



2010 COG Annual Report | 2011 Regional Directory



#### **2010 COG Annual Report**

#### ADA and Limited English Proficiency (LEP)

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COG fully complies with Title VI of the Civil Rights Act of 1964 and related statutes and regulations in all programs and activities. For more information, or to file a Title VI related complaint, visit www.mwcog.org or call 202.962.3200.

Printed on Recycled Paper Directory entries finalized on March 3, 2011.

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#### MEMBER JURISDICTIONS

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44	Arlington County	23	Bowie	
47	Fairfax	24	College Park	
49	Fairfax County	26	Frederick	
52	Falls Church	27	Frederick County	
54	Loudoun County	30	Gaithersburg	
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57	Manassas Park	33	Montgomery County	
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Photo on preceding page: December 14, 2010 TIGER Signing Ceremony. From left to right: District of Columbia Councilmember (and 2011 TPB Chair) Muriel Bowser, City of Alexandria Mayor William Euille, COG Executive Director David Robertson, City of Falls Church Vice Mayor (and 2010 TPB Chair) David Snyder, U.S. DOT Secretary Ray LaHood, District of Columbia Council Chair (and 2010 COG Chair) Kwame Brown, Maryland Transportation Secretary Beverley Swaim-Staley, District Department of Transportation Director Gabe Klein, PRTC Executive Director Alfred Harf, WMATA General Manager Richard Sarles, and COG Director of Transportation Planning Ronald Kirby.



#### FOR MORE THAN 50 YEARS. the Metropolitan Washington Council of Governments, known

as COG, has helped develop regional solutions to such issues as the environment, affordable housing, growth and development, public health, child welfare, public safety, homeland security, and transportation. COG is an independent, nonprofit association comprised of elected officials from 21 local governments, members of the Maryland and Virginia state legislatures, and members of the U.S. Congress.

Policies are set through the COG Board of Directors, the National Capital Region Transportation Planning Board, and the Metropolitan Washington Air Quality Committee. These three boards are responsible for a broad range of issues under the COG umbrella. Supporting committees help shape programs through the dedicated work of a wide array of public servants, from police chiefs to social workers.



#### **COG Board of Directors**

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The Board of Directors is COG's governing body and is responsible for its overall policies, functions, and funds. Board members are appointed each year by the participating local governments and by caucuses of state legislative delegations from the region. The COG Board takes action on committee recommendations, discusses current and emerging regional problems, and receives briefings on issues facing the region. Board meetings are open to the public, and representatives from the media frequently attend. The COG Board meets monthly.

Please visit www.mwcog.org for the latest information on meeting dates and times.

William D. Euille (703) 746-4500

**Metropolitan Washington Council of Governments Corporate Officers** 



VICE PRESIDENT Cathy C. Drzyzgula (301) 258-6310 City of Gaithersburg Council Member



VICE PRESIDENT Vincent C. Gray District of Columbia Mayor

PRESIDENT

Mayor



SECRETARY-TREASURER Sheryl L. Bass (703) 257-8211 City of Manassas Council Member

### COG Vision

Region Forward is our vision. It's a commitment by COG and its 21 member governments, who together seek to create a more accessible, sustainable, prosperous, and livable **National Capital Region.** 

### **COG** Mission

COG's mission is to make Region Forward happen by being a discussion forum, expert resource, issue advocate, and catalyst for action.



### Message from





On January 13, 2010, the COG Board of Directors adopted Region Forward, a new, comprehensive vision plan for the National Capital Region. Over the next several months, each of COG's 21 member governments individually endorsed the shared vision. It was a strong acknowledgement that to meet the challenges facing our growing, tri-state metropolitan region, we must work together more closely and effectively. Regionalism is not always easy. But as we have seen over the past year, collective and focused action by area leaders can produce significant results.



To improve bus transit across our region, our jurisdictions joined forces to submit an application to the U.S. Department of Transportation for a stimulus grant. In February 2010, we were awarded \$58 million in federal funds. To help at-risk families prevent foreclosure, COG and the Nonprofit Roundtable of Greater Washington led a group of public and private sponsors to create the Capital Area Foreclosure Network. To promote job training and creation in the fast-growing healthcare field, COG brought together a diverse group of stakeholders at a workforce development forum.

#### COG Board Of Directors CONTINUED

#### Officers



CHAIR Andrea C. Harrison (301) 952-3864 Prince George's County Council Member



VICE CHAIR Frank J. Principi (703) 792-4646 Prince William County



Supervisor

Michael A. Brown | (202) 724-8105 District of Columbia Councilmember

MAYOR

**District of Columbia** 

Allen Y. Lew | (202) 727-6053 District of Columbia City Administrator

Vincent C. Gray | (202) 727-2980

District of Columbia Mayor

#### Maryland

G. Frederick Robinson | (301) 262-6200 City of Bowie Mayor

Andrew M. Fellows (301) 441-8141 City of College Park Mayor

Randy A. McClement | (301) 600-1380 City of Frederick Mayor

David P. Gray (301) 600-1101 Frederick County Commissioner

Sidney A. Katz | (301) 926-0679 City of Gaithersburg Mayor

Judith F. Davis | (301) 474-8000 City of Greenbelt Mayor

Isiah Leggett | (240) 777-2500 Montgomery County Executive

Valerie Ervin | (240) 777-7960 Montgomery County Council President

Roger Berliner | (240) 777-7828 Montgomery County Vice President

Rushern L. Baker, III | (301) 952-4131 Prince George's County Executive

Karen R. Toles | (301) 952-3690 Prince George's County Council Member

John Britton | (240) 314-8290 City of Rockville Council Member

Bruce R. Williams | (301) 891-7230 City of Takoma Park Mayor

Galen R. Clagett | (301) 858-3436 Maryland General Assembly Delegate

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Sharon Bulova | (703) 324-2321 Fairfax County Chairman

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Sheryl L. Bass | (703) 257-8211 City of Manassas Council Member

Suhas Naddoni | (703) 335-8800 City of Manassas Park Council Member

W. S. Wally Covington | (703) 792-6190 Prince William County Supervisor

James M. Scott | (703) 560-8338 Virginia General Assembly Delegate 7

#### MESSAGE, CONTINUED

To better guide millions of dollars in annual investments, the Emergency Preparedness Council—created by the COG Board updated the region's Homeland Security Strategic Plan.

We must take on tough issues to meet the goals and targets we've set for ourselves in *Region Forward*. This is why we should be pleased that COG teamed up with the Greater Washington Board of Trade to create a task force to review how Metro is governed. The task force's work has been a catalyst for further action by area leaders, and—we hope—a key step toward improving Metro's performance and restoring the public's confidence in the system.

