HANDOUTS

from previous meeting



March 18, 2008

Status Report on the Bus Systems in the National Capital Region



Report of the Regional Bus Subcommittee to the National Capital Region Transportation Planning Board February 20, 2008

The Regional Bus Subcommittee

- Formed by TPB Resolution R13-2007 on January 17, 2007
- Mission: To provide a permanent process for the coordination of bus planning throughout the Washington region, and for incorporating regional bus plans into the CLRP and TIP.
- Membership includes representatives from all transit bus transit operators in the region as well as the DOTs and other regional transportation agencies.
- Subcommittee recommends actions in this presentation to increase the profile of bus transit in TPB projects and deliberations and expand its contribution to meeting regional needs.

Bus Services Are Versatile

- The Region has many different types of bus systems serving different needs:
 - Commuter/Express bus
 - Local bus
 - Feeder/Circulator bus







Bus Services Are Effective

- Different bus systems perform different roles
- 13 bus transit operators form a coordinated network of bus transit services in the region
- Customers benefit from services tailored to their needs.





















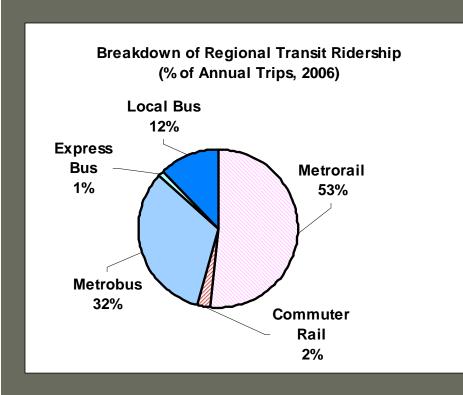
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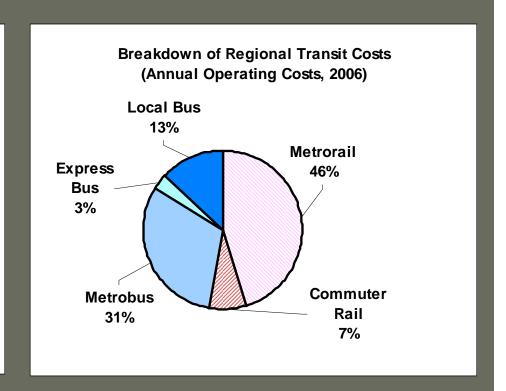




Bus Services Are Important to the Region

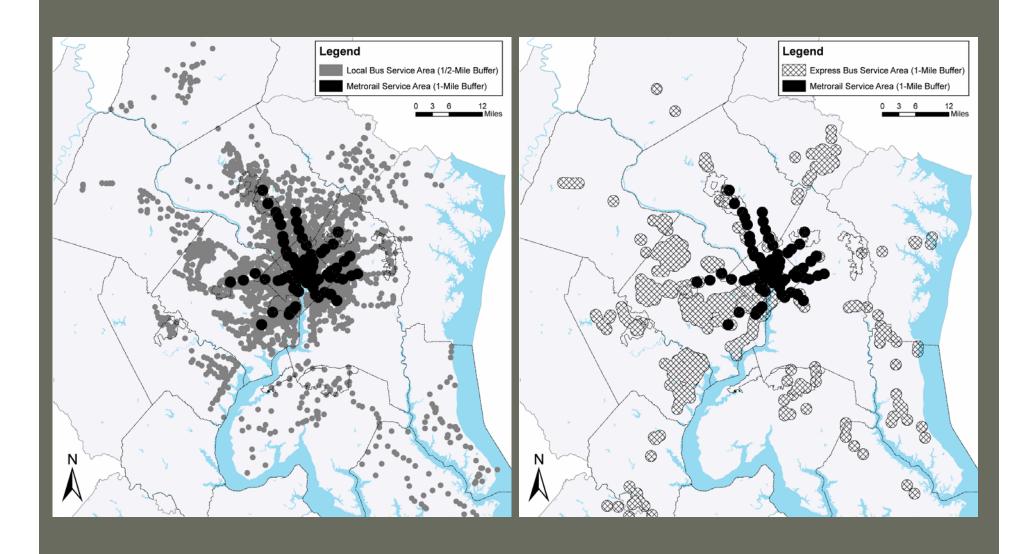
 Coordinated bus network represent a significant share of transit in the region.





Bus systems in the region account for 45% of transit trips and 45% of transit operating costs.

Bus Services Provide Extensive Regional Coverage



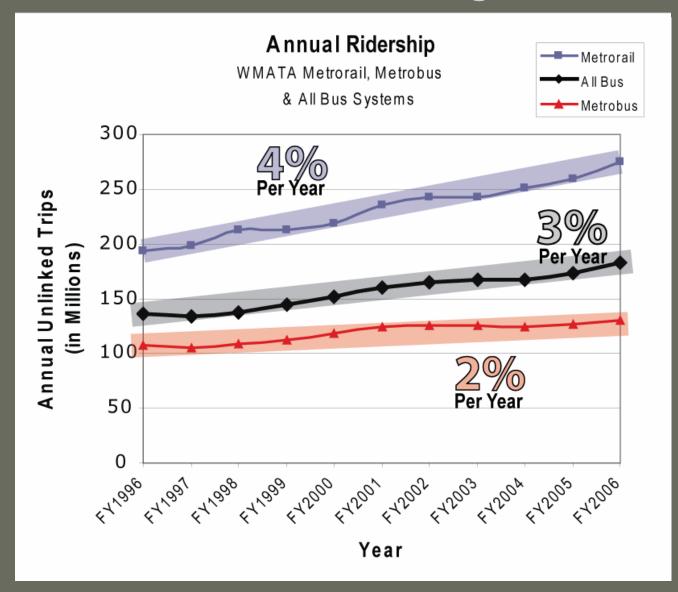
Bus Services Offer Many Benefits

Bus Services:

- Respond to market needs
- Provide a range of services over a wide area of coverage
- Can be quickly implemented
- Have lower capital costs relative to rail projects
 - Services are scalable to demand
- Support Rail Services
 - Feeder and circulator systems extend the reach of rail
 - Rail relief bus lines can relieve pressure from congested Metrorail system



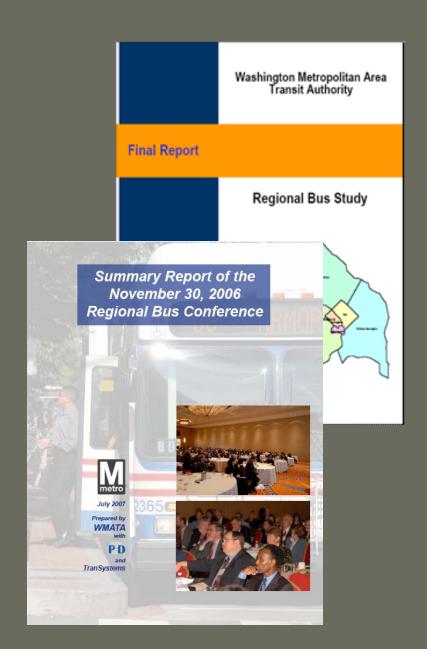
Bus Service Demand Is Growing



Ridership on the regions bus systems is growing steadily, as is growth of Metrorail ridership.

