



Planning for AVs

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*MWCOG Transportation Planning Board
Systems Performance, Operations and Technology Subcommittee
June 14, 2017*



Attempts at AVs Are Not New



Source: PATH, 1997



Source: Google, 2014.

Agenda

- **Primer on AVs**
- **Planning for AVs**
- **Key Unknowns**
- **Toronto Experience**
- **Scenario Planning**

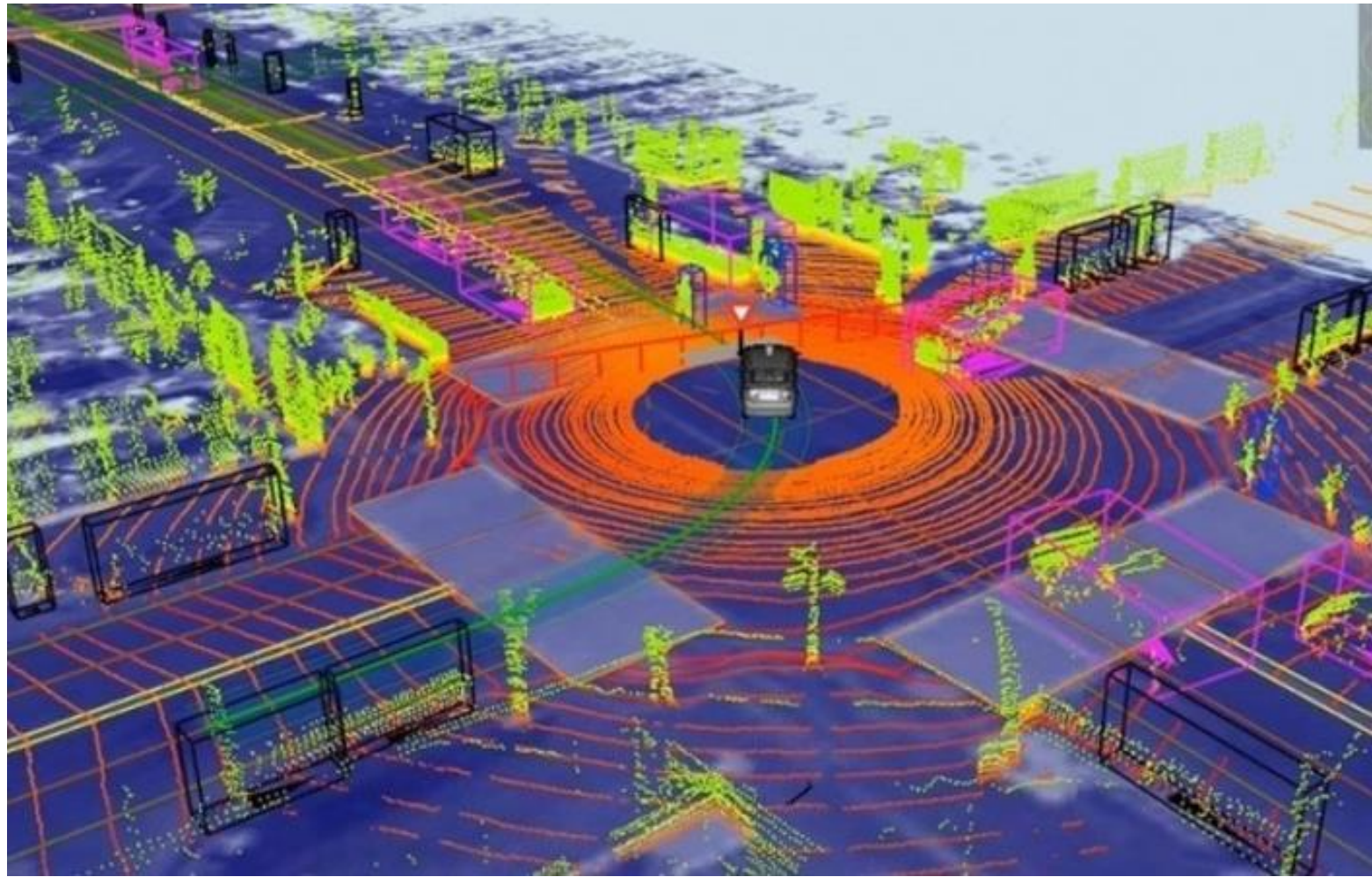
Primer on AVs

NHTSA Levels of Automation

		Steering and acceleration/ deceleration	Monitoring of driving environment	Fallback when automation fails	Automated system is in control
<i>Human driver monitors the road</i>	0 NO AUTOMATION				N/A
	1 DRIVER ASSISTANCE				SOME DRIVING MODES
	2 PARTIAL AUTOMATION				SOME DRIVING MODES
<i>Automated driving system monitors the road</i>	3 CONDITIONAL AUTOMATION				SOME DRIVING MODES
	4 HIGH AUTOMATION				SOME DRIVING MODES
	5 FULL AUTOMATION				

7

Self-Contained “Seeing”



Source: Google

The Promise of AVs

- Improved road safety
- Economic benefits of less lost productivity
- More equitable access for all
- Increased travel options
- Reduced stress of driving
- Reduced fuel consumption and emissions
- Reduced collisions, reducing incident-related congestion
- In the future, potentially greater capacity, reducing recurring congestion



Two Paths



Private Ownership Model

- **Driven by Auto Industry**
- **Incremental Moves in Functionalities**
- **Mostly Privately Owned**
- **Here Today**



Shared Mobility Model (MaaS/TaaS/Robo-taxis)

- **Driven by Tech and TNCs**
- **Jump to Fully Automated**
- **Transportation-as-a-Service**
- **A few (or many, many) years away**

Complexities of AVs

Data Communications Systems
Technology Standards Infrastructure
Ethics Managing the Transition
Liability Planning Consumer Preference
Security Impact to Jobs Privacy
Enforcement
Safety Regulation Human Factors
Economics Business Models

Complexities of AVs

Planning

Planning for AVs

Planning for AVs

- **It's no longer "if", but "when" and "how"**
- **It will likely be very, very disruptive**
- **Over time, it will transform mobility as we know it**
- **Will impact how we design, build and operate not only roads, but likely all aspects of our transportation system**

Implications for Planning

	Changes
Trip-making	↑
Distance of Trip Making	↑
Passenger Miles Travelled	↑
Vehicle Miles Travelled	↑
Fixed Route Transit Demand	↓
Active Transportation	↓
Parking Demand	↓
Curbside Demands	↑
Congestion	?
Trend of Intensification	?
Right-of-way allocated for vehicles	?

Key Unknowns

Key Unknowns



**Speed of
Technological
Advancement**



Economics



**Public
Acceptance**



Political Support



**Market for a
Shared Model**

Speed of Technological Advancement



‘What we’ve got will blow people’s minds, it blows my mind... it’ll come sooner than people think’

- Elon Musk on Tesla Fully Autonomous Car, Electrek, August 4, 2016

Uber starts self-driving car pickups in Pittsburgh










-Tech Crunch, September 14, 2016

Google starts deploying its self-driving Chrysler Pacifica minivans: first prototypes spotted

-Electrek, October 9, 2016

Speed of Technological Advancement



Manufacturer	2016	2017	2018	2019	2020-25	2025-30	2030-35	2035-40	2040+
 Audi	2		3		3+	4/5			
 BMW	2				4/5				
 Ford				2	4/5				
 HONDA	2				3				3-4
 KIA					3		4/5		
 Mercedes-Benz	2								
NISSAN	2		3		4/5				
 TESLA	2		4/5						
 VOLVO  UBER	2	4/5							

Source: Mashable, June 2016



Photo Credit: Steve Buckley



California Autonomous Testing Disengagements

Company	Miles Driven	DE*	Miles per DE	Miles per DE in 2015	Common Causes
Waymo (aka Google)	635,868	124	5,128	1,244	Software discrepancy; unwanted vehicle maneuver
BMW	638	1	638	N/A	Lane marking unclear
Nissan	4,099	28	247	14	AV system failure; AV is about to collide with vehicle or obstacle
Ford	590	3	197	N/A	Aborted lane change due to vehicle overtaking at high speed
Delphi	3,125	178	18	42	Completing lane change in heavy traffic; traffic light detection
Cruise (GM)	9,847	414	9.3	N/A	To avoid unexpected behavior
Tesla Motors	550	182	3	N/A	Planner output invalid; follower output invalid
Mercedes-Benz	673	336	2	1.8	Driver discomfort; technology evaluation management
Bosch	983	1,442	0.7	1.5	Planned test of technology
Honda	N/A	N/A	N/A	N/A	N/A
VW/Audi	N/A	N/A	N/A	75	N/A

