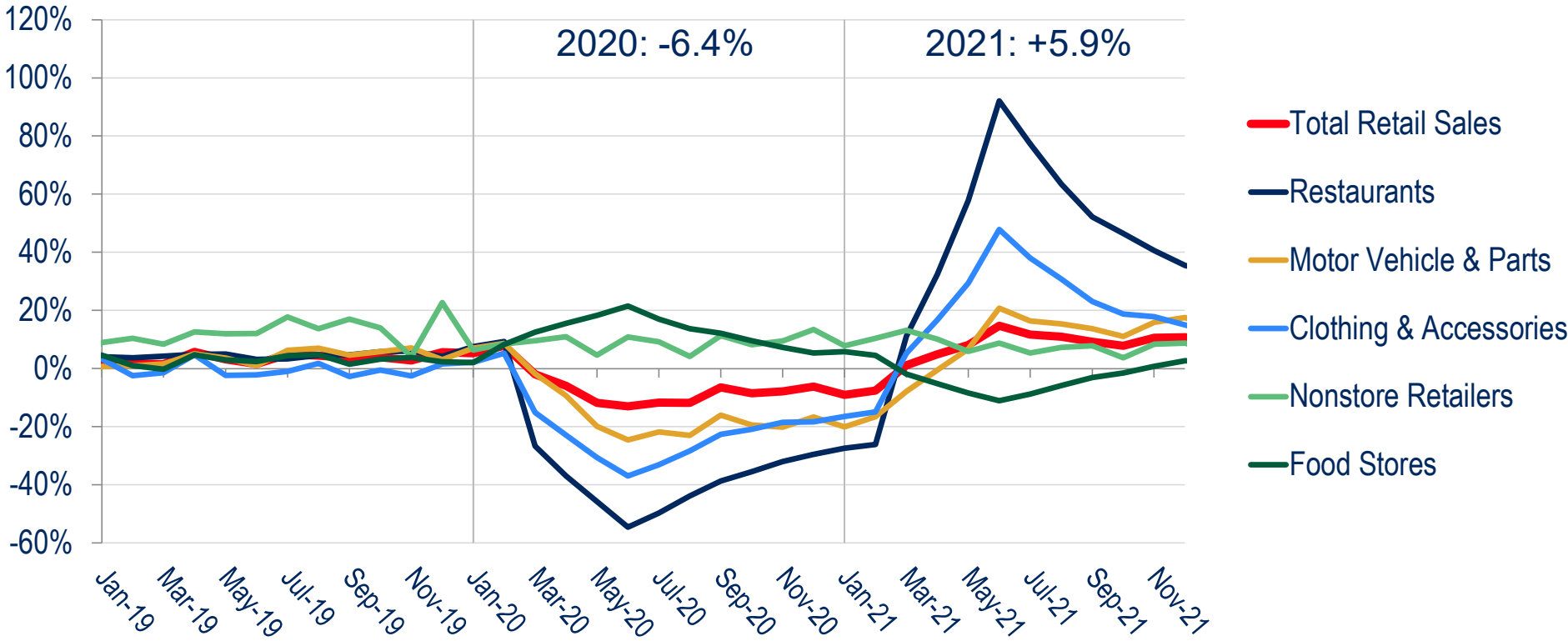
—2020 —2019



Sources: Box Office Mojo; The Stephen S. Fuller Institute at the Schar School, GMU
 Note: Dates shown correspond to the timeframe in 2020; 2019 reflects the corresponding Friday to Thursday periods.

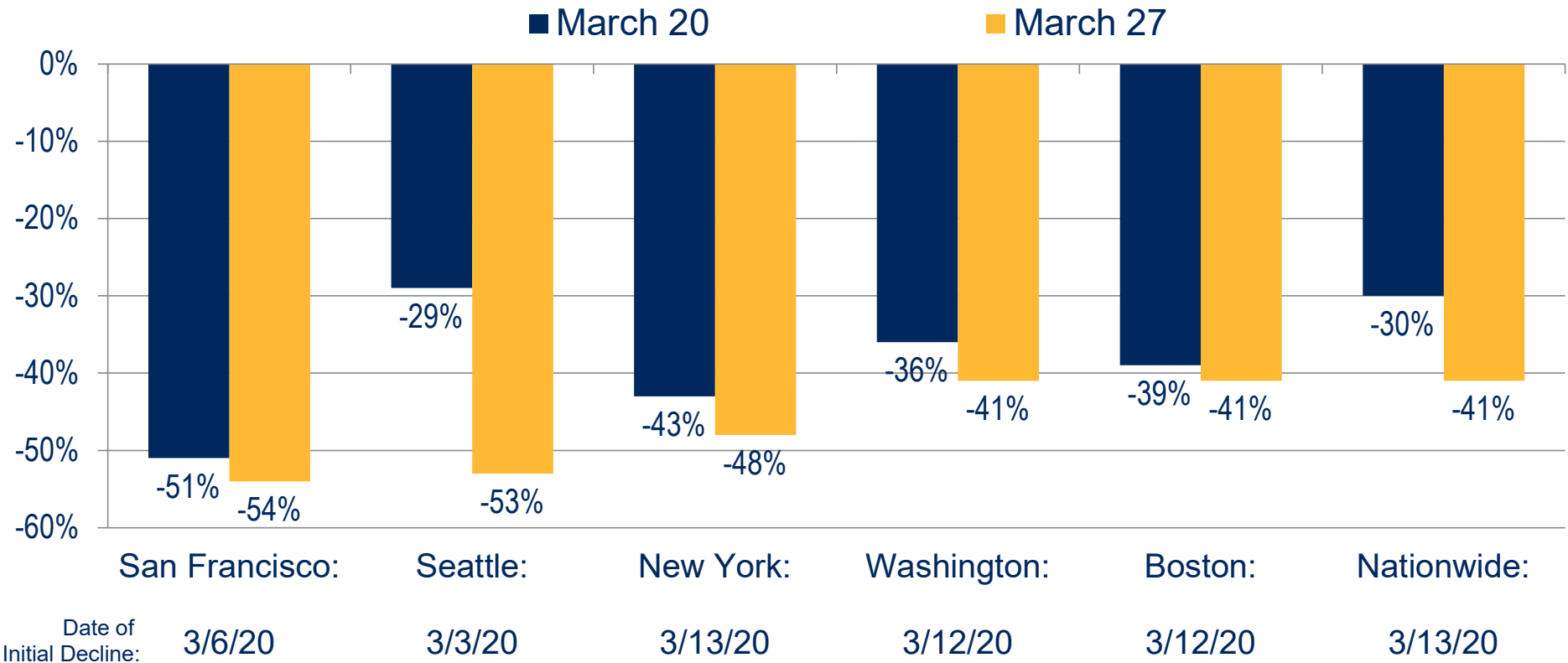
Change in U.S. Retail Sales

Monthly Over-the-Year Percent Change



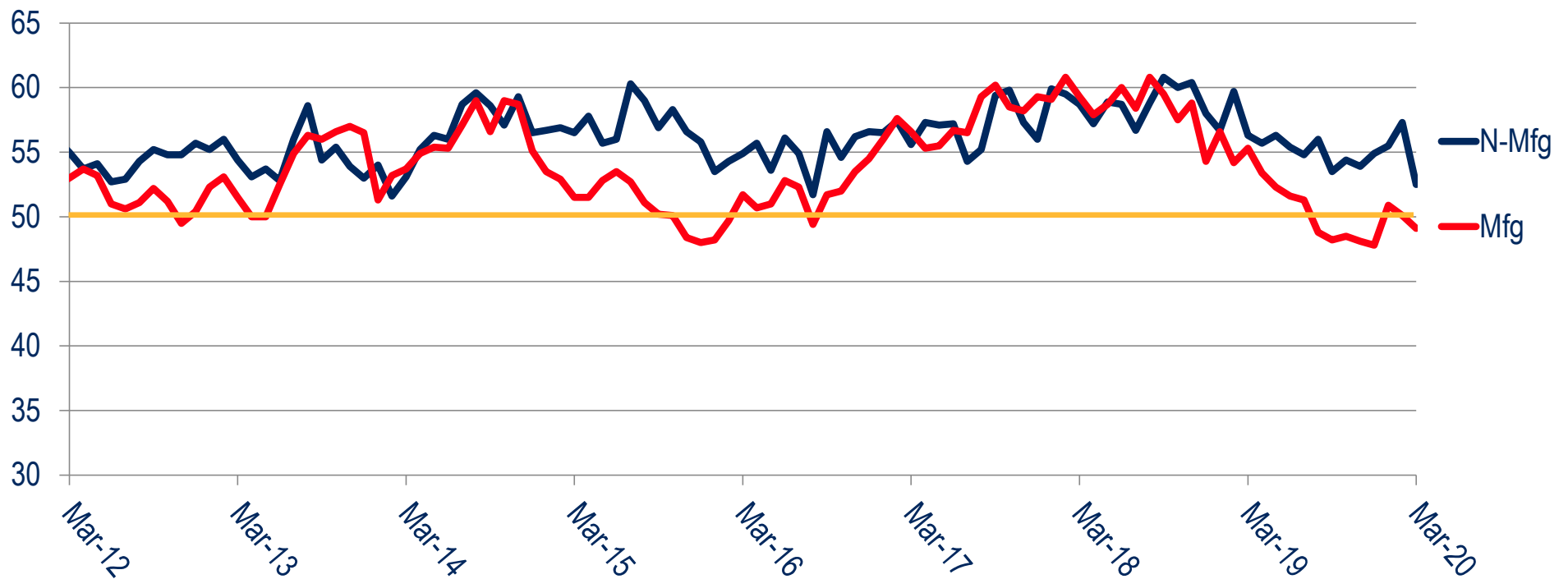
Sources: IHS Markit (March 31, 2020); The Stephen S. Fuller Institute at the Schar School, GMU

Change in Miles Traveled by the INRIX Fleet Recent Friday Compared to Typical Friday, Select Metros



Sources: INRIX; The Stephen S. Fuller Institute at the Schar School, GMU

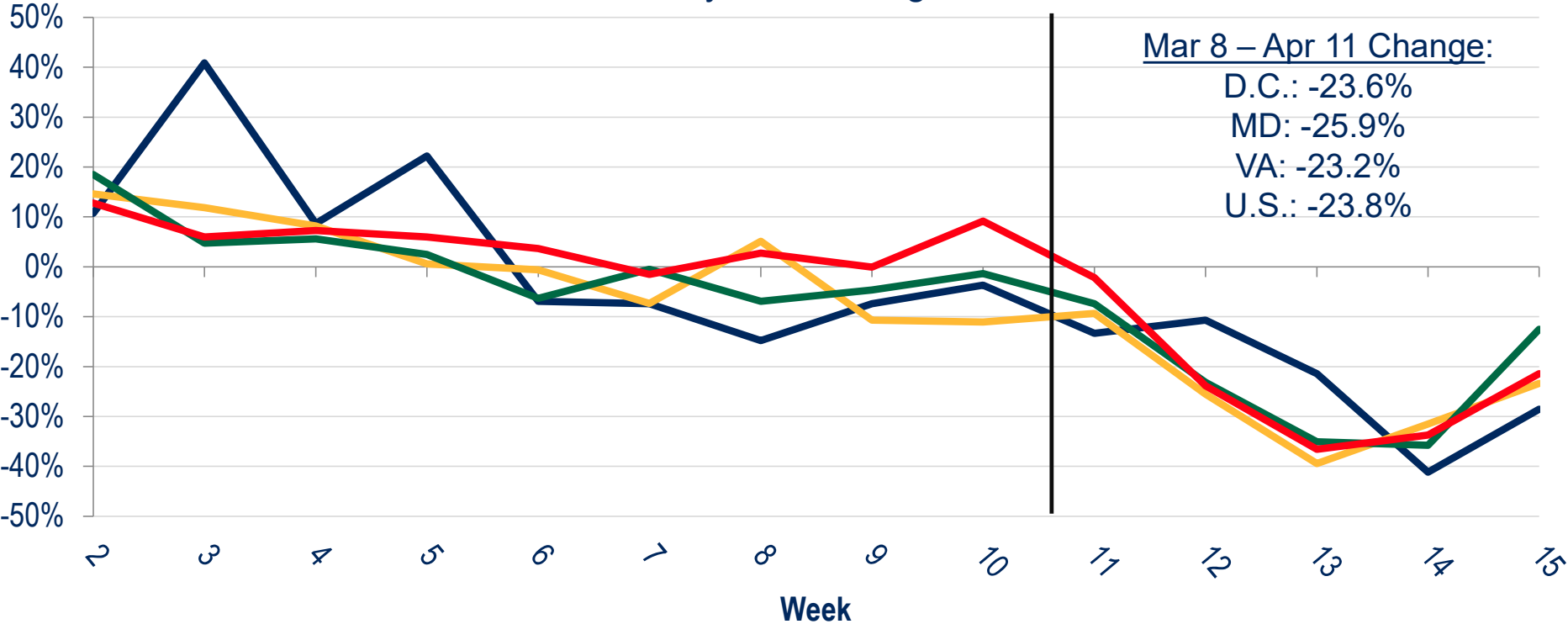
Institute for Supply Management Manufacturing and Non-Manufacturing Indices



Sources: The Institute for Supply Management, The Stephen S. Fuller Institute at the Schar School, GMU

Business Applications Weekly Over-the-Year Change

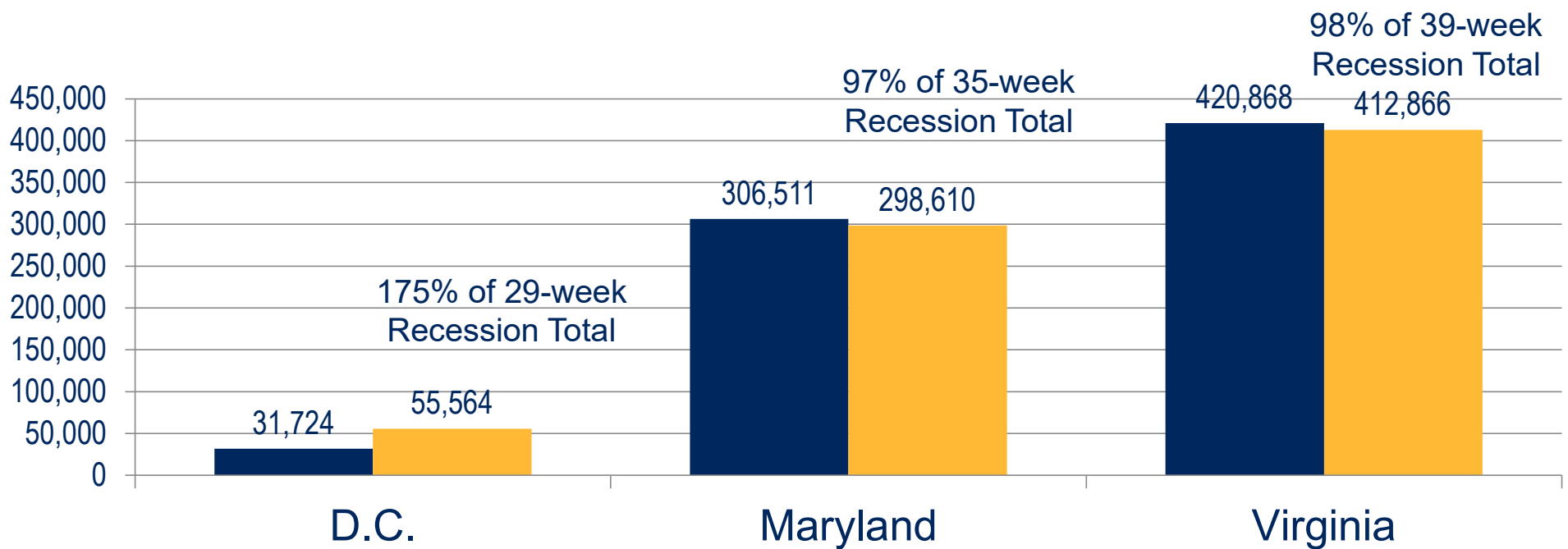
—D.C. —Maryland —Virginia —U.S.



