



BOARD OF DIRECTORS

Wednesday, September 12, 2018
12:00 - 2:00 P.M.
Walter A. Scheiber Board Room

AGENDA

- 12:00 P.M.** **1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE**
Matthew Letourneau, COG Board Chairman
- 2. CHAIRMAN'S REPORT**
Matthew Letourneau, COG Board Chairman
- 12:05 P.M.** **3. EXECUTIVE DIRECTOR'S REPORT**
Chuck Bean, COG Executive Director
- 12:15 P.M.** **4. AMENDMENTS TO THE AGENDA**
Matthew Letourneau, COG Board Chairman
- 5. APPROVAL OF THE MINUTES FROM JUNE 13, 2018**
Matthew Letourneau, COG Board Chairman
Recommended Action: Approve minutes.
- 6. ADOPTION OF CONSENT AGENDA ITEMS**
Matthew Letourneau, COG Board Chairman
- A. Resolution R31-2018 – Resolution authorizing COG to receive a grant, procure and enter into a contract to conduct independent evaluation of the regional air passenger survey and identify enhancements to future surveys
Recommended Action: Adopt Resolution R31-2018.
- 12:20 P.M.** **7. REPORT ON CRIME AND CRIME CONTROL**
Ronald A. Pavlik, COG Police Chiefs Committee Chairman
- The COG Police Chiefs Committee and the Police Planners Subcommittee, annually collect and analyze selected crime statistics for the metropolitan Washington area. This information is valuable to law enforcement and policy officials to establish local and regional crime-fighting priorities. The board will be briefed on the most recent report of crime trends.
- Recommended Action: Receive briefing and adopt Resolution R32-2018.**

Reasonable accommodations are provided upon request, including alternative formats of meeting materials.
Visit www.mwco.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

- 12:45 P.M.** **8. REGIONAL AIR QUALITY UPDATE**
Hans Riemer, Metropolitan Washington Air Quality Committee Chairman
- The board will be briefed on the work and priorities of the Metropolitan Washington Air Quality Committee (MWAQC), including progress made to improve regional air quality and what local governments can do to reach air quality goals. The board will also be briefed on proposed federal changes to emission standards and the potential impacts to air quality in the region.
- Recommended Action: Receive briefing.**
- 1:00 P.M.** **9. ADDRESSING THE REGION'S HOUSING NEEDS**
Chuck Bean, COG Executive Director
Paul DesJardin, COG Community Planning and Services Director
- Following a discussion on housing affordability at the COG Annual Leadership Retreat in July, the board will be briefed on next steps of how COG, local governments, state governments, and the private sector can help address the increasing demand for housing in the region.
- Recommended Action: Receive briefing and adopt Resolution R33-2018.**
- 1:45 P.M.** **10. OTHER BUSINESS**
- 2:00 P.M.** **11. ADJOURN**
The next meeting is scheduled for Wednesday, October 10, 2018.

AGENDA ITEM #2

CHAIRMAN'S REPORT

DROP IT FOR A DAY!



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Sustainable Purchasing Forum & Expo 2018

**Hosted by the Baltimore Metropolitan Council and
the Mid-Atlantic Purchasing Team**



Baltimore
Metropolitan
Council



MAPT
Mid-Atlantic Purchasing Team
A Partnership Between the Baltimore Metropolitan Council
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**September 25th, 2018
@ The Doubletree Hotel, Columbia, MD**

Attn: Sustainable Product and Services Suppliers!

County and City Governments from the Baltimore-Washington, DC area are eager to learn about the latest sustainable products and services.

This unique forum includes workshops with leading experts in sustainable purchasing, and a tabletop expo providing you an opportunity to meet with members of the Mid-Atlantic Purchasing Team and more to help them learn about *your* sustainable solutions.

Attendees will include Elected Officials, Procurement, Energy Managers, Sustainability Managers, Environmental Managers, Public Works Managers, Administrators, Schools, Colleges, Hospitals and local government personnel interested in sustainable purchasing.

**To reserve your table and registration price info contact
Steve Greenspan at sgreenspan@fdaexpo.com or 703-625-6420**

Space is limited, and reservations will be granted on a first-come, first-served basis

Organized for BMC & MAPT by FDAE



AGENDA ITEM #3

EXECUTIVE DIRECTOR'S REPORT



MEMORANDUM

TO: COG Board of Directors
FROM: Chuck Bean, COG Executive Director
SUBJECT: COG Annual Leadership Retreat Summary
DATE: September 5, 2018

Area officials met in Cambridge, Maryland July 20-22 for the COG Annual Leadership Retreat. At this year's gathering attendees focused on several interconnected challenges facing the region — economic development, attracting and retaining talent, housing affordability, and preparing for and responding to emergency events. Between sessions attendees networked, enjoyed a game of regional jeopardy, and test drove electric scooters. Below, find a summary of the weekend's sessions.

FRIDAY

Area leaders have weighed how to best plan for the growth that could come with the arrival of Amazon HQ2 — or the region's next big economic opportunity. These conversations continued at the retreat, with a focus on housing and moving the workforce of the future.



2018 Annual Leadership Retreat Participants

Learning from Seattle

One region familiar with this challenge is Seattle. Scott Kubly was Transportation Director for Seattle when Amazon brought 25,000 jobs to the region over three years' time. He spoke at the retreat about Seattle's transformation.

Since Amazon announced its decision to move to Seattle in 2007, its campus has quadrupled in size. Seattle has regularly landed on the list of fastest growing cities since 2012.

While Amazon has been a job multiplier for the area, officials have had to work out how to best absorb this growth, said Kubly. Housing is in high demand. The median home price is \$800K. The region has considered different approaches for adding density to meet demand, while maintaining the character of neighborhoods that residents appreciate. On the transportation front, new voters are prioritizing walkability, transit accessibility, and shorter commutes, said Kubly. Residents passed Regional Transit Authority Proposition 1 in 2016, voting to inject \$54B in increased transit service and programs.

Balancing Job Growth and the Demand for Housing

Like Seattle, metropolitan Washington's jobs growth outpaces housing growth, explained COG Executive Director Chuck Bean in his briefing.

COG's Cooperative Forecasts show that the region's current base of approximately 2 million housing units will grow to 2.7 million by 2045. At the same time, the region's employment base of approximately 3.2 million jobs will grow to 4.3 million by 2045. These numbers illustrate a housing shortage that will increase significantly in the absence of intervention, he said, and could stunt economic competitiveness and strain transportation infrastructure due to in-commuting.

Using a metric for "balancing" the number of households and jobs, COG's analysis showed that the region needs, by 2045, more than 100,000 additional households than currently projected. The region averaged more than 23,000 new housing units during 2017, said Bean, but should have a goal of at least 25,600 units per year.

Closing the Housing Gap

Given this housing shortfall, Dr. Lisa Sturtevant, an economic and housing market analyst, led a discussion among participants about closing the gap. She noted that adequate housing benefits both individuals and families, supports diverse communities, and provides the foundation for sustainable economic growth. According to Sturtevant, there are seven strategies that all local jurisdictions should consider for increasing housing affordability in the region:

1. Examine possibilities for re-zoning/up zoning to allow more diverse housing types.
2. Implement policies to reduce the cost of development.
3. Establish a reliably funded local housing trust fund.
4. Use public land and co-locate housing and community facilities.
5. Adopt (expand) an inclusionary housing policy.
6. Create a comprehensive housing preservation strategy.
7. Integrate housing and other plans (e.g. transportation, schools, zoning update).

Some of the weekend's discussions were captured by an illustrator, including this summary of the Friday sessions on housing affordability.



Workforce Needs and Metropolitan Washington's Future Economy

Friday evening, keynote speaker Dr. Terry Clower of the Center for Regional Analysis at George Mason University spoke about the importance of retaining and attracting talent to the region. "Ninety percent of corporate executives" identify talent as being the most important factor when choosing where to locate, he said.

Although the region has a deep pool of talent (half of the region's population has a bachelor's degree or higher), out-migration has become a challenge for the region. According to Clower, many other regions offer quality job opportunities at a more tolerable cost of living.

Analyses show that affordable housing and cost of living are primary priorities for the mobile workforce when choosing where to locate. In addition to addressing the region's housing challenge, Clower recommended that area leaders consider strengthening career pathways to middle skill jobs, among other measures.

SATURDAY

While Friday's sessions focused on better understanding the region's need for additional housing, Saturday's sessions kicked off with discussions of how and where housing could be added.

Locating Jobs, Housing, and Transportation

Analysis by the Transportation Planning Board (TPB) determined that additional housing in the region, together with an optimized distribution of jobs and housing, would significantly improve transportation system performance. This idea of bringing housing and jobs closer together is one of seven key initiatives endorsed for the aspirational element of its new long-range transportation plan, Visualize 2045.



Frederick Mayor Michael O'Connor, Fairfax County Supervisor John Foust, and Manassas Park Council Member Hector Cendejas.

Informed by the TPB analysis, COG's Transportation Planning Director Kanti Srikanth suggested to the group that additional households be located in Activity Centers, near high capacity transit. Area leaders have already embraced this idea of concentrating other types of growth in these areas. Following through on this shared vision and using it to locate jobs and housing could have meaningful benefits for the region's transportation performance, said Srikanth.

Engaging with the Community

Dr. Deana Rhodeside of Rhodeside & Harwell facilitated a discussion among attendees about how an addition of housing at all price points might be achieved in different jurisdictions across the region. Members covered many topics as part of this discussion, from zoning challenges, to community involvement, to building the political will to make housing-related changes.

Emergency Events in the Region

To wrap up the weekend, Arlington County's Deputy Manager and former Fire Chief Jim Schwartz briefed the group about the region's performance during emergency events—from the Air Florida crash in 1982, to 9/11, to the Navy Yard shooting in 2013, and others.



Arlington County Deputy Manager Jim Schwartz with COG Board Chairman Matthew Letourneau.

Although “not flawless,” the regional response at the Pentagon on September 11, 2001 was largely considered a success, he said. The *9/11 Commission Report* lauded the strong professional relationships in the area, trust among first responders, and a regional approach to the response.

“Success on 9/11 doesn't mean that we're off the hook with closing gaps now,” said Schwartz.

The group discussed how the region would approach a widespread emergency today, and the role of elected officials in that response. According to Schwartz, Complex Coordinated Attacks (CCAs) are happening around the world with frequency, so it is important that the region be thinking about interoperability under these circumstances.

“We need to know the basics,” said one participant. “I think there's a role for COG to make sure we understand the processes regionwide, and a responsibility for us to know the processes locally.”



Saturday's discussions on emergency events in the region and crisis leadership were captured by an illustrator.



MEMORANDUM

TO: COG Board of Directors
FROM: Chuck Bean, COG Executive Director
SUBJECT: Executive Director's Report – September 2018
DATE: September 5, 2018

POLICY BOARD & COMMITTEE UPDATES

National Capital Region Transportation Planning Board (TPB)

- At its June meeting, the TPB set targets for measuring the performance of the highway system for congestion and emissions. The board also received a briefing on regional travel trends. At its July meeting, the TPB continued discussions about how to support its seven 'aspirational' initiatives incorporated in the Visualize 2045 long-range plan. It also approved more than \$1.2 million in funding for four bicycle and pedestrian projects in Maryland through the Transportation Alternatives Program (TAP).

[TAP news release](#)

Metropolitan Washington Air Quality Committee (MWAQC) –

In July, MWAQC received an update on the "What Can We Do" draft report, which focused on priority measures to help achieve no unhealthy air days. In the upcoming months, MWAQC members will focus on strategies to implement the priority measures in the region.

Chesapeake Bay and Water Resources Policy Committee

(CBPC) – At its July meeting, CBPC members learned about laws and practices to foster trees and tree canopy in Montgomery County, and were also briefed on COG's Tree Canopy Strategy report. Members were interested in exploring the formation of a future CEEPC subcommittee to further address tree issues.

Climate, Energy, and Environment Policy Committee (CEEPC) - In July, CEEPC hosted a Greenhouse Gas (GHG) Drivers of Change Work Session and released a new fact sheet that shows metropolitan Washington GHG emissions have decreased 10% between 2005 and 2015.

[GHG news highlight and fact sheet](#)

Human Services Policy Committee (HSPC) – At its July meeting, HSPC members focused on housing for older adults, including a presentation by Montgomery County's Planning Department, as well as the issue of women experiencing homelessness.