Bus Services Have History of Coordinated Plans

- Regional Bus Study, 2003
 - Service improvements
 - improving existing routes, creating new routes, and establishing highperformance services
 - Capital improvements
 - fleet improvement, passenger amenities, running way treatments and ITS technology
- The challenge has been getting the plan implemented
- Regional Bus Summit, November 2006, intended to encourage implementation
 - One strategy included creating a regional transit planning group



Regional Bus Subcommittee: 2007 Work Plan

- 2007 Activities of the Regional Bus Subcommittee
 - Mapping transit service and land use for 2030
 - Establishing regional bus transit LOS standards for planning
 - Facilitating electronic delivery of transit schedules between operators and TPB staff
 - New Greenhouse Emissions exercise, using transit to help reduce carbon footprint of the region
 - Coordinating with other TPB committees and activities, including AFA, MOITS task forces, Congestion Management, etc.
 - Sharing perspectives on common policy issues
 - Regional Bus Survey, Spring 2008
- Other TPB Planning Activities Involve Bus Transit
 - The Scenario Study (RMAS)
 - Examined large increases in regional transit service
 - Regional Value Pricing Study
 - Examining enhanced bus service along a congestion-free network of variably priced lanes

Regional Bus Subcommittee: 2008 Work Plan

- Support implementation of the Regional Bus Plan
- Develop a list of priority project recommendations
 - Analogous to that of the Bike/Ped Subcommittee
 - Will include regionally significant transit projects and highway projects that will improve bus service
 - Bottlenecks, signals, bus lanes
- Inform upcoming Scenario Study activities
- Address regional planning issues that impact multiple operators/jurisdictions
- Continue to press for increased funding

The Regional Bus Subcommittee is pursuing long-range planning for the region's bus systems. However, long-range planning is hindered by the short-range challenges of the region's bus systems.

Bus Services Face Real Monetary and Infrastructure Needs

Metrorail's challenges are well known, the region's bus systems are facing similar issues.

- Maintaining existing fleet in state of good repair
- Investing in clean fuel technologies
- Providing buses for expanded service and to reduce congestion on existing routes
- Expanding and constructing maintenance and storage facilities
- Funding to cover operating costs







Bus Services Have Other Regional Considerations

- Providing quality bus stops and transit transfer centers
- Implementation of BRT technologies
- Compliance with the ADA
- Planning for the conversion of HOV lanes to HOT-lane facilities
- Inclusion in land-use and transitoriented development decisions







Bus Service Needs Can Be Addressed In Various Ways

Planning

- Land Use forms/ functions/ relations
- Developer provided improvements
- Right of Way reservations/ public facility siting requirements

Operating

- "Transit First" strategies for traffic system management
- Safe & adequate roads, stops, layover and transfer facilities
- Maintaining bus stops and pedestrian systems in good condition

Funding

- Local initiatives (i.e. bonds, Fairfax Transit Plan)
- Regional funding programs (i.e. NVTA bond program)
- Project generated revenue (i.e. I-95/395 HOT)
- State and federal grants (i.e. formula and discretionary)

^{*} Proposed for inclusion in the 2008 CLRP

Summary

- Bus services are an important part of the region's transportation system
- Bus systems face real monetary and infrastructure needs
 - to maintain existing services and respond to growing demand
- Bus services are one of the solutions to the future growth challenges of the region







Recommendations from the Regional Bus Subcommittee

Continuing Actions for the Subcommittee:

- Ensure that bus transit needs be addressed
- Create a brochure to highlight the major points of this report
- Identify ways to improve fare and service coordination among the regional and local services
- Recommend bus projects in regional plans and strategies
- Advocate bus considerations in TPB UPWP activities

Requests for the TPB:

- Incorporate bus issues in other committee work plans
- Continue to inquire about the role of bus services when considering project submissions
- Encourage early consideration of role of bus in developing local transportation projects and land-use decisions



Metropolitan Washington Council of Governments FY 2008 Second Half Draft Marketing Campaign Summary

Introduction

The second half of FY08 has seen the expansion of radio coverage throughout the greater Washington region; the introduction of new media such as gas pump toppers and coffee sleeves, and exciting special events including Bike To Work Day, the Employer Recognition Awards, a Live Near

Your Work event, and special press interviews to broaden the reach of the Network's message.

Extensive input from members of the Marketing Committee as well as the larger network has helped the region draw further attention to the benefits of using public transportation, to alternative transportation modes such as carpooling, vanpooling, bicycling, and walking, and to alternative work modes such as teleworking. The second half of FY08 continued our new strategy of seeking greater input by members both on overall strategy and individual pieces; communication on marketing activities was also improved through regular communication with the network members and greater visibility.

Over the coming year, large scale new initiatives such as growth around the Capitol Riverfront area and the Washington Nationals Stadium, continued BRAC moves, SmarTrip expansion sand an increased focus on transit oriented development will bring further opportunity to all network members that will be enhanced through coordinated marketing as well as targeted local efforts. The increased visibility gained in the second half FY08 marketing campaign will lay the groundwork for Network participation in all such initiatives and others.

The strategies behind the second half FY08 marketing campaign continue to be based on the findings of the 2007 State of the Commute Survey. A separate analysis of the report conducted by Bus Design looked at the implication of the findings on specific marketing strategies. Specifically, this analysis noted the following findings:

- Driving alone is down to 71 percent; down from 74.1 percent in 2004 and 72.6 percent in 2001.
- All other modes, including train, carpool/vanpool, bus and bike/walk are all up from 2004 levels
- One in every three reported trips was either avoided entirely or made with an alternative to driving alone.
- Women and men are increasingly equal in their percentage of using alternative transportation.

- People with incomes above \$30,000 per year are a discretionary market with opportunity for growth in ridership. No further distinction in income (for example, above \$50,000 per year) was indicated, so all income levels above \$30,000 can be targeted with campaign messages.
- The top reasons for using alternative transportation included save money (18%); changed jobs or work hours (18%) and save time (13%). It should be noted that industry research supports the idea that commuters are most likely to change commute habits when they change jobs or the location of their job.

In addition to the findings noted in the survey, the marketing team noted several conclusions that have guided both the messaging strategy and tactical decisions of the second half FY2008 plan.

- Ridematch capability for carpooling should be an ongoing message in the campaign during the year.
- A specific campaign was needed to further educate commuters about the benefits of the Guaranteed Ride Home program in order to increase registrations.
- Commuters are finding that their commutes are becoming more difficult (27%), with 75% saying that their route has become more congested. This became one of the key messaging strategies for the campaign.
- While surveyed commuters cited the helping the environment as a reason to use alternative transportation, this has been a difficult message upon which to base a campaign that brings real change in behavior.
- The most prominent service sought by respondents was transit information, sought by 60 percent of respondents who contacted a local program.
- The report indicated that it might be useful to market the GRH program to employers as a free employer benefit, and have commuters register through their employers for the program.