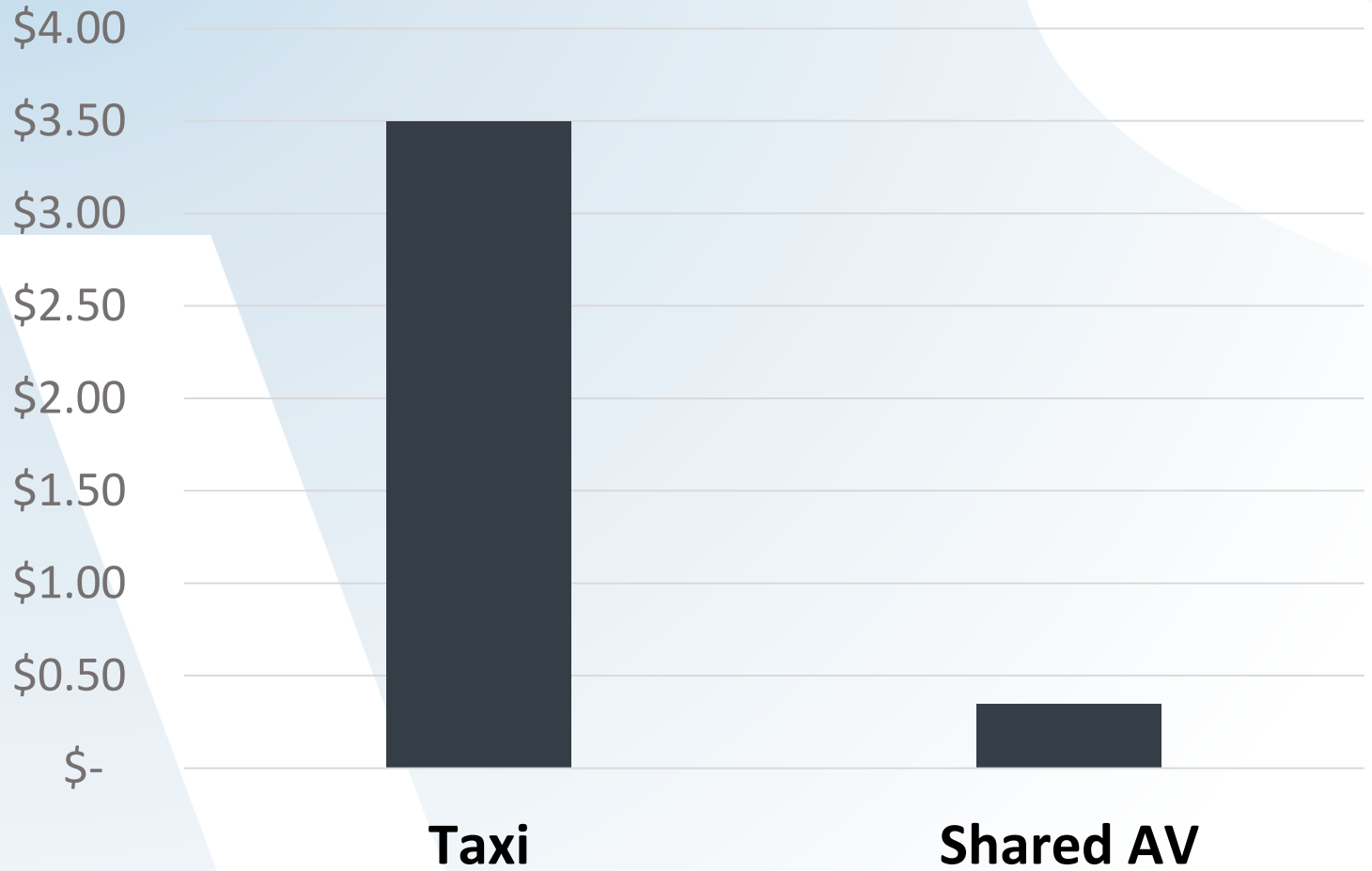
DE* = Disengagements

Source: The Numbers Don't Lie: Self-Driving Cars Are Getting Good, Wired, February 1, 2017