MEMBER PROFILE

D.C. Planning Director Eric Shaw, who serves as Chairman of the COG Planning Directors Committee, discusses the group's focus on bringing jobs and housing closer together.

[Q&A/Video](#)

Region Forward Coalition (RFC) - In July, the RFC received a briefing about the Montgomery County's Smart Growth Initiative, which focused on bringing thousands of new housing units near the Shady Grove Metro station and a transit-oriented bioscience enclave as well as modernizing critical public facilities. In addition, members received a presentation on office vacancy rates across the region and strategies for reusing older, empty office buildings from the City of Alexandria and Fairfax County.

OUTREACH & PROGRAM HIGHLIGHTS

Mid-Atlantic Planning Roundtable – COG's Paul DesJardin and Tim Canan assisted with planning and hosting the 2018 Mid-Atlantic Regional Planning Roundtable, which was held on June 19 in Baltimore and included participants from neighboring regions, such as Baltimore, Wilmington, and Philadelphia.

First responder training – COG managed a project to send 25 area public safety officials to Israel to learn firsthand from subject matter experts in the fields of counter-terrorism, cybersecurity, and emergency management.

Training news highlight

TIP forum – On July 12, the TPB hosted a public forum to shed greater light on the project funding and prioritization process and to take a closer look at the region's six-year transportation spending document, known as the Transportation Improvement Program - or TIP.

Commuter Connections Employer Awards– Three area employers took top honors at the 21st annual Employer Recognition Awards. COG's Commuter Connections hosts the awards to recognize employers for providing their workers with outstanding commuter benefits.

Air quality outreach - Clean Air Partners ran its Breathe Easy campaign to raise awareness of the impact of everyday actions on air quality and public health. It encouraged residents to help improve regional air quality, save money, and protect their health by following simple steps like taking transit, telecommuting, and practicing energy conservation.

Greenhouse gas (GHG) emissions - On July 26, COG's Steve Walz and Maia Davis presented to the NVRC Commissioners on Northern Virginia's greenhouse gas trends and how local jurisdictions are working toward meeting climate and energy goals. Davis also spoke on a webinar on the launch of U.S. Department of Energy and Local Governments for Sustainability (ICLEI) GHG tool, which COG helped develop and used for its recent analysis.



 **COG**
@MWCOCG



Region's first responders head to Israel for special training on managing emergencies bit.ly/2mXVjIV @ASTI_edu @FEMARegion3 @PGPDNews @dcfireems @mcpnews @MetroTransitPD @ReadyMontgomery @DCPoliceDept

12:19 PM - Jul 31, 2018

♡ 9 👤 See COG's other Tweets

Green jobs – On August 16, COG hosted the Leaders in Energy ‘Green Jobs’ Forum. COG’s Tim Masters welcomed professionals, students, and green job seekers as they came together to support growth of the regional clean economy.

Air quality workshop –On June 21, area air quality, energy, and transportation staff met at a special work session to discuss actions, especially local actions, that could help the region achieve no unhealthy air days. The actions are included in the forthcoming “What Can We Do” report.

Cooperative purchasing – Staff is working on alternative fuel infrastructure bid documents, including electric vehicles, propane and natural gas infrastructure.

Activity centers – In June, COG staff participated in a ULI Washington Technical Assistance Panel for the Greenbelt Road Corridor Improvements. This panel was offered through a strategic partnership between ULI Washington and COG to identify priority, catalytic strategies to maximize the impacts of investment in COG-designated Activity Centers.

COG priorities, cooperative purchasing – On July 10, Chuck Bean and Rick Konrad gave a presentation to the Charles County Board of Commissioners.

MEDIA HIGHLIGHTS

News4 Your Sunday: The Year of the Anacostia – COG’s Steve Walz, Anacostia Watershed Restoration Chair and Prince George’s Environmental Director Adam Ortiz interviewed.

[NBC4 video](#)

Report looks at trends in Washington region travel – COG’s Tim Canan quoted.

[Frederick News-Post story](#)

‘Feasible projects’ approved to help Md. commuters ditch cars – COG’s John Swanson quoted.

[WTOP story](#)

Washington’s Greenhouse Gas Emissions Are Declining, But Not Quickly Enough – COG’s Steve Walz quoted.

[WAMU story](#)



 **COG**
@MWWCOG

ICYMI: Anacostia Watershed Restoration Partnership Chairman and @PGCSprout Director @ortizadam, COG’s Steve Walz, & @AnacostiaNPS Superintendent Tara Morrison joined @nbcwashington to spread the word about the Year of the Anacostia: ow.ly/vmXI30kZtpT @yota2018
9:48 AM - Jul 17, 2018

 4  See COG’s other Tweets

AGENDA ITEM #4

AMENDMENTS TO THE AGENDA

AGENDA ITEM #5

APPROVAL OF THE MINUTES

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, D.C. 20002

MINUTES
Board of Directors Meeting
June 13, 2018

BOARD MEMBERS AND ALTERNATES: See attached chart for attendance.

SPEAKERS:

Chuck Bean, COG Executive Director
Steve Walz, COG Department of Environmental Programs Director
Andrew Meese, COG Transportation Systems Performance Planning Director
Scott Fisher, COG Public Safety and Health Preparedness Chief
Scott Boggs, COG Department of Homeland Security and Public Safety Director
Paul Wiedefeld, WMATA General Manager
Rachel Reilly, Enterprise Community Partners Impact Investing Director
David Bowers, Enterprise Community Partners Executive Director
Kellie Hinkle, Loudoun County Department of Economic Development Agricultural Officer
Philip Gottwals, University of Maryland College of Agriculture and Natural Resources Instructor

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

COG Board Chairman Matthew Letourneau called the meeting to order at 12:15 P.M. and led the Pledge of Allegiance.

2. CHAIRMAN'S REPORT

- A. Next Meeting – There is no regular COG Board meeting in July or August. The next meeting is scheduled for September 12.
- B. Climate and Energy Leadership Awards - Organizations and entrepreneurs with leading greenhouse gas reduction practices are encouraged to apply by June 29.
- C. Annual Leadership Retreat – COG Board members are invited to the retreat on July 20-21.
- D. Regional Training Courses – In partnership with George Washington University, COG will be offering courses in leadership, financial management, and strategic thinking this summer.

3. EXECUTIVE DIRECTOR'S REPORT

Executive Director Chuck Bean noted that COG held a dockless bikeshare workshop on May 31 to share best practices and lessons learned. Next, Bean noted the he attended the NARC Annual Conference on June 3-6 to learn from councils of government and metropolitan planning organizations from across the country. Then, he shared that the Mid-Atlantic Planning Roundtable hosted by COG and partners would be held on June 19. Finally, he recognized Environmental Planner Heidi Bonnaffon for her work sharing information about the value of the region's water resources. Andrew Meese and Scott Fisher provided an update on the board initiative on enhancing traffic incident management in the region and Scott Boggs shared an update on the board initiative on exploring opportunities to improve security of public buildings in the region.

4. AMENDMENTS TO AGENDA

There were no amendments to the agenda.

5. APPROVAL OF MINUTES

The minutes from the May 9, 2018 board meeting were approved.

6. ADOPTION OF CONSENT AGENDA ITEMS

- A. Resolution R24-2018 – Resolution authorizing COG to procure and enter into a contract for staffing services to help support the Metrorail Safety Commission
- B. Resolution R25-2018 – Resolution authorizing COG to procure and enter into a contract with the Occoquan Monitoring Laboratory for Operation of the Chain Bridge Monitoring Station in the Potomac River
- C. Resolution R26-2018 – Resolution authorizing COG to receive a grant to purchase robotic equipment for COG law enforcement members
- D. Resolution R27-2018 – Resolution authorizing COG to receive a grant to provide support services to the Anacostia River Watershed Partnership
- E. Resolution R28-2018 – Resolution approving the COG Enterprise Digitalization and Scanning Project
- F. Resolution R29-2018 - Resolution authorizing COG to receive a grant to support the District of Columbia in the development of accessible emergency services capabilities for people with disabilities

Action: Adopted Resolutions R24-2018 – R29-2018.

7. COG PROCUREMENT POLICY UPDATE

COG Executive Director Chuck Bean briefed the board on the proposed updates to the COG Procurement Policy, mainly to increase the threshold from \$25,000 to \$50,000 for board approval of contracts as recommended by the COG Budget and Finance Committee.

ACTION: Received briefing and adopted Resolution R30-2018.

8. WMATA PROGRESS REPORT

WMATA General Manager Paul Wiedefeld provided an update on WMATA's progress, including results of the Back2Good initiative, dedicated funding for Metro, and its 10-year capital funding outlook.

ACTION: Received briefing.

9. OVERVIEW OF THE REGION'S OPPORTUNITY ZONES

Enterprise Community Partners Executive Director David Bowers and Impact Investing Director Rachel Reilly shared background on opportunity zones, a new federal tax incentive designed to drive equity investments in real estate and businesses in distressed communities, including locations in the District of Columbia, Maryland, and Virginia, and next steps for local governments to get involved.

ACTION: Received briefing.

10. REGIONAL FOOD NETWORK

COG Department of Environmental Programs Director Steve Walz discussed COG's regional food system program, which aims to foster local food and agriculture business connections, increase access to local food, and support food and agriculture policy and infrastructure. University of Maryland College of Agriculture and Natural Resources Instructor Philip Gottwals shared trends affecting the local food and agriculture industry, including with farmers, e-commerce, and retailers. Loudoun County Department Agricultural Development Officer Kellie Hinkle shared examples of how the food and agriculture industry has led to economic growth in Loudoun County and the steps that are needed to grow the regional food network.

ACTION: Received briefing.

11. OTHER BUSINESS

There was no other business.

12. ADJOURN

Upon motion duly made and seconded, the meeting was adjourned at 2:00 P.M.

June 2018 Attendance

<u>Jurisdiction</u>	<u>Member</u>	<u>Y/N</u>	<u>Alternate</u>	<u>Y/N</u>
<i>District of Columbia</i>				
Executive	Hon. Muriel Bowser		Brian Kenner Beverly Perry HyeSook Chung	Y
	Mr. Rashad Young			
Council	Hon. Phil Mendelson			
	<i>Hon. Robert White</i>	Y		
<i>Maryland</i>				
Bowie	Hon. G. Frederick Robinson		Hon. Courtney Glass	
Charles County	Hon. Ken Robinson		Hon. Amanda Stewart Hon. Peter Murphy	
City of Frederick	Hon. Michael O'Connor			
Frederick County	Hon. Jan Gardner		Mr. Roger Wilson	
College Park	Hon. Patrick Wojahn		Hon. Monroe Dennis	
Gaithersburg	Hon. Robert Wu		Hon. Neil Harris	
Greenbelt	Hon. Emmett Jordan		Hon. Judith "J" Davis	
Laurel	Hon. Craig Moe		Hon. Michael Leszcz	
Montgomery County				
Executive	Hon. Isiah Leggett		Mr. Tim Firestine	
Council	Hon. Roger Berliner	Y (phone)		
	Hon. Nancy Navarro			
Prince George's County				
Executive	Hon. Rushern Baker		Mr. Nicholas Majett	
Council	Hon. Todd Turner	Y (phone)		
	<i>Hon. Derrick Leon Davis</i>			
Rockville	Hon. Bridget Newton			
Takoma Park	Hon. Kate Stewart	Y	Hon. Peter Kovar	
Maryland General Assembly	Hon. Brian Feldman	Y (phone)		
<i>Virginia</i>				
Alexandria	Hon. Allison Silberberg	Y	Hon. Redella Pepper	
Arlington County	Hon. Christian Dorsey			
City of Fairfax	Hon. David Meyer		Hon. Jeffrey Greenfield	
Fairfax County	Hon. Sharon Bulova		Hon. Catherine Hudgins	
	Hon. Penelope A. Gross	Y	Hon. Patrick Herrity	
	Hon. John Foust	Y	Hon. Kathy Smith	
Falls Church	Hon. David Snyder		Hon. David Tarter	Y
Loudoun County	<i>Hon. Matt Letourneau</i>	Y		
Loudoun County	Hon. Phyllis Randall	Y		
Manassas	Hon. Mark Wolfe	Y		
Manassas Park	Hon. Hector Cendejas	Y	Hon. Suhas Naddoni	
Prince William County	Hon. Frank Principi			
	Hon. Ruth Anderson	Y		
Virginia General Assembly	Hon. George Barker	Y		

Total: 16

AGENDA ITEM #6

ADOPTION OF CONSENT AGENDA ITEMS

ADOPTION OF CONSENT AGENDA ITEMS

- A. Resolution R31-2018 – Resolution authorizing COG to receive a grant, procure and enter into a contract to conduct independent evaluation of the regional air passenger survey and identify enhancements to future surveys**

The board will be asked to adopt Resolution R31-2018 authorizing the Executive Director, or his designee, to receive and expend grant funds from the Federal Aviation Administration (FAA) in an amount not to exceed \$300,000. The resolution also authorizes the Executive Director, or his designee, to proceed with procurement for a contractor, or contractors, and enter into a contract to conduct an independent evaluation and prepare recommendations to enhance the bi-annual Regional Air Passenger Survey as part of COG's Continuous Airport Systems Planning (CASP) Program. Funding under this program is a 100 percent Federal grant. No COG matching funds are required.