Research completed with network members in 2007 was also reviewed to help understand insights of area TDM professionals. As noted in the earlier Marketing Communications Brief previously approved by the network, the following findings were incorporated into activities of the plan:

- Each network partner serves a distinct, manageable-sized geographic area and knows the unique needs, stakeholders, opportunities and challenges of their territory.
- SmarTrips creates a seamless fare structure, but without the seamless service to
 complete the promise of a stress-free commute to work, many are likely to continue to
 drive alone. Network members should be encouraged to fill the gaps between transit
 systems and encourage seamless service throughout the region.
- The variety of issues faced by the different agencies calls for customization of messaging strategies that promote viable transportation from and within that particular area.
- While regional marketing efforts can grow general awareness of options and services, individual efforts by network members can build on these efforts through local marketing

and partnerships with organizations that can reach people likely to be receptive to the message.

This draft report covers the second half FY2008 Marketing Campaign for the Metropolitan Washington Council of Governments' Commuter Connections program. A final report of marketing activities and results for the 2nd Half of FY2008 will be provided after the conclusion of the fiscal year.

About Commuter Connections

Commuter Connections is a regional network of transportation organizations coordinated through the National Capital Region Transportation Planning Board at the Metropolitan Washington Council of Governments (COG). Commuter Connections offers free services to those who work in the metropolitan Washington area. Major services include ridematching for carpools and vanpools and administration of the Guaranteed Ride Home program. Through its Employer Outreach Representatives, Commuter Connections also helps employers establish commuter benefit programs for their employees, including teleworking.

Organizations represented in the Regional TDM Marketing Group include:

City of Alexandria	ARTMA	Fairfax City
Fairfax County Office of Transportation	National Institutes of Health (NIH)	Mass Transit Administration (MTA)
Northern Virginia Transportation Commission (NVTC)	Potomac and Rappahannock Transportation Commission (PRTC)	Virginia Department of Transportation Northern Virginia District Office
TYTRAN	VDOT	LINK
Virginia Department of Rail and Public Transportation	Dulles Area Transportation Association (DATA)	Tri-County Council for Southern Maryland
Virginia Railway Express (VRE)	Washington Area Bicyclist Association (WABA)	Washington Metropolitan Area Transit Authority (WMATA)
Arlington County	MDOT	VPSI
General Services Administration (GSA)	District Department of Transportation (DDOT)	Loudoun County Office of Transportation Services
Maryland State Highway Administration	Montgomery County RideOn	Montgomery County Commuter Services
Montgomery County	Rappahannock Area Development Commission (RADCO)	Rappahannock-Rapidan Regional Commission

Cornerstones of the Marketing Program

The key products and services that are featured in the marketing program include the Guaranteed Ride Home program and Ridesharing. Both of these programs are critical to growing the regional database and making it easier for commuters to find and maintain shared ride arrangements. Other areas included in marketing outreach include transit, bicycling and telework.

The objectives of the program include the following:

- Create a platform which promotes all network products and services individually while reinforcing the support provided by the umbrella program of Commuter Connections.
- Raise awareness of the Commuter Connections network and position the group as the region's first resource for alternatives to driving alone.
- Promote awareness of Rideshare services among commuters and increase applications for the program.
- Promote awareness of the Guaranteed Ride Home service among commuters and increase applications for the program.

Messaging Strategy

During the first half of FY2008, the marketing team studied the results of the FY2007 campaign and identified the most effective messaging strategies for implementation in spring 2008. The new messages were concept-tested to ensure they effectively met the objectives of the campaign.

The Rideshare messages emphasized "preservation"; commuters can preserve their think time, productivity, their pocket money and their balance if they chose to rideshare.

The Guaranteed Ride Home program noted the peace of mind provided by knowing that you can get home in the event of an emergency, whether it is a sick child, a sudden family emergency, personal illness, or even unscheduled overtime. The GRH program removes the barrier that many have to sharing the ride, that an unexpected event requires the instant availability of a car to get home.

With the ever increasing rise in gas prices (and unknown effect that this might eventually have on what the market will bear and when wholesale change in driving behavior will begin) the price of gas was also addressed with a web banner ad and gas pump toppers that contrasted paying money for gasoline with fun alternatives.

Target Market

The overall target audience for the communication was:

- Commuters between 25-54 years old
- Caucasian (65%) and African-American (20%)
- \$60,000+ annual household income
- Commute more than 20 miles / 30 minutes
- Live in Virginia (65%) or Maryland (33%); work in D.C. (49%) or Virginia (34%)
- Work for employers with 250+ employees (68%)
- Work for federal agencies (54%) and private sector companies (30%)
- Professional (40%), Executive/managerial (19%) and administrative (18%)

Some modification for target audience was made depending on the product being promoted and media utilized.

Media Flow Chart

SPRING 2008 FLOWCHART																		
MEDIA	MARCH APRIL			MAY					JUNE				NET TOTALS					
	3	10	17	24	31	7	14	21	28	5	12	19	26	2	9	16	23	
RADIO																		
GRH																		\$172,522
Rideshare																		\$172,522
BTWD																		\$29,427
Total Radio																		\$374,472
BUS SHELTERS																		\$35,887
GAS PUMP TOPPERS																		\$102,200
PRINT (WSJ) AWARDS																		\$4,400
PRINT (WSJ) AWARDS																		\$4,400
INTERNET																		\$45,000
COFFEE SLEEVES																		\$25,900
DIRECT MAIL																		TBD
TRANSIT SIGNAGE																		\$0
CONTINGENCY																		\$72,287
Total																		\$660,146

GRH Only
GRH/RS
Rideshare
Bike to Work
Employer Recognition Awards

Media Objectives: Guaranteed Ride Home

The Guaranteed Ride Home program campaign utilized a mix of proven media avenues as well as non-traditional media to raise GRH awareness among commuters and increase applications for this program. Guaranteed Ride Home leverages alternative transportation by removing one of the perceived barriers, how to get home in case of an emergency.

Target market

- 35-54 years old, secondarily 25-54
- Caucasian (65%) and African-American (21%)
- \$60,000+ annual household income
- Commute of more than 30 miles / 45 minutes
- Live in Virginia (64%) or Maryland (34%), with a special emphasis on Prince William (20%) and Fairfax Counties (18%); work in D.C (60%) and Virginia (30%)

Geographic Targeting

Washington D.C. DMA

Total Budget	\$258,677	\$304,326
Contingency	\$5,105	\$6,005
Coffee Cup Sleeves	\$20,350	\$23,942
Bus Shelters	\$17,943	\$21,109
Internet Including earned media with radio partners	\$22,500	\$26,471
Radio	\$192,779	\$226,799
GRH Spring Budget:	COG Cost	Gross Dollars

Media Objectives: Rideshare

The campaign to promote the Rideshare program uses a mix of traditional and non-traditional approaches to maintain awareness among commuters and increase applications for this program.