Economics



Cost per Person per Mile



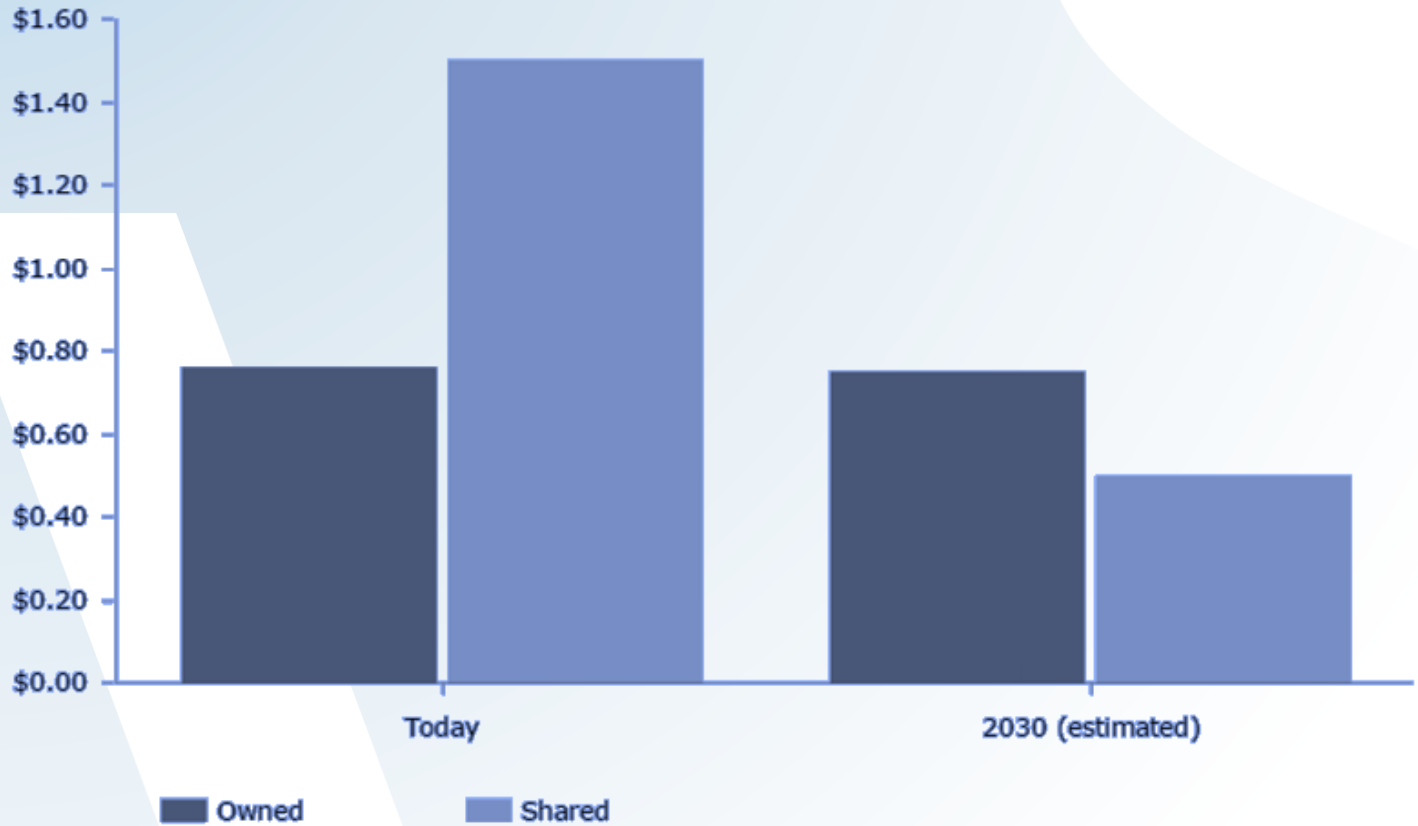
Source: ARK Investment Management



Economics



Cost per Mile: Shared vs. Owned

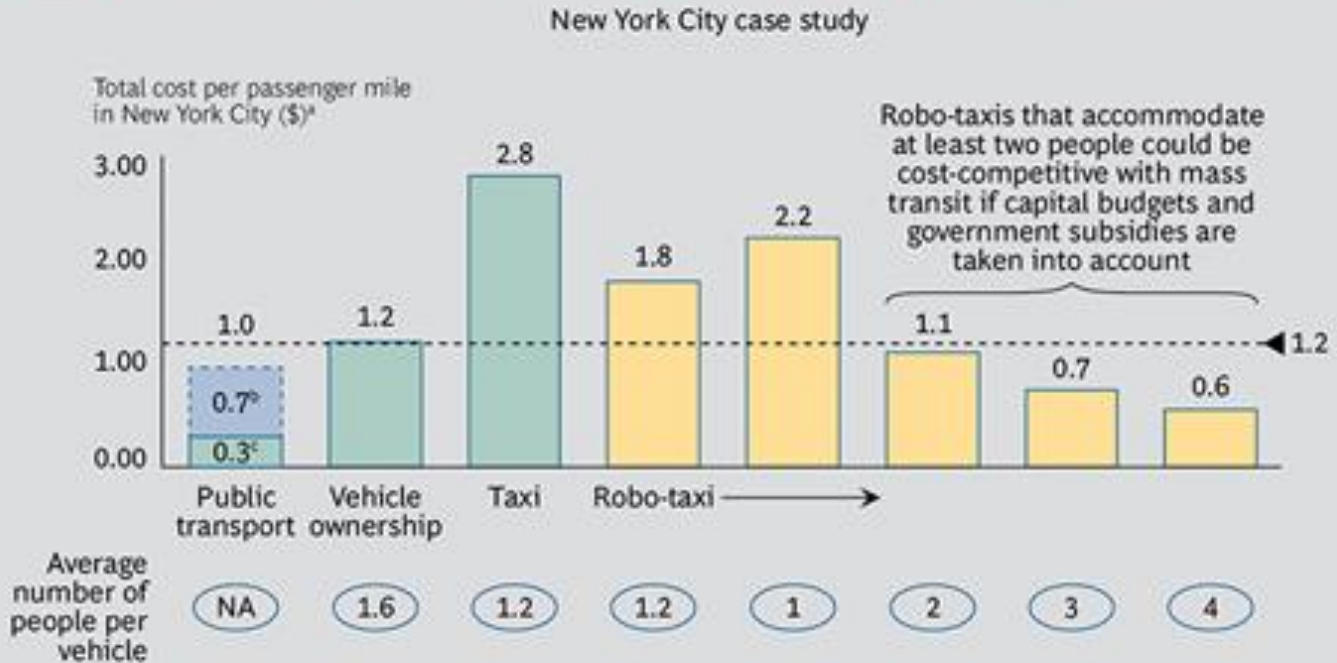


Source: Morgan Stanley (2016)

Economics



Robo-Taxis Could Replace Traditional Taxis and Cars in Megacities



Sources: BCG analysis; U.S. Department of Transportation; NYC Metropolitan Transportation Authority; NYC Taxi & Limousine Commission; Kelley Blue Book.

^aDoes not consider the impact of convenience and shorter wait and commute times.

^bNon-fare-based operating funds received from New York City transit; local, state, and federal sources; and other sources.

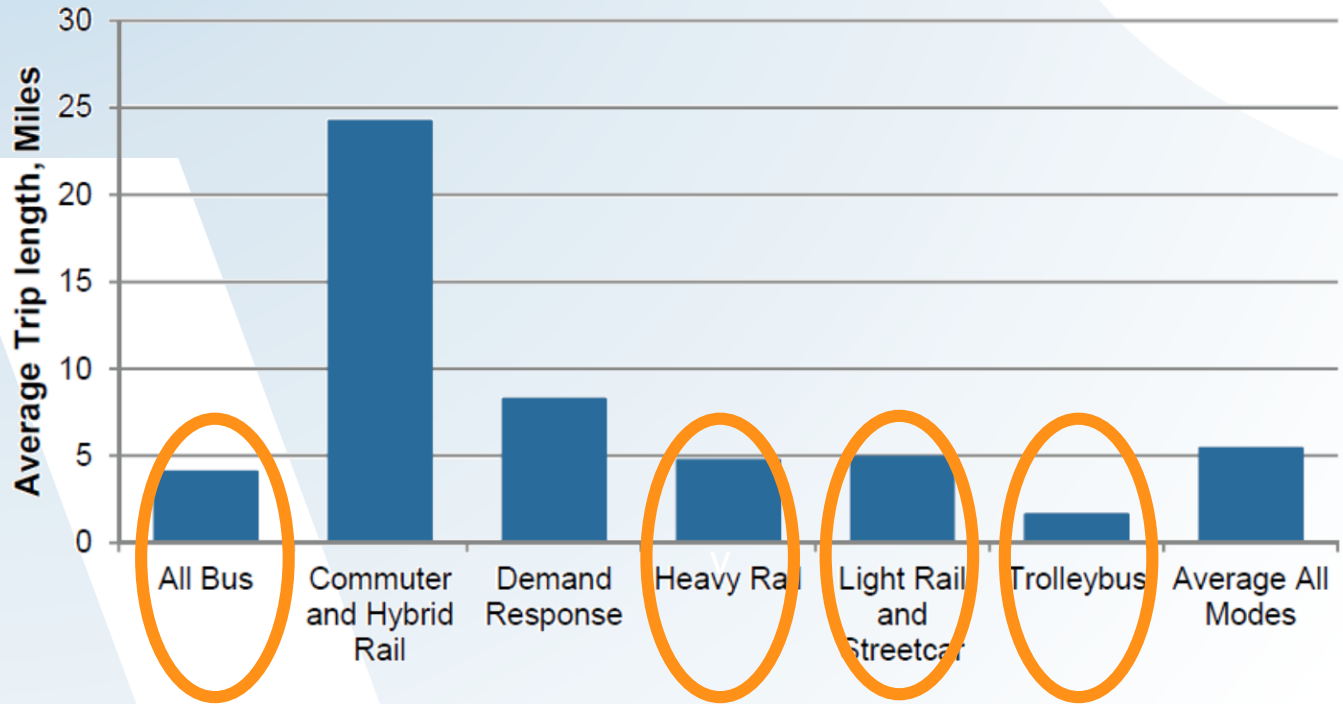
^cAnnual fare revenues per passenger mile traveled.

Source: Boston Consulting Group (2016)