Sources: U.S. Census Bureau; The Stephen S. Fuller Institute at the Schar School, GMU

New Unemployment Insurance Claims

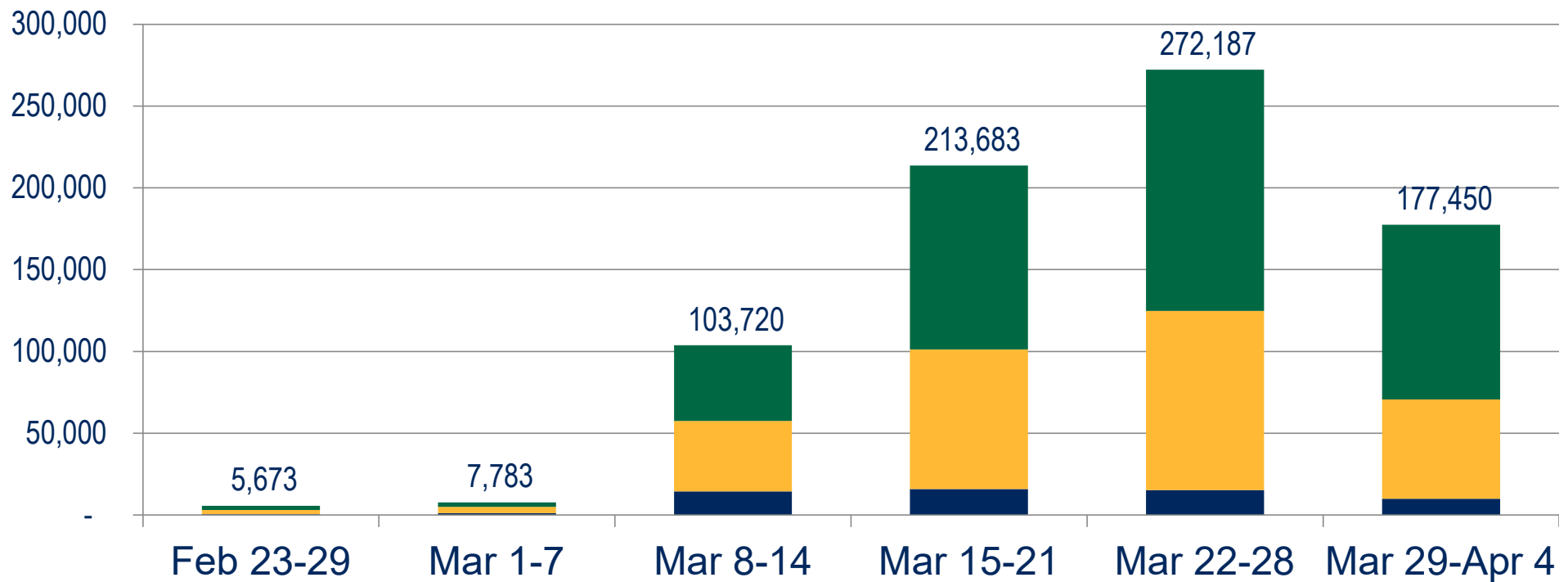
■ 39-Weeks During 2008/2010 Recession (Peak) ■ First 4 Weeks of Pandemic



Sources: US DOES (NSA); The Stephen S. Fuller Institute at the Schar School, GMU

New Unemployment Insurance Claims

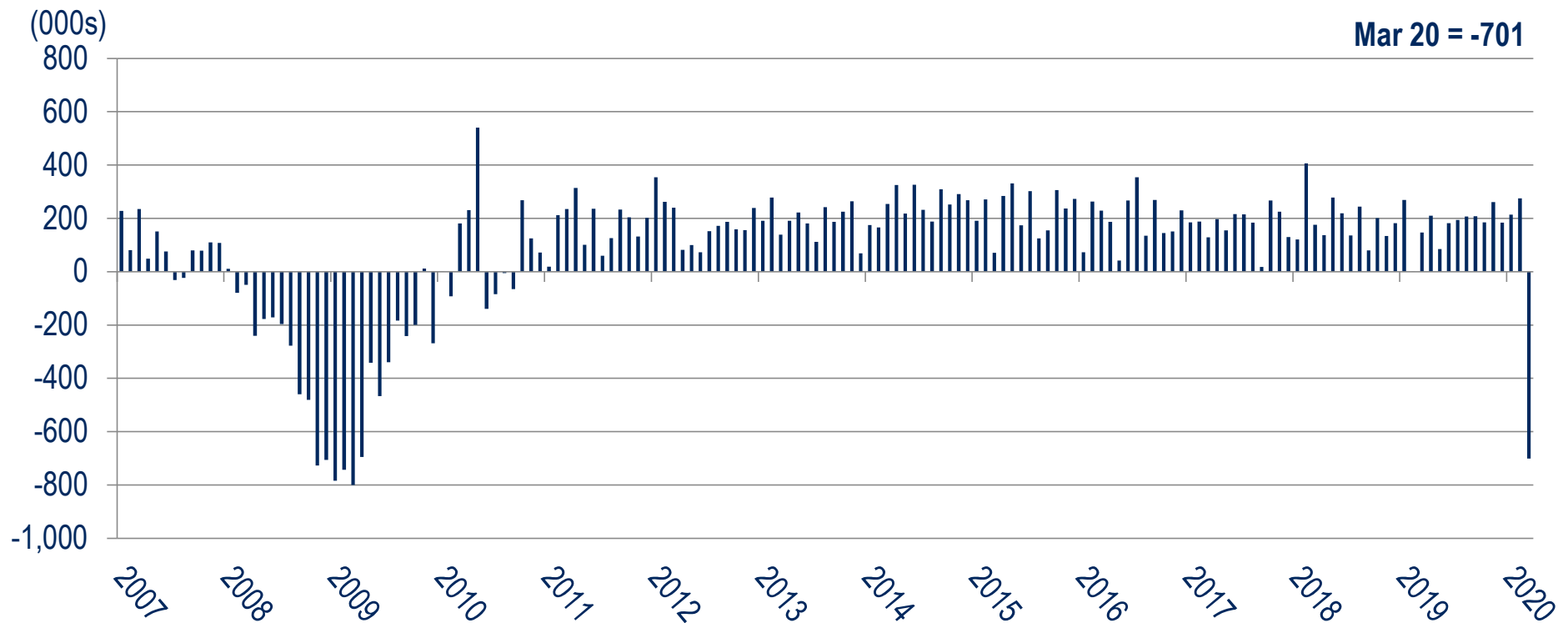
■ D.C. ■ Maryland ■ Virginia



Sources: US DOES (NSA); The Stephen S. Fuller Institute at the Schar School, GMU

Change in Jobs

U.S. Change in Payroll Jobs Month-to-Month*

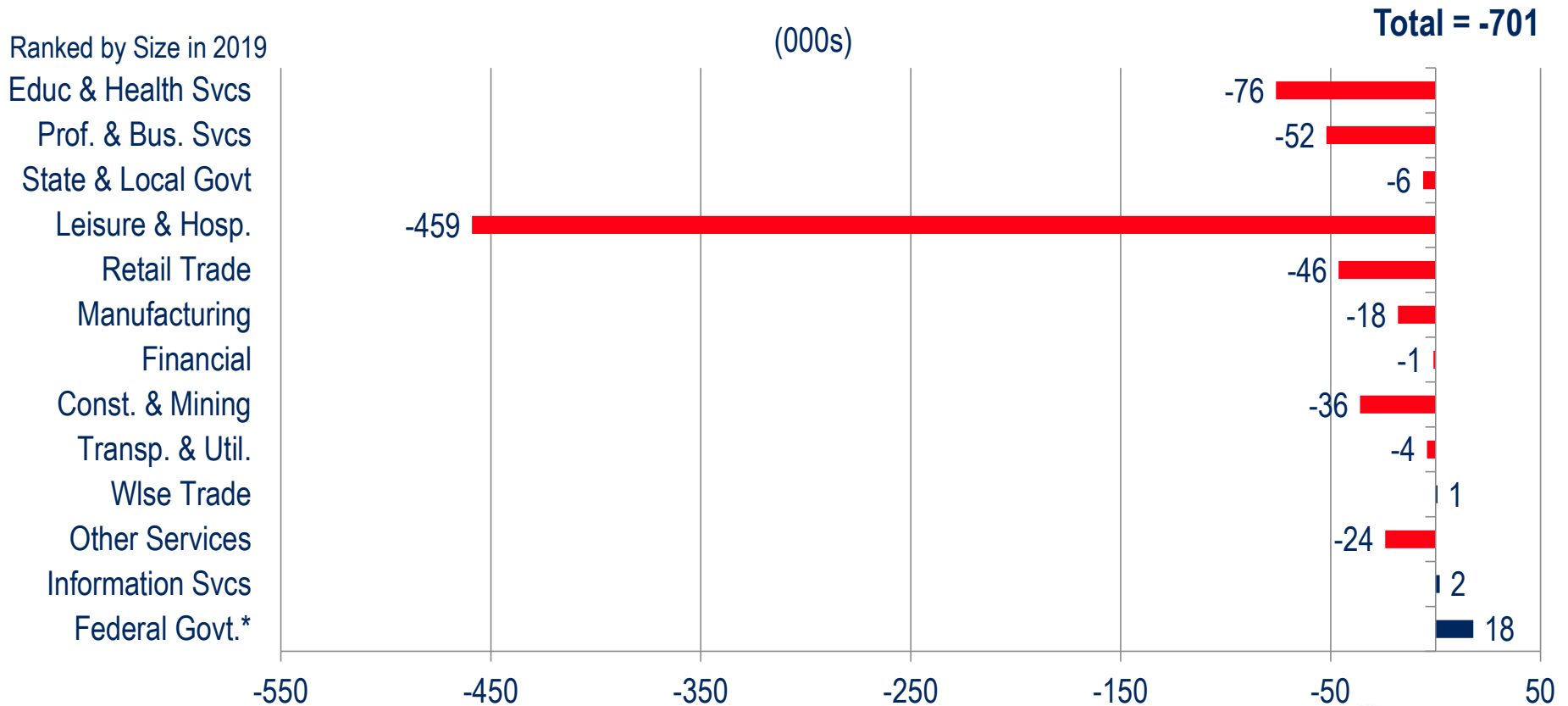


Sources: U.S. Bureau of Labor Statistics (Not Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

*Includes temporary Census hires

U.S. Payroll Job Change by Sector

Feb 2020 – Mar 2020*



Sources: U.S. Bureau of Labor Statistics (Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

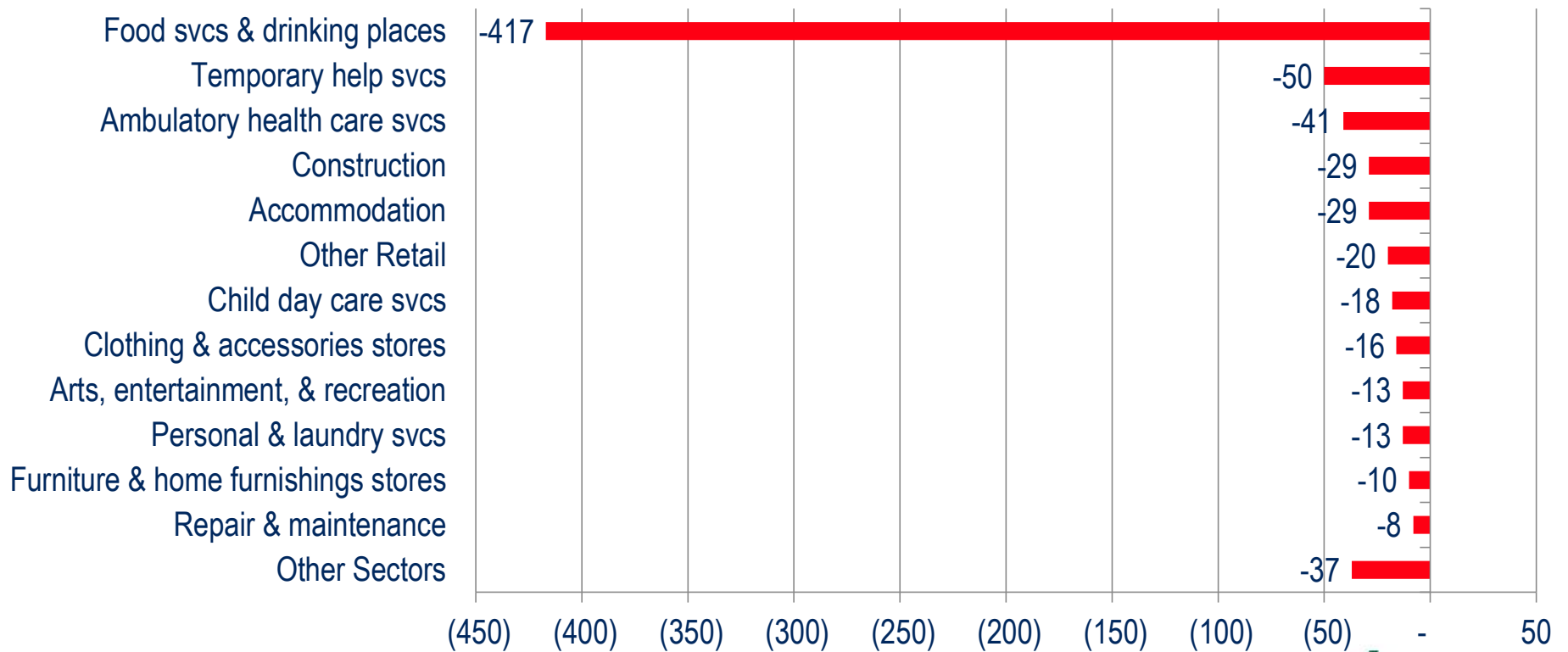
*Includes +10 temporary Census workers

U.S. Payroll Job Change by Key Sub-Sector

Feb 2020 – Mar 2020

(000s)

Total = -701

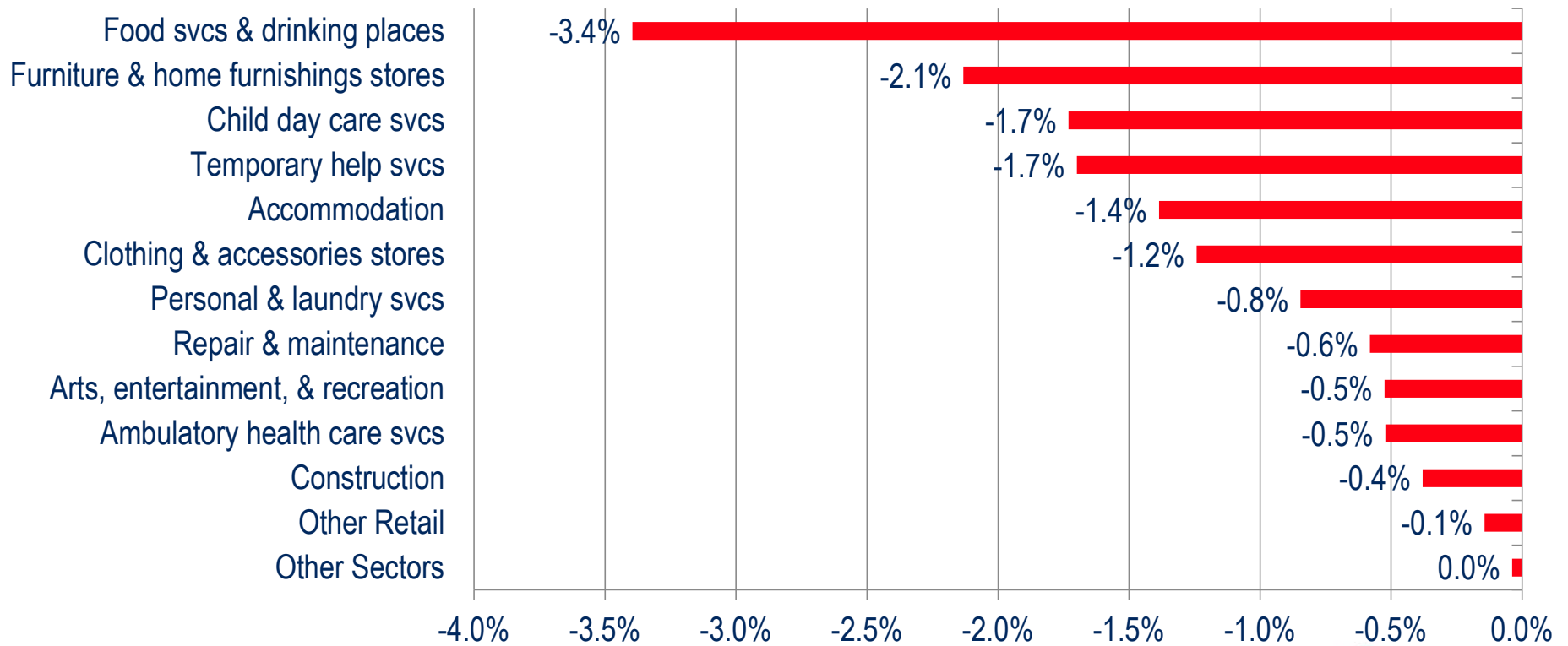


Sources: U.S. Bureau of Labor Statistics (Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