Target market:

- 35-54 years old, secondarily 25-54
- Caucasian (65%) and African-American (20%)
- \$60,000+ annual household income
- Commute of more than 20 miles / 30 minutes
- Work for employers with 250+ employees
- Live in Virginia (64%) or Maryland (33%); work in D.C (49%) or Virginia (34%)
- Work for federal agencies (54%) and private sector (30%)
- Professional (40%), Executive/managerial (19%), and administrative (18%)

Geographic Targeting

Washington D.C. DMA

Spring Rideshare Budget:	COG Cost	Gross Dollars
Radio	\$192,779	\$226,799
Internet Including earned media with radio partners	\$22,500	\$26,471
Coffee Cup Sleeves	\$20,350	\$23,941
Gas Pump Toppers	\$102,200	\$120,235
Bus Shelters	\$17,943	\$21,109
Contingency	\$5,105	\$6,00 <u>5</u>
TOTAL	\$360,877	\$424,560

Brand Character

The Commuter Connections network wishes to be perceived as a network of organizations working to improve individuals' commutes. Contacting and registering with Commuter Connections is a first step to receiving a free matchlist or transit information specific to getting a ride to work. As more people share the ride to work, they collectively affect the commute in a positive manner for the region through less traffic congestion and cleaner air.

Radio

During the spring campaign radio is used as an anchor medium for the campaign with a broader mix of radio stations used than in the fall campaign. Eleven D.C.-focused stations and five exurban stations are to be used during the campaign.

- Adults 25-54 89% Reach; 30.1 Frequency; 51,584,400 Impressions
- 2800 GRPs over the course of the campaign
- Radio stations utilized:

WTOP (News/Talk 103.5FM)	WBIG (BIG 100 100.3FM)	WRQX (Mix 107.3FM)
WASH (Soft Rock 97.1FM)	WMZQ (Today¹s Country 98.7FM)	WMAL (News/Talk 630AM)
WWDC (DC101)	WAFY (Key 103.1FM)	WPGC (Urban AC)
WMMJ (102.3FM Urban AC)	WJZW (Smooth Jazz 105.9FM)	WBQB (B101.5FM Fredericksburg)
WFLS (93.3FM Real Country, Fredericksburg)	WFRE (99.9 Free Country, Frederick)	WSMD (Star 98.3FM Mechanicsburg)

Four radio scripts were created that focused on the "Preservation" messages of the Guaranteed Ride Home and Rideshare campaigns; 'Preserve your peace of mind', 'Preserve your productivity", 'Preserve your time', and 'Preserve your pocket money'.

Guaranteed Ride Home::60—"GREAT MOM"

Premise: a happy new carpooler who appreciates the reliability of her new commute receives news that her daughter has a fever and must be picked up at school right away. She doesn't panic; she calls Commuter Connections and gets a Guaranteed Ride Home. She realizes with this incident that she can rideshare and still be the great mom that she wants to be.

Guaranteed Ride Home::60—"SOLUTION"

A commuter is talking to the audience from his carpool, describing the great bunch of people who normally share the same work schedule and leave promptly at 5:30 each evening. The day before, however, his boss told him that a deadline had been moved up and he had to work later. Rather than lose his cool, he called Commuter Connections and got his free Guaranteed Ride Home. He now knows that he does not have to choose between getting his work done and getting a ride home.

Ridesharing::60—"EFFICIENCY"

An efficiency expert is being interviewed to talk about how she goes in to companies to help them with time management. The interviewer asks about a possible solution to time lost to commuting, a tough topic for the efficiency expert, who notes that 10 hours a week lost to commuting, is a major time loss. She suggests that commuters sign up for Commuter Connections to be matched with others who live and work near them. She emphasizes the ease of registration online and encourages people to practice "time preservation" by ridesharing.

Ridesharing::60—SAVING GAS

A man is being interviewed about his commute, and complains about the amount of money he was spending on gasoline, spending hundreds of dollars each month and driving up the mileage on his car. Instead of continuing to pay too much or quitting his job, he decided to join Commuter Connections, where they matched him up with people who live and work near him. Taking turns driving saves him a lot of money on gas. He now preserves his pocket money and has made some new commuting buddies.

Bus Shelter Advertising

Most commuters travel the same route every day, making it likely that they are viewing the same signs on bus shelters as they drive by. This makes bus shelter advertising an affordable and effective means of providing frequency of message. Bus shelters are selected to target those who drive. This provides us with the opportunity to target specific shelters to maximize areas with a particular need for a boost in Guaranteed Ride Home or Ridesharing applications. An ancillary benefit is that bus patrons not already with the GRH program, may sign up and as a result, stay in alternative modes for a longer period of time. During the spring campaign, posters will be placed at fifty bus shelters in Prince George's and Montgomery counties with 150 different "faces" by the end of the campaign. The shelters are expected to provide 4,400 GRPs among our target market of Adults 34-54; 65 percent reach; 67.7 frequency and 81,061,200 impressions. Shelters will appear in Montgomery and Prince George's Counties, Washington D.C. and Arlington.



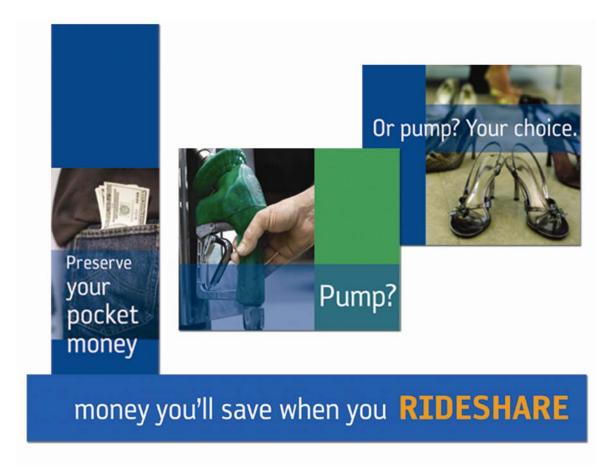
Internet Advertising

The internet portion of the spring campaign includes rotating sizes of banner ads across the Red McCombs Media (RMM) network of websites geo-targeted to the Washington region. In addition to the RMM websites, the top 42 news, business, weather and local media sites are being used. The placements provide a 30 percent reach, 14.6 frequency and 8,106,120 impressions in the Adult 25-54 market.