Economics



Figure 3: Average Unlinked Passenger Trip Length, 2011

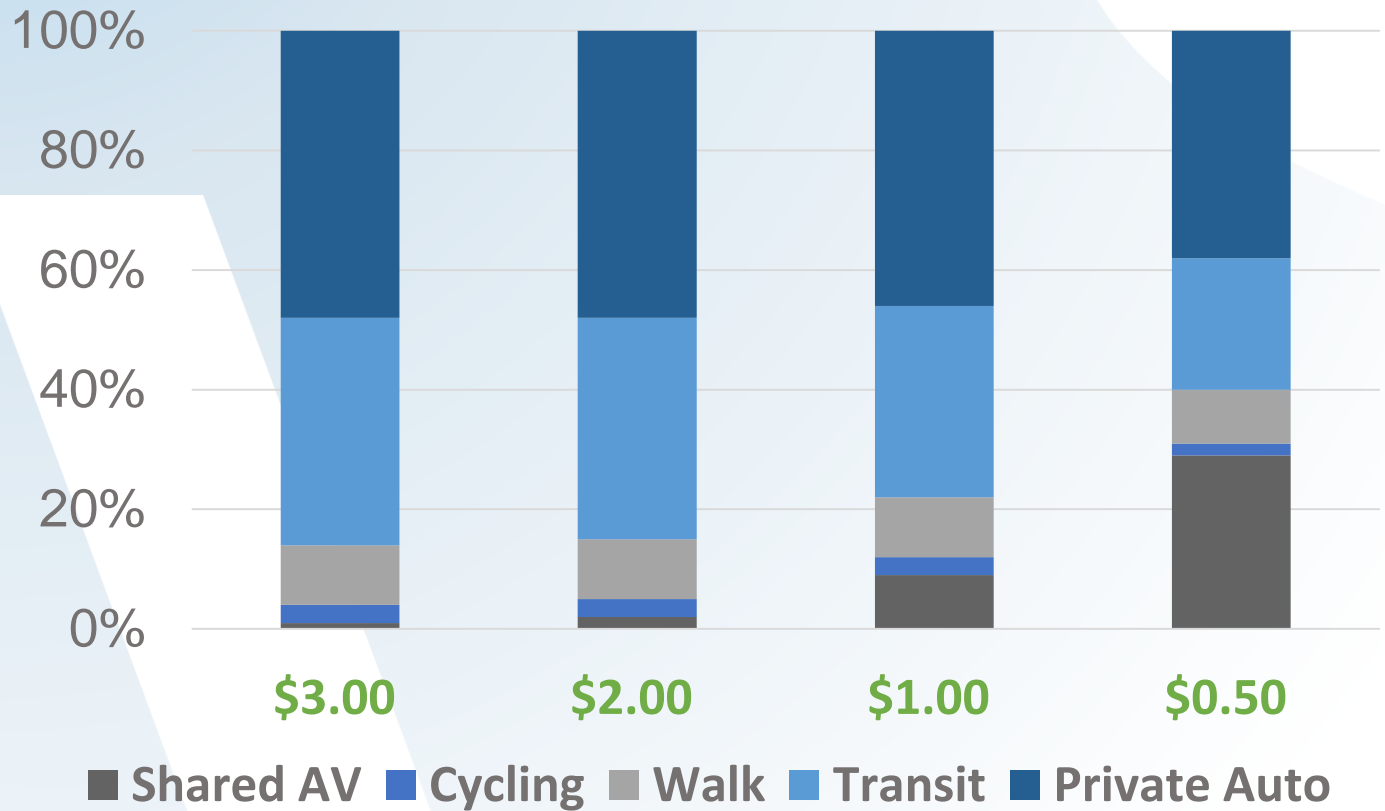


Source: APTA 2011 Fact Book

Economics



Illustrative Mode Share in Toronto at Various per Mile Prices



Public Acceptance



**“The technology may be ready
before society is.”**

*- Bill Ford, Jr., Chairman,
Ford Motor Company
December, 2015*

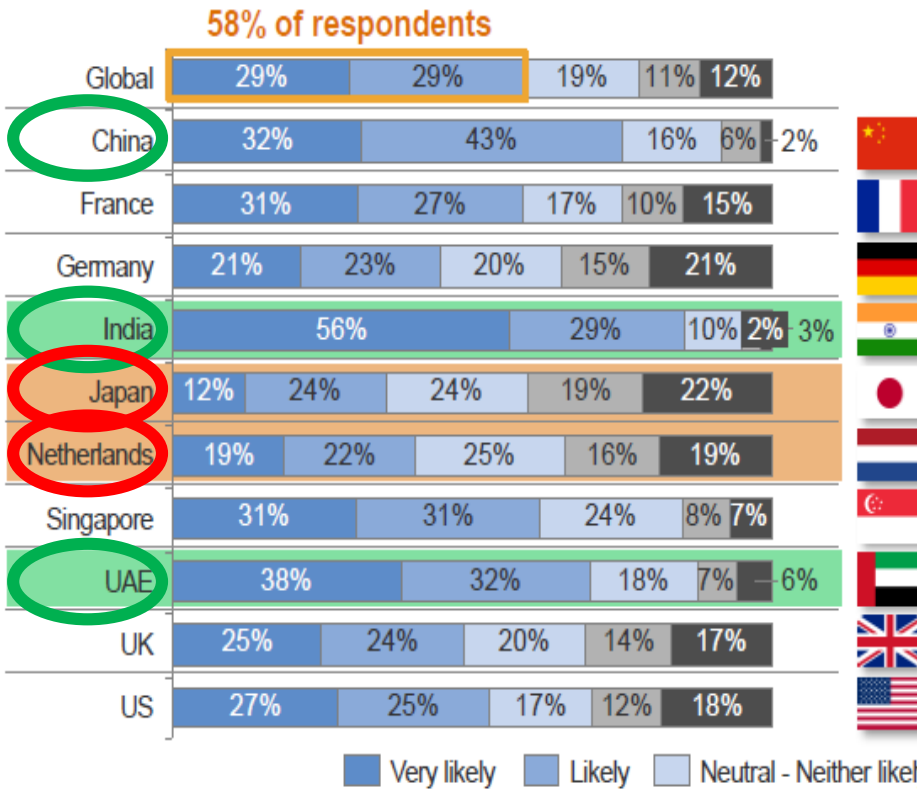
Public Acceptance - Trust of AVs



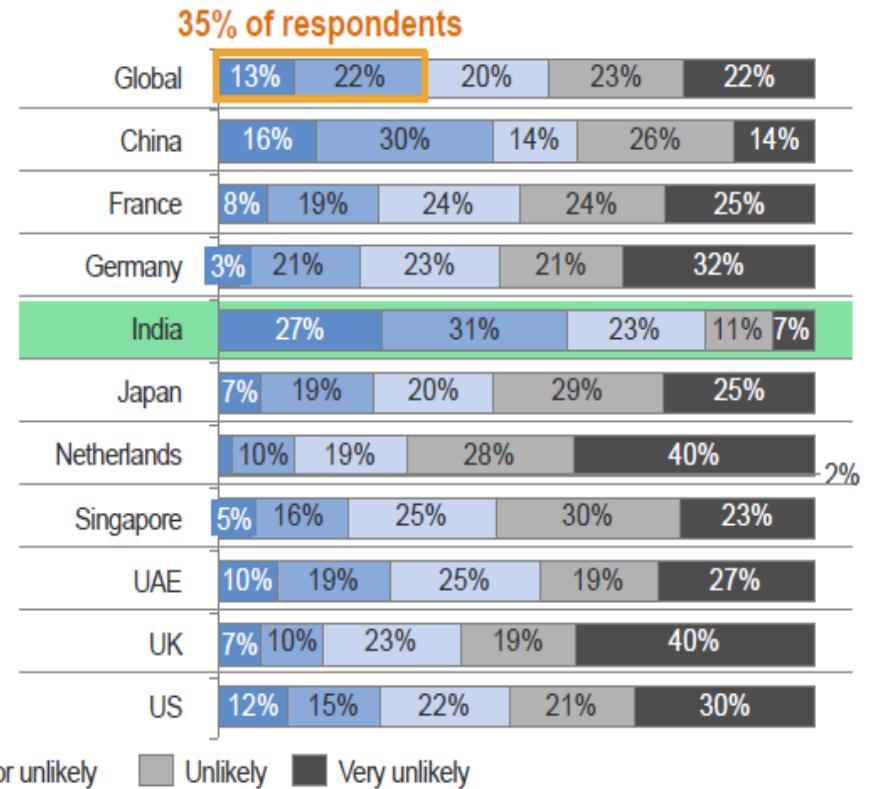
58% say they would take a ride in a fully self-driving car