U.S. Payroll Job Change by Key Sub-Sector

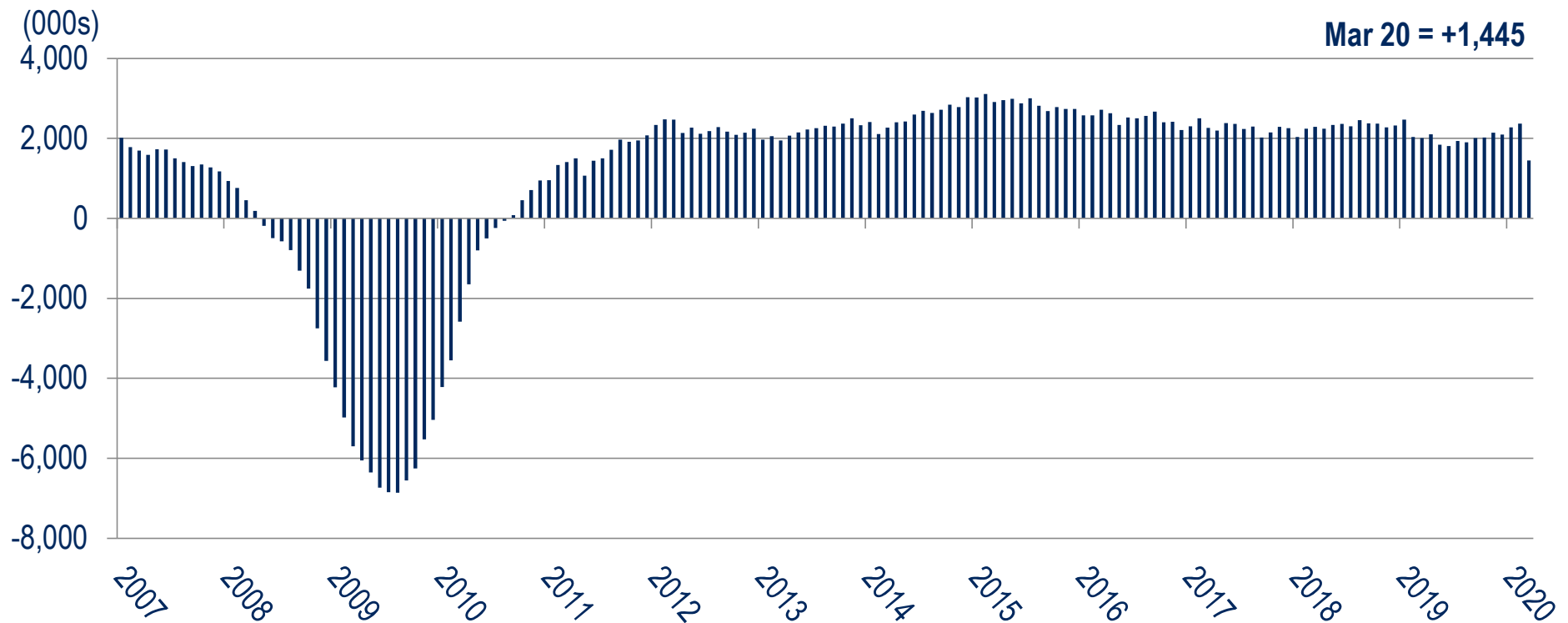
Feb 2020 – Mar 2020

Total = 0.5%



Sources: U.S. Bureau of Labor Statistics (Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

U.S. Change in Payroll Jobs Monthly Over-the-Year*



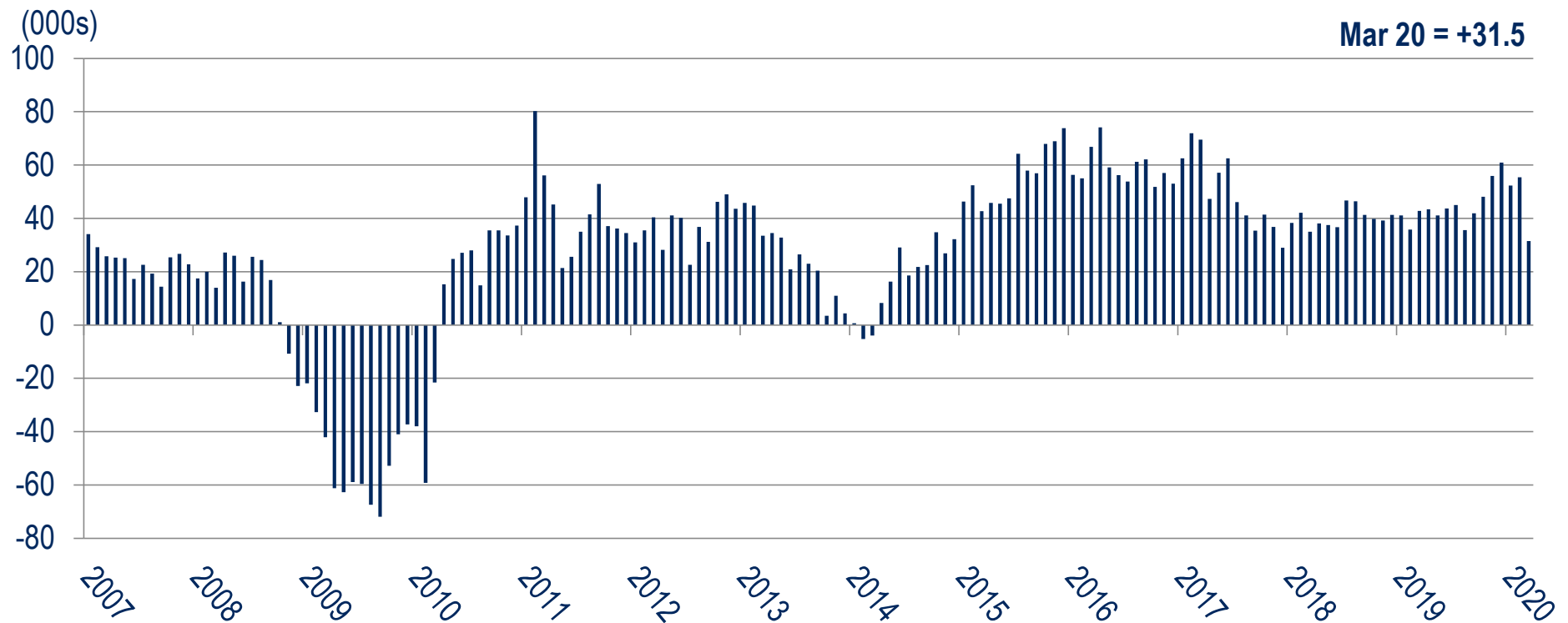
Sources: U.S. Bureau of Labor Statistics (Not Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

*Includes temporary Census hires



The
STEPHEN S. FULLER INSTITUTE
for Research on the Washington Region's Economic Future

Washington Region Change in Payroll Jobs Monthly Over-the-Year*

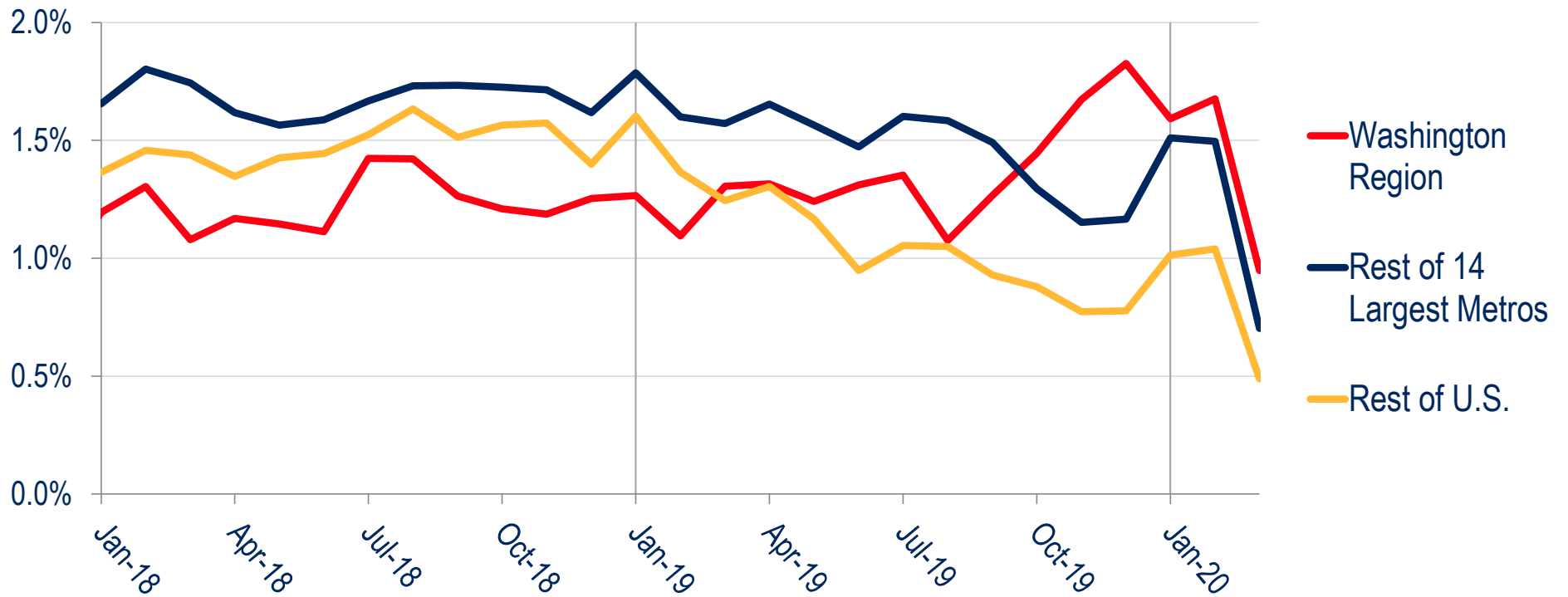


Sources: U.S. Bureau of Labor Statistics (Not Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

*Includes temporary Census hires

Change in Jobs By Select Area

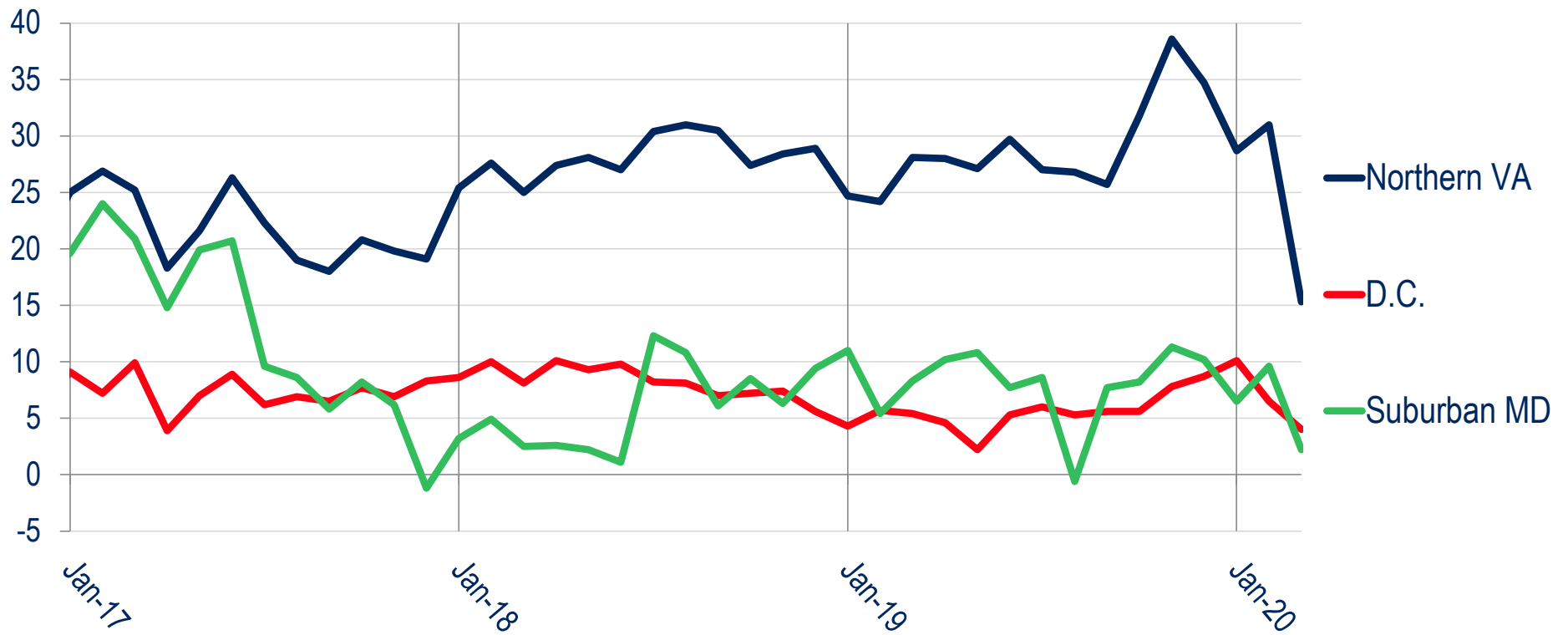
Monthly Over-the-Year Change



Sources: U.S. Bureau of Labor Statistics (Not Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

Change in Jobs By Sub-State Area, 2017 – Mar 2020

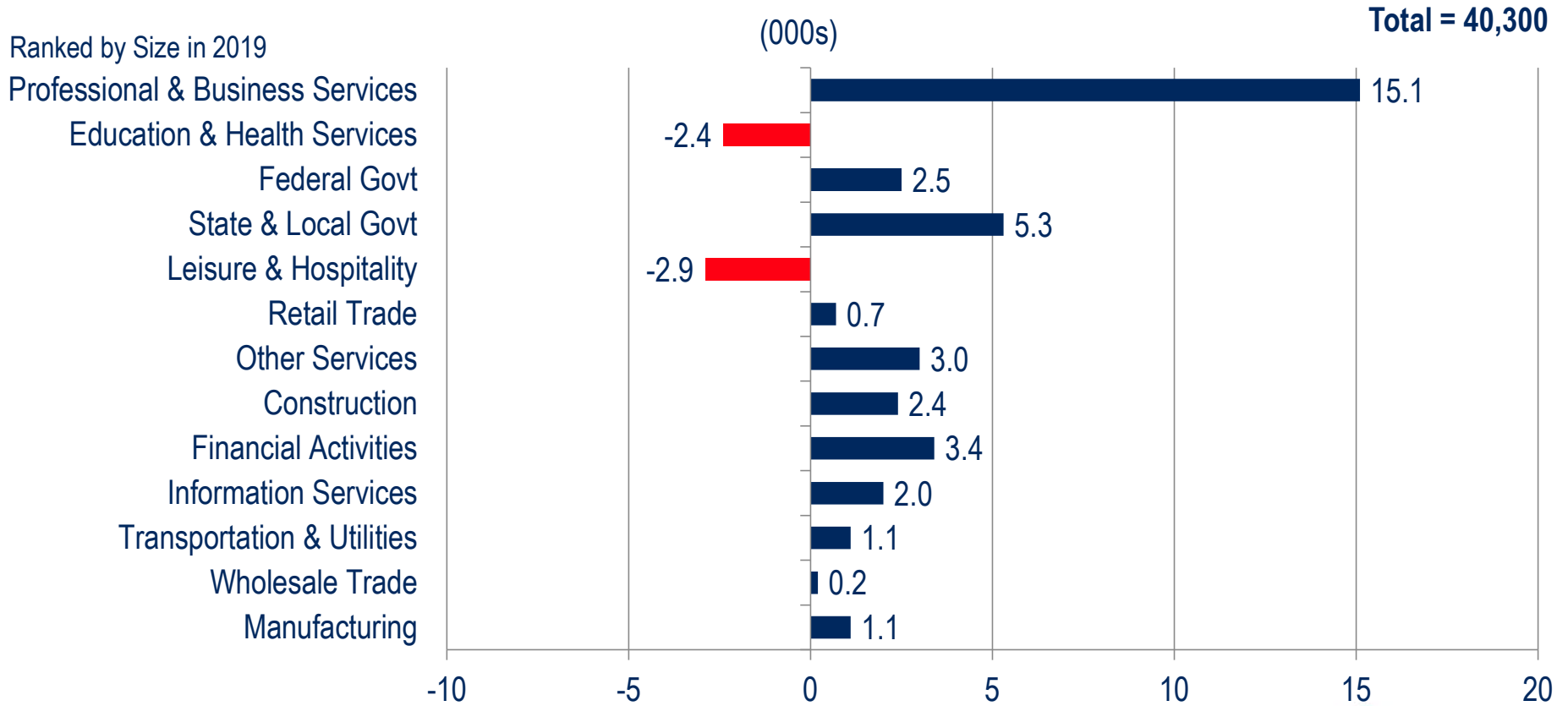
Monthly Over-the-Year Change (in 000s)