The following sites are also being used in the campaign:

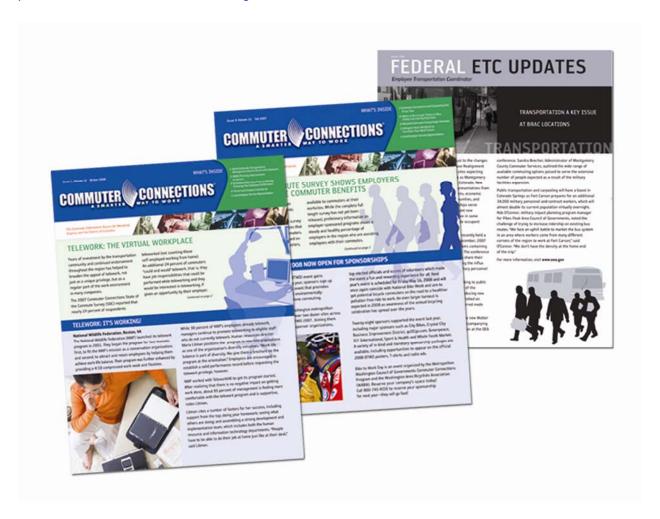
- Accuweather.com*
- iii-interactive.com. Geo-targeted by IP address, location (Washington D.C. DMA), and with the ability to optimize the campaign via tracking pixel or time of day targeting.
- Fox News, Associated Press, New York Times, Dictionary.com, ABC Interactive, Rand McNally, Washington Times, NBC Universal, Fodor's, Real Cities, Gannett.
- weatherbug.com*
- weather.com*

The campaign is tracked using DART software, providing real-time total impressions and click through rates on a daily basis.



Commuter Connections Newsletter and Federal ETC Insert

Winter and Spring editions of *Commuter Connections*, with an insert for federal Employee Transportation Coordinators, were produced during the second half of FY2008. The six page 4-color newsletter is distributed to approximately 5,000 employers and mailed quarterly. It is also placed in .pdf format on the Commuter Connections web site. Newsletters are also sent to federal agencies via GSA along with a special Federal ETC Insert. A .pdf of the insert is also placed online at www.federaletc.org.



Gas Pump Toppers

When do commuters think most about the price of gasoline? When they are paying at the pump! To take advantage of this unique opportunity to reach our target audience at exactly the time they might be most receptive to the message, the spring campaign will include this non-traditional advertising opportunity to complement the traditional radio campaign. Gas Pump advertising displays full-color, weatherproof ads in frames on top of gas pumps. The standard size is 20" wide x 12" high (sizes may vary by brand of station) with an average of 4 ads per venue. The national network of convenience stores and gas stations (120 in this area) is the most comprehensive in the country. Regular gas pump advertisers include McDonalds, Discover, Allstate and Toyota.

Gas pump toppers will be placed at 120 convenience stores/gas stations in the Washington area, with an average of four ads per venue over a three month period (March through June). The campaign is expected to bring an estimated 25 GRPs per week among our key target market of Adults 35-54; 90 percent reach; 18 frequency and 14,076,000 total impressions.

See Appendix A for a list of locations for the Gas Pump Toppers.



Coffee Cup Sleeves

Coffee cup sleeves are as ubiquitous as single occupant vehicles on the road. During the spring, the campaign will distribute at least 200K, customized 4-color 'ad sleeves' per month in approximately 145 venues. Ad sleeves are distributed to coffeehouses for free, thus dramatically reducing their cup sleeve expense while leveraging their most powerful touch-point to enhance the consumer experience. This form of promotion is catching on with other advertisers as well. Others who have used this medium include Fox's '24' and the American Red Cross.

See Appendix B for a list of locations that will distribute the Coffee Cup Sleeves.



GRH Transit and Vanpool Signage

The commitment and free contributions of Commuter Connection network members are much valued as an effective channel for communicating the Commuter Connection message. This spring, GRH campaign messages were carried in buses in Alexandria and Frederick County and on VPSI commuter vanpools.











Direct Mail to Households

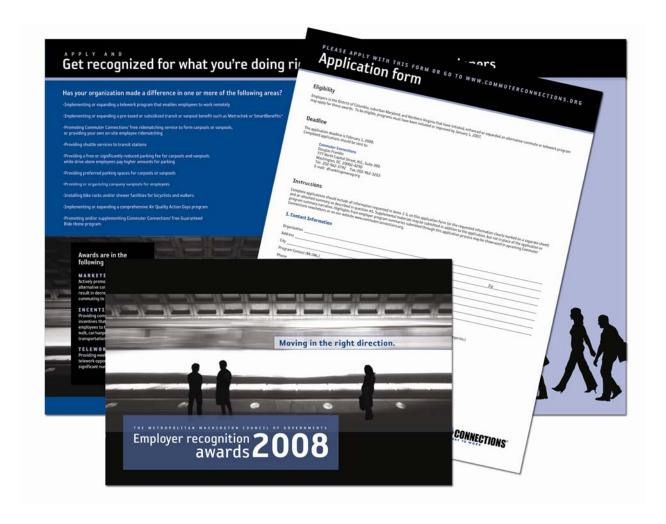
A direct mail campaign is scheduled to be mailed in May/June to households with persons age 35-54 and an annual income above \$50,000. A tear off card will be included so the recipient can easily apply for either ridematching and/or the GRH program, or request additional information.



Special Events

Eleventh Annual Employer Recognition Awards

The Commuter Connections Annual Employer Recognition Awards recognize employers who voluntarily initiate worksite commute programs to assist their employees. An awards ceremony is held in June. An application was developed and distributed for the 2008 awards, and a webbased application form was also produced. Thirty applications were received for the awards and winners will be announced in June. A special invitation and program agenda are being produced for this important event. After the event, a ½ page advertisement will be placed in the Wall Street Journal (Washington/Baltimore edition).



Bike to Work Day

May 2008 will again see thousands of commuters bicycling to work during Bike to Work Day. Adults 25-49, slightly skewed toward men, with a household income above \$30,000 will be targeted through radio advertising. Employers and employees will be targeted through a distribution of 70,000 posters/rack cards. Signage will appear on eight Downtown Circulator. T-shirts will be provided to 7,000 bicyclists who register and participate. A sponsorship drive netted a record \$26,300 to offset marketing costs.



Live Near Your Work - Frederick

Post cards and a print ad (Frederick NewsPost) were developed in support of a breakfast event in Frederick County, which aims to introduce solutions to housing and commuting challenges. Speakers will include state and local housing and transportation experts and will include representatives from Commuter Connections, Frederick County TransIT Services, Frederick County Office of Economic Development, and the Frederick Chamber of Commerce.







Value Added Promotions

The marketing team continues to work effectively with participating radio stations to gain significant additional value for the radio investment. Spring campaign value added promotions are still being negotiated with the participating radio stations.

GRH Rewards

During the 2nd half of FY2008, an effort was made to reach out to members and sponsors to collaborate on effective channels for delivering or leveraging the Commuter Connections message.

As part of this strategy, the Guaranteed Ride Home rewards program was initiated with Au Bon Pain providing initial support. Sponsors have been asked to provide a coupon that an applicant to the Guaranteed Ride Home may exchange for in-kind goods. Discussions continue to bring additional sponsors on-board and expand the coupon availability.