At COG, we believe that regional cooperation lays the foundation for an accessible, sustainable, prosperous and livable future. In the coming year, let's continue moving forward together as one region.

**Andrea C. Harrison** COG Board Chair David J. Robertson

### Region FORWARD



The COG Board of Directors began 2010 by adopting a new vision plan, *Region Forward*. COG staff then conducted extensive outreach at City and County Council meetings throughout

#### www.regionforward.org

the region on the plan and its accessibility, sustainability, prosperity and livability goals. By July, all 21 of COG's member governments had individually endorsed *Region Forward*, marking the first time local governments in the District of Columbia, Maryland and Virginia have agreed to a comprehensive set of shared goals and targets.

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<u>M WCOG</u>

#### **Transportation Planning Board (TPB)**

The National Capital Region Transportation Planning Board (TPB) is the federally designated Metropolitan Planning Organization (MPO) for the region, and plays an important role as the regional forum for transportation planning. The TPB is responsible for developing regional transportation policy and a longrange transportation plan for the metropolitan Washington region, as well as programs that the federal government must approve in order for federal-aid transportation funds to flow to the area. The TPB was created in 1965 by an agreement among local governments and the state departments of transportation in response to the requirements of the Federal Aid Highway Act of 1962. In July 1966, by mutual agreement, the TPB became associated with COG. The TPB meets monthly and has a public comment period during each meeting.

CHAIR

Muriel Bowser | (202) 724-8052 District of Columbia Councilmember

#### VICE CHAIRS Todd M. Turner | (301) 809-3029

City of Bowie Council Member

Lori L. Waters | (703) 777-0204 Loudoun County Supervisor

#### Members

Phil Mendelson | (202) 724-8064 District of Columbia Councilmember

Tommy Wells | (202) 724-8072 District of Columbia Councilmember

Terry Bellamy | (202) 673-6813 District of Columbia Department of Transportation

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Reuben B. Collins II | (301) 645-0550 Charles County Commissioner

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**C. Paul Smith** | (301) 600-1101 Frederick County Vice President

Henry F. Marraffa | (301) 258-6310 City of Gaithersburg Council Member

Rodney M. Roberts | (301) 474-8000 City of Greenbelt Council Member

Marc Elrich | (240) 777-7966 Montgomery County Councilmember

Arthur Holmes | (240) 777-7170 Montgomery County Transportation Director

Eric C. Olson | (301) 952-3860 Prince George's County Council Vice Chair

Haitham A. Hijazi | (301) 883-5600 Prince George's County Public Works and Transportation Director

Phyllis Marcuccio | (240) 314-8290 City of Rockville Mayor

**Colleen Clay** | (301) 891-7100 City of Takoma Park Council Member

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Jennie M. Forehand | (301) 858-3134 Maryland General Assembly Senator

Kerry J. Donley | (703) 746-4500 City of Alexandria Vice Mayor

**Christopher Zimmerman** | (703) 228-3130 Arlington County Chairman

David L. Meyer | (703) 385-7800 City of Fairfax Council Member

**Catherine M. Hudgins** | (703) 478-0283 Fairfax County Supervisor

Linda Q. Smyth | (703) 560-6946 Fairfax County Supervisor

David F. Snyder | (703) 248-5014 Falls Church Vice Mayor

Jonathan L. Way | (703) 257-8211 City of Manassas Council Member

Suhas Naddoni | (703) 335-8800 City of Manassas Park Council Member

John D. Jenkins | (703) 792-4668 PrinceWilliam County Supervisor

Michael C. May | (703) 792-4643 Prince William County Vice Chair



#### REGION FORWARD, CONTINUED

To ensure *Region Forward*'s goals guide future decisions, the COG Board integrated them into the 2011 update of its Strategic Plan. *Region Forward*'s goals are now COG's official vision and COG's mission is to make *Region Forward* happen by being a discussion forum, expert resource, issue advocate, and catalyst for action.

#### **TPB Members** CONTINUED

#### Members, cont.

Garrett Moore | (703) 259-1959 Virginia Department of Transportation

Barbara J. Comstock | (703) 209-3787 Virginia General Assembly Delegate

Patricia S. Ticer | (703) 549-5770 Virginia General Assembly Senator

Nat Bottigheimer | (202) 962-1000 Washington Metropolitan Area Transit Authority

#### **Non-Voting Members**

**Christopher Lawson** | (202) 219-3536 Federal Highway Administration

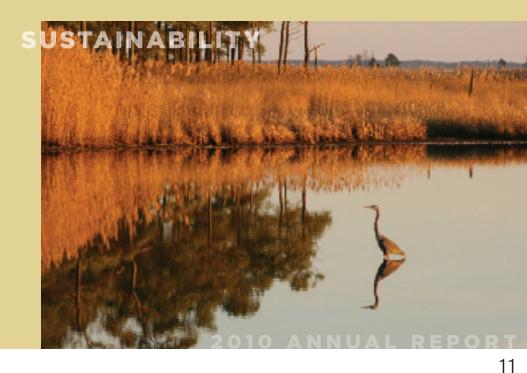
**Letitia A. Thompson** | (215) 656-7100 Federal Transit Administration

Robert Werth | (703) 548-6500 Private Providers Task Force

John V. Cogbill, III | (202) 482-7200 National Capital Planning Commission

H. R. Crawford | (703) 417-8610 Metropolitan Washington Airports Authority

Peter May | (202) 619-7025 National Park Service Assistant Regional Director *Region Forward* is also at the heart of the 2011 COG Board Policy Focus and the 2012 Work Program and Budget, and it has already served as the foundation for a number of grant applications on topics ranging from sustainable communities to affordable housing to climate and energy issues.



### Metropolitan Washington Air Quality Committee (MWAQC)

The Metropolitan Washington Air Quality Committee (MWAQC) is the entity certified by the mayor of the District of Columbia and the governors of Maryland and Virginia to prepare an air quality plan for the Washington Metropolitan Area under the Federal Clean Air Act Amendments of 1990. In executing its responsibilities, MWAQC coordinates air quality planning activities among COG and other external committees and the Transportation Planning Board, reviews policies, resolves policy differences, and adopts a regional air quality plan for transmittal to the District of Columbia, Maryland, and Virginia. MWAQC meets six times a year and has a public comment period during each meeting.