Sources: U.S. Bureau of Labor Statistics, The Stephen S. Fuller Institute at the Schar School, GMU

Washington Region Job Change by Sector

Mar 2019 – Mar 2020

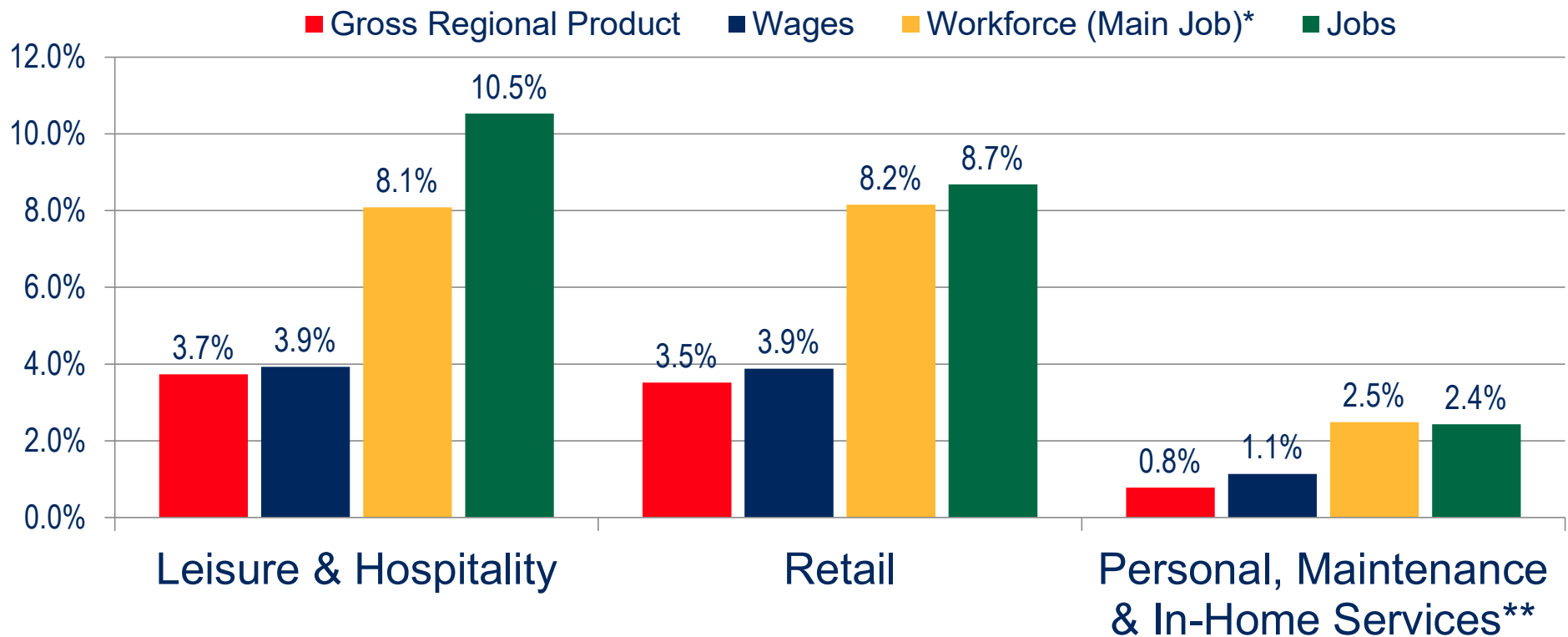


Sources: U.S. Bureau of Labor Statistics (Not Seasonally Adjusted), The Stephen S. Fuller Institute at the Schar School, GMU

Pandemic's Near-Term Economic Ramifications

Immediately At-Risk Industries

As a Share of Economic Activity, Washington Region, 2018

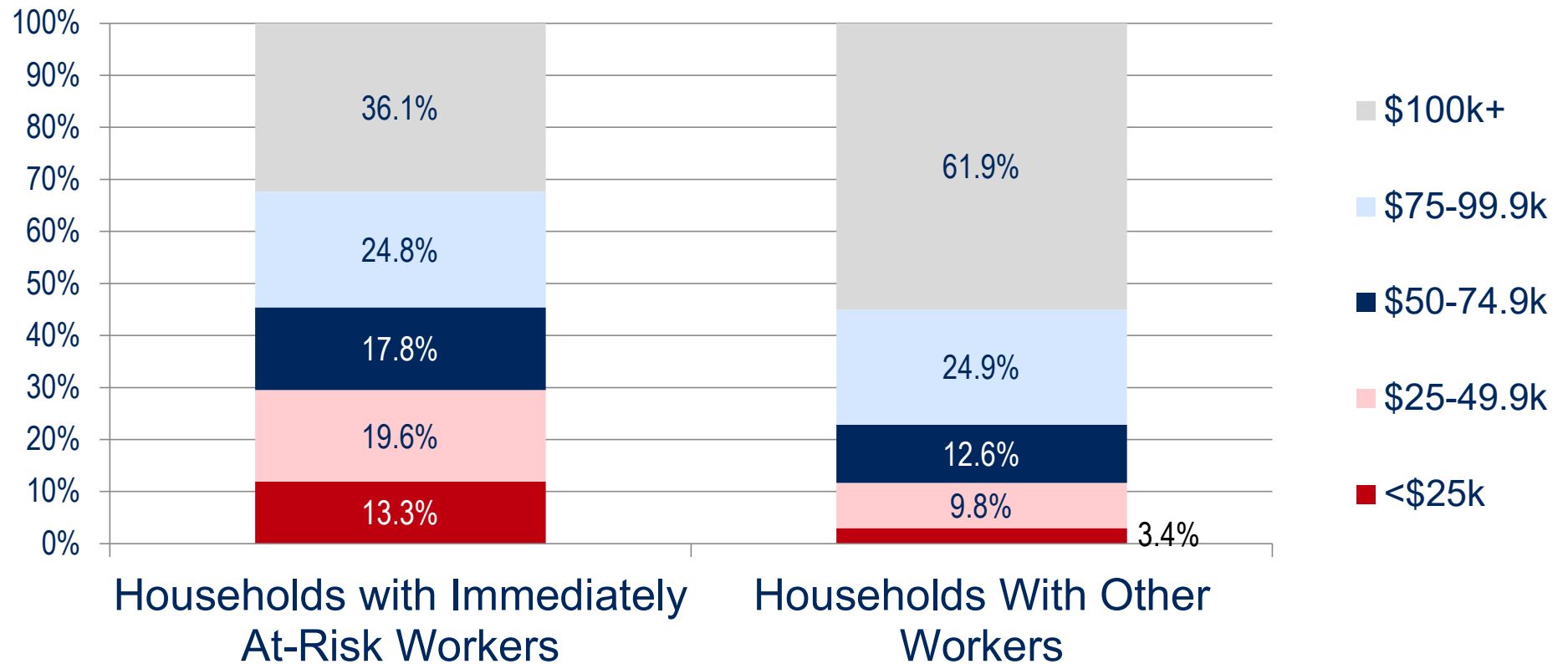


Sources: Bureau of Economic Analysis; Bureau of Labor Statistics; American Community Survey; The Stephen S. Fuller Institute at the Schar School, GMU

*Reflects the share of workers with a main job in the industry living in the region and counts part-time workers one time. **GRP is an estimate

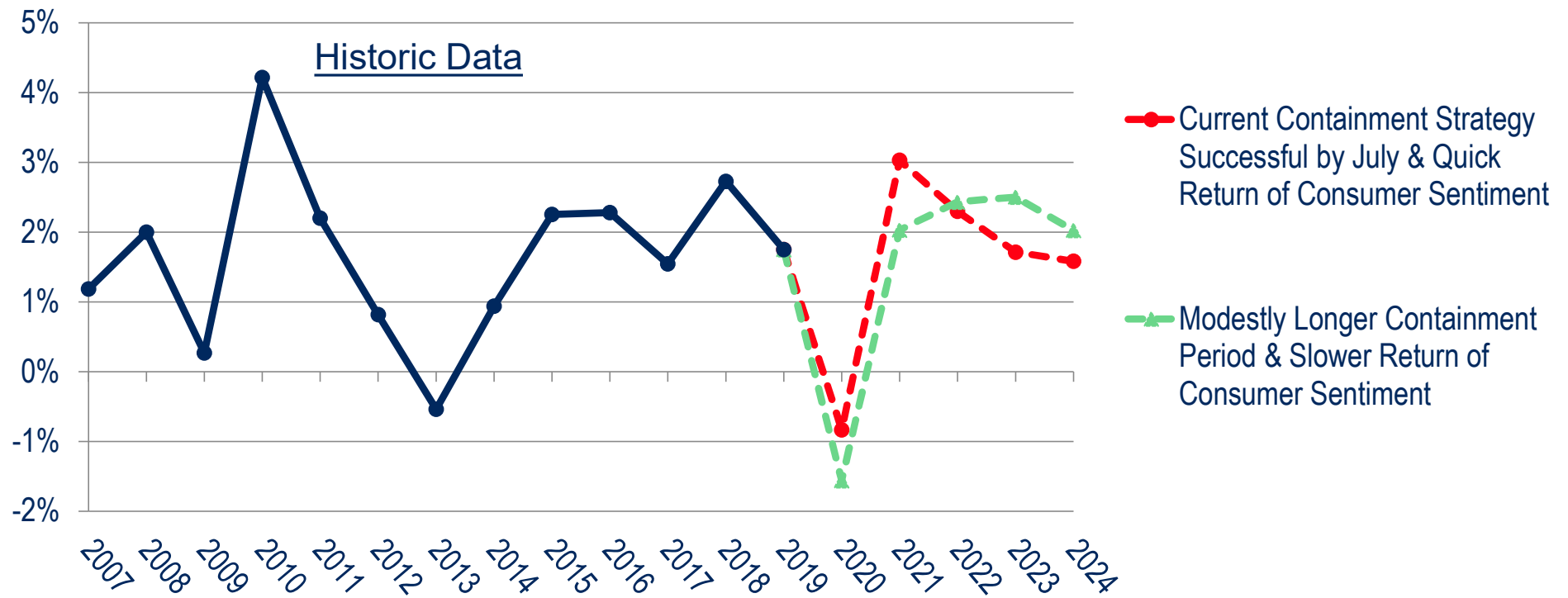
Household Income By Worker Type

Washington Region, 2018



Sources: American Community Survey; The Stephen S. Fuller Institute at the Schar School, GMU

Washington GRP 2007 – 2018 – 2024 (Annual % Change)



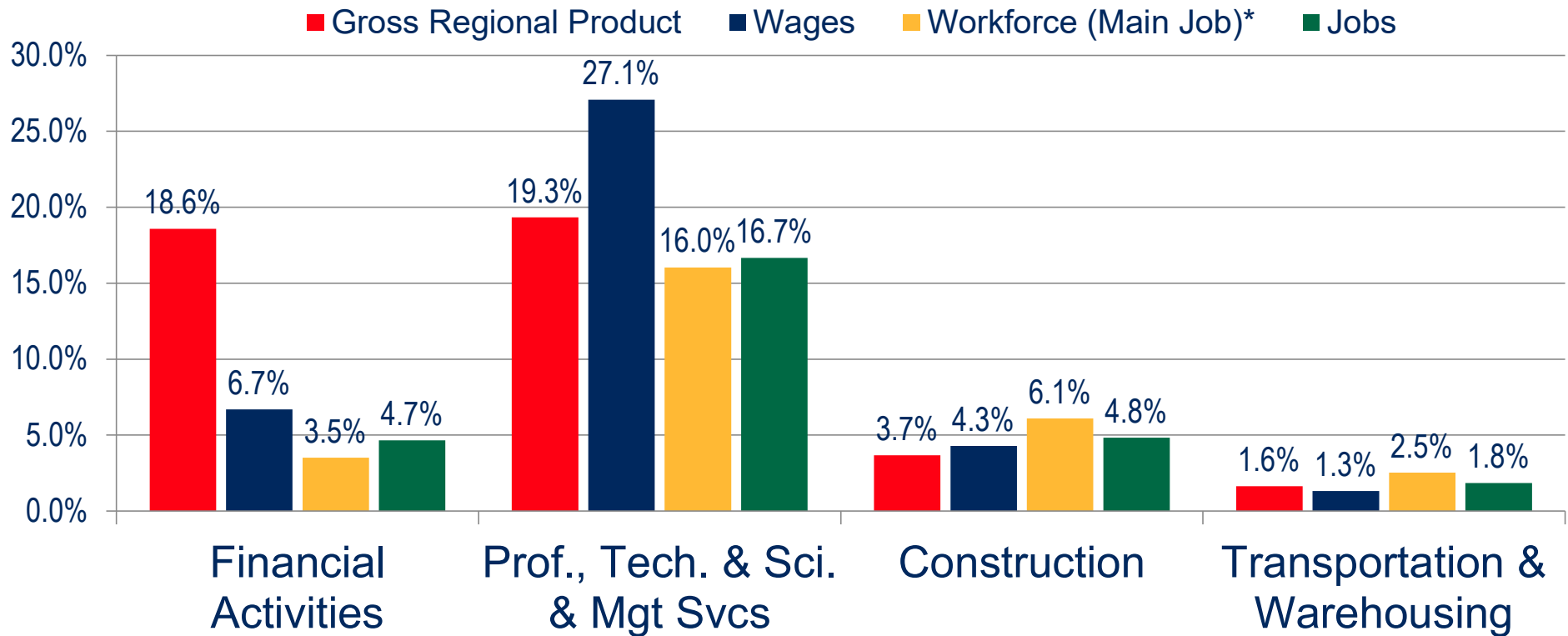
Sources: The Stephen S. Fuller Institute at the Schar School, GMU (Forecast as of April 1, 2020)

Downside Risk: Does Not Scale Proportionally

- Semi-Shutdown of other sectors
- Income and net wealth losses
- Consumer sentiment
- Economic bottlenecks

