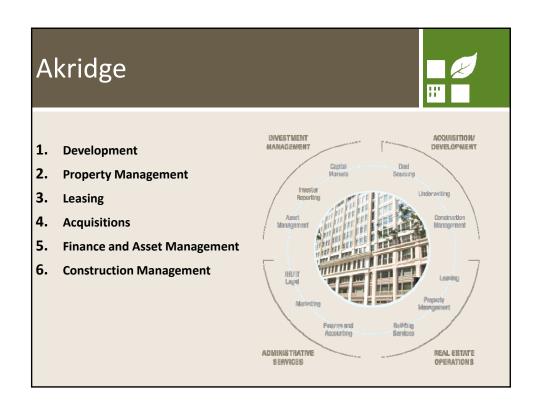


- 1. Background
- 2. Sustainability Strategy
- 3. Property Implementation Plans
- 4. Cost of Waste Management







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Goals

Why are we doing this?



- 1. Increase value
- 2. Reduce environmental impact
- 3. Increase competitive advantage

Goals Why are we doing this? INVESTMENT POTENTIAL POTENTIAL TOTAL ADJUSTED ADJUSTED Payback (Project Cost) ANNUAL ANNUAL REBATE ROI Period Payback \$12,260 45,222 60% 1.67 \$6,130 120% .083 DC SEU (Sustainable Energy Utility) energy conservation financial incentives LED lighting upgrade project Replaced nearly (500) 30-Watt PAR20 bulbs with 9-Watt LED bulbs Saves 45,222 kWh annually With the rebate, the anticipated payback is just under a year

Benefits

What do we hope to gain?



- 1. Attract and retain tenants
- 2. Attract and retain employees
- 3. Enhance brand / reputation
- 4. Secure goodwill in the community

Challenges It's not easy!



- 1. Owner, investor, client, and potential tenant interest
- 2. Legacy infrastructure
- 3. Employee bandwidth
- 4. Data management
- 5. Training and consistent practices
- 6. Availability of capital

Sustainability Strategy



Where do the ideas come from?

- 1. Sustainability Team
- 2. Building Team
- 3. Management
- 4. Clients Owners and Tenants
- 5. Business Partners and Service Providers
- 6. Other Real Estate Companies

Sustainability Strategy



How do we replicate best practices / avoid pitfalls?

Spring 2012: Establish a baseline

Summer 2012: Develop a budget checklist

Fall 2012: Create 2013 building plans

Winter 2013: Track progress using a scorecard



What else does Akridge benchmark internally? 1. Energy Consumption 2. Scope 2 Carbon Footprint 3. Energy Star 4. Water Consumption 5. LEED Certifications 6. Building Green Teams 7. Recycling Diversion Rates 8. Ecycling Stats 9. Etc.



- 1. Introduction
- 2. Sustainability Strategy
- 3. Property Implementation Plans
 - Conservation Strategies
 - Green Building Strategies
 - Waste Management Strategies
- 4. Cost of Waste Management







Conservation Strategies



1. Looking backward

- pursued Energy Star benchmarking and ratings
- created an internal utility bill analysis tool
- employed MACH Energy real-time energy management monitoring software

2. Looking forward

conducted Level I and II energy audits and retro-commissioning activities

3. Cap Ex Projects

- retrofit light bulbs to energy-efficient compact fluorescents and LEDs
- installed VFDs and occupancy sensors
- upgraded building systems and elevator motors
- scheduled infrared testing regularly to identify any areas of energy escape from the building



Green Building Strategies



- 1. LEED EB: O+M certification
- 2. Annual air quality testing
- 3. Green cleaning GS-42
- 4. Integrated pest management



Waste Management Strategies



- 1. Recycling programs and events
 - Mixed Paper/Cardboard
 - Metal, Plastic, Glass
 - Bulbs, Batteries, Electronics
 - Building Materials
 - Denim, Sneakers, Cell Phones
 - Furniture Donation, Etc.
- 2. Pull optimization
- 3. Waste audits and improvement plans



4. Communication and education



- 1. Introduction
- 2. Sustainability Strategy
- 3. Property Implementation Plans
- 4. Cost of Waste Management



Background



On average, trash removal and recycling represents roughly 1% of the total annual operating expenses.



Background



Even though recycling more won't save a huge amount of money, it is important because:

- 1. Recycling is always a top concern of tenants each year
- 2. Recycling is one of the only commercial sustainability initiatives that Clients participate in and practice personally, at home



Goals



Summer 2013

Simply, we wanted to confirm that recycling is cheaper than hauling waste to the landfill.

And by doing so, we were also able to...



Goals



- Confirm that waste management expenses are comparable from property to property (i.e. each property is getting charged similar rates)
- 2. Obtain a better understanding of waste management
- 3. Confirm equipment, program details, and pickup schedules
- 4. Share 2013 YTD progress on eCycling and bulb recycling
- 5. Share information about other types of recycling, such as composting and construction recycling

Findings



- Waste Removal \$0.07/lb
- Recycling Removal \$0.03/lb
 Plastic/Metal/Glass/Paper/Cardboard only
 Does not include eCycling, bulbs, batteries, etc.

Generally, waste removal costs

2.5 times as much as recycling on a per pound basis.

Findings



- Recycling is 2.5 x cheaper on a per pound basis
- Recycling is 3 x cheaper on a per pull basis
- Recycling is 3 x cheaper on a per sq ft basis

Waste and Recycling fees are NOT charged consistently between properties on a per pound, per pull, or per SF basis!

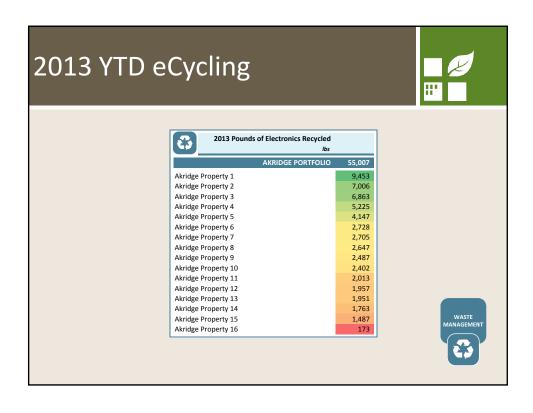
Findings



\$0.07/lb Waste \$0.03/lb Recycling

Composting \$0.05 - 0.08/lb

Construction Waste Recycling \$0.04/lb



Final Thoughts



Commercial Owners:

Robust recycling programs exist at the commercial office level and participation rates are adequate.

Haulers:

Diversion rate potential is limited without:

- 1. physical infrastructure to supplement the separation process
- 2. accurate reporting mechanisms