#### CHAIR

**Redella S. Pepper** | (703) 746-4500 City of Alexandria Council Member

VICE CHAIR John Britton | (240) 314-8290 City of Rockville Council Member

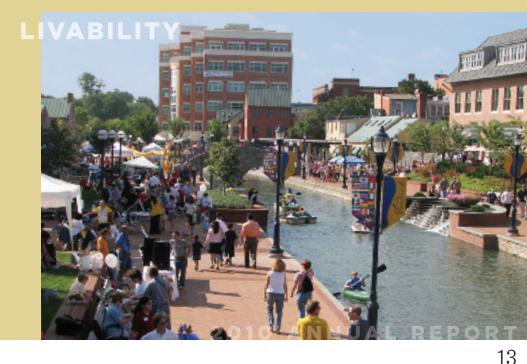
VICE CHAIR Jay Fisette | (703) 228-3130 Arlington County Board Member

VICE CHAIR Phil Mendelson | (202) 724-8064 District of Columbia Councilmember



#### REGION FORWARD, CONTINUED

Throughout the coming year, COG will work with its member governments to build on the progress made in 2010. COG revamped its Metropolitan Development Policy Committee to become the *Region Forward* Coalition, which will oversee the vision plan's implementation. The coalition will create stronger regional partnerships through a large and diverse membership of local, state, and federal government officials, COG/TPB committee members, and stakeholders from area businesses, nonprofits, and philanthropic, advocacy and community-based organizations. The coalition will also be responsible for updating COG's Regional



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#### MWAQC CONTINUED

#### Members

**Christophe Tulou** (202) 535-2600 District Department of the Environment

**Steve Weems** | (410) 535-1600 Calvert County Commissioner

Marcus Afzali | (240) 487-3501 Ext. 1507 City of College Park Council Member

Karen Lewis Young | (301) 600-1382 City of Frederick President Pro Tem

**David P. Gray** | (301) 600-1101 Frederick County Commissioner

Leta Mach | (301) 474-8000 City of Greenbelt Council Member

Keith Levchenko<sup>\*</sup> | (240) 777-7944 Montgomery County Council

Robert Hoyt | (240) 777-7700 Montgomery County Environmental Protection Director

Will A. Campos | (301) 952-4436 Prince George's County Council Member Samuel E. Wynkoop, Jr. | (301) 883-5812 Prince George's County Environmental Resources Department Director

Marvin Holmes | (410) 841-3098 Maryland General Assembly Delegate

Paul G. Pinsky\* | (301) 858-3155 Maryland General Assembly Senator

Steven C. Stombres | (703) 385-7800 City of Fairfax Council Member

**Sharon Bulova** | (703) 324-2321 Fairfax County Chairman

John C. Cook | (703) 425-9300 Fairfax County Supervisor

Linda Q. Smyth | (703) 560-6946 Fairfax County Supervisor

David F. Snyder | (703) 248-5014 City of Falls Church Vice Mayor

Scott K. York | (703) 777-0204 Loudoun County Chairman J. Steven Randolph | (703) 368-4732 City of Manassas Council Member

John T. Stirrup | (703) 792-6195 Prince William County Supervisor

Adam Ebbin | (703) 549-8253 Virginia General Assembly Delegate

Mary Margaret Whipple | (703) 538-4097 Virginia General Assembly Senator

Vacant Seats: Bowie, Charles County, Gaithersburg and Takoma Park

#### **State Air Management Officials**

**Cecily Beall** | (202) 535-2626 District of Columbia Air Quality Division

George (Tad) Aburn | (410) 537-3255 State of Maryland Department of the Environment

Mike Dowd | (804) 698-4284 Commonwealth of Virginia Department of Environmental Quality

#### **State Transportation Officials**

Maurice Keys\* | (202) 671-2730 District of Columbia Department of Transportation

Howard Simons | (410) 865-1296 Maryland Department of Transportation

Garrett Moore | (703) 259-2737 Virginia Department of Transportation

### **21** Jurisdictions Have Endorsed

### Region Forward

#### **REGION FORWARD, CONTINUED**

Activity Centers, which play a central role in achieving Region Forward's goals and targets, as well as supervising progress reports on targets and performance measures.

COG has also embarked on an energetic outreach campaign for the initiative. It launched a web site and blog, RegionForward.org, as well as Facebook and Twitter pages, at the December 2010 Annual Meeting to build support for the plan and engage area residents and stakeholders in a conversation about transportation, environmental, growth and development issues. RegionForward.org has already been referenced in media stories and popular local blogs and has featured blogs by stakeholders, experts, and area leaders.

#### **City of Greenbelt** 3/8/10

**Arlington County** 3/16/10

**City of Frederick** 3/18/10

**City of Takoma Park** 3/22/10

**City of Alexandria** 3/23/10

**Fairfax Countv** 3/23/10

**City of Bowie** 4/5/10

**City of Falls Church** 4/12/10

**City of College Park** 4/13/10

**City of Fairfax** 4/13/10

4/20/10

**City of Gaithersburg** 

4/19/10 **Loudoun County** 

**Frederick County** 4/27/10

**Montgomery County** 4/27/10

**City of Rockville** 5/3/10

**City of Manassas Park** 5/4/10

**Prince William County** 6/1/10

**Town of Bladensburg** 6/14/10

**District of Columbia** 6/15/10

**City of Manassas** 7/12/10

**Prince George's County** 7/13/10

#### **COG Policy Committees and Advisory Bodies**

#### **Chesapeake Bay and Water Resources Policy Committee (CBPC)**

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CBPC advises the COG Board on the Chesapeake Bay Program activities and other regional water quality issues. It focuses on developing proactive Bay policies on behalf of the COG membership, as well as communicating with COG member jurisdictions on Bay Program activities. Its membership includes representatives from COG's member governments.

#### **Climate, Energy and Environment Policy Committee (CEEPC)**

CEEPC advises the COG Board on climate change, energy, green building, alternative fuels, solid waste and recycling issues and supports the implementation of the National Capital Region Climate Change Report. Its membership includes representatives from COG's member governments, state environmental, energy, and transportation agencies, state legislatures, the Air and Climate Public Advisory Committee, federal and regional agencies, electric and gas utilities, environmental organizations, business organizations, and members of the academic community.

#### **Human Services and Public Safety Policy Committee (HSPSPC)**

HSPSPC advises the COG Board on law enforcement, fire and rescue services.

affordable housing, health and human services, foster care, substance abuse, and mental health. Its membership includes elected officials, department managers and directors from COG's member governments.

#### **National Capital Region Emergency Preparedness Council (EPC)**

The EPC oversees and supports the implementation of the Regional Emergency Coordination Plan, coordinates activities of emergency support groups, and develops emergency preparedness training with the Chief Administrative Officers Committee and state/federal Senior Policy Group. Its membership includes area elected officials and senior representatives of federal, state, nonprofit, and private sector stakeholders.