Potentially At-Risk Industries

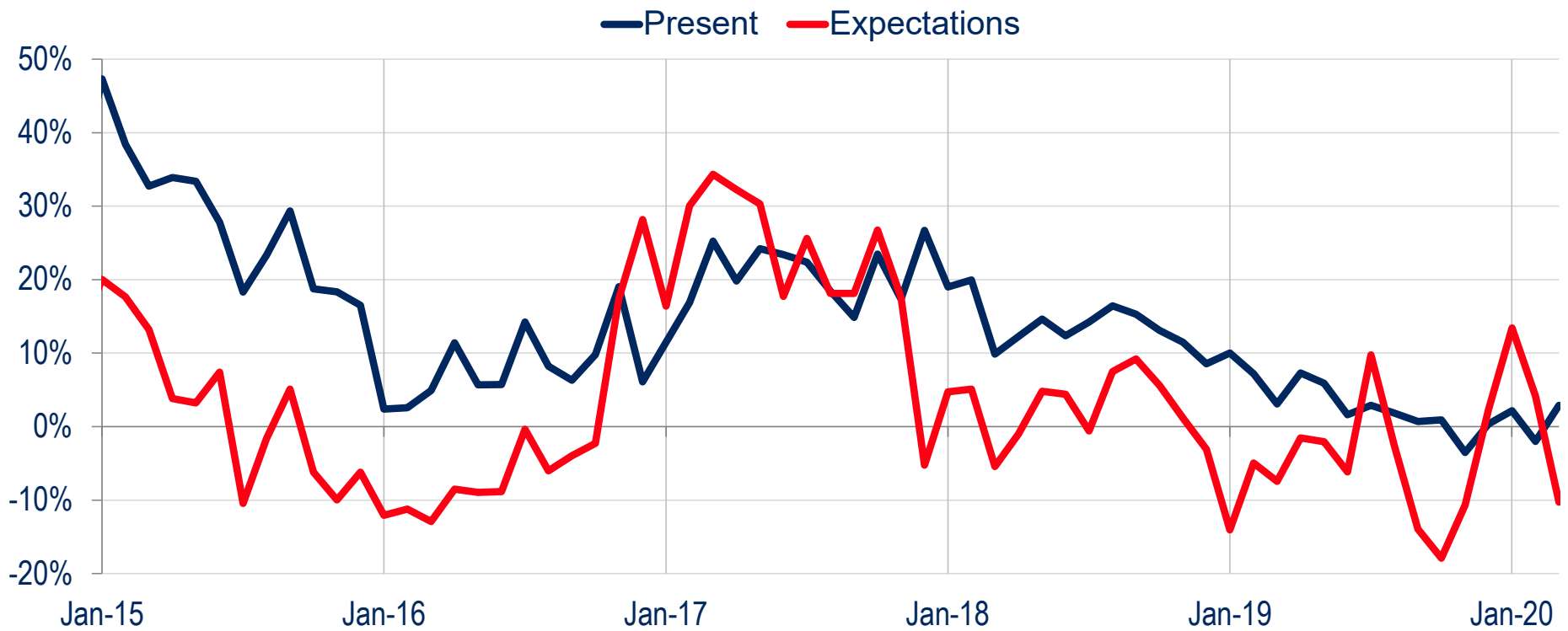
As a Share of Economic Activity, Washington Region, 2018



Sources: Bureau of Economic Analysis; Bureau of Labor Statistics; American Community Survey; The Stephen S. Fuller Institute at the Schar School, GMU
 *Reflects the share of workers with a main job in the industry living in the region and counts part-time workers one time. **GRP is an estimate

U.S. Consumer Confidence

Monthly Over-the-Year Change, January 2015 – March 2020



Sources: The Conference Board, The Stephen S. Fuller Institute at the Schar School, GMU

For monthly reports on the
Washington region's economic performance go to
sfullerinstitute.gmu.edu

 @FullerInstitute



Schar School of Policy
and Government



The
STEPHEN S. FULLER INSTITUTE
for Research on the Washington Region's Economic Future

AGENDA ITEM #4

AMENDMENTS TO THE AGENDA

AGENDA ITEM #5

APPROVAL OF THE MINUTES

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, D.C. 20002

MINUTES
COG Board of Directors Meeting
April 8, 2020

BOARD MEMBERS AND ALTERNATES: See attached chart for attendance.

SPEAKERS:

Dr. Travis Gayles, Montgomery County Department of Health and Human Services Chief
Dr. Gloria Addo-Ayensu, Fairfax County Director of Health
Kristin Nickerson, Northern Virginia Hospital Alliance Executive Director
Dennis Schrader, Maryland Department of Health COO
Jeffrey Walker, Virginia Department of Health Northern Region Emergency Coordinator
Matt Chase, National Association of Counties Executive Director
Joseph Parilla, Brookings Institution Metropolitan Policy Program Fellow

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

COG Board Chair Derrick L. Davis called the meeting to order at 12:02 P.M. and led the Pledge of Allegiance.

2. CHAIRMAN'S REPORT

A. A brief review of WebEx functions and virtual meeting operations.

3. EXECUTIVE DIRECTOR'S REPORT

COG Executive Director Chuck Bean provided an update on COG's internal operations including teleworking and virtual meetings. On the programmatic side, COG has approached the crisis in three phases: public health messaging and containment, medical / hospital surge, and coordination. Bean announced the formation of the Economic Recovery & Renewal Task Force, a joint effort with the Board of Trade of Greater Washington, to focus on our region's recovery.

4. AMENDMENTS TO AGENDA

There were no amendments to the agenda.

5. APPROVAL OF MINUTES

The minutes from the March 11, 2020 board meeting were approved.

- A. Jeff McKay, Fairfax County abstained
- B. Kate Stewart, Takoma Park abstained

6. ADOPTION OF CONSENT AGENDA ITEMS

- A. Resolution R15-2020 – Resolution Ratifying Executive Committee Approval of Endorsing Support of National Capital Region as Priority Location for Federally-supported COVID-19 Testing Site

ACTION: Approved Resolution R15-2020

7. ALLOCATION OF ADDITIONAL FEDERAL FUNDS TO THE DISTRICT OF COLUMBIA TO COMBAT THE COVID-19 PANDEMIC

COG Board Chair Derrick L. Davis and Vice Chair Robert C. White briefed the board on the Coronavirus Aid, Relief, and Economic Security (CARES) Act passed by the federal government to combat the epidemic and provide economic relief to our residents. The COG Board concurred that the bill does not provide adequate funding for the District of Columbia and approved a resolution supporting the allocation of additional federal funds.

ACTION: Received briefing and Approved Resolution R16-2020.

8. COVID-19 PUBLIC HEALTH CONTAINMENT STRATEGIES: HOW THE REGION NEEDS TO WORK TOGETHER

Dr. Travis Gayles from Montgomery County Department of Health and Human Services and Dr. Gloria Addo-Ayensu from Fairfax County briefed the board on the current health and medical responses from local governments to combat COVID-19.

ACTION: Received briefing.

9. COVID-19 MEDICAL & HOSPITAL SURGE: WHAT IS NEEDED & HOW JURISDICTIONS CAN SUPPORT THE EFFORT

Kristin Nickerson from the Northern Virginia Hospital Alliance, Dennis Schrader, the Maryland Department of Health COO, and Jeffrey Walker from the Virginia Department of Health provided the board an update on the medical and hospital surge in the region, what resources are needed, and what local jurisdictions can do to further support the fight against COVID-19.

ACTION: Received briefing.

10. ECONOMIC RECOVERY

Matt Chase from the National Association of Counties and Joseph Parilla from the Brookings Institution provided the board an overview of the current economic status due to COVID-19 and best practices for a recovery strategy.

ACTION: Received briefing.

14. OTHER BUSINESS

There was no other business.

15. ADJOURN

Upon motion duly made and seconded, the meeting was adjourned at 1:57 P.M.

April 8, 2020 Attendance

<u>Jurisdiction</u>	<u>Member</u>	<u>Y/N</u>	<u>Alternate</u>	<u>Y/N</u>
<i>District of Columbia</i>				
Executive	Hon. Muriel Bowser		Ms. Beverly Perry Mr. Wayne Turnage Ms. Lucinda Babers	Y
	Mr. Rashad Young			
Council	Hon. Phil Mendelson	Y		
	<i>Hon. Robert White</i>	Y		
<i>Maryland</i>				
Bowie	Hon. Tim Adams	Y		
Charles County	Hon. Reuben Collins	Y	Thomasina Coates Gilbert Bowling	(P)
City of Frederick	Hon. Michael O'Connor	Y		
Frederick County	Hon. Jan Gardner	Y	Ms. Joy Schaefer	
College Park	Hon. Monroe Dennis	Y	Hon. Patrick Wojahn	
Gaithersburg	Hon. Robert Wu	Y	Hon. Neil Harris	
Greenbelt	Hon. Colin Byrd	Y	Hon. Emmett Jordan	
Laurel	Hon. Craig Moe	Y	Hon. Michael Leszcz	
Montgomery County				
Executive	Hon. Marc Elrich		Mr. Andrew Kleine	
Council	Hon. Tom Hucker	Y		
	Hon. Nancy Navarro	Y		
Prince George's County				
Executive	Hon. Angela Alsobrooks		Mr. Major F. Riddick	
Council	Hon. Sydney Harrison	Y		
	<i>Hon. Derrick Leon Davis</i>	Y		
Rockville	Hon. Bridget Newton			
Takoma Park	Hon. Kate Stewart	Y	Hon. Cindy Dyballa Hon. Peter Kovar	
Maryland General Assembly	Hon. Brian Feldman	Y		
<i>Virginia</i>				
Alexandria	Hon. Justin Wilson	Y	Hon. Redella Pepper	
Arlington County	<i>Hon. Christian Dorsey</i>	Y		
City of Fairfax	Hon. David Meyer		Michael DeMarco	
Fairfax County	Hon. Jeff McKay	Y	Hon. James Walkinshaw	
	Hon. Penelope Gross	Y	Hon. Daniel Storck	
	Hon. Rodney Lusk		Hon. Walter Alcorn	
Falls Church	Hon. David Snyder	Y	Hon. David Tarter	
Loudoun County	Hon. Juli Briskman	Y		
Loudoun County	Hon. Phyllis Randall	Y		
Manassas	Hon. Mark Wolfe	Y		
Manassas Park	Hon. Hector Cendejas	Y	Hon. Miriam Machado	
Prince William County	Hon. Ann Wheeler	Y		
	Hon. Andrea Bailey	Y		
Virginia General Assembly	Hon. George Barker	Y		

Y = Present, voting

(P) = Present as Alternate in addition to Primary

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, D.C. 20002**

**MINUTES
COG Board of Directors Special Meeting
April 22, 2020**

BOARD MEMBERS AND ALTERNATES: See attached chart for attendance.

SPEAKERS:

*Dr. Reuben Varghese, Arlington County Public Health Director
Ann Wheeler, Chair, Prince William County Board of Supervisors
Major Riddick Jr., Prince Georges County, Chief Administrative Officer*

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

COG Board Chair Derrick L. Davis called the meeting to order at 12:00 P.M. and led the Pledge of Allegiance.

2. CHAIRMAN'S REPORT

3. EXECUTIVE DIRECTOR'S REPORT

COG Executive Director Chuck Bean gave a brief overview of COG's major upcoming meetings, including the Region Forward Coalition and the next COG Board of Directors meeting. Bean also gave an update on COG committee activities and COG's COVID-19 emergency resources.

4. AMENDMENTS TO AGENDA

There were no amendments to the agenda.

5. THE PUBLIC HEALTH IMPACT OF INTERVENTIONS

Dr. Reuben Varghese, from the Arlington County Public Health Department, updated the board on the impacts of the spread of COVID-19 and what actions can be taken to protect public health during and after the pandemic.

ACTION: Received briefing.

6. REGIONAL COMMITMENT TO COVID-19 COORDINATION

COG Board Chair Derrick L. Davis presented R17-2020, a statement of commitment to coordination during and after COVID-19, before the board. The board adopted the resolution and heard from Chair Ann Wheeler from Prince William County, Major Riddick Jr. from Prince Georges County, and other elected officials on the importance of regional coordination to combat COVID-19 and to rebuild the region's economy when it is safe to do so.

ACTION: Received briefing and approved R17-2020.

7. OTHER BUSINESS

There was no other business.

8. ADJOURN

Upon motion duly made and seconded, the meeting was adjourned at 1:00 P.M.

April 22 2020 Attendance

<u>Jurisdiction</u>	<u>Member</u>	<u>Y/N</u>	<u>Alternate</u>	<u>Y/N</u>
<i>District of Columbia</i>				
Executive	Hon. Muriel Bowser		Ms. Beverly Perry Mr. Wayne Turnage Ms. Lucinda Babers	
	Mr. Rashad Young			
Council	Hon. Phil Mendelson	Y		
	<i>Hon. Robert White</i>	Y		
<i>Maryland</i>				
Bowie	Hon. Tim Adams	Y		
Charles County	Hon. Reuben Collins		Thomasina Coates Gilbert Bowling	
City of Frederick	Hon. Michael O'Connor	Y		
Frederick County	Hon. Jan Gardner	Y	Ms. Joy Schaefer	(P)
College Park	Hon. Monroe Dennis	Y	Hon. Patrick Wojahn	(P)
Gaithersburg	Hon. Robert Wu	Y	Hon. Neil Harris	(P)
Greenbelt	Hon. Colin Byrd		Hon. Emmett Jordan	Y
Laurel	Hon. Craig Moe	Y	Hon. Michael Leszcz	
Montgomery County				
Executive	Hon. Marc Elrich		Mr. Andrew Kleine	Y
Council	Hon. Tom Hucker	Y		
	Hon. Nancy Navarro	Y		
Prince George's County				
Executive	Hon. Angela Alsobrooks		Mr. Major F. Riddick	Y
Council	Hon. Sydney Harrison			
	<i>Hon. Derrick Leon Davis</i>	Y		
Rockville	Hon. Bridget Newton	Y		
Takoma Park	Hon. Kate Stewart	Y	Hon. Cindy Dyballa Hon. Peter Kovar	
Maryland General Assembly	Hon. Brian Feldman	Y		
<i>Virginia</i>				
Alexandria	Hon. Justin Wilson	Y	Hon. Redella Pepper	
Arlington County	<i>Hon. Christian Dorsey</i>	Y		
City of Fairfax	Hon. David Meyer	Y	Michael DeMarco	
Fairfax County	Hon. Jeff McKay		Hon. James Walkinshaw	
	Hon. Penelope Gross	Y	Hon. Daniel Storck	
	Hon. Rodney Lusk	Y	Hon. Walter Alcorn	Y
Falls Church	Hon. David Snyder	Y	Hon. David Tarter	
Loudoun County	Hon. Juli Briskman	Y		
Loudoun County	Hon. Phyllis Randall	Y		
Manassas	Hon. Mark Wolfe	Y		
Manassas Park	Hon. Hector Cendejas	Y	Hon. Miriam Machado	
Prince William County	Hon. Ann Wheeler	Y		
	Hon. Andrea Bailey	Y		
Virginia General Assembly	Hon. George Barker			

Y = Present, voting

(P) = Present as Alternate in addition to Primary

AGENDA ITEM #6

ADOPTION OF CONSENT AGENDA ITEMS

ADOPTION OF CONSENT AGENDA ITEMS
May 2020

A. TABLED - Resolution R18-2020 – RESOLUTION SUPPORTING COG APPLICATION FOR A GRANT FROM THE ECONOMIC DEVELOPMENT ADMINISTRATION FOR “GREATER WASHINGTON ECONOMIC RECOVERY” PROJECT

The board will be asked to ratify Resolution R18-2020, supporting the application of COG to receive a grant from the Economic Development Administration to begin the “Greater Washington Economic Recovery” project. The project will create, retain, and attract new jobs through private development and investment in the Greater Washington region.

RECOMMENDED ACTION: Ratify Resolution R18-2020, previously adopted by the COG Board of Directors Executive Committee on May 1, 2020.

B. Resolution R19-2020 – RESOLUTION AUTHORIZING COG TO RECEIVE A GRANT TO CONTRACT PROFESSIONAL STATISTICAL ANALYSIS SERVICES FOR STREAM SURVEY TRASH DATA.

The board will be asked to adopt Resolution R19-2020 authorizing the Executive Director, or his designee, to receive and expend grant funds from Maryland Department of Environment in the amount of \$40,000. Funding will be used to contract professional statistical analysis services for stream survey trash data. Funding for this effort will be provided through a grant from Maryland Department of the Environment. No COG matching funds are requiring.

RECOMMENDED ACTION: Adopt Resolution R19-2020.

AGENDA ITEM #7

FISCAL YEAR 2021 WORK PROGRAM AND BUDGET

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002-4239

RESOLUTION ADOPTING THE FY 2021 WORK PROGRAM AND BUDGET

WHEREAS, the Metropolitan Washington Council of Governments (COG) has adopted *Region Forward* as its strategic plan guiding the development of its fiscal year work program and budget; and

WHEREAS, the COG Board of Directors' policy boards and committees, with support from the COG management staff, have developed their proposed work programs and budgets based on *Region Forward* and anticipated revenue sources; and

WHEREAS, COG bylaws require the Executive Director to submit a proposed budget of the corporation to the Board of Directors for approval or modification; and

WHEREAS, the Budget and Finance Committee comprised of the COG Board executive committee, chairs of the Transportation Planning Board and the Metropolitan Washington Air Quality Committee, and COG Secretary Treasurer, reviewed and recommended approval of the proposed FY 2021 Work Program and Budget,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board approves the proposed FY 2021 Work Program and Budget.