Washington Nationals Baseball Broadcasts/3WT Radio Promotions





Commuter Connections has partnered with 3WT radio for an opening week sponsorship package during the much anticipated opening week at the new ballpark. The cost of the promotion was \$10,000 and included the following:

- > (7) 60 second radio spots to air in Nationals Broadcasts (over the first seven games)
- > (7) Live Read 10 second commercials to air in the Nationals Pre-Game Show (over the first seven games)
- (35) Promos on 3WT with a Ten Second message featuring Commuter Connections
- > (20) 60 Second spots to air throughout the Nationals 2008 season
- > (5) Pair of tickets to Washington Nationals home games (raffled off to carpoolers)

Appendix A: Gas Pump Topper Locations

Brand	Business Name	Address	City	State	Zip
BP/Amoco	301 Amoco	2304 Crain Hwy	Waldorf	MD	20601
BP/Amoco	Alexandria BP	6540 Edsall Rd	Alexandria	VA	22312
BP/Amoco	Aspen HIII BP	13800 Georgia Ave	Silver Spring	MD	20906
Independent	B & S Mini Mart	3710 Clay Street	Point of Rocks	MD	21777
BP/Amoco	ВР	2600 14th St NW	Washington	DC	20009
Independent	Baden Gas	16715 Brandywine Rd	Brandywine	MD	20613
Citgo	Benning Citgo & Dunkin Donut	4400 Benning Rd NE	Washington	DC	20019
Citgo	Bixler's Auto Service	320 Carlisle St	Hanover	PA	17331
BP/Amoco	BP Amoco	1201 Bladensburg Rd NE	Washington	DC	20002
BP/Amoco	BP Amoco	1244 S Capitol St SE	Washington	DC	20003
BP/Amoco	BP Amoco	1317 9th St NW	Washington	DC	20001
BP/Amoco	BP Amoco	814 Bladensburg Rd NE	Washington	DC	20002
BP/Amoco	BP Amoco	1535 Kenilworth Ave NE	Washington	DC	20019
BP/Amoco	BP Amoco	1950 Benning Rd NE	Washington	DC	20002
BP/Amoco	BP Amoco	4429 Wheeler Rd	Oxon Hill	MD	20745
BP/Amoco	BP Amoco	2801 Alabama Ave SE	Washington	DC	20020
BP/Amoco	BP Amoco	2500 Pensylvania Ave SE	Washington	DC	20020
BP/Amoco	BP Amoco	45 Florida Ave NE	Washington	DC	20002
Exxon	Briggs Chaney Exxon	3050 Briggs Chaney Rd	Silver Spring	MD	20904
BP/Amoco	Casey's BP	1396 Florida Ave NE	Washington	DC	20002
Chevron	Chevron	3303 Plank Rd	Fredericksburg	VA	22407
Citgo	Chevy Chase Citgo	8505 Connecticut Ave	Chevy Chase	MD	20815
Citgo	Citgo	13615 Georgia Ave	Silver Spring	MD	20906
BP/Amoco	Croom BP	7624 S Crain Hwy	Upper Marlboro	MD	20772
Independent	Croson's Store	42382 John Mosby Hwy	Chantilly	VA	20152
Sunoco	E&C	1442 U St NW	Washington	DC	20009

Texaco	E&C	2919 Gallows Rd	Falls Church	VA	22042
Shell	E&C	6546 Edsall Rd	Alexandria	VA	22312
Sunoco	E&C	6300 Livingston Rd	Oxon Hill	MD	20745
Shell	E&C	6014 Leesburg Pike	Falls Church	VA	22041
BP/Amoco	E&C	7725 Old Georgetown Rd	Bethesda	MD	20814
Sunoco	E&C	2495 Prince William Pkwy	Woodbridge	VA	22192
	E&C				
Texaco		63 W 14th St	Front Royal	VA	22630
Chevron	E&C	4154 Four Mile Run Dr	Arlington	VA	22206
Texaco	E & C	8156 Richmond Hwy.	Alexandria	VA	22309
Independent		700 Gaither Rd	Rockville	MD	20850
Shell	E&C	13313 Occoquan Rd	Woodbridge	VA	22191
Shell	E&C	5500 Franconia Rd	Alexandria	VA	22310
Shell	E&C	3216 Jefferson Davis Hwy	Alexandria	VA	22305
Shell	E&C	4030 Wilson Blvd	Arlington	VA	22203
Shell	E&C	8103 Leesburg Pike	Vienna	VA	22182
Shell	E&C	6717 Old Dominion Dr	McLean	VA	22101
Shell	E&C	7303 Richmond Hwy	Alexandria	VA	22306
Texaco	E&C	7206 Little River Tpke	Annandale	VA	22003
Texaco	E&C	10800 Lee Hwy	Fairfax	VA	22030
Texaco	E&C	4109 Duke St	Alexandria	VA	22304
Texaco	E&C	14352 Gideon Dr	Woodbridge	VA	22192
Independent	E & C Inc	16501 Ball Park Rd.	Bowie	MD	20716
Shell	E & C Inc	17250 Dumfries Rd	Dumfries	VA	22026
Exxon	East York Exxon	3607 E Market St	York	PA	17402
Getty	Executive Getty	6060 Montrose Rd	Rockville	MD	20852
Chevron	Fairfax Circle Chevron	9555 Arlington Blvd	Fairfax	VA	22031
BP/Amoco	Florida Ave Amoco	306 Rhode Island Ave NW	Washington	DC	20001
Independent	Foodway Supermarket	2868 Stonewall Jackson Hwy	Bentonville	VA	22610
Independent	Freestate Petroleum - Burtonsville	15411 Old Columbia Pike	Burtonsville	MD	20866
Independent	Freestate Petroleum - Frederick	1180 W Patrick St	Frederick	MD	21703
Independent	Freestate Petroleum - Germantown	20650 Frederick Rd	Germantown	MD	20876

Independent	Freestate Petroleum - Laurel	949 Washington Blvd	Laurel	MD	20707
Independent	Freestate Petroleum - Rockville	510 Hungerford Dr	Rockville	MD	20850
Independent	Freestate Petroleum - Wheaton	12401 Georgia Ave	Wheaton	MD	20906
Independent	Freestate Petroleum Corp.	11295 Veirs Mill Rd	Wheaton	MD	20902
Independent	Gasoline & Automotive Svc	10619 Connecticut Ave	Kensington	MD	20895
Sunoco	Goshen Crossing Sunoco	20050 Goshen Rd	Gaithersburg	MD	20879
Sunoco	Green Castle Texaco #12	705 Buchanan Trail East	Green Castle	PA	17225
Citgo	Greenbelt Citgo	20 Southway	Greenbelt	MD	20770
Citgo	Heritage Mall Citgo	7824 Rectory Ln	Annandale	VA	22003
Exxon	Hickman's Exxon	200 N Washington St	Rockville	MD	20850
Citgo	High's of Baltimore	304 N Main Street	Woodsboro	MD	21798
Shell	High's of Baltimore	11780 Old National Pike	New Market	MD	21774
Shell	High's of Baltimore	1001 Twin Arch Rd	Mt Airy	MD	21771
Shell	High's of Baltimore	4301 Old National Pike	Middltown	MD	21769
Exxon	Hilltop Exxon	6100 Macarthur Blvd	Bethesda	MD	20816
Sunoco	Hughesville Sunoco	8144 SR-5	Hughesville	MD	20637
BP/Amoco	Iverson Mall Exxon	3000 Colebrooke Dr	Suitland	MD	20746
Citgo	Japanese Auto Service	3413 Wilson Blvd	Arlington	VA	22201
BP/Amoco	Jefferson BP	4607 Lander Rd	Jefferson	MD	21755
Sunoco	Kemp Springs Sunoco	7096 Allentown Rd	Temple Hills	MD	20748
Sunoco	Kenilworth Sunoco	4836 Kenilworth Ave	Hyattsville	MD	20781
Shell	Kentland Shell	7777 Landover Rd	Landover	MD	20785
Sunoco	Landover Sunoco	7530 Martin Luther King Hwy	Hyattsville	MD	20785
Liberty	Liberty	4909 Marlboro Pike	Capitol Heights	MD	20743
Exxon	Montgomery Village Exxon	19205 Watkins Mill Rd	Gaithersburg	MD	20886
Independent	MTM Convenience Store & Gas	342 S Jefferson St	Frederick	MD	21701
BP/Amoco	Northeast Amoco	2210 Bladensburg Rd. NE	Washington	DC	20018
Citgo	Oxon Hill Citgo	6104 Oxon Hill Rd	Oxon Hill	MD	20745
Exxon	Palmer Exxon	7106 Martin Luther King Hwy	Hyattsville	MD	20785
Independent	Parklawn Mechanical Serv	12400 Parklawn Dr	Rockville	MD	20852
Getty	Parks Auto Service	7610 Lee Hwy	Falls Church	VA	22042