#### **Region Forward Coalition**

The *Region Forward* Coalition oversees and supports the implementation of the Region Forward vision plan. Its membership includes area government officials and stakeholders from area businesses. nonprofits, and philanthropic, advocacy, and community-based organizations. (The Metropolitan Development Policy Committee was reorganized/expanded in January 2011 to become the Coalition.)

#### **COG Public/Private Partnerships**

#### Anacostia Watershed Restoration Partnership

The Partnership was created by COG to guide the restoration of the river in the District of Columbia and suburban Maryland. Its Leadership Council consists of the Mayor of the District of Columbia, the Governor of Maryland, the County **Executives of Montgomery and Prince** George's Counties and two high-level federal agency officials. www.anacostia.net

#### **Capital Area Foreclosure Network** (CAFN)

CAFN was created by COG and the Nonprofit Roundtable of Washington to prevent foreclosures by working with at-risk residents and housing counselors. Its leadership includes representatives from local governments, grassroots organizations, funders, and large national institutions such as NeighborWorks America, the Federal Reserve Bank of Richmond, Fannie Mae and Freddie Mac. www.cafn.org

#### **Clean Air Partners**

Clean Air Partners, a volunteer, nonprofit, public-private partnership, seeks to improve health and the quality of life in the Washington and Baltimore metropolitan regions by educating the public to take voluntary action to reduce ground-level ozone and particle pollution, and to reduce exposure to ozone. It was created by COG and the Baltimore Metropolitan Council. www.cleanairpartners.net

#### Washington Area Housing Partnership (WAHP)

The WAHP, a regional public-private housing partnership, seeks to preserve and expand the supply of affordable housing for low and moderate income families. It convenes regional leaders, researches local housing policies, provides technical assistance to nonprofit organizations and local governments, and advocates for expanding affordable housing opportunities. www.wahpdc.org

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#### A full listing of COG Committees can be found at www.mwcog.org/committee.



### Capital Area RECLOSURE NETWORK

COG and the Nonprofit Roundtable of Greater Washington created the Capital Area Foreclosure Network (CAFN) in April 2010 to help combat the region's foreclosure crisis. At its official launch during the COG Board of Directors meeting, CAFN presented data from the Urban Institute that showed the region's overall foreclosure rate was 2.9 percent and that mortgages 30 days or more delinquent accounted for 9.5 percent of all mortgages. The data also showed that the problem was not isolated to any one part of the region.

#### **Public Input**

The COG Board of Directors, Transportation Planning Board (TPB), and Metropolitan Washington Air Quality Committee (MWAQC) hold open meetings that area stakeholders, residents, and members of the media are welcome to attend. In addition, TPB and MWAQC have public comment periods during each meeting as well as advisory committees representing members of the public.

#### Air and Climate Public Advisory Committee (ACPAC)

ACPAC advises MWAQC on air quality planning and the Climate, Energy and Environment Policy Committee on climate and energy issues and initiatives. ACPAC meets on the third Monday of the month from 5:30 pm-7:30 pm at COG.

#### Transportation Planning Board's Citizens Advisory Committee (CAC)

The CAC promotes public involvement in transportation planning for the region and provides independent, region-oriented citizen advice to the TPB on transportation plans and issues. *CAC meets on Thursdays preceding the regular meetings of the TPB, beginning at 6 pm at COG. Special outreach meetings are also held throughout the year at different locations across the region.* 

#### **COG Administrative Staff**

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TRANSPORTATION PLANNING DIRECTOR Ronald F. Kirby | (202) 962-3310 rkirby@mwcog.org

#### Information Numbers

Air Quality Hotline (202) 962-3299 (May-Sept.)

Commuter Connections 1-800-745-RIDE

Foster Care Hopeline 800-669-HOPE

Wednesday's Child 800-TO-ADOPT-ME

WiseWater Use Hotline (202) 962-3755

A full staff listing is available at www.mwcog.org/contact/staff.

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#### FORECLOSURE, CONTINUED

From Prince George's County in Maryland to Prince William County in Virginia, foreclosures have been negatively impacting



area families and neighborhoods and overwhelming the housing counselors and others that work with them.

Chuck Bean, Executive Director of the Nonprofit Roundtable of Greater Washington, said "By working together we—nonprofits, governments, banks, and others—can solve problems that none of us can solve alone. CAFN is going to be a benefit to on-theground providers and to the people who need their help." CAFN's leadership includes representatives from local governments, grassroots organizations, funders, and large

national institutions such as NeighborWorks America, the Federal Reserve Bank of Richmond, Fannie Mae and Freddie Mac. During its first year, CAFN embarked on an active agenda. It supported organizations and local coalitions working with at-risk residents by hosting dozens of events for hundreds of homeowners, housing counselors, and realtors. It urged at-risk residents to get help through a public outreach campaign featuring over a thousand bus ads and tens of thousands of brochures. CAFN also researched and analyzed data to better target its resources to prevent foreclosures.

CAFN also established a Foreclosure Prevention Fund to support



counseling agencies and, in January 2011, awarded \$160,000 to seven local nonprofit organizations to expand or maintain their foreclosure prevention programs. The creation of the fund was motivated by a CAFN survey that found housing counselors were only able to work with 20,000 at-risk clients in 2009, while more than 148,000 mortgages in the region were delinquent or in foreclosure.

#### 2010 ANNUAL REPORT

**District** of Columbia

#### **District of Columbia**

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John A.Wilson Building (WB) 1350 Pennsylvania Avenue, NW Washington, DC 20004-3001 (202) 737-4404 7 a.m.-7 p.m. www.dc.gov

The Mayor and Council serve staggered four-year terms. Next general election: November 2012

#### **Mayor of the District of Columbia**

MAYOR Vincent C. Gray (D) | (202) 727-2980 WB 6th Floor vincent.gray@dc.gov

CHIEF OF STAFF TO MAYOR Gerri Mason Hall | (202) 727-2643 WB 310 gerri.hall@dc.gov

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Tommy Wells (D)Ward 6 | (202) 724-8072 WB 408 twells@dccouncil.us

SECRETARY TO THE COUNCIL Nyasha Smith | (202) 724-8080 WB 5 nsmith@dccouncil.us

#### Administration

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### WMATA GOVERNANCE

**In response to growing concerns** that significant shortcomings in the Washington Metropolitan Area Transit Authority's governance structure have contributed to a serious decline in Metro's performance, COG and the Greater Washington Board of Trade created a Joint WMATA Governance Review Task Force.