MEMORANDUM

TO: COG Board of Directors
FROM: Chuck Bean, COG Executive Director
SUBJECT: Fiscal Year 2021 Work Program and Budget
DATE: May 6, 2020

I am pleased to submit the recommended Work Program and Budget of the Metropolitan Washington Council of Governments (COG) for Fiscal Year 2021. The work program and budget is transmitted through the Board's Budget and Finance Committee, for review and approval or modification by the Board of Directors.

At this time, we cannot accurately measure the impact the pandemic will have on our funding sources. We expect both funding delays and alterations to work programs and are actively monitoring. Once we can more precisely understand the impact of COVID-19 on our funding it may be necessary to amend this budget proposal.

TOTAL BUDGET

The proposed budget for FY 2021 totals \$41.2 million, which includes operating, subrecipient pass-through, and other non-operating funds. The budget serves as a fiscal guide for the operation of COG beginning July 1, 2020 through June 30, 2021. Of the total budget, 62 percent supports transportation planning and operations, 24 percent supports environmental programs, 8 percent supports homeland security and public safety, and the remaining 6 percent supports community services and planning, member services, public relations, and strategic initiatives.

OPERATING BUDGET

The operating portion of the budget for FY 2021 is \$35.2 million, which is approximately \$3.4 million more than the FY 2020 operating budget. This increase is primarily federal and state revenues for transportation planning and operating programs.

SUBRECIPIENT PASS-THROUGH AND OTHER NON-OPERATING FUNDS

Subrecipient pass-through and other non-operating funds total \$6.0 million. Subrecipient pass-through funds budgeted for FY 2021 substantially the same the amount budgeted in FY 2020.

RESERVES

Board Designated operating and capital reserves total at \$10.0 million or 96% of policy level. The operating reserve is maintained at 25% of annual personnel and support service expense, and the capital expenditure reserve is maintained based on the 5-Year Capital Expenditure Plan. An updated

capital expenditure plan for FY2021 – FY2025 will be presented to the Board of Directors in September.

Once we more precisely understand the impact of COVID-19 on our budget we will meet with the Budget and Finance Committee to review the options to build the operating reserve back to policy level.

View the full Work Program and Budget on the COG website here:

www.mwcog.org/documents/cog-work-program-and-budget/

AGENDA ITEM #8

ADDITIONAL FEDERAL RELIEF FOR STATES AND LOCALITIES

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

RESOLUTION SUPPORTING THE ALLOCATION OF ADDITIONAL FEDERAL FUNDS TO STATES AND LOCALITIES ON THE FRONT LINES OF THE COVID-19 PANDEMIC

WHEREAS, the COVID-19 pandemic has created an unprecedented public health and economic crisis and is highlighting the importance of the federal, state, and local partnership; and

WHEREAS, addressing the COVID-19 pandemic in metropolitan Washington is of top concern to the COG Board of Directors; and

WHEREAS, state and local leaders throughout metropolitan Washington are on the front lines of the public health response – issuing stay-at-home orders, planning for increased hospital bed capacity, and other efforts to flatten the curve of new COVID-19 infections; and

WHEREAS, the Congressional Budget Office (CBO) released economic projections showing that unemployment will peak this year and states will lose \$650 billion over the next three years from budget shortfalls due to the virus; and

WHEREAS, on March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act; P.L. 116-136) was signed into law and provides \$150 billion in direct assistance for state and local governments to combat the pandemic and provide economic relief; and

WHEREAS, expanding the overall amount of relief to state and local governments to \$500 billion in flexible federal funding is necessary to fill immediate budgetary gaps caused by critical revenue losses for essential utilities, highways and other revenue generating public authorities; and

WHEREAS, extending eligibility for direct stabilization funds to local governments with populations under 500,000 is critical to addressing the pandemic head on and replacing lost revenue; and

WHEREAS, the allocation of flexible long-term and emergency supplemental funding to support state and local governments on the frontlines of the COVID-19 pandemic is essential in securing the resources necessary to successfully address the spread of the virus;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The COG Board of Directors urges the federal government to provide adequate funding to state and local governments in the next legislative response and authorizes the Executive Director, or his designee, to send a letter on behalf of the COG Board to congressional leadership communicating this request.



May 13, 2020

The Honorable Mitch McConnell
Majority Leader, U.S. Senate
317 Russell Senate Office Building
Washington, DC 20510

The Honorable Chuck Schumer
Minority Leader, U.S. Senate
322 Hart Senate Office Building
Washington, DC 20510

The Honorable Nancy Pelosi
Speaker of the House, U.S. House of Representatives
1236 Longworth House Office Building
Washington, DC 20515

The Honorable Kevin McCarthy
Minority Leader, U.S. House of Representatives
2468 Rayburn House Office Building
Washington, DC 20515

Dear Leader McConnell, Leader Schumer, Speaker Pelosi, and Leader McCarthy:

As Congress works to deliver the American people an additional COVID-19 response package, we are writing to request flexible long-term and emergency supplemental funding to support state and local governments on the frontlines of the COVID-19 pandemic. Now more than ever, our state and local governments need robust and expedient relief so that we can continue to provide our residents with essential services.

In communities across the National Capital Region, state and local leaders are on the front lines of the public health response – deploying emergency operations, implementing stay-at-home orders, closing non-essential businesses, and other efforts to flatten the curve of new COVID-19 infections. The resulting decline in economic output and the unprecedented surge in unemployment have significantly altered the fiscal outlook for state and local governments in our region. Each of these communities need direct stabilization funds to combat the pandemic and to help foster the economic recovery that lies ahead. We strongly urge Congress to extend eligibility for direct stabilization funds to local governments with populations under 500,000.

According to recent economic projections from the Congressional Budget Office (CBO), states will lose \$650 billion over the next three years from budget shortfalls resulting from the pandemic. Moreover, recent estimates from the National League of Cities (NLC) show that nearly nine in ten cities (98%) with populations between 50,000 and 500,000 expect a shortfall because of the pandemic. These deficits are further compounded by recent data from the National Association of Counties (NACo) which shows that counties are facing a potential \$144 billion impact to our operating budgets through FY2021.

The public health and economic crisis created by this pandemic underscores the need for continuing fiscal aid which accounts for the skyrocketing costs and declining revenues for state and local governments in our region. We believe that expanding the overall amount of relief to local governments to \$250 billion in flexible federal funding is necessary to fill immediate budgetary gaps caused by critical revenue losses for essential utilities, highways, and other revenue generating public authorities. When properly funded, these investments promote opportunity and reduce inequities in our communities.

The Honorable Mitch McConnell, The Honorable Chuck Schumer, The Honorable Nancy Pelosi, and
The Honorable Kevin McCarthy
May 13, 2020

In the absence of substantial and flexible fiscal relief, state and local governments in our region will likely respond to these enormous budget shortfalls by cutting spending and laying off public employees at a time when our communities are most in need. These layoffs and cuts will dampen the national economic recovery and could cause long-term harm to families and communities. Accordingly, we strongly urge Congress to allocate flexible long-term and emergency supplemental funding to support state and local governments on the frontlines of the COVID-19 pandemic.

We commend your leadership as you work to ensure our communities receive the relief we need to weather this crisis, and we welcome the opportunity to discuss this issue further with your team. If you have any questions, please reach out to COG's Executive Director Chuck Bean at cbean@mwkog.org or (202)962-3260.

Sincerely,

April 18, 2020

The Honorable Mitch McConnell
Majority Leader, U.S. Senate
317 Russell Senate Office Building
Washington, D.C. 20510

The Honorable Charles Schumer
Minority Leader, U.S. Senate
322 Hart Senate Office Building
Washington, D.C. 20510

INTERNATIONAL CITY/COUNTY
MANAGEMENT ASSOCIATION
777 N Capitol St. NE, Ste. 500
Washington, DC 20002-4290
202.962.3680 | 202.962.3500 (f)
icma.org

The Honorable Nancy Pelosi
Speaker, U.S. House of Representatives
1236 Longworth House Office Building
Washington, D.C. 20515

The Honorable Kevin McCarthy
Minority Leader, U.S. House of Representatives
2468 Rayburn House Office Building
Washington, D.C. 20515

Re: Flexible Stimulus Funds and COVID-19 Relief for Cities and Counties

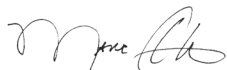
Dear Leader McConnell, Leader Schumer, Speaker Pelosi and Leader McCarthy:

On behalf of the International City/County Management Association's 13,000 members, the city and county managers on the front lines who work with our state and federal partners to respond to the COVID-19 pandemic, I am writing to you to express our appreciation for your actions to help our nation address this public health and economic crisis. As you know, more needs to be done to stabilize the situation and to ensure that our local governments have the basic resources required to protect our communities, including these priorities:

1. Allow all local governments, including those with a population under 500,000, to be eligible to receive direct grants for emergency COVID-19 expenditures. Amend the language in the CARES Act to include COVID-19 revenue shortfalls in the calculations.
2. Waive all federal cost shares requirements for FEMA grants. Raising the federal cost share has been done after many major disasters, including Hurricane Sandy (2012), the flooding in Louisiana in (2016), and Hurricane Irma (2019).
3. Make state and local governments eligible for the emergency paid leave tax credits that were provided to the private sector in the Families First Coronavirus Response Act.
4. Restore Advance Refunding of Tax-Exempt Bonds (H.R. 2772): Restoring the ability for governments and other qualifying entities to advance refund tax-exempt municipal bonds would free up billions of dollars that governments and nonprofits could spend on other projects.

I urge your support of these priorities so that our nation's cities and counties can continue to provide essential public health and safety services. We very much appreciate all that you have done to help our communities respond and recovery from this unprecedented crisis.

Thank you for your consideration.



Marc A. Ott, ICMA-CM
Executive Director
International City/County Management Association

The Honorable Chuck Schumer
Minority Leader
S-221, U.S. Capitol
Washington, DC 20510

The Honorable Nancy Pelosi
Speaker of the House
H-232, U.S. Capitol
Washington, DC 20515

Dear Speaker Pelosi and Leader Schumer:

On behalf of the undersigned organizations representing county governments across the nation, thank you for your leadership efforts on the Interim Emergency COVID-19 Relief Act. This package would provide much-needed assistance by enhancing coronavirus relief assistance for state and local governments. We are extremely appreciative that you included “lost revenue” as an eligible use of funds, both as part of Sec. 601 of the CARES Act and as part of your new preliminary proposal for additional state and local aid.

Overall, we are very supportive of your efforts because counties are overwhelmingly the unit of local government responding to this crisis. Nationwide, counties operate nearly 1,000 public hospitals, 1,900 local public health departments, more than 800 long-term care facilities and 750 behavioral health departments. We are also responsible for emergency operations centers, human services, jail management, 911 services, veterans’ services and the “last of the first responders” with coroners and medical examiners, among many other essential county functions. Counties have already expended billions of dollars responding to this pandemic and will remain on the frontlines as we prepare for difficult weeks and months ahead.

We strongly urge Congress to allocate resources directly to counties as most states mandate the implementation of public health and emergency response responsibilities to county governments. Given the reality of the unprecedented resources counties need for COVID-19 response, **we respectfully ask you to modify your use of the traditional Community Development Block Grant (CDBG) formula in the Interim Emergency COVID-19 Relief Act.**

The CDBG formula was not designed to allocate funds in a public health emergency. While we agree that the HUD CDBG framework is among one of the best, most efficient ways to award federal aid directly and as a pass-through to local governments, ***the traditional formula is based on low-to-moderate housing and community development conditions.*** Under the context of the COVID-19 public health and overall economic crisis, we strongly urge you to develop a more balanced allocation method that takes into consideration both the skyrocketing costs and declining revenues for America’s county governments.

Let us be clear that we understand and support the important roles and pressures facing both cities and counties. Our ultimate goal is to establish a fair and equitable formula that would create a “win-win” situation for all local governments. Unfortunately, the CDBG formula creates immense disparities and fails to take into consideration both the overall population served and the frontline responsibilities of counties.

Finally, as counties spend more and more responding to this public health crisis, we believe that more than \$150 billion will be required to protect our residents and continue administering public services. **Expanding the overall amount of relief to local governments to \$250 billion, as proposed now in the House and Senate, would help to ease the disparity between counties and cities and provide counties with the resources we need to fight against COVID-19 into the summer and beyond.**

Again, we are thankful for your incredible leadership and focus on the overwhelming needs and challenges facing state and local governments. We also appreciate your recognition of the challenges that we face

with both mounting costs and declining revenues. We would welcome the opportunity to discuss this issue further with your team. We are committed to a solution that helps our nation mitigate, respond and recover from these historic times.

Sincerely,

Association of County Commissions of Alabama

Alaska Municipal League

Arizona Association of Counties

Arizona County Supervisors Association

Association of Arkansas Counties

California State Association of Counties

Colorado Counties, Inc.

Florida Association of Counties

Association County Commissioners of Georgia

Idaho Association of Counties

Illinois State Association of Counties

Association of Indiana Counties

Iowa State Association of Counties

Kansas Association of Counties

Police Jury Association of Louisiana

Maryland Association of Counties

Michigan Association of Counties

Association of Minnesota Counties

Mississippi Association of Supervisors

Missouri Association of Counties

Montana Association of Counties

Nebraska Association of County Officials

Nevada Association of Counties

New Jersey Association of Counties

New Mexico Counties

New York State Association of Counties

North Carolina Association of County
Commissioners

North Dakota Association of Counties

County Commissioners Association of Ohio

Association of Oregon Counties

County Commissioners Association of
Pennsylvania

South Carolina Association of Counties

South Dakota Association of County Officials

Tennessee County Services Association

Texas Association of Counties

Utah Association of Counties

Virginia Association of Counties

Washington State Association of Counties

West Virginia Association of Counties

County Commissioners' Association of West
Virginia

Wisconsin Counties Association

Wyoming County Commissioners Association

COUNTIES MATTER: COVID-19



America's counties are on the front lines of our nation's response to the coronavirus pandemic. During this unprecedented public health emergency and the aftermath of an economic crisis, counties are committed to strong intergovernmental cooperation to mitigate COVID-19 and its far-reaching impacts on America's people and places.