... but only 35% of parents would let their children ride alone in one

In % of respondents per country



In % of respondents per country

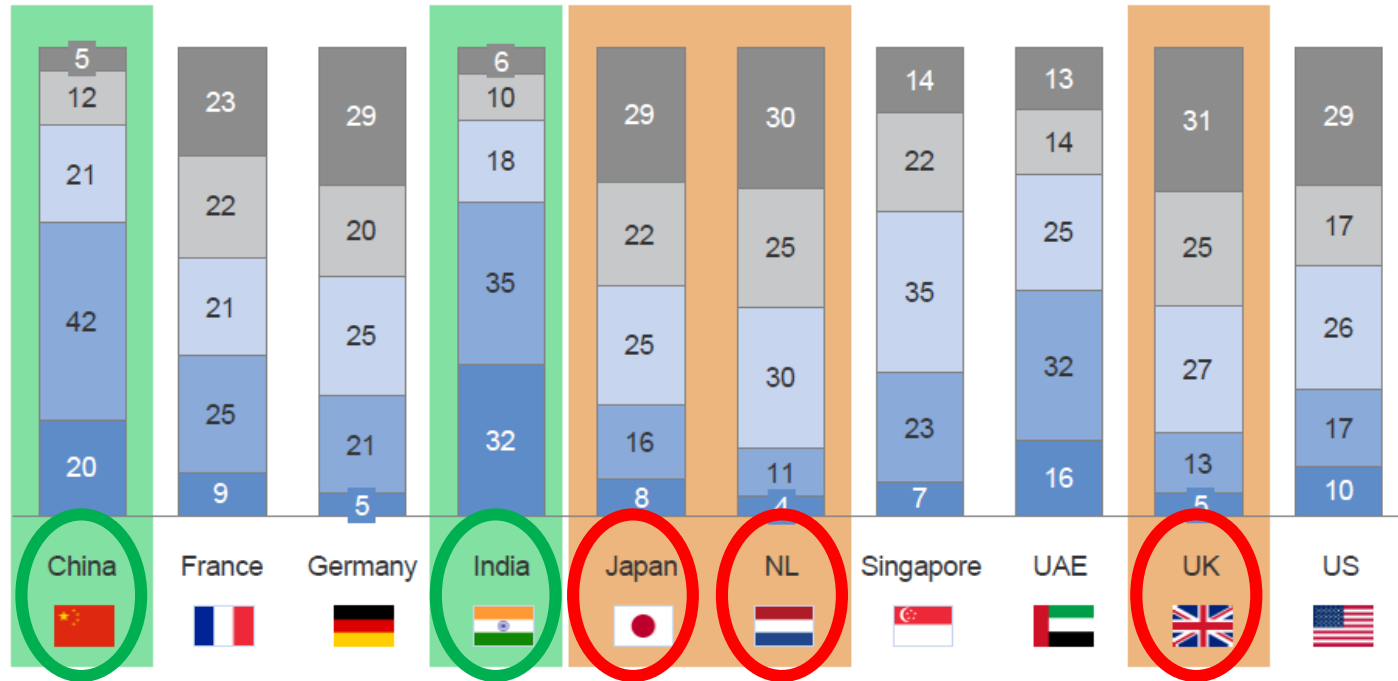


Source: World Economic Forum/Boston Consulting Group, 2015.

Public Acceptance - Shared Use



In % of respondents per country



Source: World Economic Forum/Boston Consulting Group, 2015.

Political Support



Political Support



“Helsinki announces plans to transform its existing public transport network into a comprehensive, point-to-point ‘mobility on demand’ system by 2025”

– July 10, 2014 · theguardian.com

Uber stops San Francisco self-driving pilot as DMV revoked registrations

– December 21, 2016 Techcrunch.com

Gov. Doug Ducey welcomes Uber self-driving cars with open arms

– December 23, 2016 · The Arizona Republic

Influencing a Shared Model



- **Economics will strongly influence viability**
- **Unless we see quick, definitive actions by cities or transit agencies, this WILL be driven by consumer preference and pricing**
- **Shared use will likely not work in all areas or for all needs, so there will likely still be a strong market for privately-owned AVs**
- **Public acceptance will likely not only vary regionally, but even within regions**
- **AV-only facilities or zones will be needed to permit smaller, lighter vehicles**

Factors Driving Where Shared Mobility Will Land First

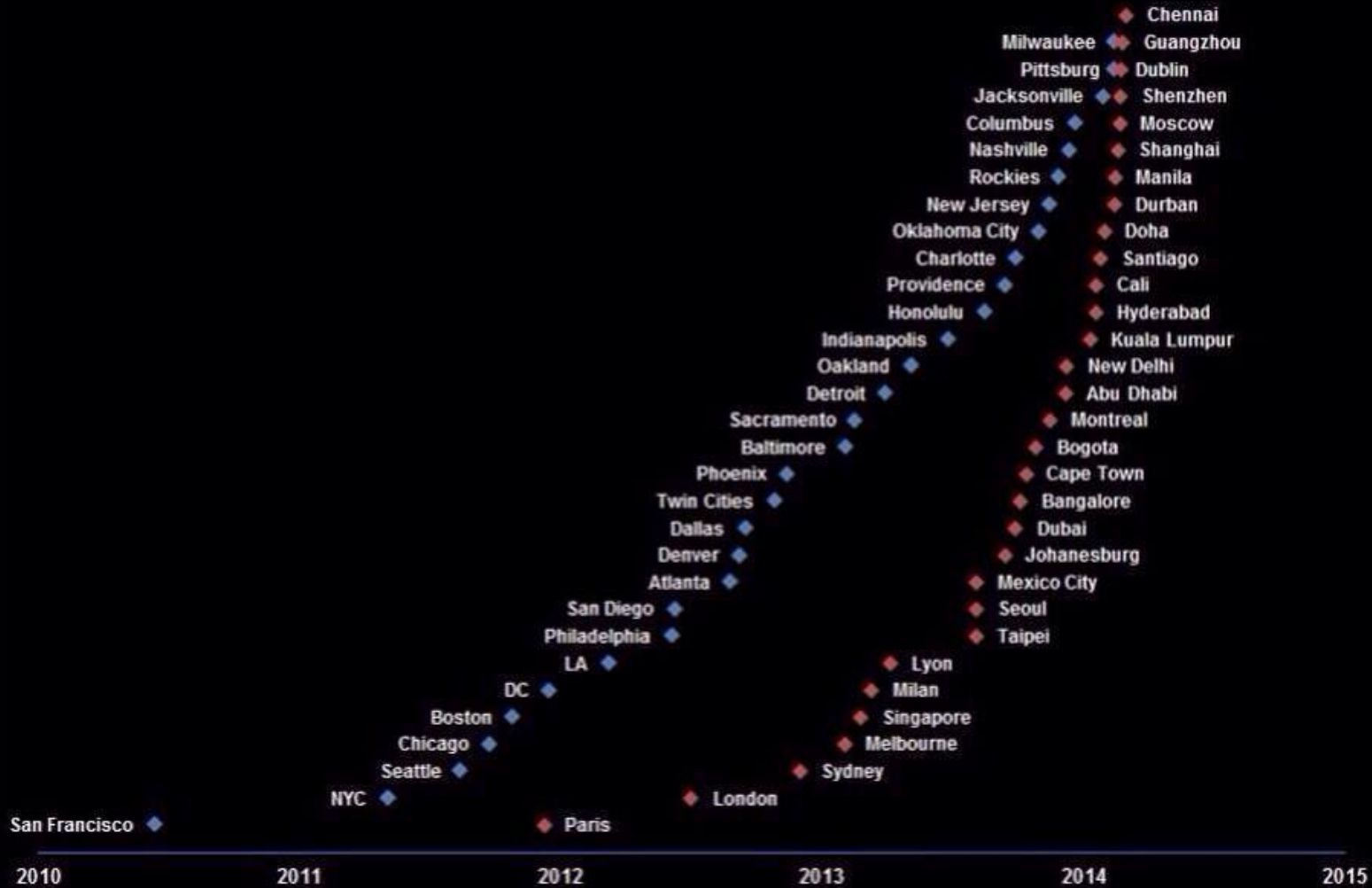


- **Weather**
- **Economics**
- **Market**
 - **Density**
 - **Accustomed to Sharing**
 - **Tech-savvy**
 - **Wealth**
- **Political Support**
 - **Infrastructure**
 - **Proactive Deployment**

Influencing a Shared Model



Uber Expansion



Key Unknowns



**Speed of
Technological
Advancement**



Economics



**Public
Acceptance**



Political Support



**Market for a
Shared Model**

Without a clear understanding of the future,
how do we plan?