RECOMMENDED ACTION: Approve Resolution R31-2018.

AGENDA ITEM #7

REPORT ON CRIME AND CRIME CONTROL

ANNUAL REPORT ON CRIME & CRIME CONTROL

Crime trends in metropolitan Washington and the regional initiatives by law enforcement to improve them

2017 Edition



Metropolitan Washington
Council of Governments

ANNUAL REPORT ON CRIME AND CRIME CONTROL

Prepared for the COG Board of Directors on behalf of the COG Police Chiefs Committee.

ABOUT COG

The Metropolitan Washington Council of Governments (COG) is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland, and Northern Virginia. COG's membership is comprised of 300 elected officials from 24 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

CREDITS

Contributing Editors: Tim Schaible, MWCOG

Photo Credit: Metropolitan Police Department Honor Guard, Police Week 2017

ACCOMMODATIONS POLICY

Alternative formats of this document are available upon request. Visit www.mwcog.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

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TABLE OF CONTENTS

MESSAGE FROM THE CHAIRMAN	1
INTRODUCTION	3
PART I OFFENSES ON THE DECLINE	3
CRIME TRENDS IN METROPOLITAN WASHINGTON	8
REGIONAL LAW ENFORCEMENT INITIATIVES	14
Officer Training, Safety, and Education	14
Community Policing	15
Crime Prevention and Technology	16
CONCLUSION	19
IN MEMORIAM	20
APPENDIX: PART I OFFENSES BY JURISDICTION	22
District of Columbia	22
Maryland	22
Virginia	23
COG POLICE CHIEFS COMMITTEE	25

FIGURES AND TABLES

Figure 1: Total Part I Offenses, Metropolitan Washington, 2013-2017	3
Figure 2: Historical Part I Property Crime Trends, Metropolitan Washington	8
Figure 3: Historical Violent Crime Trends	9
Figure 4: Crime Rate Per Capita, 2013-2017	11
Table 1: Part I Offenses, Metropolitan Washington, 2017	4
Table 2: Part 1 Arrests, Metropolitan Washington, 2017	6
Table 3: Calls for Service and Staffing, Metropolitan Washington, 2017	12

MESSAGE FROM THE CHAIRMAN



Ronald A. Pavlik
COG Police Chiefs Committee Chairman

As the hub for regional partnership, the Metropolitan Washington Council of Governments (COG) brings area leaders together daily to address some of the area's most pressing challenges.

From combatting the rising epidemic of substance dependency, to undermining the threat of terrorist attacks, to maintaining the important relationship between police and the communities they serve, COG's Police Chiefs Committee and its specialized subcommittees are tackling some particularly tough issues. As you will read in this report, these efforts, coupled with the top-notch work of the region's nearly 19,000 law enforcement personnel, is making metropolitan Washington a safer place to live and work.

In the first section of this annual report, you will read that in our region, total crimes against people and property are on the decline—a trend that we have enjoyed for the last decade. However, a slight increase in the individual category of rape in 2017 indicates that there is still work to be done to deter as well as educate about this and other crimes.

The last section of the report recaps some of the ways we have worked throughout the year at a regional level to create safer communities for area residents and visitors—including laying the groundwork for critical conversations and trainings on substance dependency, civil disturbances, and disaster response.

I look forward to the ways we will work together in the coming year to make law enforcement even more efficient and effective, with the goal of creating an even safer and stronger metropolitan Washington.



(Alexandria Police Department)

INTRODUCTION

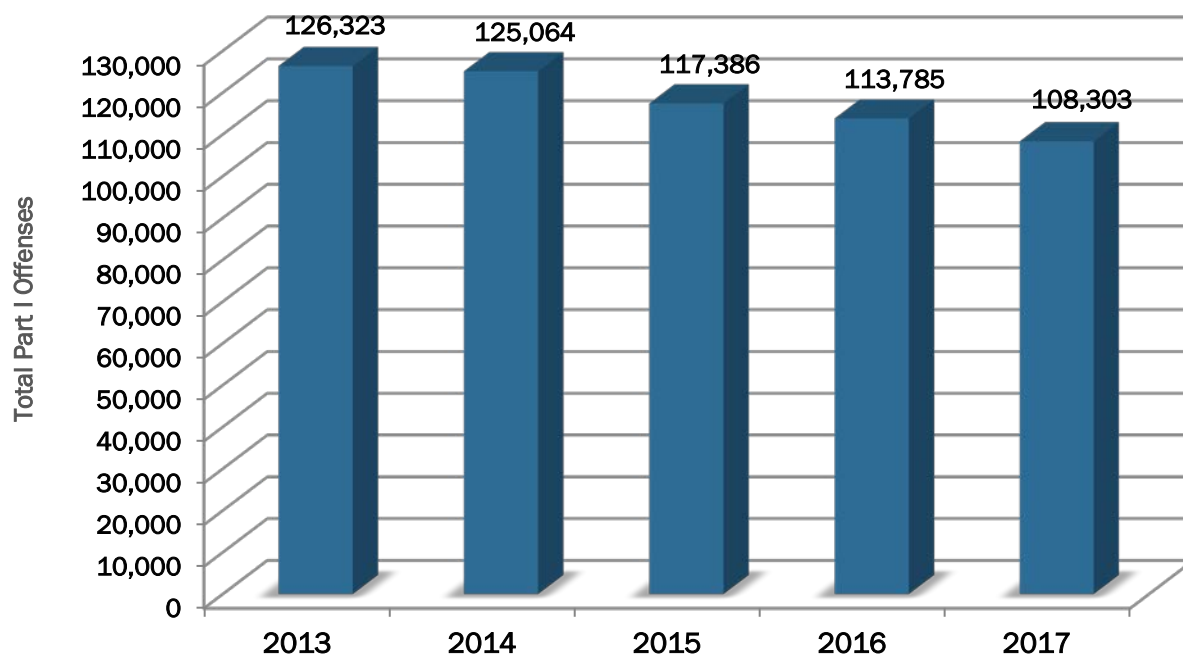
The Metropolitan Washington Council of Governments' (COG) *Annual Report on Crime and Crime Control* is based on crime incidents reported by member law enforcement agencies in metropolitan Washington. This annual report, compiled by COG's Police Chiefs Committee, focuses on Part I offenses as defined by the Federal Bureau of Investigation—including violent crimes against persons (homicide, rape, robbery and aggravated assault) and crimes against property (burglary, larceny, and motor vehicle theft).

To capture the clearest picture of crime in metropolitan Washington, it is important to look at crime trends over multiple years and view crime statistics in context with environmental influences. Factors such as demographics, the economy, legislative changes, reporting requirements, and/or changes in police policies and resources may influence the number of crimes reported in any jurisdiction.

PART I OFFENSES ON THE DECLINE

In 2017, total Part I offenses continued to decline, despite a slight increase in the category of rape. Part I offenses in 2017 were 4.8 percent lower than those recorded in 2016, and overall, crime has dropped 30.3 percent in the last 10 years.

Figure 1: Total Part I Offenses, Metropolitan Washington, 2013-2017



Source: COG

Table 1: Part I Offenses by Jurisdiction, 2017

COG Police Departments	Reporting Method	Homicide	Rape	Robbery	Agg. Assault	Burglary	Larceny	M/V Theft	Total Offenses	Crimes Per 1000	Population
Metropolitan (D.C.)	Other*	116	296	2,183	1,858	1,526	24,798	2,425	33,202	47.843	693,972
Bladensburg	UCR	1	3	30	38	38	212	71	393	39.3	10,000
Bowie	UCR	4	3	35	39	77	606	77	841	14.402	58,393
Charles County	UCR	8	39	126	367	408	2,092	181	3,221	21.830	147,551
Frederick County	UCR	3	20	30	104	216	1,071	46	1,490	5.848	254,794
City of Frederick	UCR	1	28	87	352	149	1,107	43	1,767	25.221	70,060
Greenbelt	UCR	4	9	78	54	98	610	67	920	39.882	23,068
Hyattsville**	UCR	1	2	60	26	79	863	78	1,109	63.166	17,557
Laurel**	UCR	1	9	55	92	84	789	57	1,087	41.808	26,000
Montgomery County	NIBRS	22	396	735	773	1,666	13,420	919	17,931	16.935	1,058,810
Gaithersburg***	NIBRS	1	47	50	73	121	1,175	52	1,519	21.897	69,369
Rockville***	NIBRS	1	36	37	46	124	960	53	1,257	18.666	67,340
Prince George's County	UCR	59	97	855	1,026	1,951	9,276	2,575	15,839	17.795	890,081
Takoma Park	UCR	0	3	29	19	55	359	30	495	27.864	17,765
Alexandria	NIBRS	6	9	103	137	167	2,094	178	2,694	17.290	155,810
Arlington County	NIBRS	4	39	75	184	160	2,621	143	3,226	14.325	225,200
City of Fairfax	NIBRS	0	4	24	4	11	361	20	424	17.596	24,097
Fairfax County	NIBRS	20	95	428	417	768	12,615	702	15,045	13.164	1,142,888
Falls Church	NIBRS	0	4	2	3	6	209	12	236	16.503	14,300
Loudoun County	NIBRS	2	64	48	113	147	2,590	142	3,106	8.065	385,114
Manassas	UCR	3	10	38	35	89	713	48	936	22.401	41,783
Manassas Park	UCR	0	6	4	7	12	134	10	173	10.717	16,142
Prince William County	NIBRS	4	112	241	576	506	4,529	396	6,364	13.952	456,126
SUBTOTAL		257	1,237	5,151	6,106	8,050	79,417	8,085	108,303	19.047	5,685,954

Source: COG

Table 1 (Continued)

Associate Police Departments	Reporting Method	Homicide	Rape	Robbery	Agg. Assault	Burglary	Larceny	M/V Theft	Total Offenses
Fauquier County	NIBRS	1	11	1	23	62	311	8	417
FBI	Other	0	0	0	0	0	0	0	0
Federal Protective Service	UCR	0	0	2	3	3	241	2	251
MNCPPC (Prince George's County)	UCR	2	2	27	44	8	122	7	212
Maryland State****	UCR	0	1	4	39	31	127	126	228
Metro Transit	NIBRS	0	2	275	108	0	853	43	1,281
Metro Washington Airports Authority	NIBRS	0	0	0	3	2	330	70	405
National Institute of Health	UCR	0	1	0	0	0	78	1	80
Pentagon Force Protection Agency	Other	0	2	0	7	0	45	0	54
U.S. Capitol	Other	0	0	3	4	0	77	3	87
U.S. Park	UCR	0	0	45	36	15	214	9	319
Virginia Dept. of Alcoholic Beverage Control	NIBRS	0	0	0	0	0	0	0	0
Virginia State (Div. 7)	NIBRS	0	2	2	32	1	23	7	71
SUBTOTAL		3	21	359	299	122	2,421	276	3,405
GRAND TOTAL		260	1,258	5,510	6,405	8,172	81,838	8,361	111,708

Source: COG

*UCR refers to the Uniform Crime Reporting Program; NIBRS is the National Incident Based Reporting System. The DC Metropolitan Police Department provides official crime statistics through the DC Crime Index; instances of rape, aggravated assault, and larceny are provided through the UCR.

**Hyattsville and Laurel were not included in the 2016 COG Crime Report and are not reflected in the subtotal & grand total data figures. Their data will be incorporated in future reports.