COMMUNITY HEALTH

- **Counties support 903 hospitals, 824 long-term care facilities and over 1,900 public health departments**
- In **26 states**, counties are required to provide health care for low-income, uninsured or underinsured residents
- Counties contribute to the non-federal share of Medicaid in **26 states**. Of these states, **18 mandate counties to contribute to the non-federal share of Medicaid costs** and/or administrative, program, physical health and behavioral health costs
- Local governments, mostly counties, contribute **\$28 billion to the non-federal share of Medicaid annually**
- Mandated county contributions are the highest in New York. Counties in New York and New York City send **over \$7 billion per year – or \$140 million per week** – to the state for Medicaid costs
- **75 percent** of federal funding used by counties in FY 2014-2016 was for health and human services

HUMAN SERVICES

- In at least 10 states that represent at least a third of the U.S. population, counties are responsible for administering federal human service programs, such as **Temporary Assistance for Needy Families, Supplemental Nutrition Assistance Program, the child welfare system and the Child Care and Development Block Grant**
- Counties invest **\$58 billion** annually in federal, state and local dollars on human services programs
- As **unemployment numbers skyrocket**, county residents will turn to human services agencies in unprecedented numbers to access safety net programs. At the same time, **general revenue funds** – which counties often use to supplement federal and state funding for human services programs – **are declining dramatically**

COUNTY MANAGEMENT

- **Led by 40,000 county elected officials, counties employ 3.6 million people, or 1 percent of the entire U.S. population**
- Every two years during elections, counties fund and oversee more than **100,000 polling places**

JUSTICE AND PUBLIC SAFETY

- Counties typically operate **911 call centers**, county **Emergency Operations Centers** and emergency planning and response functions
- Counties provide essential public safety services from **law enforcement to fire and rescue** to even **coroners and medical examiners**
- Counties operate **91 percent of all local jails**, with **11 million total admissions** nationally each year, and an average daily jail population of **750,000 inmates**
- Counties invest **\$35 billion annually in 3,041 police and sheriffs' departments**, mostly with local funds

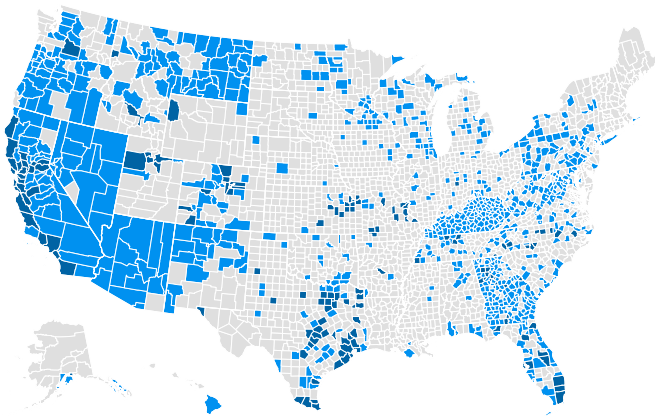
TRANSPORTATION

- Counties directly support **34 percent** of the nation's public airports
- Counties support **78 percent** of public transit systems that connect people, communities and economies
- Counties own **45 percent** of public road miles and **40 percent** of the nation's bridges
- Counties invest **\$134 billion** in the construction of infrastructure, maintenance and operation of public works, such as roads and bridges, wastewater and stormwater systems, county hospitals, courthouses, jails and other public facilities
- To fund and finance infrastructure, counties use a combination of **federal, state and local dollars, including user fees and tax-exempt municipal bonds**

Visit www.NACo.org/Coronavirus to find the latest **county-level data**

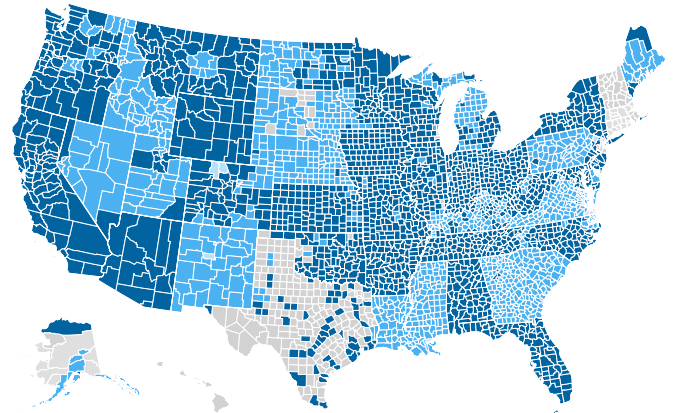
County Declarations and Policies in Response to COVID-19 Pandemic

- County with an emergency declaration
- County with a safer-at-home or business closure policy
- No known local policy



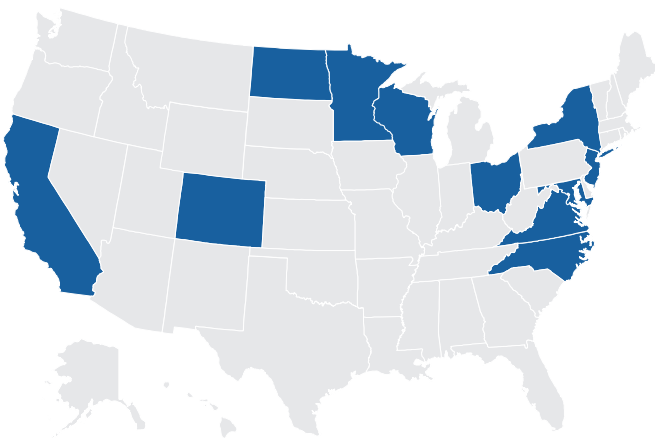
County Supported Local Health Departments (LHDs)

- County LHD
- Multi-county / city-county LHDs
- Multiple county supported LHDs
- No county supported LHD



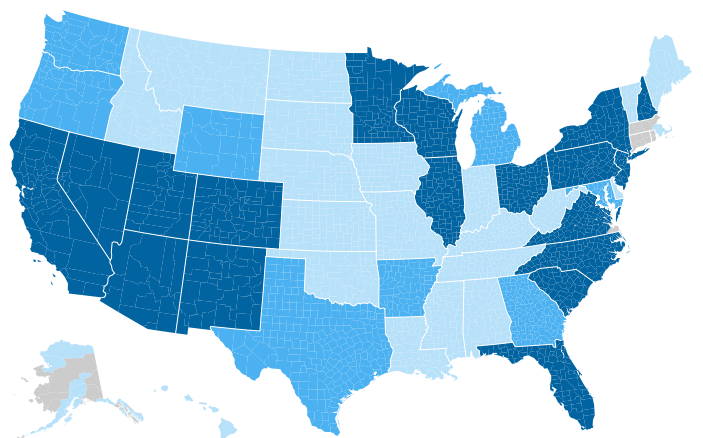
Counties administer TANF in 10 states

- County administered
- Non-County administered



Medicaid contribution mandates for counties

- State-mandated contribution
- Contribution, not state-mandated
- No contribution



NACo's County Explorer COVID-19 maps include:

- County declarations and policies
- Key demographic information
- Hospital numbers
- Local health departments
- Nursing homes
- ...and more.



Governors' Letter Regarding COVID-19 Aid Request

Apr. 21, 2020 | [Executive Committee Letters](#) [NGA Letters](#)



The Honorable Mitch McConnell
Majority Leader, United States Senate
U.S. Capitol Building, Room S-230
Washington, DC 20510

The Honorable Chuck Schumer
Minority Leader, United States Senate
U.S. Capitol Building, Room S-224
Washington, DC 20510

The Honorable Nancy Pelosi
Speaker of the House, United States House of Representatives
U.S. Capitol Building
Washington, DC 20515

The Honorable Kevin McCarthy
Minority Leader, United States House of Representatives
U.S. Capitol Building
Washington, DC 20515

Dear Majority Leader McConnell, Minority Leader Schumer, Speaker Pelosi, and Minority Leader McCarthy:

As governors, we prioritize the health and welfare of our citizens above all other considerations. In response to the crisis and to ensure the safety of our citizens, we closed non-essential businesses, limited large gatherings, and implemented stay-at-home orders. We did not make these decisions lightly. As a result, our national and local economies are in dire straits and have resulted in the most dramatic contraction of the U.S. economy since World War II. Many states are already reporting precipitous declines in revenues that fund state services in health care, education, public safety, transportation, and other vital programs. States and local governments need robust support from the federal government as we navigate the response to this pandemic and to help foster the economic recovery that is ahead.

State Stabilization

The federal-state partnership is the lynchpin to responding and recovering from the novel coronavirus (COVID-19). Congress must appropriate an additional \$500 billion, specifically for states and territories, in direct federal aid that allows for replacement of lost revenue. These continuing losses will force states and territories not only to make drastic cuts to the programs we depend on to provide economic security, educational opportunities, and public safety, but the national economic recovery will be dramatically hampered.

While the three supplemental spending laws passed in March have provided relief to the states, none contained direct funding to offset drastic state revenue shortfalls. Unlike the federal government, states cannot borrow to fund continuing operations. We also ask that Congress retroactively amend the CARES Act to ensure flexibility to allow for lost revenue in Treasury Department funds necessary for state governments to function.

FMAP

COVID-19 is both a public health and economic emergency. As noted in our previous supplemental request letter, governors continue to seek a temporary increase in Federal Medical Assistance Percentages (FMAP) from 6.2 percent to 12 percent, to help address the needs of Americans who have lost their jobs and employer-sponsored health insurance due to COVID-19. This increase should apply to states and territories that expanded Medicaid.

The temporary 6.2 percent FMAP increase in the Families First Coronavirus Response Act (Pub. L. 116-127), is half of the average 12 percent FMAP increase states received from the 2009 Recovery Act. Governors request that the 12 percent FMAP be retroactive to Jan. 1, 2020, and remain until Sept. 30, 2021, regardless of unemployment conditions. After Sept. 30, 2021, the 12 percent FMAP increase should not be reduced until the national unemployment rate falls below 5 percent. Governors also request additional FMAP increases be determined based on the increase in a state's unemployment rate.

Additionally, governors continue to urge that the Medicaid Fiscal Accountability Rule be rescinded. We believe this rule will lead to unintended consequences that would negatively impact Medicaid beneficiaries across the country.

PPE and Testing

Governors call on the federal government to improve transparency and access to personal protective equipment (PPE) and medical supplies – such as test kits, ventilators, and related supplies. States and territories are still struggling with accessing the needed PPE and medical supplies, with no clear explanation as to how supplies are being distributed. We urge Congress to immediately create a federal centralized structure to ensure the transparency, accountability, and coordinated means of allocating PPE and critical medical supplies, including increasing the Strategic National Stockpile needs. In addition, we urge the creation of a “Manhattan Project” to speed the development and plan for distribution of a vaccine, once one is created. We must ensure that allocations are being based on health and scientific data to understand where the need is the greatest.

Additionally, before governors consider relaxing social distancing measures to protect against reoccurrence of COVID-19 cases, states will need to significantly expand diagnostic and antibody testing capacity which includes an essential public health infrastructure to support contact tracing, surveillance, epidemiology,

laboratory capacity, workforce, and community partnerships. Congress must provide flexible long-term and emergency supplemental funding to support states in establishing the infrastructure needed to successfully implement population-wide testing and follow-up, a critical component to economic recovery across the states.

Unemployment Insurance

A record 22 million Americans have applied for unemployment in the past three weeks. Governors are requesting the federal government to authorize grants and/or complete loan forgiveness to replenish depleted state unemployment trust funds; fund technological improvements and staffing capacity increases for state unemployment agencies; and provide grants for states to reimburse section 501(c)(3) organizations, government agencies and Indian tribes for the full amount they pay for unemployment benefits. States should be granted flexibility to retroactively apply grants to all unemployment benefit reimbursements made to these organizations since the beginning of the pandemic.

Social Services

As the crisis has devastated our state budgets and local economies, the impact on families experiencing poverty and food insecurity is great. Congress must include a temporary 15 percent increase to the Supplemental Nutrition Assistance Program (SNAP) maximum allotment, relax work requirements and provide states with additional funding for administrative costs to better respond to the increased need. This will better equip Americans to feed their families during the crisis and in the economic recovery that will follow.

Congress must also increase the Temporary Assistance to Needy Families (TANF) funding for cash assistance and non-recurrent short-term benefits while relaxing work requirements and time limits as well as increasing funding for the Social Services Block Grant.

Education for Students and Workforce

The nation has found itself exposed by the COVID-19 pandemic through both the inequity and lack of tools available to students and workforce. Governors propose to address these disparities experienced by students by expanding funding and increasing the percentage of the Governors' Emergency Education Relief Fund. These funds are used to address emerging learning gaps as well as the precipitous decline in student and state revenues that will result in less funding for childcare, K12 and higher education. Equally important is the need to assist the unemployed by preparing them to re-enter the workforce. Governors are requesting grants to fund workforce re-training, apprenticeships, employer services, and career and technical education.

Small Businesses

Governors are concerned about the financial health of small businesses and manufacturers – especially the smallest of companies and nonprofits – and are requesting that Congress continues to prioritize essential funding for the Paycheck Protection Program and the Economic Injury Disaster Loan program at the Small Business Administration. These programs should grant broad eligibility and allow for extended timelines for the business community to meet the appropriate requirements for assistance.

Cost Share

Earlier this month, governors formally requested a 100 percent federal cost share for emergency work, including Direct Federal Assistance under the Federal Emergency Management Agency (FEMA), under the

President's Emergency Declaration and any subsequent Major Disaster Declaration. Without action from the Administration, states and localities will be forced to carry the fiscal burden of the 25 percent nonfederal cost share.

As noted in our letter to the President, this crisis is unlike any other and warrants the full support of the federal government. We believe that where feasible, Congress should provide legislative relief from federal cost share requirements to include those under FEMA. Other examples include but are not limited to Election Assistance Commission grants and the Emergency Food Assistance Program. As done under past catastrophic disasters, decisive action through legislation will provide the certainty states need in this unprecedented situation.

We also believe it is important to incorporate pandemics into the Stafford Act to ensure broad types of assistance are immediately available in order to effectively combat future outbreaks.

National Guard

We appreciate the Administration's willingness to work with us to utilize Title 32 in response to COVID-19. However, the current piecemeal process, based off arbitrary requirements not linked to the mission reality, has been too slow, cumbersome, and bureaucratic, ultimately putting our guard members on the front lines at risk.

For several years, governors have highlighted the lack of a defined authority and process for requesting and activating our National Guard to Title 32. The absence of such a process and authority has been extremely apparent in response to COVID-19.

We ask that Congress modify Title 32 502(f) to provide a more effective and rapid activation of the National Guard that meets the response needs associated with catastrophic disasters, pandemics, and during times of national crisis. Additionally, we ask that Congress include increased funding for Title 32 operations via National Guard personnel and operations and maintenance accounts, as well as considering the use of hazardous duty incentive pay for all COVID-19 related missions.

Infrastructure

Flexible federal funding must be provided to fill immediate budgetary gaps caused by critical revenue losses for our essential utilities, highways, transit system, and other revenue generating public authorities. As the nation is entering into one of the most significant economic downturns of the last century at an unprecedented pace, an aggressive infrastructure plan is essential to both near-term supply chain needs and long-term economic stimulus. This should include large scale investments in our nation's traditional infrastructure systems, including not only roads, bridges, transit, and aviation systems, but also substantial investment in our energy, water, broadband, and cybersecurity infrastructure. Infrastructure stabilization and investment will improve our long-term economic recovery and support recovery from a pandemic recession by putting people back to work.

The nation's governors recommend and respectfully request these actions from the federal government to protect public health and restore economic prosperity.

Sincerely,

Governor Larry Hogan

Chair, National Governors Association

Governor Andrew Cuomo

Vice Chair, National Governors Association

Recent News



2020 Spring Meeting Of The Federal Facilities ...

May. 2, 2020

[Read More](#)



NGA Selects 7 States To Focus On Advancing Sta ...

Apr. 30, 2020

[Read More](#)

Stay Up To Date On Our Publications

Enter your email address to be alerted when NGA publishes new research

[Sign up](#)



WE  STATE SOLUTIONS

© 2020 NGA. ALL RIGHTS RESERVED.



AGENDA ITEM #9

COVID-19 CRISIS: PERSPECTIVES ON REOPENING & REGIONAL COORDINATION

DISTRICT OF COLUMBIA, MARYLAND, AND VIRGINIA REOPENING GUIDELINES

[As of 5/12/20] Beginning in late April 2020, the Mayor of the District of Columbia and the Governors of the State of Maryland and the Commonwealth of Virginia initiated reopening strategies for their respective jurisdictions. To date, there have been several modifications and clarifications of these plans as conditions and data related to pandemic response continues to evolve.

A review of these plans suggests considerable similarities as the leaders have publicly noted their ongoing communication and desire for cooperation. The Maryland, Virginia, and District of Columbia reopening plans all reflect an emphasis on the following key elements:

- Phased, gradual reopening based on data and science;
- Continued social distancing, use of face coverings, and teleworking;
- Application of comparable public health metrics for moving toward reopening;
- Establishment of business and community sector task forces; and
- Alignment with White House guidance.

CURRENT STATUS OF REOPENING STRATEGIES

The two governors have recently revised their emergency orders and related guidance signaling the first steps towards reopening on approximately May 15. On May 12, Virginia Governor Ralph Northam issued [Executive Order 62](#) which delays Phase One for Northern Virginia localities until May 28. D.C. Mayor Muriel Bowser has indicated additional guidance will be released prior to the expiration of the District's Emergency Declaration on Friday, May 15.

Revised guidelines released by Governor Northam and Maryland Governor Larry Hogan are similar and include the following:

- "Stay at Home" order becomes "Safer at Home" order– especially for vulnerable populations;
- No gatherings of more than 10 individuals;
- Continued social distancing;
- Continued teleworking;
- Face coverings recommended in public;
- Easing limits on business and faith communities;
- Resumption of elective surgeries;
- Flexibility to permit local jurisdictions to delay reopening for surge areas; and
- Adjusting restrictions to deal with negative metrics, including a surge in new cases and/or hospitalizations.