BP/Amoco	Patty's Chevron	3701 12th St NE	Washington	DC	20017
Independent	Petroleum Holdings Inc.	13455 New Hampshire Ave	Silver Spring	MD	20905
Sunoco	Pro Service Station	7601 Centreville Rd	Manassas	VA	20111
Independent	Pumps Food Mart	17315 Jefferson Davis Hwy	Dumfries	VA	22026
Shell	Riverdale Plaza Shell	6111 Kenilworth Ave	Riverdale	MD	20737
Independent	Rosecroft Fuelmart	6100 Oxon Hill Rd	Oxon Hill	MD	20745
Texaco	Sanjeev's Texaco	2000 Brooks Dr	District Heights	MD	20747
Shell	Shell	4811 Saint Barnabas Rd	Temple Hills	MD	20748
Shell	Shell	6408 Auth Rd	Camp Springs	MD	20746
Independent	Sherman Ave Apex	2830 Sherman Ave NW	Washington	DC	20001
BP/Amoco	Silver Hill BP	3600 Saint Barnabas Rd	Suitland	MD	20746
Exxon	Silver Spring Exxon	8384 Colesville Rd	Silver Spring	MD	20910
Shell	Skyline Shell	5600 Leesburg Pike	Falls Church	VA	22041
Sunoco	Spaids Sunoco Service	11249 Viers Mill Rd	Silver Spring	MD	20902
BP/Amoco	Springfield BP	6703 Backlick Rd	Springfield	VA	22150
Sunoco	Sunoco	3186 Allen Dent Rd	Dumfries	VA	22026
Sunoco	Sunoco	13890 Noblewood Plaza	Dale City	VA	22193
Texaco	Texaco	8240 Wisconsin Ave	Bethesda	MD	20814
Texaco	Texaco Gas Station	4300 Lafayette Blvd	Fredericksburg	VA	22408
BP/Amoco	Toll House BP	503 W 7th St	Frederick	MD	21701
Shell	Towne Center Shell Service	13200 Laurel Bowie Rd	Laurel	MD	20708
Getty	Twinbrook Getty	1907 Veirs Mill Rd	Rockville	MD	20851
BP/Amoco	Tyson's BP Amoco	8217 Leesburg Pike	Vienna	VA	22182
Getty	University Getty	3700 University Blvd W	Kensington	MD	20895
Independent	Upper Marlboro Xtramart	15009 Marlboro Pike	Upper Marlboro	MD	20772
Exxon	Veirs Mill Exxon	12245 Veirs Mill Rd	Silver Spring	MD	20906
Exxon	Watergate Exxon	2708 Virginia Ave NW	Washington	DC	20037
Texaco	West Falls Texaco	7399 Lee Hwy	Falls Church	VA	22042
Exxon	West Laurel Exxon	15151 Sweitzer Ln	Laurel	MD	20707
Exxon	Wheaton Exxon	11310 Georgia Ave	Wheaton	MD	20902
Citgo	Wheaton Manor Citgo	2201 University Blvd W	Wheaton	MD	20902

Exxon	White Oak Exxon	11177 New Hampshire Ave	Silver Spring	MD	20904
BP/Amoco	Wilson Blvd Amoco	5000 Wilson Blvd	Arlington	VA	22203
Independent	Xtra Mart - Edgewater	3078 Solomons Island Rd	Edgewater	MD	21037
Independent	Yorkshire Service Centre	7522 Centreville Rd	Manassas	VA	20111

Appendix B: Café Locations for Coffee Cup Sleeves

Washington DC

24/7 Cafe Washington DC 20009 8th Street Deli Washington DC 20004 Afterwards Cafe Washington DC 20036 Angelico Washington DC 20016 Washington DC 20037 Aroma Cafe Washington DC 20024 Atrium Cafe Atrium Cafe-02 Washington DC 20036 **Bagels & Baguettes** Washington DC 20002 Bagels, etc. Washington DC 20037 **Buzz Coffee** Washington DC 20007 Cafe 59 Washington DC 20024 Cafe Europe Washington DC 20007 Cafe International Washington DC 20008 Cafe Park Plaza Washington DC 20009 Cafe Phillips Washington DC 20001 Cafe Phillips Washington DC 20001 Washington DC 20002 Cafe Rene California Grill Washington DC 20036 Capital Ground Coffee Washington DC 20036 Washington DC 20002 Capitol Hill Market Conie's Coffee Washington DC 20016 Couscous Cafe & Cater Washington DC 20036 Crumbs and Coffee Washington DC 20009 Cupa Cupa Washington DC 20037 Cuppa Cuppa-04 Washington DC 20006 Daily Market Washington DC 20036 Dickie's Washington DC 20006 District Deli Washington DC 20005 District Deli Washington DC 20005 **Dupont Market** Washington DC 20009 Washington DC 20001 Edy's Treats Washington DC 20001 Espresso Bar Fascination Street Cafe Washington DC 20036 Washington DC 20004 Footnotes Cafe Foster Bros. Coffee Washington DC 20005 Foster Brothers Coffee Washington DC 20016 Foster Brothers Coffee Washington DC 20008 Franklin Grill Washington DC 20016 Franklin Grille Washington DC 20005 Washington DC 20007 Georgetown Bagelry **Gourmet Corner** Washington DC 20002 Gourmet Too Washington DC 20024 Washington DC 20010 Heller's Bakery Irene's Deli Washington DC 20024 Jack's Famous Deli Washington DC 20001 Washington DC 20005 Jack's Fresh Washington DC 20002 Jacob's Coffee House Java Green Coffee and Washington DC 20036 Java House Washington DC 20009 Washington DC 20009 Jolt N' Bolt Julie's Coffee Espress Washington DC 20005 K Street Bagel Washington DC 20006 K Street Cafe Washington DC 20009 La Baguette Washington DC 20036 Larry's Cookies Washington DC 20001 Larry's Cookies Washington DC 20002 Lawsons Gourmet Washington DC 20036 Lobby Mart Washington DC 20001 Love Cafe Washington DC 20009 Mac Market Washington DC 20016 Mega Wraps Washington DC 20005 Mocha Hut Washington DC 20011 Mocha Hut Washington DC 20009 My Bakery Cafe Washington DC 20007 Nirvana Washington DC 20006 **Nothing But Donuts** Washington DC 20002 Olympic Espresso Inc Washington DC 20024 Picnic Sandwich Shop Washington DC 20036 Washington DC 20001 Primo Cappuccino Primo Cappuccino Washington DC 20002 Puccini Espresso Washington DC 20036 Sip of Seattle Inc. Washington DC 20005 Sizzling Express Washington DC 20036 Sparky's Espresso Washington DC 20009 Steam Cafe Washington DC 20009 Sun Spot Cafe Washington DC 20001 Sun Spot Cafe and Deli Washington DC 20001 Sunrise Cafe-02 Washington DC 20036 Temptations Washington DC 20004 The Buzz-12 Washington DC 20422 The Coffee Espress Washington DC 20036 Washington DC 20002 The Cookie Cafe Washington DC 20005 The Roasting House The Steam Cafe Washington DC 20009 Via Cucina Market Cafe Washington DC 20002 Wall Street Deli Washington DC 20001 Wall Street Deli Washington DC 20024 Wallv's World Coffee Washington DC 20005 Whatsa Bagel Washington DC 20008 Wisemiller's Washington DC 20007 Wishbone Bakery Washington DC 20024 World of Snacks Washington DC 20005