***Data provided by Gaithersburg and Rockville is reported to the state by Montgomery County.

****This includes figures from the College Park, Frederick, Forestville, LaPlata, & Rockville Barracks.

Table 2: Part I Arrests by Jurisdiction, 2017

COG Police Departments	Reporting Method	Homicide	Rape	Robbery	Agg. Assault	Burglary	Larceny	M/V Theft	Total Arrests
Metropolitan (D.C.)	Other*	93	95	724	1,035	297	3,752	61	5,060
Bladensburg	UCR	0	0	3	15	1	6	1	26
Bowie	UCR	2	0	18	12	5	75	4	116
Charles County	UCR	NA	NA	NA	NA	NA	NA	NA	NA
Frederick County	UCR	6	5	23	47	65	259	7	412
City of Frederick	UCR	2	5	54	186	70	199	5	521
Greenbelt	UCR	2	1	22	19	6	45	3	98
Hyattsville**	UCR	0	0	6	6	7	321	2	342
Laurel**	UCR	2	4	5	53	14	134	2	214
Montgomery County	NIBRS	41	95	375	333	528	2,821	206	4,399
Gaithersburg***	NIBRS	4	13	25	34	22	336	15	449
Rockville***	NIBRS	1	8	18	18	29	121	10	205
Prince George's County	UCR	38	21	196	307	283	944	231	2,020
Takoma Park	UCR	0	2	23	11	13	36	3	88
Alexandria	NIBRS	3	10	54	106	29	252	18	980
Arlington County	NIBRS	3	3	28	118	26	414	13	605
City of Fairfax	NIBRS	0	6	14	8	4	54	7	93
Fairfax County	NIBRS	25	8	246	464	239	5,465	162	6,609
Falls Church	NIBRS	0	0	1	6	2	15	0	24
Loudoun County	NIBRS	2	22	22	66	55	390	25	582
Manassas	UCR	6	2	13	28	22	121	0	192
Manassas Park	UCR	0	7	0	7	3	18	1	36
Prince William County	NIBRS	15	19	132	317	90	982	44	1,599
SUBTOTAL		238	301	1,948	3,085	1,738	15,848	791	23,460

Table 2 (Continued)

Associate Police Departments	Reporting Method	Homicide	Rape	Robbery	Agg. Assault	Burglary	Larceny	M/V Theft	Total Arrests
Fauquier County	NIBRS	1	2	1	20	15	44	1	84
FBI	Other	0	0	0	0	0	0	0	0
Federal Protective Service	UCR	0	0	0	1	0	2	0	3
MNCPPC (Prince George's County)	UCR	0	0	3	6	0	2	1	12
Maryland State****	UCR	0	0	1	38	15	57	3	114
Metro Transit	NIBRS	0	0	61	51	0	102	8	222
Metro Washington Airports Authority	NIBRS	0	0	0	1	2	48	16	67
National Institute of Health	UCR	0	0	0	0	0	3	0	3
Pentagon Force Protection Agency	Other	0	2	0	5	0	11	0	18
U.S. Capitol	Other	0	0	3	2	0	4	4	13
U.S. Park	UCR	0	0	4	44	1	12	21	82
Virginia Dept. of Alcoholic Beverage Control	NIBRS	0	0	0	0	0	0	0	0
Virginia State (Div. 7)	NIBRS	0	1	1	4	0	9	2	17
SUBTOTAL		1	5	74	172	33	294	56	635
GRAND TOTAL		239	306	2,022	3,257	1,771	16,142	847	24,095

Source: COG

*UCR refers to the Uniform Crime Reporting Program; NIBRS is the National Incident Based Reporting System. The DC Metropolitan Police Department provides official crime statistics through the DC Crime Index; instances of rape, aggravated assault, and larceny are provided through the UCR.

**Hyattsville and Laurel were not included in the 2016 COG Crime Report and are not reflected in the subtotal & grand total data figures. Their data will be incorporated in future reports.

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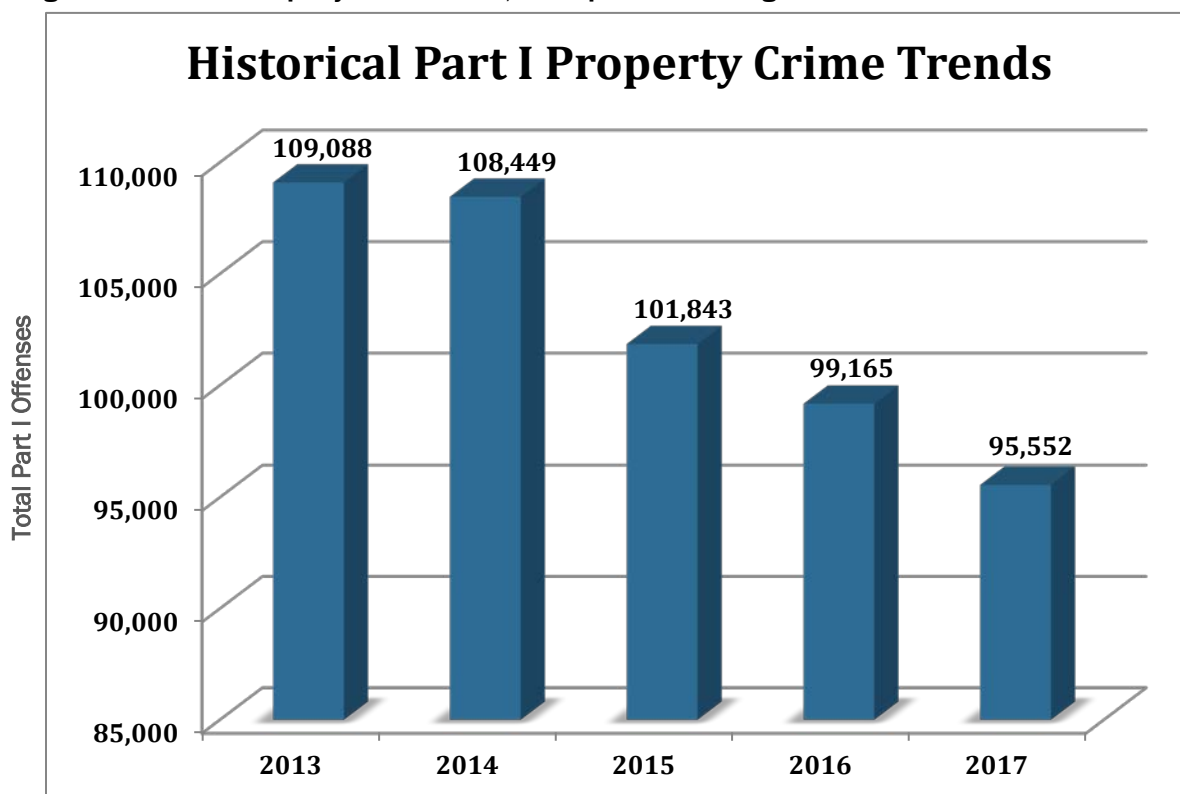
****This includes figures from the College Park, Frederick, Forestville, LaPlata, & Rockville Barracks.

CRIME TRENDS IN METROPOLITAN WASHINGTON

In 2017, there were over 3.1 million calls received and/or initiated by the primary agencies, an increase of 8 percent from 2016.

For the fifth consecutive year, metropolitan Washington experienced an overall decline in Part I criminal offenses, with 5,482 fewer offenses in 2017 than in 2016. Declines were observed in every category of property crime as well as most categories of violent crime.

Figure 2: Historical Property Crime Trends, Metropolitan Washington



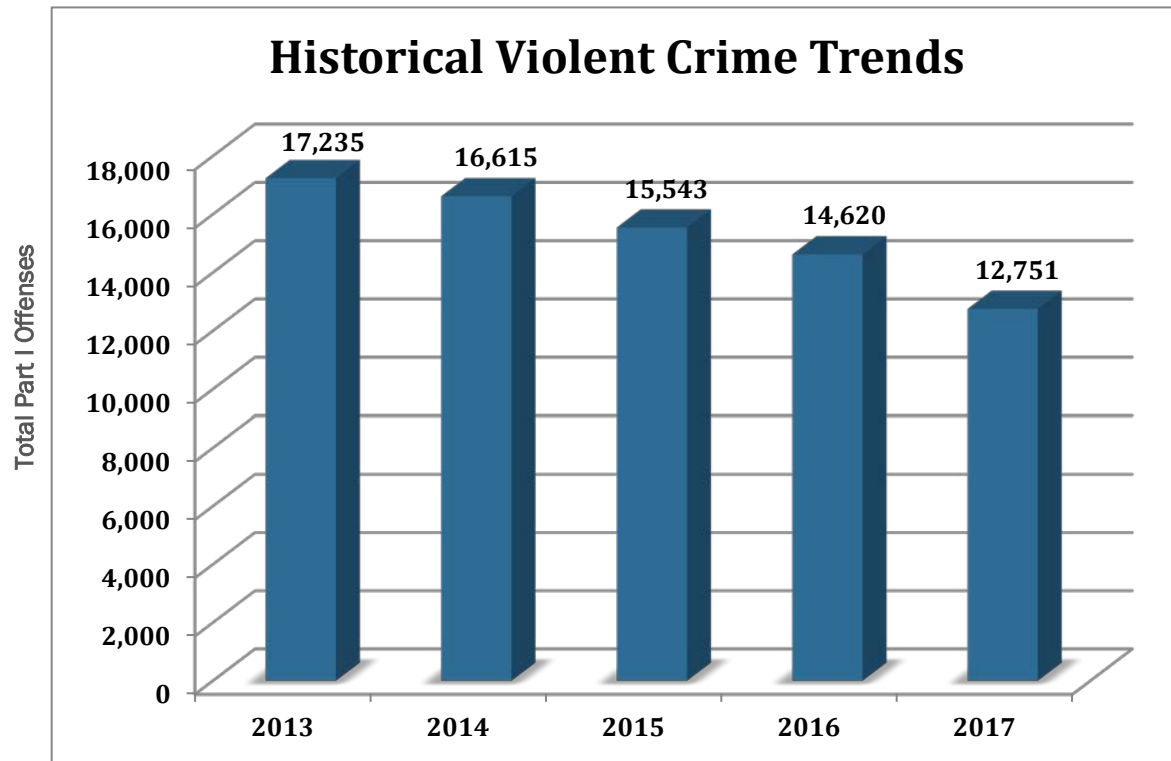
Source: COG

Crimes against property in 2017 were lower in every category than in 2016. Burglary decreased by 13 percent, larceny decreased by 2.3 percent, and motor vehicle theft decreased by 6.4 percent. Since 2008, crimes against property have decreased overall by 29.4 percent.

COG public safety personnel credit the decrease in crimes against property in part due to safety campaigns to enhance the awareness and reduce the vulnerability of individuals who arrange in-person sales transactions of personal property online. Law enforcement has also advertised the use of “safe zones” at which online sellers can carry out sales transactions with unknown buyers.

Use of GPS and other security technologies with newer generation vehicles and devices has also assisted law enforcement with tracking and recovering stolen items, serving as a deterrent for would-be property crime offenders.

Figure 3: Historical Violent Crime Trends, Metropolitan Washington



Source: COG

Violent crimes against persons in 2017 were lower in every category than in 2016 except for rape which increased by 5.5 percent. Homicides decreased by 18.4 percent, robbery decreased by 18.3 percent, and aggravated assault decreased by 10.6 percent.

According to the National Sexual Violence Resource Center, rape is the most under-reported crime: 63 percent of sexual assaults are not reported to the police, and only 12 percent of child sexual abuse is reported. Still, metropolitan Washington continues to see increases in the number of reported rapes—5.5 percent since 2016 and 46.7 percent over the last 10 years. There is a strong educational component to try to reduce victimization because so much of this type of crime is committed by someone who knows and has access to the victim. Moreover, the focus over the last year on untested kits, passing of new legislation broadening the definition of rape, and emergence of several high-profile cases nationwide has helped encourage more victims to come forward.

Despite the overall decreases in all property crimes and most violent crimes at the regional level, multiple jurisdictions did experience individual increases in some categories of property and violent crime. There is no one specific factor to attribute to individual jurisdictional increases in certain crime categories, but most jurisdictions report that domestic violence, gangs, and drug activity are common factors in the incidents of many violent and property crimes reported over the last few years.