The Task Force was comprised of 18 current and former elected officials, government managers, and business leaders. It met 16 times over five months and received input from dozens of officials, stakeholders, and experts, including current and former WMATA Board members and General Managers. The Task Force also received public comment, reviewed scholarly articles and studies, and examined governance arrangements for WMATA and other transit and multi-state public sector organizations.

#### 2010 ANNUAL REPORT

#### District of Columbia CONTINUED

#### Administration, cont.

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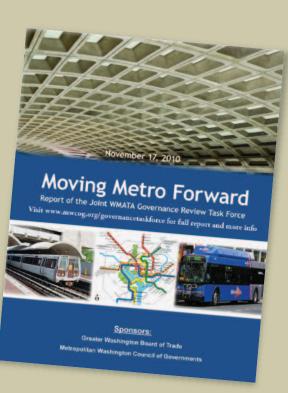
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#### GOVERNANCE, CONTINUED

On November 17, 2010, the Task Force released its report, *Moving Metro Forward*, during a press conference at COG. The Task Force found that the governance structure that may have been appropriate for WMATA to build a new transit system in the 1960s is not appropriate to operate today's mature system. It found that the current structure does not promote accountability or regional cohesion and, in a number of areas, WMATA is out of step with best practices employed by other transit agencies. The Task Force recommended specific changes to improve delineation of responsibilities at WMATA, the composition of the WMATA Board, the role of the Board Chair, and decision-making by the WMATA Board. It proposed that these changes be carried out by WMATA's Signatories, Appointing Authorities, and Board.

Less than a week after the Task Force released its report, Virginia Governor Bob McDonnell, Maryland Governor Martin O'Malley, and D.C. Mayor-elect Vincent Gray issued a joint statement that they were "committed to working together to advance the implementation of the Task Force's recommendations." In January 2011, after a 45-day review of the Task Force report as well as the

WMATA Riders Advisory Council's governance report, the three state Departments of Transportation released a plan and schedule for reforming WMATA. In 2011, COG will continue to engage area leaders and stakeholders on the Task Force's findings and recommendations, track the progress of the reform effort. and provide



assistance as needed to the states, appointing authorities, WMATA Board, and others involved in WMATA governance reform.

#### 2010 ANNUAL REPORT

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Maryland

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The mayor serves a two-year term. Council members serve four-year terms. Next election: October 2011

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22

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### TPB**SCENARIO** STUDIES

The National Capital Region Transportation Planning Board (TPB) unveiled new scenario studies in 2010 showing the possibility for dramatic changes in how the region gets around. The first of the two scenario studies, aptly-titled "What Would It Take?" examined what it would take to achieve aggressive regional climate change goals in the transportation sector. It identified actions needed to meet the region's greenhouse gas emissions reduction goals as adopted in the *National Capital Region Climate Change Report* and *Region Forward*.

"What Would It Take?" highlighted several strategies to meet these goals, noting however, that while the successful execution of all the strategies proposed in the study would result in significantly reduced emissions, the reduction would still fall 8.75 percent short of the 2030 goals. The study thus suggests that the region could "express support for high-payoff measures that require federal action," such as increased fuel efficiency standards for heavy duty vehicles and increasing efficiency standards for passenger vehicles to 55 mpg by 2030.



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#### Bowie CONTINUED

#### Administration, cont.

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Next election: November 2011

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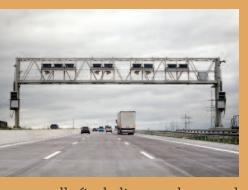
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#### SCENARIO STUDIES, CONTINUED



In the second scenario study, the "CLRP Aspirations," the TPB examined two scenarios and measured their impact on driving, congestion, transportation mode share, and air pollution. The "full scenario" looked at the effects of implementing a 1,650-mile regional system of priced lanes or

tolls (including new lanes and conversions of existing lanes), a region-wide 500-mile Bus Rapid Transit (BRT) system, and changes in land use policies to promote denser, transit-oriented development. The second scenario looked at the effects of making just the land use changes without introducing the priced lanes or BRT.

Under the full scenario, the amount of driving increases while congestion decreases significantly. Bicycling, walking, and transit use all increase significantly, and carpooling experiences a small uptick. Bicycling, walking, and transit trips increase significantly in the second scenario as well, while the amount of driving decreases and congestion increases slightly. Multiple targets in *Region Forward*  are centered on the intersection of land use and transportation, with the aim of increasing the share of trips by transit, walking, and biking, while reducing vehicle miles traveled and greenhouse gas emissions.

"These scenarios help us ask some fundamental questions about how to dramatically improve the performance of the region's transportation system," said Falls Church Vice Mayor and 2010 TPB Chair David Snyder. "We can use the results of these studies to understand the potential role of each of the components —land use, tolls, and more transit."



#### 2010 ANNUAL REPOR

#### **Frederick**

#### City Hall

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The Mayor and Aldermen serve four-year terms. Next general election: November 2013

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<u>Marylanc</u>



In January 2010, the COG Board of Directors agreed to make economic and workforce development a top priority for the year. District of Columbia Chairman and 2010 COG Chair Kwame Brown led the Board's focus in this area, noting that although these are not traditional issue areas for COG, economic recovery and job growth are a primary focus for all leaders given the difficult economic situation. Region Forward contains multiple targets related to economic and workforce development, many of which focus on improving education outcomes, diversifying employment, and increasing access to vocational training and graduate education.

#### **2010 ANNUAL REPORT**

#### Frederick County CONTINUED

#### Administration

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#### JOBS, CONTINUED

Actions taken to counter the current economic malaise will also make the region more competitive —nationally and globally—in the long term. Understanding this, in January 2010, the Board



adopted *Closing the Gaps to Build the Future*, a COG report on improving workforce development in metropolitan Washington. One of the immediate recommendations was to convene a large forum of

stakeholders from business, education, workforce development, and economic development to discuss the *Closing the Gaps* report in the context of a particular field. COG chose health care, which is projected to be a major growth sector over the next decade, and held "United for Jobs: A Forum on Careers in Health" on June 3, 2010. Workforce and health experts attended the forum, pointing out that metropolitan Washington lags slightly behind the national average in developing new jobs in the fast-growing health care sector, even though the region has produced jobs in other sectors at twice the national rate. Regional leaders were called upon to increase funding for community colleges to prepare candidates for jobs in new areas of the health care sector, such as health information management, and to help colleges and universities create more clinical training facilities. Participants also encouraged philanthropic organizations to support more scholarships for prospective students in health care related fields.