Key Short-term Challenges in Shaping Policy

- **This is currently being driven by the market**
- **Most regions, cities and transit agencies aren't at the table**
- **Complex issue with lots of moving parts and unknowns, making it difficult to educate or advise leadership and elected officials**
- **Currently lacking the methods and tools to help us better inform the discussion**

Roles and Responsibilities

Topic	Federal	State	Regions	Industry	Academic
Safety	<input checked="" type="radio"/>	<input type="radio"/>		<input type="radio"/>	
Testing	<input checked="" type="radio"/>	<input type="radio"/>		<input type="radio"/>	
Communications and Security	<input checked="" type="radio"/>			<input checked="" type="radio"/>	
Vehicle Licensing		<input checked="" type="radio"/>			
Liability and Insurance		<input checked="" type="radio"/>		<input checked="" type="radio"/>	
Supporting Infrastructure		<input checked="" type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	
Business Models		<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	
Business Regulations		<input checked="" type="radio"/>	<input checked="" type="radio"/>		
Alignment with Planning		<input type="radio"/>	<input checked="" type="radio"/>		
Public Transit Applications		<input type="radio"/>	<input checked="" type="radio"/>		
Enforcement			<input checked="" type="radio"/>		
Ethics					<input checked="" type="radio"/>
Privacy	<input type="radio"/>	<input type="radio"/>			<input checked="" type="radio"/>

Approaches Regions Could Take



Actively Discourage

- Prohibit or Restrict AVs or TaaS

Passive

- Wait and See

- Outfit signals with transmitters
- Map curbside regulations
- Conduct a pilot or demonstration

Actively Encourage

- Tax credits
- Create AV-only zones
- Create AV-only facilities

Approaches Transit Agencies Could Take



Resist

- Attempt to Prohibit or Restrict Shared AVs

Passive

- Laissez-faire

• Partner

Embrace

- Own and Operate
- Partner and Fund

Toronto Experience

Toronto Experience

Driving Changes: Automated Vehicles in Toronto

Discussion paper

David Ticoll
Distinguished Research Fellow
Innovation Policy Lab
Munk School of Global Affairs
University of Toronto

October 15, 2015



Three Scenarios



Ownership Leads



Mixed



Shared Leads

Impacts of Private vs. Mixed vs. Shared

	Private	Mixed	Shared
Collisions	↓	↓	↓
Congestion	↓?	↓?	↓?
Vehicular Mobility	↑	↑	↑
Equitable Mobility	?	↑?	↑?
Cost of Private/Semi-private Vehicular Travel	?	↓	↓
Carpooling	?	↑	↑
Passenger Kilometers Travelled	↑	↑?	↑?
Vehicle Kilometers Travelled	↑	?	↓?
Fixed Route Transit Demand	↓	↓	↓
Active Transportation	↓	?	?
Trend of Intensification	↓	?	?
Parking Demand	?	↓	↓
Right-of-way allocated for vehicles	↓	↓	↓
Residential Building/Lot Size	?	↓	↓
Impervious Areas	?	↓	↓

Goals of Cities and Regions

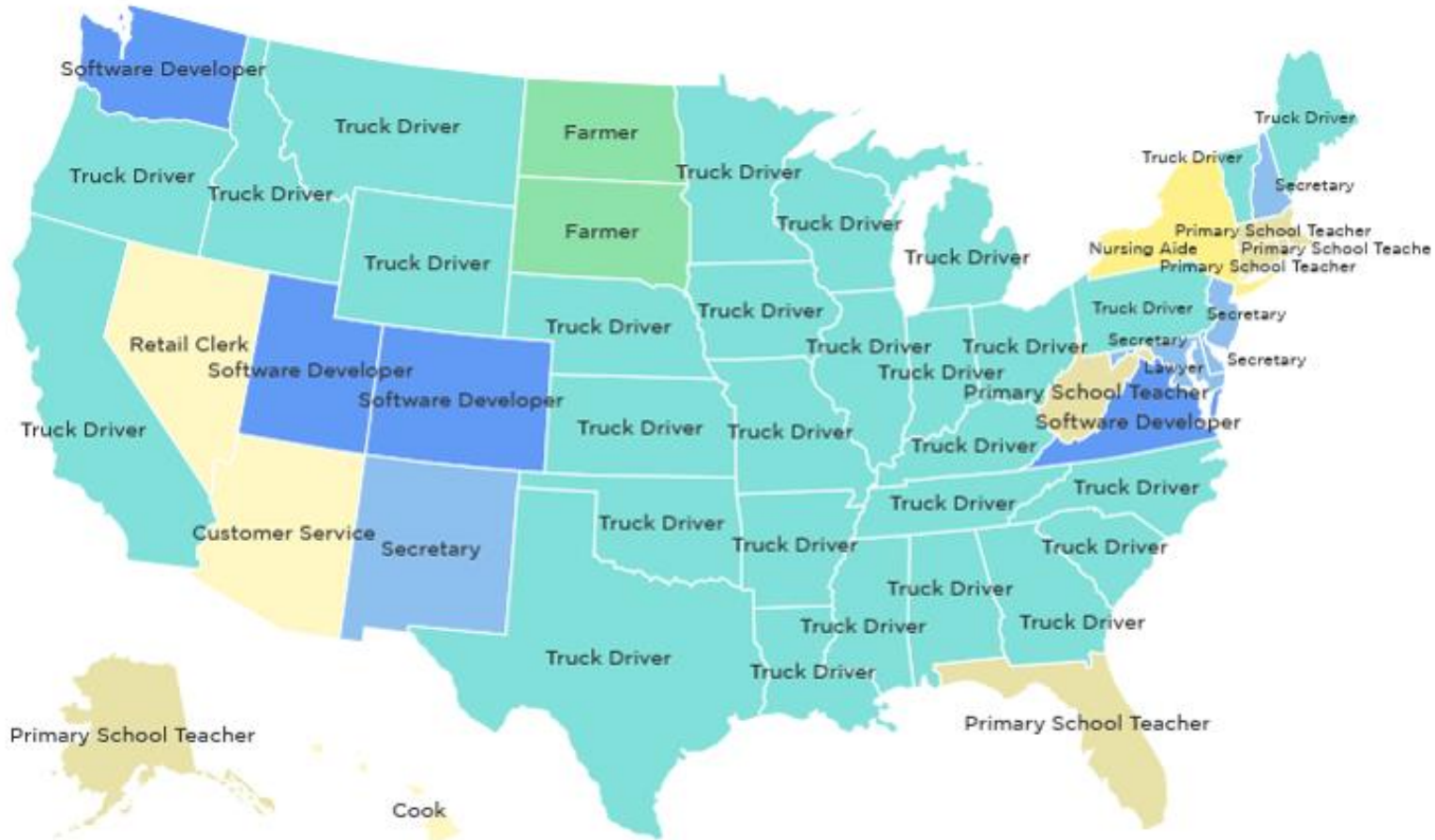
- **Safety**
- **Accessibility**
- **Mobility**
- **Economic Opportunity**
- **Quality of Life**
- **High-Quality Natural and Built Form**
- **Environmental Sustainability**
- **Social Inclusion**
- **Financial Sustainability**

Toronto Working Group

- **Transportation**
- **Economic Development**
- **City Planning**
- **Toronto Transit Commission**
- **Licensing & Standards**
- **Police Services**
- **Parking Authority**
- **Parking Enforcement**
- **Revenue**
- **Employment Services**
- **Fleet**
- **Budget**
- **City IT**
- **Privacy Commission**



Most Common Job (2014)



Source: IPUMS-CPS/ University Of Minnesota

Credit: Quoc Trung Bui/NPR

Approaches Cities Could Take



Actively Discourage

- Prohibit or Restrict AVs or TaaS

Passive

- Wait and See

- Outfit signals with transmitters
- Map curbside regulations
- Conduct a pilot or demonstration

Actively Encourage

- Tax credits
- Create AV-only zones
- Create AV-only facilities

Toronto's Draft Vision Statement

Toronto needs to harness the potential of AVs to help us create the City that we want.

Toronto Transportation Services Work Plan



PREPARING FOR AUTONOMOUS VEHICLES

Divisional Workplan 2016-2018

Toronto Transportation Services Work Plan

GOAL 2

PREPARATION

To prepare for the arrival of AVs no matter when and how they are introduced and adopted.