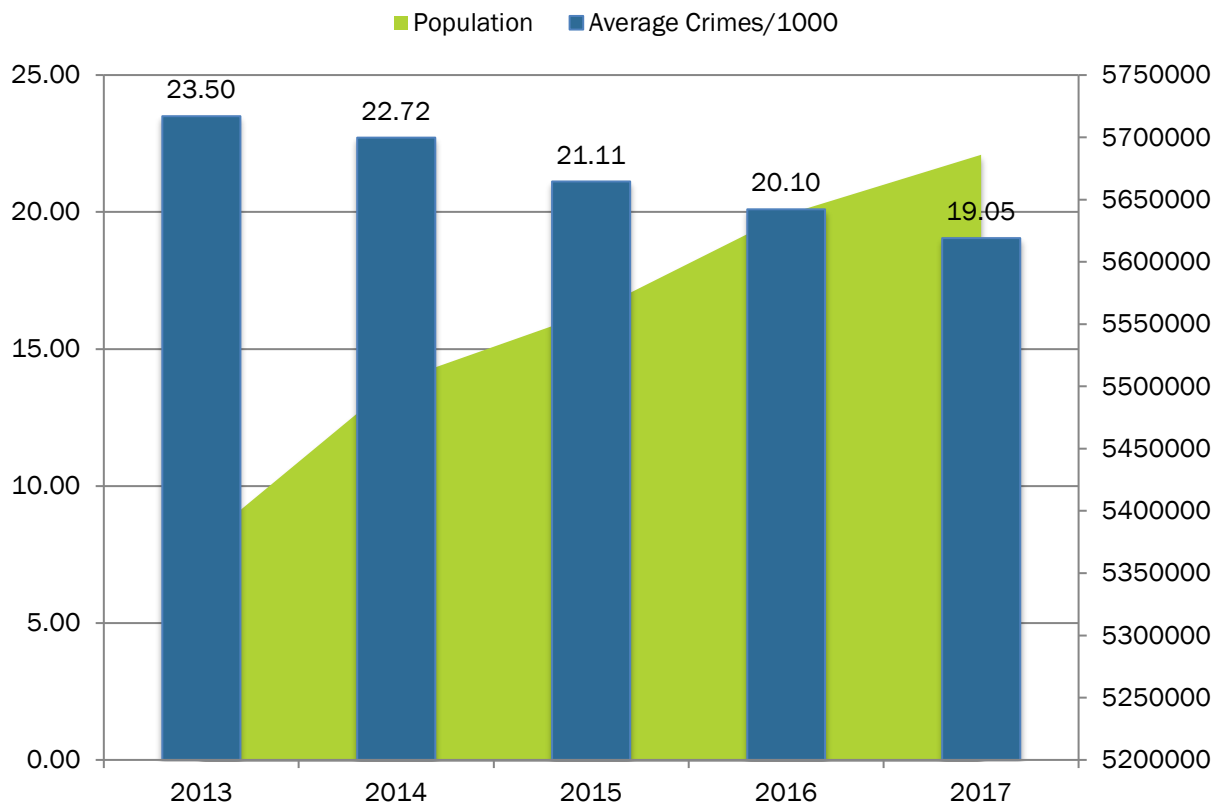
(Prince William County Police Department)

Crime Rate Per Capita

Overall, the metropolitan Washington region continues to be an extremely safe place to live, work, and visit. In the last five years, the population has grown by nearly 5.8 percent, and it is estimated that there are more than 6 million people in this area, yet the per capita crime rate is low: 19.05 crimes per 1,000 people and declining. The crime rate per capita is a commonly accepted measure of crime and may serve as a basic indicator of overall criminal trends. Since 2013, the crime rate per capita has dropped from 23.50 crimes per 1,000 people to 19.05 crimes per 1,000 people. This is a positive sign.¹ Further, over the last decade, property crime has consistently accounted for 87 percent of reported crime in the region, while violent crime constituted only 13 percent.

Jurisdictions throughout the region monitor the spikes of crimes in their areas and address the patterns in a variety of ways, with outreach to communities, training, and selective enforcement. Advances in analytical software programs allow analysts and investigators to better predict patterns and connect criminal behavior to suspects.

Figure 4: Crime Rate Per Capita, 2013-2017



Source: COG

¹ The crime rate is based on Part I offenses and does not serve as a comprehensive tracking of all crimes. Further, departments in the region report offenses under different programs, which can cause discrepancies in data comparison and analysis.

Table 3: Calls for Service and Staffing, Metropolitan Washington, 2017

COG Police Departments	Calls	Sworn	Civilian
Metropolitan (D.C.)	636,653	3,800	660
Bladensburg	9,283	22	8
Bowie	22,564	65	21
Charles County	257,806	306	299
Frederick County	108,045	193	69
City of Frederick	106,235	146	53
Greenbelt	25,417	53	18.5
Hyattsville	9,486	44	13
Laurel	65,970	70	21
Montgomery County	233,065	22	396
Gaithersburg**	34,469	58	10
Rockville**	34,798	62	33.5
Prince George's County	569,331	1,786	313
Takoma Park	NA	39	17
Alexandria	99,060	307	118
Arlington County	78,330	371	102
City of Fairfax	12,974	66	22
Fairfax County	486,023	1,444	322
Falls Church	6,822	32	11
Loudoun County	171,472	582	125
Manassas	50,289	99	21
Manassas Park	19,445	34	9
Prince William County	228,639	673	198
SUBTOTAL	3,121,453	10,040	2,783

Associate Police Departments	Calls	Sworn	Civilian
Fauquier County	20,652	135	46.5
FBI	8,704	233	NA
Federal Protective Service	13,233	284	31
MNCPPC (Prince George's County)	102,654	115	26
Maryland State***	NA	NA	NA
Metro Transit	81,924	462	88
Metro Washington Airports Authority	117,120	230	51
National Institute of Health	15,504	84	21
Pentagon Force Protection Agency	82,841	813	75
U.S. Capitol	NA	NA	NA
U.S. Park	62,217	582	85
Virginia Dept. of Alcoholic Beverage Control	187	16	1
Virginia State (Div. 7)	NA	233	35
SUBTOTAL	505,036	3,187	460
GRAND TOTAL	3,626,489	13,227	3,243

Source: COG

* Number of calls for service should not be used as an indicator of crime; there is not a commonly accepted definition of calls for service.

On the Rise: Deaths and Overdoses from Substance Abuse

Law enforcement and state and local health agencies continue to track the troubling trend of opioid-induced deaths and overdoses in the region and nationwide.² In 2017, area jurisdictions worked to combat this trend by issuing Naloxone to first responders, ramping up public education, coordinating resources, and implementing new partner initiatives between first response agencies and health and human services departments. Though there have been some notable declines at the jurisdictional in reported overdoses, an overall increase in opioid-involved fatalities was observed in the region in 2017.

Opioid abuse—and the presence of potent synthetic opioids fentanyl and carfentanyl—is stretching communities and their resources nationwide. It will be up to everyone—law enforcement, government leaders and agencies, private organizations, the medical community, and private citizens—to combat this growing epidemic of opioid misuse through education, treatment, enforcement, and prescribing pain relief alternatives.

The use of synthetic cannabinoids (e.g. Spice, K2) continues to present health hazards for communities and challenges for law enforcement to detect and enforce laws against them.



Fairfax County Drug Take Back, October 2017

²<https://www.cdc.gov/drugoverdose/data/index.html>

REGIONAL LAW ENFORCEMENT INITIATIVES

At COG, public safety and homeland security personnel are continually working to create safer communities for area residents and visitors to the region. Throughout 2017, the COG Police Chiefs Committee and its subcommittees addressed current and emerging law enforcement issues and trends, and exchanged information, lessons, and ideas about the delivery of public safety services and other topics of mutual concern. This section of the report highlights prominent initiatives from the year.

Officer Training, Safety, and Education

It is a priority of the region's law enforcement leadership to ensure that their personnel are prepared for any situation they are confronted with while serving metropolitan Washington. Throughout 2017, COG's law enforcement committees developed and conducted a variety of trainings, exercises, and events on topics such as complex coordinated attacks (CCAs), disaster response, the enhancement of SWAT, search operations, crisis negotiation, and responding to civil disturbances.

After the Baltimore riots in 2015 and the disturbances in Charlottesville in 2017, the COG Police Chiefs Committee underscored the priority of understanding and advancing best practices, standards, and more efficient methods for protecting civilians, officers, and property during events including potential civil unrest. The COG Civil Disturbance Unit (CDU) Subcommittee of the Police Chiefs continued its work on researching methods from around the world for responding to these types of incidents to affect the future development of a new U.S. model for CDU training and equipment. Members of the CDU Subcommittee continue to work closely with the National Institute of Justice to develop a new personal protective equipment (PPE) standards for law enforcement agencies in the United States.

Departments across the region also devoted more training in 2017 to de-escalation, and working with persons with disabilities and persons in mental crisis. These types of trainings help the street officer to better handle crisis situations.



Loudoun County Sheriff's Office

Community Policing



City of Fairfax Police Department

Trust between law enforcement and the people they protect and serve is essential to the stability of communities and the effective delivery of policing services. To establish trust, area police departments are out in the community working diligently to foster these relationships. Outreach strategies are discussed and enhanced at COG, then tested and implemented by agencies in their respective neighborhoods.

For many years, the Annual National Night Out has brought law enforcement and the community together the first Tuesday in August. During the rest of the year, officers are in local schools educating young people on a variety of topics such as bullying, cyber safety, drug education, and personal safety. Kids are given the opportunity to sit in police vehicles, ask questions, and build trust in law enforcement.

In Takoma Park, government, law enforcement, and local businesses got together and planned a kickoff event for community engagement, Unity in the COMMUNITY. At this well-attended event in September, residents of all ages got to directly interact with officers and enjoy fun activities, live music, and games. Derived from conversations between Meaghan Murphy, co-owner of Capital City Cheesecake, Mayor Kate Stewart, and Captain Tyrone Collington of the Takoma Park Police Department, the initiative sought to unite local police departments and their communities into one collective voice. The initiative is a proactive and collaborative step to create and strengthen relationships between the Takoma Park Police Department, elected city officials, and community residents by expanding routine opportunities for people of diverse backgrounds to come together through community dialogue, relationship-building events, sustained partnerships, and fundraising campaigns.

In the District of Columbia, many residents have completed the Community Engagement

Academy. This six-week training program teaches community members from all seven police districts about different aspects of policing in their own neighborhood.

Participants get a firsthand look at Metropolitan Police Department's (MPD) specialized policing units (like K-9 or bomb squad), discuss use of force policies, get an overview of the recruit training program, and much more.

In Fairfax County, residents are encouraged to join their local Fairfax County Police Department Citizen Advisory Committee (CAC). The committees meet each month at police stations across the county. At the meetings, residents and their local police personnel raise questions and concerns and discuss safety matters affecting their neighborhoods.

In addition to fostering police-community respect, these events and initiatives encourage future cooperation, such as aiding the flow of information about crimes or suspects and allowing law enforcement to tap into valuable community resources to prevent and deter crime.

Crime Prevention and Technology

New and improved tools and innovative technologies are making it easier for law enforcement to access, record, and analyze important data and information—all key to understanding and addressing criminal activity.

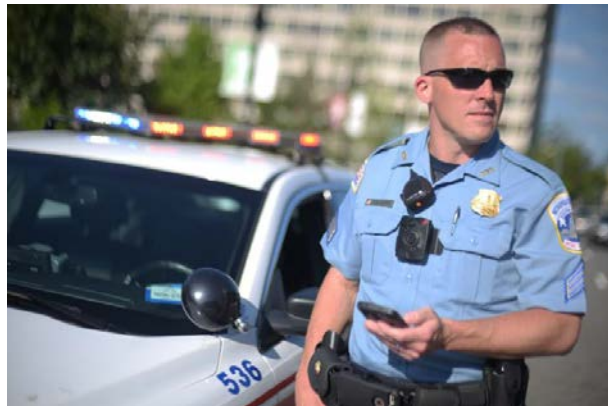
In metropolitan Washington, the local police chiefs explored opportunities for situational awareness and crime analysis tools to be used across the region, with the goal of creating a common operating picture of criminal activity and making it easier to deploy resources region-wide when needed.

BODY WORN CAMERAS

On-officer, body worn camera (BWC) devices have been praised for their contribution to police accountability and transparency as well as their evidentiary value.

In 2017, the Police Body Worn Camera Working Group continued to monitor the rollout of BWC across metropolitan Washington. Through the completion of a semi-annual survey of the region's BWC status, the Working Group found that departments who were evaluating BWC have largely moved to implementation. Departments that have used the body worn cameras for over a year have found them useful in court prosecutions and resolving complaints against officers.