"We have an opportunity here in metropolitan Washington to develop the most competitive healthcare workforce in the country. We are home to one of the nation's strongest economies and we have fantastic academic and research institutions. But for all of our strengths, we don't have a regional workforce strategy," said Brown. "We are better positioned to prosper—especially in this time of limited resources—if we band together as a region."

#### 2010 ANNUAL REPORT

<u>Maryland</u>

#### Gaithersburg

#### City Hall

30

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#### **City Council**

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### ONAL DIRECTORY

### SUSTAINABILITY



Sustainability is a concept that is becoming increasingly embedded into the work program of many organizations, including COG. As a fundamental part of *Region Forward*, sustainability will be a

driving focus for COG's work, ranging from land use to air quality to watershed restoration to climate and energy issues.

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#### Greenbelt CONTINUED

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#### 2010 ANNUAL REPOR

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# Maryland

#### SUSTAINABILITY, CONTINUED

In January 2010, COG's Climate, Energy, and Environment Policy Committee (CEEPC) adopted the 2012 Climate Action Workplan, which incorporated the goals and targets of the *National Capital Region Climate Change Report* and *Region Forward*. CEEPC's top priorities in 2010 were to develop a system for tracking progress toward greenhouse gas reduction goals, to have 50 percent or more of COG's jurisdictions preparing greenhouse gas inventories, and to develop partnerships to fund and implement a regional climate and energy public education campaign. CEEPC is anticipating the completion of a progress report on its 2012 Action Plan in 2011.

In October 2010, the U.S. Environmental Protection Agency (EPA) announced that metropolitan Washington was one of eight regions nationwide chosen to receive technical assistance from the agency to promote sustainable growth and development issues. The EPA will assist COG and its members in integrating climate change adaptation into local and regional planning. The winning project, submitted by COG, was based on *Region Forward* and the *National Capital Region Climate Change Report*. "Now that all 21 of COG's member governments have endorsed *Region Forward*, it's time to implement the plan. The challenges posed by climate change demand that we develop adaptation strategies that will ensure the sustainability of our region," said Arlington County Board Member Jay Fisette, who also serves as CEEPC Chairman.

Also, in collaboration with the International Council for Local Environmental Initiatives (ICLEI), COG hosted two training sessions on preparing greenhouse gas inventories for government operations and the wider community. Participants received information on the available sources of data on greenhouse gases, as well as the methods and tools needed to prepare an inventory.

The WE CAN campaign was launched as a pilot program in 2010. WE CAN, which stands for Wise Energy by Capital Area Neighbors, is a community challenge program that encourages area residents to reduce energy use by offering rewards and fostering friendly competition. Over 300 households in the three pilot communities have joined the online campaign to reduce their energy use.

#### 2010 ANNUAL REPORT

Maryland

#### Montgomery County CONTINUED

#### **Montgomery County Council, cont.**

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### Homeland Security ATEGIC PLAN

Nine years after the 9/11 terrorist attacks, the National Capital Region Emergency Preparedness Council adopted an update to the Homeland Security Strategic Plan for the National Capital Region. The plan was a major collaborative effort, produced by government, nonprofit, and private sector officials, and will guide regional disaster preparations for the next five years, including how millions in federal grant funds will be spent.

#### 2010 ANNUAL REPORT

#### **Prince George's County**

County Administration Building (CAB) 14741 Governor Oden Bowie Drive Upper Marlboro, MD 20772-3050 (301) 952-4131 8:30 a.m.-5 p.m. http://www.princegeorgescountymd.gov

The County Executive and Council Members serve concurrent four-year terms. Next election: November 2014

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#### HOMELAND SECURITY, CONTINUED

The strategic plan focuses on advancing the region's capabilities in several areas: improving its interoperable communications systems; enhancing its ability to share information during emergencies; protecting critical infrastructure like power and water supplies; and improving its ability to prevent deaths and injuries from terrorism and natural events.

While it offers a roadmap for regional disaster planning and builds upon much of the work of local and state governments, the strategic plan is not an emergency operations plan. Local and state governments are responsible for responding to emergencies within their jurisdictions.

"Disaster preparedness must be a partnership," said Prince William County Supervisor Frank Principi, who served as 2010 Chair of the Emergency Preparedness Council. "This plan was built upon collaboration and cooperation among the area's governments, nonprofit organizations and business groups. Because a hurricane or terrorist attack can affect the entire metropolitan area, it's critical that we prepare and respond to disasters as a region."



#### 2010 ANNUAL REPORT

#### Prince George's County CONTINUED

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### Snow COORDINATION

**On April 5, 2010,** COG held a Snow Forum for decision-makers from the federal government, D.C., Maryland and Virginia to review lessons learned from the winter's record setting snowfalls and improve coordination for future storms. The forum resulted in changes in federal government closure and telework policies that helped, but were not enough, to prevent unprecedented traffic jams on the evening rush hour on January 26, 2011 during a snow and ice storm. Snow and emergency coordination will be a priority in 2011 and COG will work with business, transportation, and utility providers to improve electric power restoration and traffic and transit management to ensure public safety and mobility.



#### 2010 ANNUAL REPORT

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#### Rockville CONTINUED

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### Anacostia RESTORATION

**On April 19, 2010,** then-Majority Leader Steny Hoyer (MD) appeared with other leaders from the region, including Maryland Governor Martin O'Malley, U.S. Representatives Chris Van Hollen (MD), Donna Edwards (MD), Eleanor Holmes Norton (DC), and Montgomery County Executive Ike Leggett to announce the creation of the Anacostia Watershed Restoration Plan, a comprehensive set of goals and strategies to clean up the pollution and run-off that has made the region's Anacostia River one of the most polluted in the nation. *Region Forward* includes very ambitious goals for restoration of watersheds in the region. The U.S. Army Corps of Engineers, the State of Maryland, the District of Columbia, Montgomery County, Prince George's County, and COG supported the Plan's development

#### 2010 ANNUAL REPORT

#### Alexandria

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## Kids Need Families



On April 29, 2010, COG and the Freddie Mac Foundation teamed up to launch "Kids Need Families Like Yours," a media campaign to attract new foster families using the region's Foster Parents of the Year as spokespersons. Kids Need Families Like Yours has evolved into a social media community for prospective and current foster families (found at www.facebook.com/ kidsneedfamilies). The program is designed to find foster families for many of

the area's teens and children in need of care. Social workers report that because of the economic downturn, some families are too overwhelmed by stress, illness and a lack of income to adequately care for their children. The campaign was very successful, generating coverage in *The* Washington Post as well as several Spanish-language and community newspapers, resulting in a significant increase in inquiries during its two-week run.