Northern Virginia officials are working with Governor Northam on the delayed reopening plan. Chief Executives in Prince George's County and Montgomery County have indicated their jurisdictions will not reopen until the key health indicators and metrics are met.

Table 1: Comparison of Initial Reopening Strategies

	District of Columbia	Maryland	Virginia
Plan Title	ReOpen DC	Maryland Strong: Roadmap to Recovery and Executive Order 20-05-06-01	Forward Virginia Blueprint
Advisory Councils	ReOpen DC Advisory Group	Coronavirus Recovery Team	COVID-19 Task Forces
Initial Reopening Guidelines	Relaxing restrictions, but closely monitoring and quickly responding to negative metrics	<p>Lifting Stay at Home order and transitioning to Safer-at-Home order</p> <p>No gatherings of more than 10 individuals</p> <p>Continued social distancing</p> <p>Continued teleworking</p> <p>Face coverings recommended in public</p> <p>Reopening some small businesses, outdoor recreation, and lower risk activities</p> <p>Resuming elective outpatient surgeries</p> <p>Increased flexibility for non-surge areas</p> <p>Adjusting restrictions to deal with negative metrics, including a surge in new cases and/or hospitalizations</p>	<p>Stay at Home order becomes Safer at Home order- especially for vulnerable populations</p> <p>No gatherings of more than 10 individuals</p> <p>Continued social distancing</p> <p>Continued teleworking</p> <p>Face coverings recommended in public</p> <p>Easing limits on business and faith communities</p> <p>Resuming elective surgeries</p> <p>Flexibility for delayed reopening for surge areas, including Northern Virginia</p> <p>Adjusting restrictions to deal with negative metrics, including a surge in new cases and/or hospitalizations</p>
State / Sub-Regional Approach	n/a	Governor Hogan has indicated flexibility for a regional approach in his press conferences and executive orders	Governor Northam working with Northern Virginia officials on delayed reopening plan per Executive Order 62 announced May 12

KEY METRICS FOR REOPENING

The table below outlines the metrics being tracked by the District of Columbia, Maryland, and Virginia to inform initial reopening guidelines. The metrics focus specifically on those being tracked at the state level; some jurisdictions within the NCR are developing additional metrics to inform local decision-making. The metrics in Table 2 have been reviewed by regional health officials for accuracy.

Table 2: Key Metrics Tracked by the District, Maryland, and Virginia

	District of Columbia	Maryland	Virginia
Cases	Decrease in number of new cases over 14 days.	Decrease in number of new cases over 14 days.	Decrease in percentage of positive tests over 14 days.
Hospital Capacity	Ability to safely care for all patients without a medical surge. 79% hospital capacity, sustained for seven (7) days.	Increased hospital surge capacity.	Decreased hospitalizations over 14 days. Enough hospital beds and intensive case capacity.
Testing	Increased rapid diagnostic testing capacity for: 1) Symptomatic; 2) Close contacts of symptomatic people; and 3) Those in essential roles.	Expanded testing capability.	Increased testing.
PPE	Appropriate PPE for all healthcare workers and first responders.	Increased supply of PPE.	Increasing and sustainable supply of PPE. Adequate PPE for hospitals. Adequate PPE for outpatient facilities (private practices, long-term care facilities, and first responders).
Contact Tracing	Contact tracing capacity for all new cases and their close contacts within 1 day.	Robust contact tracing.	Increased contact tracing capacity.

CORONAVIRUS

(COVID-19)

Situational Update

Thursday, April 23, 2020

[CORONAVIRUS.DC.GOV](https://coronavirus.dc.gov)



DC | HEALTH
GOVERNMENT OF THE DISTRICT OF COLUMBIA

*** GOVERNMENT OF THE
DISTRICT OF COLUMBIA
WE ARE WASHINGTON
DC MURIEL BOWSER, MAYOR

WHEN WE CAN REOPEN DC

[CORONAVIRUS.DC.GOV](https://coronavirus.dc.gov)

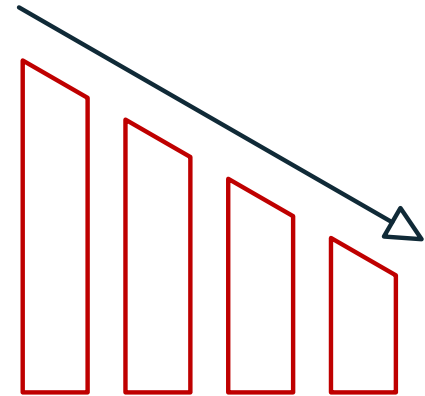


DC HEALTH
GOVERNMENT OF THE DISTRICT OF COLUMBIA

*** GOVERNMENT OF THE
DISTRICT OF COLUMBIA
DC MURIEL BOWSER, MAYOR

To enter Phase One:

- Observe a consistent downward trend in new cases for a **two-week period**
- Health care system must be able to **treat everyone who needs care** without the use of Crisis Standards of Care



Building a Contact Tracing Force

- Today, DC Health has about **65 contact tracers** and about 70% of confirmed cases have been traced.
- We are in the process of building a team of more than **200 contact tracers**.
- Based on current projections, when we move into Phase 1, DC will need approximately **900 contact tracers**.



IDENTIFY, ISOLATE, TRACE, QUARANTINE, CONNECT

Contact Tracing + Testing

6

- Identifying contacts starts with identifying the virus.
- In the coming weeks, with the addition of a new instrument, **we will double our testing capacity** at the Public Health Lab.

Today, facilities across DC have a combined capacity to run nearly

3,700
tests each day.

HOW WE CAN REOPEN DC

[CORONAVIRUS.DC.GOV](https://coronavirus.dc.gov)



DC | HEALTH
GOVERNMENT OF THE DISTRICT OF COLUMBIA

*** WE ARE WASHINGTON ***
GOVERNMENT OF THE
DISTRICT OF COLUMBIA
DC MURIEL BOWSER, MAYOR

We have a once-in-a-generation opportunity to not just reopen our city, but to build a more equitable DC.

We will need to be measured, data-driven, and deliberate to ensure a safe and sustainable return.

Reopen DC is about working together as a community to reopen Washington, DC in a way that is safe and sustainable. Together, we will create a plan that is based in science and tailored to the needs of our community.

A Focus on HOPE

Health



Opportunity



Prosperity



Equity



#StayHomeDC



[CORONAVIRUS.DC.GOV](https://coronavirus.dc.gov)



DC | HEALTH
GOVERNMENT OF THE DISTRICT OF COLUMBIA

WE ARE WASHINGTON
GOVERNMENT OF THE DISTRICT OF COLUMBIA
MURIEL BOWSER, MAYOR

Comp Plan

Today, we are sending the updated Comprehensive Plan to the DC Council, and the goal is to pass it this year.

The Comprehensive Plan can help guide the District as we recover in a way that works for current residents and future generations of Washingtonians.



It is more important than ever that our city has a positive, long-term vision that reflects our DC values.



MARYLAND STRONG

ROADMAP TO RECOVERY

RELEASED APRIL 24, 2020

GOVERNOR
LARRY HOGAN



A MESSAGE FROM GOVERNOR LARRY HOGAN

The **Maryland Strong Roadmap to Recovery** is designed to get Maryland moving again. As a lifelong small businessman, there is no one who wants to get the Maryland economy open again more than I do. Other than keeping Marylanders safe and saving lives by defeating COVID-19, there is absolutely nothing more important to me than getting people back to work and getting businesses reopened. I want to get people back on their feet and get our economy back on track. We will do that as quickly as we possibly can in a safe, gradual and effective way.

Since the first days of this crisis, we have been making decisions based on the best advice from an incredible team of experts who have been instrumental in creating the reopening strategies for the entire nation, including the White House Coronavirus Task Force's *Guidelines for Opening Up America Again*, Johns Hopkins' *Public Health Principles for a Phased Reopening During COVID-19: Guidance for Governors*, and the American Enterprise Institute's *National Coronavirus Response: A Road Map to Reopening*.

As Chairman of the National Governors' Association (NGA), I am leading the nation's governors in our partnership with the federal government to beat COVID-19 and get our economy back on track. Part of this leadership effort was releasing the NGA's *Roadmap to Recovery: A Public Health Guide for Governors* providing recommendations to help my fellow governors across the country reopen their states safely. Just as we used it in designing Maryland's own Roadmap to Recovery.

My administration worked to set up the building blocks needed to put Maryland in a position to attack the virus from every direction. This put us on solid footing to begin our reopening and recovery as soon as we reach the necessary downward trends in the critical gating metrics required in all of the experts' plans before states should reopen. I am hopeful if Marylanders continue staying home and practicing aggressive physical distancing for a little while longer, we should soon be able to activate this recovery roadmap.



The entire focus of my administration has been growing the private sector, creating jobs, and turning Maryland's economy around. That's the reason I ran for governor and it breaks my heart to see so many Marylanders struggling so much right now.

While the fight against the virus has been hard, I take so much pride in seeing Marylanders stepping up and helping one another during this trying time. Whether it is a closed restaurant making meals for our courageous doctors and nurses, or our manufacturers making protective equipment, we are reminded that even in the toughest times, we are always Maryland Strong.

Larry Hogan
Governor



VIII. OUR ROADMAP TO RECOVERY

1. The **Maryland Strong Roadmap to Recovery** is divided into three stages:
 - a. **Low Risk**
 - b. **Medium Risk**
 - c. **High Risk**
2. These stages are broad in character and contemplate being multi-phased within each stage. These sub-phases will be announced when the Governor determines gating benchmarks for the safe rollout of additional openings exist. Changes will necessarily be made to the plan throughout the implementation, in a safe manner, as warranted by public health and economic conditions.
3. The Roadmap contemplates offering some flexibility to health officers of county and municipal governments, and considering regional differences in COVID conditions, but within the parameters set forth by the Governor and his Administration for each stage and particular sub-phase.
 - a. In each stage, the State will evaluate which localities meet appropriate gating criteria based upon COVID+ rate in the jurisdiction and/or region.
 - b. In the event a locality has satisfied the gating criteria, county health officers will be permitted to expand the permitted activities and businesses under parameters of the current stage identified by the State. Note: the Roadmap also contemplates that county health officers may order local businesses and gathering places to restrict service or close if deemed to be operating in a manner dangerous to the public health, regardless of whether said business falls within a category generally opened statewide.
4. The Low/Medium/High delineation divides activities and businesses into categories designated by the AEI's *Guidance for Governors* report (and as adopted in the NGA's *Roadmap to Recovery: A Public Health Guide for Governors*) as having Medium or High "Modification Potential" to mitigate the risk of infection to protect individuals, and Low or Medium "Number of Contacts" or "Contact Intensity." Copies of both the AEI and NGA reports are incorporated herein as general guidance as appendices to this Roadmap.



5. The Governor will receive industry-specific input on an ongoing basis from the Commerce Secretary's various Industry Recovery Advisory Groups, the religious institution advisory group, the nonprofit advisory group, and from his own team of medical, business and economic experts.
6. The Governor will continue consulting with the State Superintendent of Schools, as well as area school superintendents, to evaluate the safe use of educational and child care facilities throughout Maryland.
7. As stated above, the Roadmap expects that people currently teleworking shall continue to telework for the duration of the State of Emergency. The Roadmap also expects that physical distancing and masking requirements shall continue until the lifting of the State of Emergency
8. Low, Middle and High Risk stages:

A. LOW RISK

This is the first stage of the recovery, and involves business, community, religious, and quality of life improvements. Once the Governor determines that Maryland has a sufficient foundation using the Building Blocks and other benchmark metrics, the Governor will announce that Maryland is moving to this initial recovery stage.

The decisions on what "Low Risk" activities can resume will not be announced in whole as one package, but rather as a phased rollout over a period of time using the White House's recommended gating protocols.

While these first steps might feel slow, they are being made both with the input of business and medical leaders, and also designed to make sure that we are not recklessly exposing Marylanders to undue risk. These initial steps will focus on the broad category of "quality of life" improvements and will involve the lifting of the Governor's "Stay at Home" Order (and transitioning to encouraging a voluntary "Safer-at-Home" guidance).

It is important for Marylanders to realize that these lists are non-exclusive, and subject to change depending upon COVID conditions in the state.



1. Beyond lifting the “Stay-Home” Order, other examples of changes that could be implemented in this stage:
 - a. Small shops and certain small businesses
 - b. Curbside pickup and drop-off for businesses
 - c. Elective medical and dental procedures at ambulatory, outpatient, and medical offices
 - d. Limited attendance outdoor religious gatherings
 - e. Recreational boating, fishing, golf, tennis, hiking, and hunting
 - f. Car washes
 - g. Limited outdoor gym and fitness classes
 - h. Outdoor work with appropriate distancing measures
 - i. Some personal services

2. “Stop Signs”⁴⁰ requiring the easing to slow, stop, or even be reversed:
 - a. An unexpected increase in hospitalizations or a sustained increase in cases requiring intensive care.⁴¹
 - b. Indications that Marylanders are disregarding physical distancing guidelines. If people can maintain physical distancing for this period while we ramp-up testing and contact tracing, we have a much higher chance to open without a spike in cases.
 - c. Significant outbreaks of community transmission (not clusters or outbreaks in particular nursing homes or vulnerable communities) where contact tracing cannot establish the route of the spread. A sustained increase in cases over a period of five or more days may require the reimposition of some prior restrictions.⁴²

B. MEDIUM RISK

This will likely be a longer stage of the initial recovery, but will also be the stage when a large number of businesses and activities come back online. Any businesses that reopen during this period will need to comply with strict physical distancing and appropriate masking requirements. The stage includes numerous steps over many weeks towards recovery.

⁴⁰ Note: The “Stop Signs” are applicable throughout all phases of the recovery roadmap.

⁴¹ Three days of current COVID hospitalization rate percentage increases over the seven-day rolling average of current hospitalizations.

⁴² AEI, *Roadmap*, at 7-8.



This stage also contemplates the Governor again allowing some county health officers and local governments that meet appropriate gating criteria, and acting within parameters set by the Administration, to determine if it is appropriate to resume specified commerce and other activities within their jurisdictions.

Within this Stage, there will be sub-phases with capacity restrictions, again set by the gating protocols.

Examples of changes that could be implemented in this stage:

- a. Raising the cap on social gatherings
- b. Indoor gyms and fitness classes
- c. Childcare centers
- d. Transit schedules begin returning to normal
- e. Indoor religious gatherings
- f. Restaurants and bars with restrictions
- g. Elective and outpatient procedures at hospitals

C. HIGH RISK

These are the more ambitious and long-term goals. There is no realistic timeline yet from any of the scientific experts for achieving this level, as this requires either a widely available and FDA-approved vaccine or safe and effective therapeutics that can rescue patients with significant disease or prevent serious illness in those most at risk to reach a full return to normal conditions.⁴³

Commerce Industry Recovery Advisory Groups will submit “**Safe Reopen Plans**” for each sector of the economy designated as high risk for COVID spread. The plans will be carefully reviewed and vetted by our Maryland Strong Recovery Team to determine if it meets both public health and commerce needs. Like with the medium risk stage, the high risk stage will also have sub-phases with capacity restrictions/gating.

⁴³ AEI, *Roadmap*, at 9.



Virginia

FORWARD VIRGINIA BLUEPRINT

Phase I looks like this:

- Safer at home—especially if you are vulnerable
- No social gatherings of more than 10 individuals
- Continued social distancing
- Continued teleworking
- Face coverings recommended in public
- Easing limits on business and faith communities

Phase I: Guidelines for All Businesses

1. Physical distancing
2. Enhanced cleaning and disinfection
3. Enhanced workplace safety

Phase I could last 2-4 weeks or longer.

Phase II looks like this:

- Stay-at-home for vulnerable populations
 - No social gatherings of more than **50** individuals
 - Continued social distancing
 - Continued teleworking
 - Face coverings recommended in public
 - Further easing business limitations
- Phase 2 could last 2-4 weeks or longer

Phase III: Longer-term

- To move to Phase III, we're looking for no evidence of rebound for a sustained period of time.
- Phase III looks like this:
 - Safer at home for vulnerable populations
 - Remove ban on social gatherings
 - Remove capacity limits in establishments
 - Continue heightened cleaning and disinfection
 - Possible other measures

Phase III could be 10-12 weeks away, or more.

AGENDA ITEM #10

OTHER BUSINESS

AGENDA ITEM #11

ADJOURN