The advantages and benefits of BWC outweigh the limitations, but with more than 10,000 police officers in the region, the financial investment is significant. Therefore, the group continues to explore BWC best practices and share lessons learned. They have included prosecutors in their ongoing discussions about implementing BWC, as they are frequent users of the footage. They have also begun to explore technologies and techniques for protecting sensitive information and managing Freedom of Information Act (FOIA) requests as it relates to BWC.



(Metropolitan Police Department)

In the long term, the use of BWCs by police officers has the potential to be a valuable tool for both the agency and the community. However, it is one tool among many that can be used to promote and support public safety, help officers and prosecutors provide the highest level of service, and continue to protect and serve the residents of the region.

COMMUNICATING AND SHARING INFORMATION REGIONALLY

Complex Coordinated Attacks (CCAs) remain a concern to the region's Police Chiefs. Because incidents and criminals can easily cross jurisdictional lines, it is crucial for law enforcement to be able to continually improve their ability to communicate and quickly share information across borders.

In addition to trainings and exercises on these topics in 2017, the region has continued its rollout of an Inter Radio Frequency Subsystem Interface—or ISSI. This technology allows public safety radio systems built by different manufacturers to be connected, enabling users on different networks to communicate with each other. It also ensures that first responders will have radio service (extended network) if they are assisting in other jurisdictions during an emergency. The interface was first tested and implemented in Fairfax County and Prince William County.

Several subcommittees have also worked to develop databases containing information about the capabilities of the region's canine, crisis negotiating, and crime scene units, among others. These databases are a valuable resource for members, providing information about capabilities so others know who they can call on when additional mutual aid resources are required. The databases also contain contact information for unit commanders and team leaders and other useful information used to benchmark key items (like equipment) across agencies.

Advances in technology have also made it easier for crime analysts to access data, crosscheck information, and identify patterns for use by law enforcement and investigators.

Analytical software allows agencies to easily download information for sharing on public sites, allowing residents to interact with the data and better understand what types of criminal activity may be occurring in their communities.

UNMANNED AERIAL SYSTEM TECHNOLOGIES



(Loudoun County Sheriff's Office)

The region's police chiefs are also exploring ways that unmanned aerial vehicles—or drones—and associated technologies could be used by law enforcement for search and rescue, crime scene documentation, and situational awareness, while at the same time respecting the privacy of area citizens.

They are also working on counter measures for when unmanned aerial vehicles are used by others for illicit purposes, including breaches of “no fly zones”—such as

the Flight Restricted Zone that makes up a 15-mile radius from National Airport.

INFRARED THERMAL IMAGERS

The thermal imager has become an invaluable tool in conducting law enforcement operations. The ability to quickly scan areas for hidden subjects or locate items of evidentiary value or potential hazardous materials increases the safety of law enforcement and the public. Hand-held thermal imagers are being rolled out and integrated in the region to assist K9 handlers and search managers with identifying potential hazardous devices. The imagers can also be used to assist with search operations as the result of a complex coordinated attack within the region.

CONCLUSION

Crime continues to decline in metropolitan Washington, a trend that has been enjoyed by the region for the last ten years. There was a 4.8 percent decrease in total Part I crimes—which includes homicide, rape, aggravated assault, robbery, burglary, larceny, and motor vehicle theft—between 2016 and 2017. Over the last decade, total Part I crimes have decreased by 30.3 percent. Violent crimes, or those Part I crimes against persons, have decreased by 36.6 percent.

These improvements can be attributed in part to the region's emphasis on training, resource coordination and information sharing, community policing, and the use of innovative crime prevention technologies.

Despite the good news, there are still areas of concern for law enforcement when it comes to combatting crime in the region. Although the region experienced a decline in total Part I crimes in 2017, offenses increased in the category of rape. There were also instances of increased violent and property crime in various sub-regional/jurisdictional cases. Area law enforcement attribute much of this crime to gang and drug-related activity. The COG Police Chiefs Committee will focus on gang-related violence, weapons, homicide, and unaccompanied minors in the coming year.

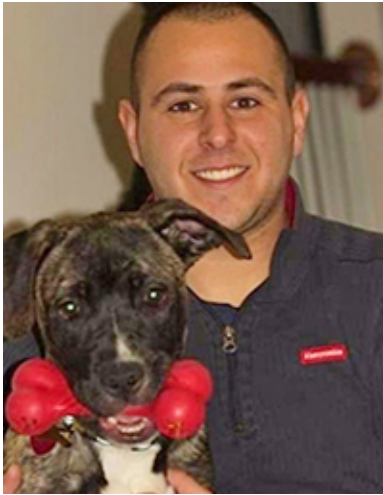
In addition, because opioid-induced deaths continue to increase throughout the country and in metropolitan Washington, area law enforcement will continue to collaborate with other disciplines to better understand and combat the epidemic, including through public education and resource coordination efforts.

Furthermore, the committee will review standards, best practices, and equipment for responding to civil disturbances, including affecting the future establishment of a new U.S. CDU model for law enforcement agencies

Lastly, the COG Police Chiefs Committee is committed to work together to ensure that area law enforcement is always becoming more efficient and effective, with the goal of creating an even safer and stronger metropolitan Washington.

IN MEMORIAM

Remembering those men and women who gave their lives in service to metropolitan Washington in 2017. Learn more about these heroes and others from [The National Law Enforcement Officers Memorial Fund](#).



Deputy Chief Sander Cohen
Maryland Office of the State Fire Marshal



Trooper Berke M. M. Bates
Virginia State Police



Lieutenant Pilot H. Jay Cullen
Virginia State Police



Special Agent Michael T. Walter
Virginia State Police

APPENDIX: PART I OFFENSES BY JURISDICTION

District of Columbia

	2016	2017	INC/DEC	%
HOMICIDE	135	116	-19	-14%
RAPE	346	296	-50	-14%
ROBBERY	3,000	2,183	-817	-27%
AGG ASSAULT	2,278	1,858	-420	-18%
BURGLARY	2,122	1,526	-596	-28%
LARCENY	26,749	24,798	-1,951	-7%
M/V THEFTS	2,700	2,425	-275	-10%
Total Part I	37,330	33,206	-4,124	-11%

Maryland

BLADENSBURG				
	2016	2017	INC/DEC	%
HOMICIDE	5	1	-4	-80%
RAPE	10	3	2	200%
ROBBERY	33	30	-3	-9%
AGG ASSAULT	46	38	-8	-17%
BURGLARY	44	38	-6	-14%
LARCENY	203	212	9	4%
M/V THEFTS	48	71	23	48%
Total Part I	389	393	4	1%

CHARLES COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	6	8	2	33%
RAPE	38	39	1	3%
ROBBERY	139	126	-13	-9%
AGG ASSAULT	380	367	-13	-3%
BURGLARY	396	408	12	3%
LARCENY	2,018	2,092	74	4%
M/V THEFTS	167	181	14	-8%
Total Part I	3,144	3,221	77	2%

BOWIE				
	2016	2017	INC/DEC	%
HOMICIDE	1	4	3	-300%
RAPE	4	3	-1	-25%
ROBBERY	25	35	10	40%
AGG ASSAULT	25	39	14	56%
BURGLARY	120	77	-43	36%
LARCENY	575	606	31	5%
M/V THEFTS	61	77	16	26%
Total Part I	811	841	30	4%

FREDERICK COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	1	3	2	200%
RAPE	13	20	7	54%
ROBBERY	30	30	0	0%
AGG ASSAULT	141	104	-37	-26%
BURGLARY	251	216	-35	-14%
LARCENY	1,180	1,071	-109	-9%
M/V THEFTS	56	46	-10	-18%
Total Part I	1,672	1,490	-182	-11%

CITY OF FREDERICK				
	2016	2017	INC/DEC	%
HOMICIDE	1	1	0	0%
RAPE	23	28	5	22%
ROBBERY	70	87	17	24%
AGG ASSAULT	249	352	103	41%
BURGLARY	141	149	-8	-6%
LARCENY	1,223	1,107	-116	-9%
M/V THEFTS	48	43	-5	-10%
Total Part I	1,755	1,767	12	1%

PRINCE GEORGE'S COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	98	59	39	-40%
RAPE	110	97	-138	-56%
ROBBERY	1,237	855	-122	-9%
AGG ASSAULT	1,420	1,026	-163	-10%
BURGLARY	2,041	1,951	-755	-27%
LARCENY	9,828	9,276	-944	-9%
M/V THEFTS	2,822	2,575	-34	-1%
Total Part I	17,556	15,839	-2,125	-11%

GAITHERSBURG				
	2016	2017	INC/DEC	%
HOMICIDE	2	1	-1	-50%
RAPE	21	47	26	124%
ROBBERY	51	50	-1	-2%
AGG ASSAULT	63	73	10	16%
BURGLARY	119	121	2	2%
LARCENY	1,292	1,175	-117	-9%
M/V THEFTS	71	52	-19	-27%
Total Part I	1,619	1,519	-100	-6%

ROCKVILLE				
	2016	2017	INC/DEC	%
HOMICIDE	2	1	-1	-50%
RAPE	24	36	12	50%
ROBBERY	36	37	1	3%
AGG ASSAULT	29	46	17	59%
BURGLARY	105	124	19	18%
LARCENY	899	960	61	7%
M/V THEFTS	49	53	4	8%
Total Part I	1,144	1,257	113	10%

GREENBELT				
	2016	2017	INC/DEC	%
HOMICIDE	1	4	3	300%
RAPE	5	9	4	80%
ROBBERY	54	78	24	44%
AGG ASSAULT	51	54	3	6%
BURGLARY	88	98	10	11%
LARCENY	500	610	110	22%
M/V THEFTS	73	67	-6	-8%
Total Part I	772	920	148	19%

TAKOMA PARK				
	2016	2017	INC/DEC	%
HOMICIDE	1	0	-1	-100%
RAPE	2	3	1	50%
ROBBERY	27	29	2	7%
AGG ASSAULT	40	19	-21	-53%
BURGLARY	101	55	-46	-46%
LARCENY	293	359	66	23%
M/V THEFTS	33	30	-3	-9%
Total Part I	497	495	-2	-0.5%

MONTGOMERY COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	14	22	8	57%
RAPE	331	396	65	20%
ROBBERY	659	735	76	12%
AGG ASSAULT	748	773	25	3%
BURGLARY	1,855	1,666	-189	-10%
LARCENY	12,374	13,420	1,046	8%
M/V THEFTS	837	919	82	10%
Total Part I	16,818	17,931	1,113	7%

Virginia

ALEXANDRIA				
	2016	2017	INC/DEC	%
HOMICIDE	7	6	-1	-14%
RAPE	12	9	-3	-25%
ROBBERY	128	103	-25	-20%
AGG ASSAULT	123	137	14	11%
BURGLARY	179	167	-12	-7%
LARCENY	2,391	2,094	-297	-12%
M/V THEFTS	268	178	-90	-34%
Total Part I	3,108	2,694	-414	-13%

FALLS CHURCH				
	2016	2017	INC/DEC	%
HOMICIDE	0	0	0	0%
RAPE	5	4	-1	-20%
ROBBERY	14	2	-12	-86%
AGG ASSAULT	9	3	-6	-67%
BURGLARY	5	6	1	20%
LARCENY	203	209	6	3%
M/V THEFTS	16	12	-4	-25%
Total Part I	252	236	-16	-6%

ARLINGTON COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	1	4	3	300%
RAPE	41	39	-2	-5%
ROBBERY	106	75	-31	-29%
AGG ASSAULT	177	184	7	4%
BURGLARY	182	160	-22	-12%
LARCENY	2,838	2,621	-217	-8%
M/V THEFTS	167	143	-24	-14%
Total Part I	3,512	3,226	-286	-8%

LOUDOUN COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	2	2	0	0%
RAPE	58	64	6	10%
ROBBERY	46	48	2	4%
AGG ASSAULT	149	113	-36	-24%
BURGLARY	209	147	-62	-30%
LARCENY	2,333	2,590	257	11%
M/V THEFTS	136	142	6	4%
Total Part I	2,933	3,106	173	6%