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#### Alexandria CONTINUED

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On May 21, 2010, a record 9,200 commuters participated in Bike to Work Day and helped spread the message of finding alternatives to driving alone to work. Elected officials including U.S. Congressman Earl Blumenauer and officials from the Department of Energy, Department of Transportation and many others supported the event, which is organized by COG's Commuter Connections and the Washington Area Bicyclist Association. This year, a convoy of COG employees, including executive director David Robertson, biked from Freedom Plaza to COG's offices in northeast Washington.



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#### Arlington County CONTINUED

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TREASURER Francis X. O'Leary | (703) 228-3255

SUPERINTENDENT OF SCHOOLS

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foleary@arlingtonva.us



### TPB Conversation on Setting **REGIONAL PRIORITIES**

**On May 26, 2010,** the Transportation Planning Board hosted "The Conversation on Setting Regional Transportation Priorities" at the Hyatt Regency in Washington, D.C. The Conversation included presentations and interactive round-table discussions of regional transportation challenges and opportunities. Participants also discussed potential ways to enhance the process of setting and implementing regional transportation priorities. The Conversation was an invitation-based event for TPB members, members of the Citizens Advisory and Technical Committees, as well as representatives of other committees and subcommittees in the TPB committee structure.

#### Fairfax continued

#### Administration, cont.

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#### **Fairfax County**

12000 Government Center Parkway Fairfax, VA 22035-0001 (703) 324-2000 8 a.m.- 4:30 p.m. www.fairfaxcounty.gov

Supervisors serve concurrent four-year terms. Next election: November 2011

#### **Board of Supervisors**

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John C. Cook (R) | (703) 425-9300 Braddock District Supervisor 9002 Burke Lake Road Burke, VA 22015 braddock@fairfaxcounty.gov

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Pat Herrity (R) | (703) 451-8873 Springfield District Supervisor 6140 Rolling Road Springfield, VA 22152 springfield@fairfaxcounty.gov

Catherine M. Hudgins (D) | (703) 478-0283 Hunter Mill District Supervisor 12000 Bowman Towne Drive Reston, VA 20190 hntrmill@fairfaxcounty.gov

Gerald W. Hyland (D) | (703) 780-7518 Mount Vernon District Supervisor 2511 Parkers Lane Alexandria, VA 22306 mtvernon@fairfaxcounty.gov

### Lawn Mower EXCHANGE

**On August 14, 2010,** hundreds of Marylanders traded in their old, gas-powered lawn mowers for new, electricpowered ones at the Great Maryland Lawn Mower Exchange in Baltimore. The Maryland Department of the Environment and Clean Air Partners, a program chartered by COG and the Baltimore Metropolitan Council, organized the event to educate the public on pollution caused by gas-powered mowers and to provide an opportunity for area residents to switch to battery power at a discounted price. According to the U.S. Environmental Protection Agency, gas mowers account for 5 percent of air pollution in the United States. One traditional gas-powered mower produces as much air pollution as 43 new cars.



#### Fairfax County CONTINUED

#### Board of Supervisors, cont.

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#### Administration

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ECONOMIC DEVELOPMENT AUTHORITY PRESIDENT\*

Gerald L. Gordon | (703) 790-0600 ggordon@fceda.org \* INDEPENDENT AGENCY

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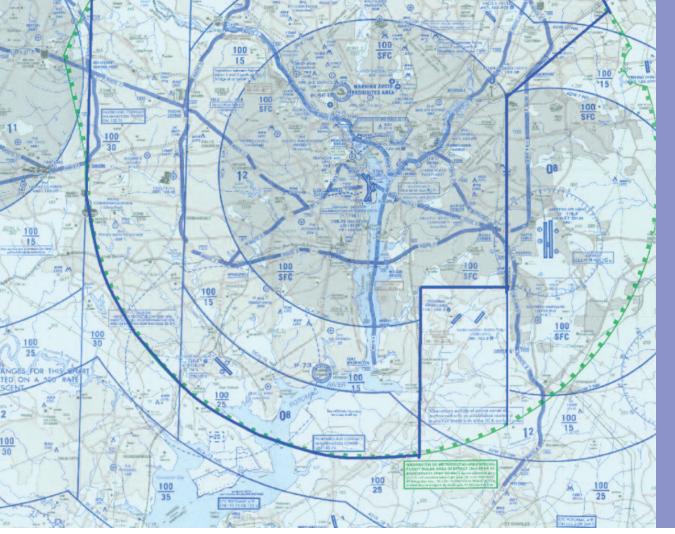
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## Helicopter

On September 22, 2010, residents from around the region gathered in Arlington County for a forum that focused on what many regard as the excessive and disruptive noise from helicopters in the area. The Helicopter Community Forum was organized by Arlington County Board Member Mary Hynes, who serves as the liaison to the COG Board on aviation issues, and Fairfax County Supervisor Gerry Hyland and included presentations from military officials as well as a panel discussion that included several community and civic organizations directly impacted by helicopter flyovers. In November 2010, a follow up briefing was held for area elected officials. A second public forum is scheduled for February 2011 and plans are being developed for a new system to log community input on helicopter noise.

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#### **Falls Church**

Harry E. Wells Building 300 Park Avenue Falls Church, VA 22046-3395 (703) 248-5001 8 a.m.-5 p.m. www.fallschurchva.gov

Council members serve staggered four-year terms. The mayor and vice mayor are selected for two-year terms by council members. Next council election: November 2011

#### **City Council**

MAYOR Nader Baroukh | (703) 248-5014 nbaroukh@fallschurchva.gov

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SHERIFF S. Stephen Bittle | (703) 248-5111 sbittle@fallschurchva.gov

TREASURER Cathy Kaye | (703) 248-5049 ckaye@fallschurchva.gov 53



### Clean Air Act 401H ANNVERSARY

**On September 22, 2010,** the Metropolitan Washington Air Quality Committee celebrated the 40th anniversary of the Clean Air Act and the continued improvement of air quality in the region. After the Clean Air Act was amended in 1990 and air quality and health requirements were strengthened, MWAQC was formed to prepare a regional air quality plan. The region now meets five of six national health standards for air pollutants and is making progress in reducing ozone pollution. The number of unhealthy "Code Red" air quality days has dropped from more than 31 in 1988, right before adoption of the 1990 Clean Air Act, to only a few a year (zero in 2009, three in 2010) even with a more stringent standard.