Objectives	2016	2017	2018
2.1 Improve Understanding and Clarity			
2.1.1 Create and maintain a common lexicon of terms and concepts for consistent understanding.			
2.1.2 Identify and understand the broad range of potential implications of AVs.			
2.1.3 Define the interests of Transportation Services in vehicle automation across all sections and districts.			
2.1.4 Undertake public opinion research to assess and establish baseline attitudes toward AVs, expectations of government, and how AVs may influence travel behaviour and modal choice in the Greater Toronto and Hamilton Area.			
2.1.5 Develop detailed scenarios – ranging from no change, to a completely new transportation paradigm – for consistent forecasting and planning pathways; use these scenarios on a scale of possible to probable.			
2.1.5.1 In partnership with the Organization for Economic Cooperation and Development's International Transportation Forum, undertake a modelling exercise to further develop and refine potential scenarios.			
2.2 Prepare a Foundation			
2.2.1 Improve the management and current function of traffic control devices, particularly signage and pavement markings.			
2.2.1.1 Increase asset management and lifecycle analysis of traffic control devices, particularly signage and pavement markings.			
2.2.1.2 Review and consider the need for pavement markings on local streets.			
2.2.1.3 Improve the visibility of traffic control devices under all weather conditions.			
2.2.2 Work with mapping providers to investigate the potential for AV-supportive mapping to be conducted in Toronto, and determine the appropriate role for Transportation Services and the City.			
2.2.3 Begin to engage with technology providers, automobile manufacturers, and transportation network companies to discuss municipal preparations and potential pathways.			