CITY OF FAIRFAX				
	2016	2017	INC/DEC	%
HOMICIDE	0	0	0	0%
RAPE	6	4	-2	-33%
ROBBERY	7	24	17	243%
AGG ASSAULT	13	4	-9	-69%
BURGLARY	32	11	-21	-66%
LARCENY	377	361	-16	-4%
M/V THEFTS	19	20	1	5%
Total Part I	454	424	-30	-7%

MANASSAS				
	2016	2017	INC/DEC	%
HOMICIDE	1	3	2	200%
RAPE	21	10	-11	-52%
ROBBERY	29	38	9	31%
AGG ASSAULT	56	35	-21	-38%
BURGLARY	92	89	-3	-3%
LARCENY	702	713	11	2%
M/V THEFTS	47	48	1	2%
Total Part I	948	936	-12	-1%

FAIRFAX COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	19	20	1	5%
RAPE	84	95	11	13%
ROBBERY	465	428	-37	-8%
AGG ASSAULT	401	417	16	4%
BURGLARY	831	768	-63	-8%
LARCENY	13,000	12,615	-385	-3%
M/V THEFTS	812	702	-110	-14%
Total Part I	15,612	15,045	-567	-4%

MANASSAS PARK				
	2016	2017	INC/DEC	%
HOMICIDE	0	0	0	0%
RAPE	3	6	3	100%
ROBBERY	3	4	1	33%
AGG ASSAULT	16	7	-9	-56%
BURGLARY	12	12	0	0%
LARCENY	158	134	-24	-15%
M/V THEFTS	7	10	3	43%
Total Part I	199	173	-26	22%

PRINCE WILLIAM COUNTY				
	2016	2017	INC/DEC	%
HOMICIDE	22	4	-18	-82%
RAPE	60	112	52	87%
ROBBERY	230	241	11	5%
AGG ASSAULT	509	576	67	13%
BURGLARY	547	506	-41	7%
LARCENY	4,330	4,529	199	5%
M/V THEFTS	325	396	71	22%
Total Part I	6,023	6,364	341	6%

COG POLICE CHIEFS COMMITTEE

PRIMARY MEMBER AGENCIES	
AGENCY	CHIEF / EXECUTIVE IN CHARGE
City of Alexandria Police Department	Michael Brown, Chief
City of Alexandria Sheriff's Office	Dana Lawhorne, Sheriff
Arlington County Police Department	M. Jay Farr, Chief
Bladensburg Police Department	Tracey Stone, Chief
City of Bowie Police Department	John Nesky, Chief
Charles County Sheriff's Office	Troy Berry, Sheriff
City of Fairfax Police Department	Carl Pardiny, Chief
City of Falls Church Police Department	Mary Gavin, Chief
City of Gaithersburg Police Department	Mark Sroka, Chief
City of Greenbelt Police Department	Richard Bowers
Edmonston, MD PD	"Captain Sullivan"
Fairfax County Police Department	Edwin Roessler, Chief
Frederick County Sheriff's Office	Chuck Jenkins, Sheriff
Frederick Police Department	Edward Hargis, Chief
Laurel Police Department	Richard McLaughlin, Chief
Leesburg Police Department	Gregory Brown, Chief
Loudoun County Sheriff's Office	Michael Chapman, Sheriff
City of Manassas Police Department	Douglas Keen, Chief
Manassas Park Police Department	John Evans, Chief
Metropolitan Police Department	Peter Newsham, Chief
Montgomery County Police Department	J. Thomas Manger, Chief
Mount Rainier MD Police Department	P Simms, Interim POC
Prince George's County Police Department	Henry Stawinski, Chief
Prince George's County Sheriff's Office	Melvin C. High, Sheriff
Prince William County Police Department	Barry Bernard, Chief
Prince William County Sheriff's Office	Glendell Hill, Sheriff
City of Rockville Police Department	Bob Rappoport, Chief
Takoma Park Police Department	Tony DeVaul, Chief
ASSOCIATE MEMBER AGENCIES	
AGENCY	CHIEF / EXECUTIVE IN CHARGE
Air Force District of Washington	Gregory Jarmusz, Acting Director of Security Forces
Bureau of Alcohol, Tobacco, Firearms and Explosives – Washington Field Division	Thomas Chittum, SAC
Amtrak Police Department	Neil Trugman, Chief
CIA – Security Protective Service	Alton Jones, Chief
District of Columbia Protective Services Division	Robert Carter, Associate Director
Fauquier County Sheriff's Office	Sheriff Robert Mosier

Federal Bureau of Investigations, Baltimore Field Office	Gordon Johnson, BFO
Federal Bureau of Investigations, Police Unit	David Sutton
Federal Bureau of Investigations, Washington Field Office	Nancy McNamara
Federal Protective Service National Capital Region	Maybelle Hallman
Federal Reserve Police	Katherine Perez-Grines, Assistant Chief
Homeland Security Investigations, Baltimore Field Office	Andre Watson, SAC
Homeland Security Investigations, Washington Field Office	Patrick Lechleitner, SAC
Maryland State Police Department	William Pallozzi, Colonel
Maryland Department of Natural Resources Police	Robert Ziegler Jr., Colonel
Maryland National Capital Park Police Montgomery County Division	Darryl McSwain, Chief
Maryland National Capital Park Police Prince George's County Division	Stanley Johnson, Chief
Military District of Washington / Joint Forces Headquarters	William Wozniak, Colonel, Provost Marshal
Metro Transit Police Department	Ronald Pavlik, Chief
Metropolitan Washington Airports Authority	David Huchler, Chief
National Geospatial Intelligence Agency Police	Drew Stathis, Chief
National Institutes of Health Police Department	Alvin Hinton, Chief
Naval Criminal Investigative Service, Washington Field Office	Jeremy Gauthier, SAC
Pentagon Force Protection Agency	Woodrow Kusse, Chief
Smithsonian Office of Protection Services	Jeanne O'Toole, Director
U.S. Capitol Police Department	Matthew Verderosa, Chief
U.S. Customs and Border Protection BFO	Casey Durst, Director
U.S. Park Police	Robert MacLean, Chief
U.S. Secret Service Uniformed Division	Thomas Sullivan, Chief
United States Secret Service, Washington Field Office	Brian Ebert, SAIC
University of the District of Columbia Police Department	Marieo Foster, Chief
U.S. Marshal for DC	Robert Turner, Acting Marshal
U.S. Marshal for DC Superior Courts	Michael Hughes, Marshal
Virginia Department of Alcoholic Beverage Control, Region 4, Bureau of Law Enforcement	Philip Disharoon, SAC
Virginia State Police, Division 7	James DeFord, Captain



Metropolitan Washington
Council of Governments

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METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
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Washington, D.C. 20002

RESOLUTION ACCEPTING THE 2017 REPORT ON CRIME AND CRIME CONTROL

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 24 jurisdictions of the National Capital Region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, since 2002, the Metropolitan Washington Council of Governments (COG) has convened the Police Chiefs Committee, in conjunction with its Police Planners Subcommittee, to annually collect and analyze selected crime statistics for the metropolitan Washington area; and

WHEREAS, the collected information helps law enforcement and policy officials establish local and regional crime-fighting priorities and identify areas to focus attention and additional research and resources in the coming year; and

WHEREAS, the committee is committed to gathering, analyzing, and sharing data regarding crime and crime control in the region on an annual basis to help improve and inform law enforcement initiatives and make the region a safer place to live and work.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board accepts the *2017 Report on Crime and Crime Control* and commends the work of the Police Chiefs Committee and Police Planners Subcommittee in the collection and policy analysis of trends in 2017. The board directs staff to use the analysis in the report to inform future policy and directives.

AGENDA ITEM #8

REGIONAL AIR QUALITY UPDATE

METROPOLITAN WASHINGTON AIR QUALITY COMMITTEE

Hans Riemer
Metropolitan Washington Air Quality Committee Chair

Presentation to the COG Board of Directors
September 12, 2018



Committee Overview

- The Metropolitan Washington Air Quality Committee (MWAQC) coordinates air quality planning in the region.
- Members include area elected officials, environmental directors, and state air and transportation officials.
- Authority is derived from the Governors of Maryland and Virginia and the Mayor of the District of Columbia pursuant to the Clean Air Act Amendments of 1990.



Air Quality Classifications

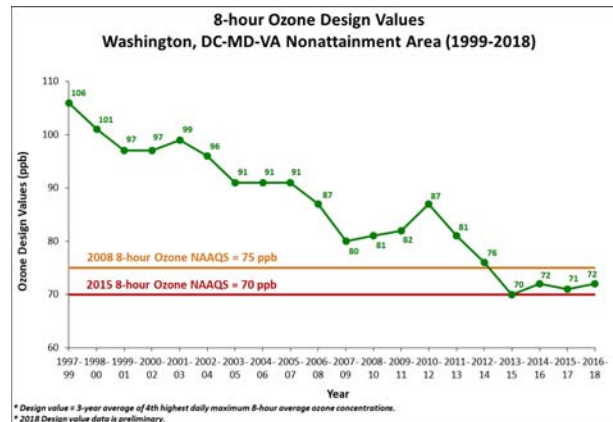
Pollutant	Attainment	Nonattainment
Ozone		
2015 standard		●
2008 standard	●	
Fine Particles	●	
Carbon Monoxide	●	
Sulfur Dioxide	●	
Nitrogen Dioxide	●	

2018 Focus and Priorities

- Work with local members to identify and implement initiatives to reduce air pollution and meet federal health standards.
- Communicate with local leaders and the public on the need for actions to reduce emissions to improve air quality.
- Advocate for regulations that support state and local priorities.

2018 Accomplishments

- Met the 2008 ozone standard. Submitted request to designate the region as attainment.



2018 Accomplishments

- What We Can Do - identified priority actions local governments can take to further reduce air pollution and improve public health.
- Advocated on various issues.
 - Clean Power Plan
 - EPA's Strengthening Transparency in Regulatory Science
 - Regional Transportation Conformity Analysis (September)
 - Fuel Economy Standards (September)
 - Clean Power Plan Proposal (September)

Looking Ahead

- Work towards meeting the 2015 ozone standard (deadline is 2021).
- Advocate for federal actions to improve the region's air and protect public health. Oppose actions that would harm public health.
- Local member implementation of priority measures identified in the What We Can Do report.



Metropolitan Washington
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| 7

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Metropolitan Washington
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AGENDA ITEM #9

ADDRESSING THE REGION'S HOUSING NEEDS



MEMORANDUM

TO: COG Board of Directors
FROM: Chuck Bean, COG Executive Director *Chuck Bean*
SUBJECT: Meeting the Region's Current and Future Housing Needs
DATE: September 5, 2018

BACKGROUND

There is a growing consensus that, particularly from an economic competitiveness perspective, the region's elected, business, and non-profit leaders must act to ensure a sufficient supply of affordably priced housing for current residents, *and* for the workers needed to fill the new jobs anticipated in the future.

The National Capital Region Transportation Planning Board (TPB) has noted the need to provide a sufficient supply of housing to reduce strains on the transportation system caused by workers commuting to jobs in the region from communities located beyond its boundary. These challenges have also been documented in research by many other leading experts, including the Urban Institute, George Mason University's Center for Regional Analysis, Enterprise Community Partners, the Housing Leaders Group of Greater Washington, and the 2030 Group.

During the July leadership retreat, staff briefed COG Board members on the region's current housing challenges and the need to increase production and preservation efforts to sustain economic growth. A panel of experts led discussions on impediments to meeting the current housing needs, as well as tools and strategies that could be employed to achieve our long-term goals.

COG is prepared to lead focused, strategic conversations on this issue and proposes a series of work tasks to begin to achieve these shared goals.

MORE THAN 100,000 ADDITIONAL UNITS NEEDED

A recent analysis by the TPB determined that additional housing in the region would significantly improve transportation system performance, particularly if those units were strategically located in Activity Centers and near High-Capacity Transit Stations. Using a widely accepted economic metric for "balancing" the number of households and jobs, the analysis showed that the region needs, by 2045, more than 100,000 additional households than are currently projected. The TPB endorsed this as an improvement that would help address the region's transportation performance challenges.

Based on COG's most recent [Cooperative Forecasts](#), the official growth projections prepared by COG's member government planning departments, the region anticipates its current (2018) employment base of 3.28 million jobs would grow to 4.27 million by 2045—an increase of 990,000 jobs. During this same period, the total number of housing units would grow from the current (2018) base of approximately 2.08 million units to 2.66 million—an increase of 575,000 housing units.