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#### Loudoun County

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Supervisors serve concurrent four-year terms. Next general election: November 2011

#### **Board of Supervisors**

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### TIGER TRANSIT FUNDING

**On December 14, 2010,** U.S. Transportation Secretary Ray LaHood came to COG to sign \$58.8 million in TIGER grants for the National Capital Region. The TIGER (Transportation Investments Generating Economic Recovery) funding, part of the American Recovery and Reinvestment Act, will improve bus transportation along priority corridors in the District of Columbia, Maryland, and Virginia, and create better connections between buses and other forms of transportation in the region.

"This \$58.8 million investment is an excellent example of the Obama Administration's commitment to modernizing transit systems and creating economic opportunity," said Secretary LaHood. "Thanks to TIGER Recovery Act grants like this one, people are benefiting from better transportation opportunities and an improved quality of life in communities across the country."



Transportation Planning Board members and staff, and the staffs of member governments, state departments of transportation, and area transit agencies worked collaboratively to generate the grant application in a very short amount of time.

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#### Manassas

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City Hall 9027 Center Street Manassas, VA 20110 (703) 257-8200 8:30 a.m.-5 p.m. www.manassascity.org

Council members serve staggered four-year terms. Next general election: November 2011

#### **City Council**

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#### **Manassas Park**

City Hall One Park Center Court Manassas Park, VA 20111-2395 (703) 335-8800 8:30 a.m.-5 p.m. www.cityofmanassaspark.us

The mayor and council members serve staggered four-year terms. Next general election: November 2012

#### **Governing Body**

MAYOR Francis "Frank" C. Jones | (703) 335-8800 f.jones@manassasparkva.gov

VICE MAYOR Bryan E. Polk | (703) 335-8800 b.polk@manassasparkva.gov

Preston Banks | (703) 335-8800 p.banks@manassasparkva.gov

Brian Leeper | (703) 335-8800 b.leeper@manassasparkva.gov

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**Bill Treuting** | (703) 335-8800 b.treuting@manassasparkva.gov

### **COG AWARDS**

#### SCULL AWARD: DAVID F. SNYDER

COG presented Falls Church Vice Mayor David Snyder with its highest honor, the 2010 Elizabeth and David Scull Metropolitan Public Service Award. Snyder, who served as TPB Chair in 2010, was recognized for his work in bringing regional leaders and citizens together to forge consensus on transportation issues as well as his advocacy for increasing transportation funding and studying new ways to finance projects. (pictured David Robertson, David Snyder)

**PARTNERSHIP AWARD: WASHINGTON REGIONAL ASSOCIATION OF GRANTMAKERS** The Washington Regional Association of Grantmakers was honored with the 2010 COG Regional Partnership Award for its support and promotion of Region Forward. WRAG was one of the first non-governmental organizations to officially endorse the new regional vision plan. (pictured 2010 COG President Judith Davis, WRAG President Tamara Lucas Copeland, David Robertson, 2010 COG Chair Kwame Brown)

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#### Manassas Park CONTINUED

#### Administration

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TREASURER Winifred "Winnie" O'Neal | (703) 335-8836 w.oneal@manassasparkva.gov

#### **Prince William County**

One County Complex Court Prince William, VA 22192-9201 (703) 792-6000 8 a.m.-5 p.m. www.pwcgov.org

Supervisors serve concurrent four-year terms. Next general election: November 2011

#### **Board of County Supervisors**

CHAIR-AT-LARGE Corey A. Stewart (R) | (703) 792-4640 cstewart@pwcgov.org

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Martin E. Nohe (R) | (703) 792-4620 mnohe@pwcgov.org Frank J. Principi (D) | (703) 792-4646 fprincipi@pwcgov.org

John T. Stirrup (R) | (703) 792-6195 jstirrup@pwcgov.org

#### Administration

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Christopher E. Martino | (703) 792-6600 cmartino@pwcgov.org

COUNTY ATTORNEY Angela Horan | (703) 792-6620 ahoran@pwcgov.org

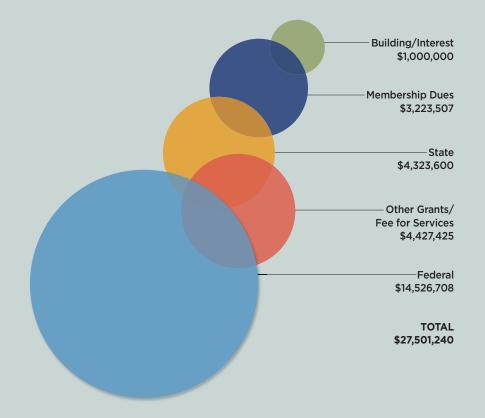
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Virginia

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#### FY 2010 Program Revenue



FY	201	10	Program	Expenses	
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Community Planning & Services	\$1,095,064
Member Services	\$1,105,693
Public Safety & Health	\$1,883,000
Environmental Programs	\$5,649,483
Transportation Planning	\$17,768,000
TOTAL	\$27,501,240



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#### Prince William County CONTINUED

#### Administration

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General Legislative Information: http://mlis.state.md.us

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#### **Commonwealth of Virginia**

General Information General Legislative Information: http://legis.state.va.us

Next general election: November 2011

AL City of Alexandria

- AR Arlington County F Fairfax - Falls Church
- F Fairfax Falls Churc L Loudoun County
- M Cities of Manassas and Manassas Park
- PW Prince William County
- C Capitol
- D District

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of Virginia

#### Commonwealth of Virginia CONTINUED

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#### VIRGINIA

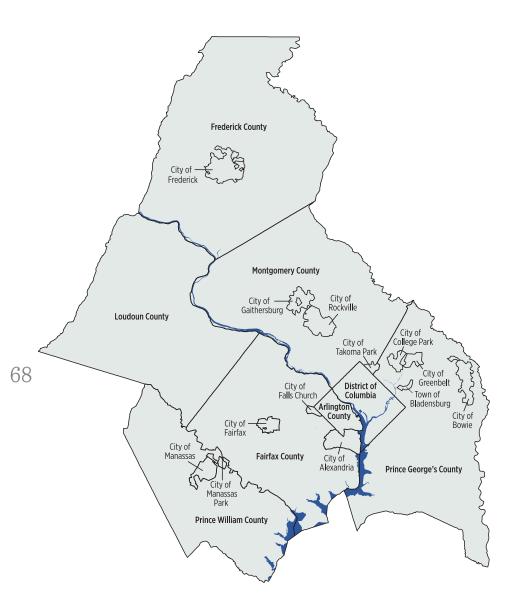
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