**Are GTHA
Residents Ready for
Autonomous
Vehicles?**

Survey Overview
November 24, 2016

Sweet, Matthias; Laidlaw,
Kailey; Olsen, Tyler

Scenario Planning

Scenario Planning



**Speed of
Technological
Advancement**



Economics



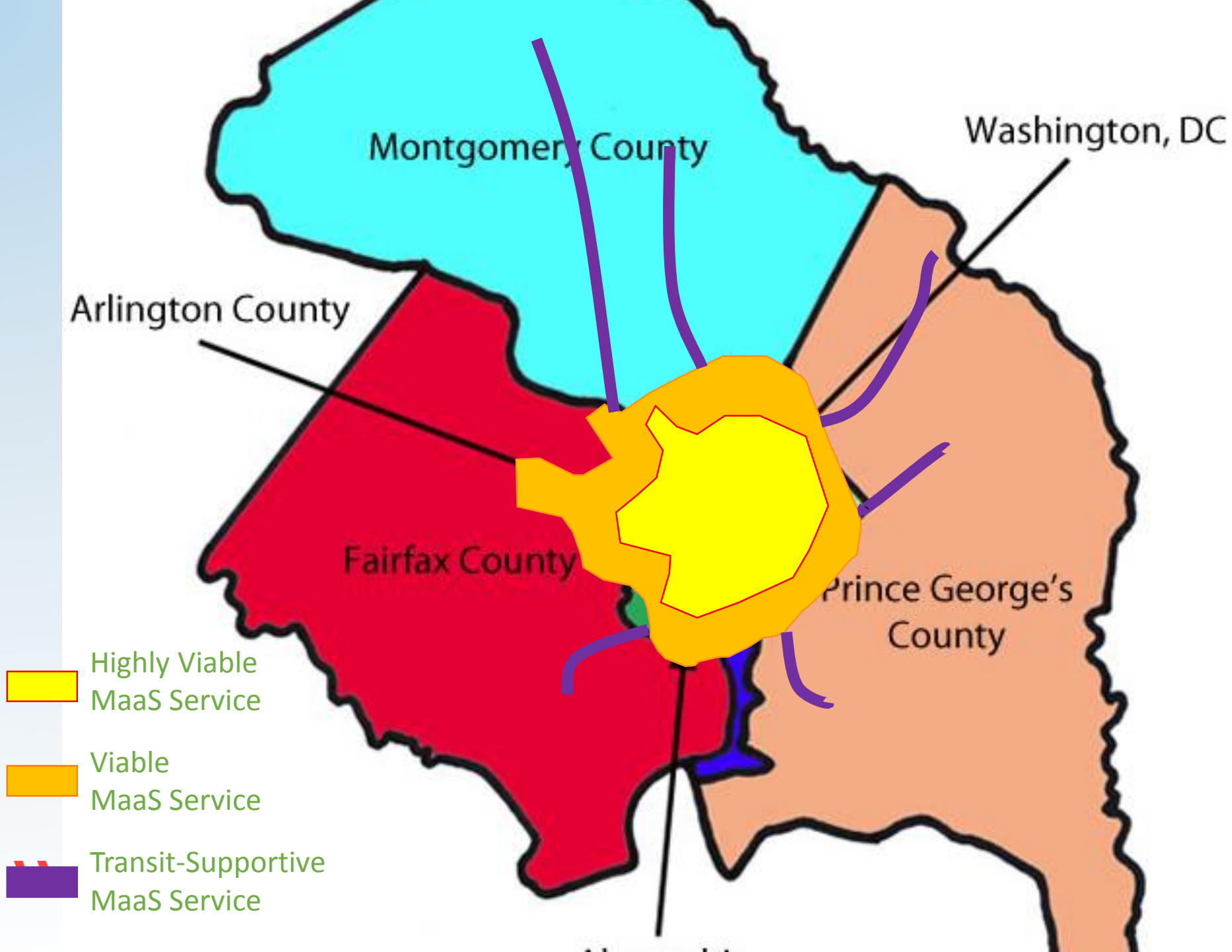
**Public
Acceptance**



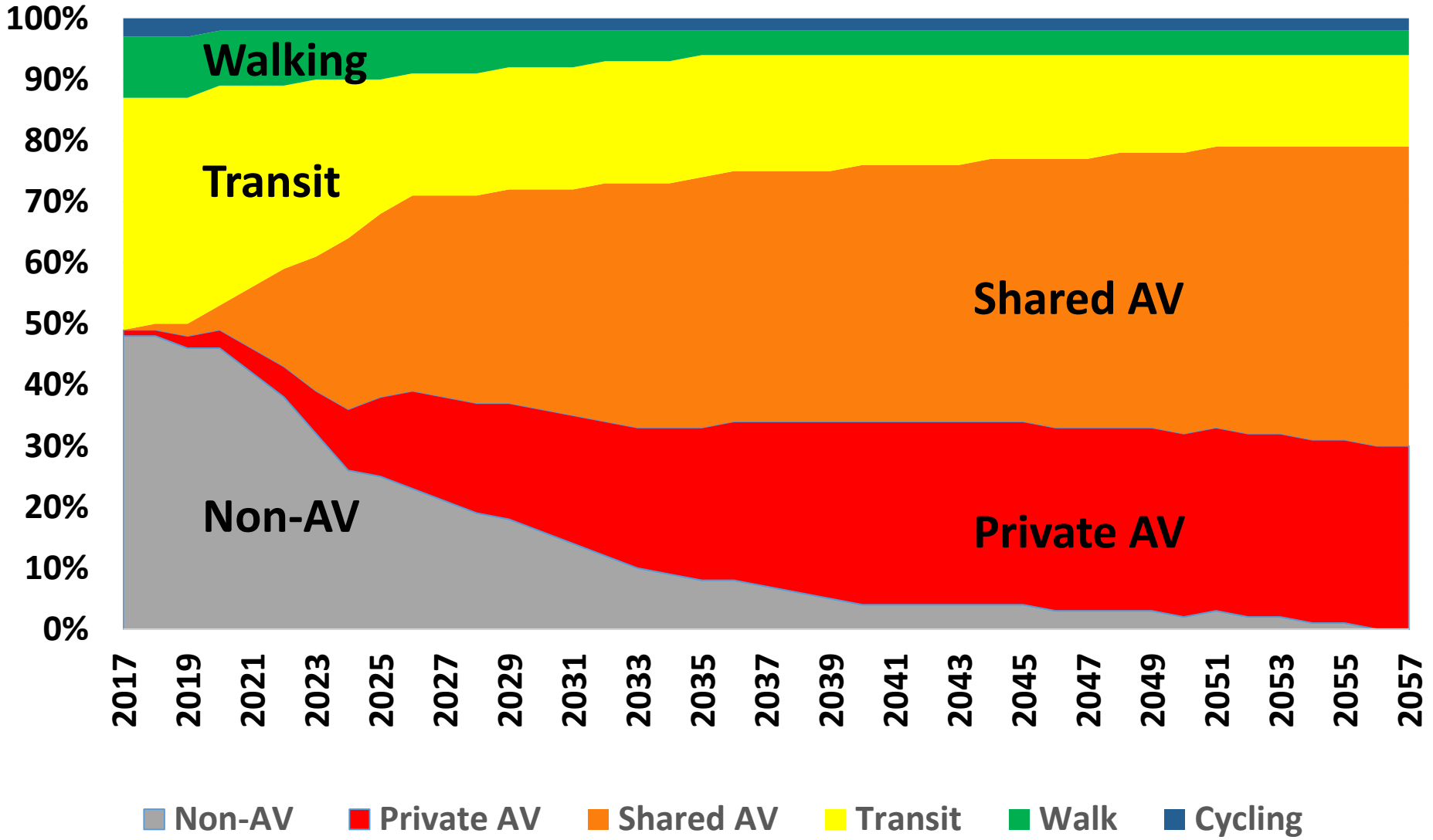
Political Support



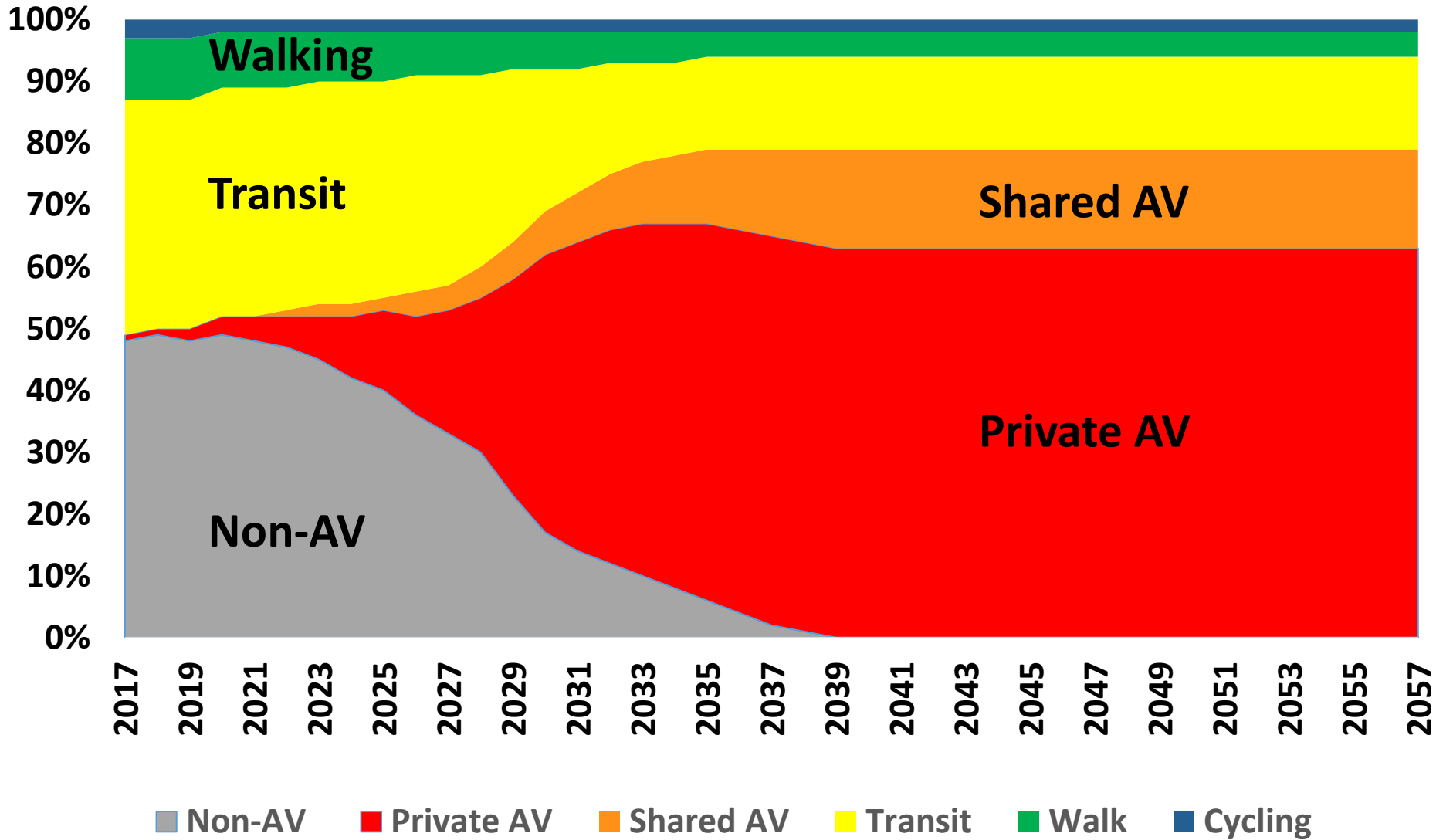
**Market for a
Shared Model**



Scenarios - Shared Leads



Scenarios - Private Leads



Wildcards



**Catastrophic
Event**



**Public Backlash
Regarding
Data and Privacy**

Realities

- **Many planners believe that this will unfold in a thoughtful and controlled way**
- **Unless we see quick, definitive actions by states, transit agencies, and cities this WILL be market-driven by consumer preference and pricing**
- **Conversation is currently being driven by politically-active industries that have HUNDREDS of BILLIONS at stake**
- **Some companies in this space appear to be driven entirely by profit motivations**

What This May Mean for Transit

- **Agencies need to begin to prepare**
- **Expect that major investments will be questioned**
- **Some will advocate that AVs will make transit obsolete**

What this May Mean for MPOs

- **Investment plans may be challenged**
- **Review your goals and tie discussions back to those goals**
- **Begin to develop scenarios that are likely for your region**
- **Investigate the use of modelling tools**
- **Plan, act, assess, tack.....Plan, act, assess, tack.....**
- **Develop a work plan and follow it**

Signs of Promise

- **Regions, transit agencies and cities are becoming engaged**
- **Tools are being developed**
- **Discussion of new funding (and pricing models)**

Takeaways

- **This is coming fast – guide it or respond to it**
- **Cities, regions and transit agencies have a chance to shape this, but need to move**
- **While still many unknowns, we need to start factoring AVs into long-range planning**
- **Don't let the unknowns and complexities paralyze us**

**“The best way to predict
the future is to create it.”**

Resources

Resources

DRIVING TOWARDS DRIVERLESS:

A GUIDE FOR GOVERNMENT AGENCIES



LAUREN ISAAC



Resources



<http://smartdrivingcar.com/GreenLight-092316>

Friday, September 23, 2016



Federal Automated Vehicles Policy: Accelerating the Next Revolution In Roadway Safety

September 2016, "Executive Summary...For DOT, the excitement around highly automated vehicles (HAVs) starts with safety. (p5)

...The development of advanced automated vehicle safety technologies, including fully self-driving cars, may prove to be the greatest personal transportation revolution since the popularization of the personal automobile nearly a century ago. (p5)

...The benefits don't stop with safety. Innovations have the potential to transform personal

Resources



AV Update



nuTonomy is testing its vehicles in Michigan and UK
January 2017

From the Editors

Wishing all our readers and AV Subscribers a very happy and prosperous New Year.

Earlier this month, the Ottawa AV Summit 2017 was held in Kanata, Ontario, hosted by the Kanata North Business Association, CAVCOE and the Conference Board of Canada. The objective was to help the local technology industry better understand the business opportunities and technologies in the AV space and to network with each other. The event was very successful and we had twice as many attendees as we expected.

The Canadian Parliamentary research report "[Automated and Connected Vehicles: Status of the Technology and Key Policy Issues for Canadian Governments](#)" reads very well for the advancements in Canada on the AV front. The report uses a significant amount of source material from the report CAVCOE and the Conference Board of Canada published a year earlier.

Here in Canada, we remain concerned that our very occasional adverse weather (our tongue firmly in cheek) will slow the deployment of AVs on our roads. However, it seems that [Tesla's Autopilot is already accomplished at steering in the snow](#), even without visible lane lines or a

Resources

Adam Jonas, Morgan Stanley

http://linkback.morganstanley.com/web/sendlink/webapp/BMServlet?file=e72626n0-3pka-g002-b8c7-005056013600&store=0&d=1&user=ded82hm7bu07c-2&__gda__=1601757194_55d7b23ee93236041c022c4c70eacd f9#0001&ded82hm7bu07c-0&1601757194_c1c3530231514a8ac2e1c78bdf76871f&0011&ded82hm7bu07c-1&1601757194_45a5104d280513428eb57e473a5220c0



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