Based on the “jobs-to-housing” metric used in the study noted previously, the region would need to add 235,000 housing units by 2025 rather than the 170,000 currently anticipated to close this gap. Similarly, the region would need to add 365,000 new units by 2030 rather than the 290,000 currently projected, and 690,000 units by 2045 compared to the 575,000 currently assumed.

Round 9.1 Forecast of Employment and Households and Calculated "Shortfall"
(Thousands)

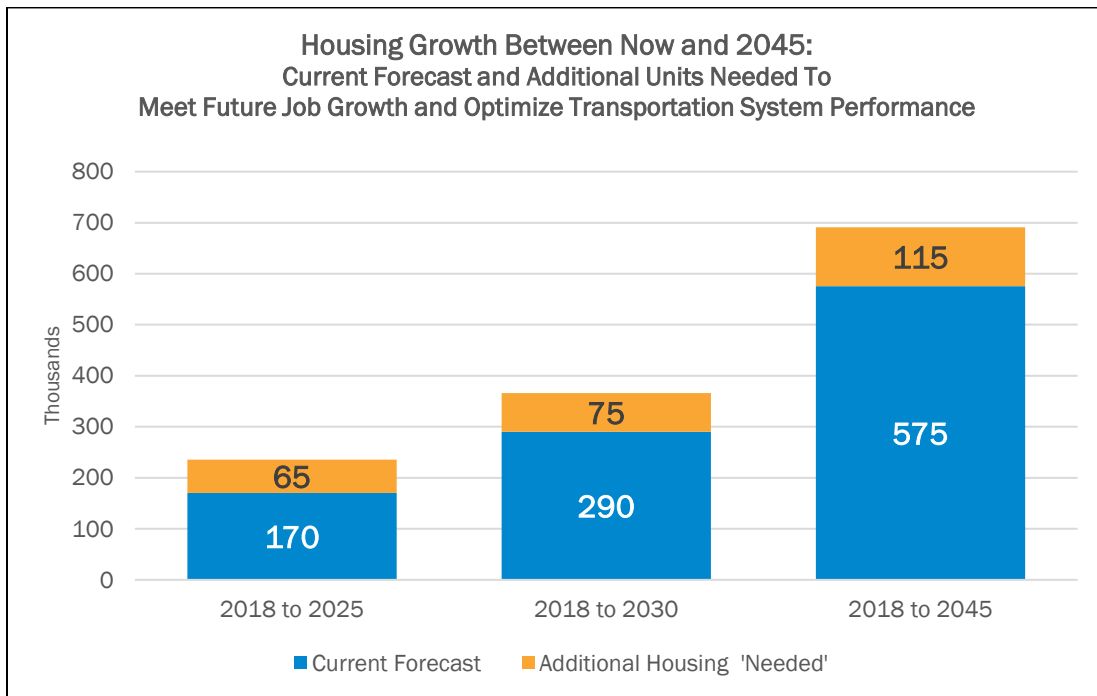
	2018 ⁽¹⁾	2020	2025	2030	2035	2040	2045
Forecast Employment (9.1)	3,281	3,361	3,573	3,774	3,947	4,116	4,274
Households "Needed" for Jobs	2,130	2,182	2,320	2,451	2,563	2,673	2,775
Forecast Households (9.1)	2,085	2,133	2,255	2,375	2,477	2,565	2,660
Housing "Shortfall"	45	49	65	76	86	108	115

(1) Estimate

(2) Shortfall calculated using "1.54 Jobs Per Household" ratio

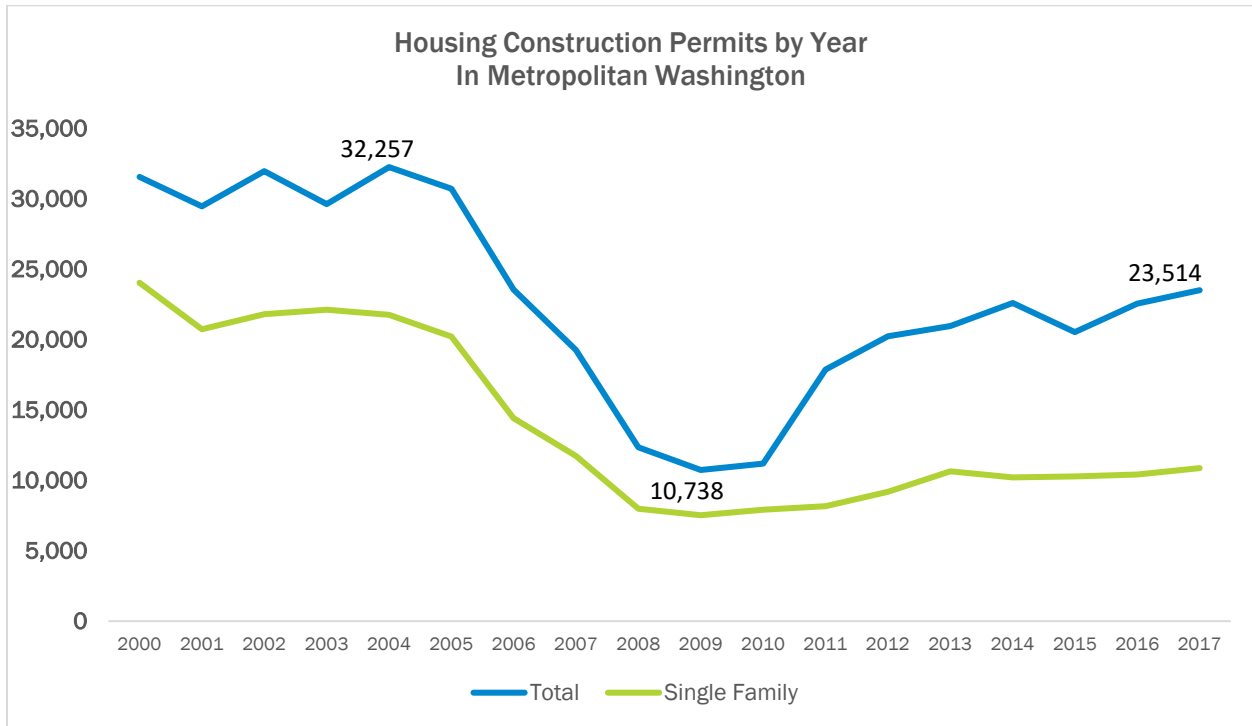
Source: MWCOG, Round 9.1 Cooperative Forecasts

The projected gap—or housing “shortfall”—will only worsen without intervention. The region should commit to increase the planned number of new housing units by about 65,000 by 2025 and over 100,000 by 2045.



Source: Round 9.1 Cooperative Forecasts and COG Estimates

To attain the short- and long-term housing needs noted earlier, the region would need a sustained annual housing production of at least 25,600 units per year. During 2017, more than 23,500 units were approved. Although we are on the right trajectory, it is possible to produce even more. For example, between 2000 and 2005, new housing construction permits in the region averaged 30,900 units per year.



Source: COG analysis of Census C-40 Residential Permit data

NEXT STEPS

The region should commit to increasing the number of new housing units beyond those which are currently planned to maintain economic competitiveness and support transportation performance.

Short- and long-term solutions must be part of the conversation to address this issue. The region should continue to create and/or preserve housing at a higher rate than has been achieved in the recent past to close the gap and provide adequate housing options to be able to sustain strong regional economic growth.

Action by COG Staff and Policy Committees

COG and staff are equipped to work alongside members to address this regional challenge. Specific collaborative actions could include:

1. Convening the region’s Planning Directors to:
 - Determine the capacity within current plans and zoning to support slightly more than 100,000 additional housing units, including 5- to 10-year targets.

- Determine the capacity for adding additional housing units in priority places such as Activity Centers and High-Capacity Transit Stations.
 - Identify planning and zoning tools and policies to ensure preservation of existing housing and production of new affordably priced units.
 - Identify planning and land use tools and incentives that would benefit from private sector support and resources.
 - Update the region's Cooperative Forecasts (jobs, population, and housing), with an emphasis on Activity Centers and High-Capacity Transit Stations.
 - Determine if any High-Capacity Transit Stations merit identification as new Activity Centers
2. Convening the region's Housing Directors to:
- Determine price points needed to support current and future job growth across the full spectrum of employment types. Includes examining tenure type (homeownership/rental), product type (multifamily, townhome, single family) and income range.
 - Determine current affordable housing production *and* preservation goals, and impediments to reaching those targets.
 - Identify housing tools and policies to ensure preservation of existing housing and production of new affordably priced units.
 - Identify housing incentives that would benefit from private sector support and resources.
3. Convening the Region Forward Coalition and Housing Leaders Group to:
- Host multi-sector discussions of tools, policies, and incentives that can be employed to collectively meet these short-term and long-term housing goals.
 - Re-assess the adopted regional housing targets.
4. Conducting a detailed regional and small-area analysis of multi-family rental housing:
- Analyze a variety of data sources to determine the location, pricing, and sizing of the region's rental units.
 - Prepare maps, tables, and analyses focused on quantifying the number of affordably-priced apartments within Activity Centers and High-Capacity Transit Station areas.

It is important to note again that this goal of increasing housing production by slightly more than 100,000 units is to ensure a sufficient supply of housing for workers to fill current and anticipated jobs. Although it will mostly address need from an economic competitiveness and transportation infrastructure standpoint, it will have broad significance for the future of our region and its residents. The focus will also be on creating housing in places that ensure inclusive communities, so that the benefits of economic growth are shared by all.

Action by the COG Board

Local governments are working to preserve and increase the supply of affordably-priced homes throughout the region but face a variety of challenges. A joint statement of commitment to regional collaboration to produce *additional* units beyond what is currently planned from the COG Board, in conjunction with support from the District of Columbia and at the state levels in Maryland and

Virginia, would help accelerate discussions to determine the best location for these additional housing units.

Implementation of these analyses can succeed best through strategic partnerships with other key stakeholders in business, non-profits, and philanthropy, as no sector alone can solve the region's housing challenges. This effort could be accelerated by working with the Housing Leaders Group of Greater Washington, the Greater Washington Partnership, as well as other key business leaders.

RESOURCES

- Urban Institute and COG's [*Housing Security in the Washington Region*](#)
- George Mason University Center for Regional Analysis' [*Housing the Region's Future Workforce*](#)
- Enterprise Community Partners' [*Call the Question*](#)
- Housing Leaders Group of Greater Washington's [*A Guidebook for Increasing Housing Affordability in the Greater Washington Region*](#)
- 2030 Group's [*Roadmap for the Region's Future Economy*](#)

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

RESOLUTION DIRECTING COG TO FURTHER EXPLORE ADDRESSING THE REGION'S HOUSING NEEDS

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 24 jurisdictions of the National Capital Region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, the Transportation Planning Board Chairman briefed the COG Board in April 2018 on the endorsed initiatives of the Long-Range Plan Task Force (LRPTF) that were found to have the most potential to significantly improve the performance of the region's transportation system compared to current plans and programs, including the need for additional housing in the region; and

WHEREAS, at the COG Leadership Retreat in July 2018 the Board engaged in discussions on the region's current housing production challenges, housing affordability, and the potential need for additional housing in the future to support likely new job growth; and

WHEREAS, retreat participants generally agreed that housing production is a regional challenge that needs to be addressed to ensure that the growth of jobs does not continue to outpace the growth of housing.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board supports additional research to address the increasing demand for housing in the region and directs the Executive Director, or his designee, to work with the following committees and boards on the below next steps:

- a. Direct the Planning Directors Technical Advisory Committee (PDTAC), and the Housing Directors Advisory Committee (HDAC), to assess the region's ability to accommodate the estimated need for slightly more than 100,000 housing units beyond those currently anticipated in the Cooperative Forecasts.
- b. Building on the adopted Region Forward goals and targets, the Planning Directors should examine the optimal locations for adding additional housing, with an emphasis on preservation and production within the Regional Activity Centers and around high capacity transit stations and work to update future Cooperative Forecasts as needed.
- c. Direct that the PDTAC and HDAC work with the Region Forward Coalition, and key regional business, civic, and philanthropic organizations to assess ways to assist local governments with meeting the enhanced housing production targets while ensuring that future growth creates truly inclusive communities.
- d. Reaffirm the work underway within PDTAC to identify current local government planning efforts that support the initiatives of the TPB Long-Range Plan Task Force.

AGENDA ITEM #10

OTHER BUSINESS

AGENDA ITEM #11

ADJOURN