Bethesda

Bethesda Bagels Bethesda MD 20814 Bethesda Store Bethesda MD 20814 **Break Central** Bethesda MD 20814 Georgetown Bagelry, Bethesda MD 20816 Greenberg Bakery Bethesda MD 20814 Hampden Cafe Bethesda MD 20814 **Imagination Cafe** Bethesda MD 20814 Jay's Grill Deli Bethesda MD 20814 Kudo Beans Bethesda MD 20814 Spring Mill Bread Co. Bethesda MD 20814 Bethesda MD 20814 The Bean Bag Inc. Wash. Park Gourmet Bethesda MD 20816

Chevy Chase

Karin's Cafe Chevy Chase MD 20815

College Park

College Perk Coffee House College Park MD 20740

Fort Washington

Coffee & Conversations Fort Washington MD 20744

Frederick

BB's Bagels and Bread Frederick MD 21703
Common Grounds Frederick MD 21701
FSK Kaffe Frederick MD 21701
Market Street Cafe Frederick MD 21701
Paul's Coffee Gourmet Frederick MD 21701

Gaithersburg

Java Junction Gaithersburg MD 20877

Greenbelt

Chesapeake Bagel Factory 20 Greenbelt MD 20770

Hagerstown

The Coffee House Hagerstown MD 21740

Kensington

The Donut King Kensington MD 20895

Landover

Kafe Kosmos Landover MD 20785

Mount Airy

Vintage Coffee House, Mount Airy MD 21771

New Market

Highs Of Baltimore Inc New Market MD 21774

North Beach

Coffee, Tea and Whimsey North Beach MD 20714

Rockville

Carmen's Cafe Rockville MD 20850
Neil's Outrageous Deli Rockville MD 20852
Research Center Deli Rockville MD 20850
White Mountain Creamery Rockville MD 20852

Sandy Spring

The French Confection Sandy Spring MD 20860

Silver Spring

Clear Mountain Coffee Silver Spring MD 20910 Flowers Bakery Cafe Inc. Silver Spring MD 20906 Rock Creek Catering Co. Silver Spring MD 20910

Upper Marlboro

Reggiano's-01 Upper Marlboro MD 20772

Waynesboro

Daily Perk-02 Waynesboro PA 17268

Alexandria

Alexandria Pastry Shop Alexandria VA 22302 Caboose Cafe Alexandria VA 22301 Cafe Old Town Alexandria VA 22314 Capital Bagel Bakery Alexandria VA 22302 Deli News & More Alexandria VA 22314 Ford Continental Cafeteria Alexandria VA 22311 June Coffee Alexandria VA 22314 Mancini's Cafe Alexandria VA 22301 Perk's Coffee Shop Alexandria VA 22314 St Elmos Coffee Pub Alexandria VA 22301 Uptowner Cafe Alexandria VA 22314 Uptowner Cafe-02 Alexandria VA 22314

Annandale

Martin De Paris Annandale VA 22003

Arlington

Arax Coffee Arlington VA 22205 Ballston Place Gourmet Arlington VA 22203 Booeymonger-02 Arlington VA 22201 Brooklyn Bagel Bakery Arlington VA 22201 Cafe 59 Arlington VA 22202 Cafe Matisse Arlington VA 22201 Common Grounds Arlington VA 22201 Courthouse Pl. Gourmet Arlington VA 22201 Arlington VA 22203 Festival Cafe. J.'s Cookie Arlington VA 22209

Larry's Cookies and gourmet Coffee Arlington VA 22201

Le Petit Cafe Arlington VA 22209
Manhattan Bagel-04 Arlington VA 22203
Mochaberry Coffee Plaza Gourmet Royal Gourmet Cafe Arlington VA 22201
Arlington VA 22201
Arlington VA 22202

Centreville

Chesapeake Bagel Factory Centreville VA 20121

Colonial Beach

Espresso Station Colonial Beach VA 22443

Fairfax

Fair Oaks Plaza Cafe Fairfax VA 22030 Kiari's Coffee House Fairfax VA 22030 Sun Spot Cafe Fairfax VA 22031 **Falls Church**

Bale French Bakery Falls Church VA 22042

Fredericksburg

Full O Beans Coffee Fredericksburg VA 22407 Hyperion Espresso Fredericksburg VA 22401

Mannassas

The Den Coffee Manassas VA 20110

McLean

Greensboro Cafe Mc Lean VA 22102 Wall Street Deli Mc Lean VA 22101

Middleburg

Cuppa Giddy Up Middleburg VA 20118

Middletown

Calf-A-Coffee Middletown VA 22645

Reston

Greenberry's Coffee & Tea Co. Reston VA 20190

Wall Street Deli Reston VA 20190

Springfield

Smith & Clarkson Deli Springfield VA 22151

Sterling

Corner Cafe, Sterling VA 20165
Primemart Sterling VA 20164

Strasburg

Coffee Cafe Strasburg VA 22657

Vienna

Jammin Java Vienna VA 22180

Warrenton

Gusto Di Vita Warrenton VA 20186 The Earthway Paradise Warrenton VA 20186

Winchester

Daily Grind Winchester VA 22601
Daily Grind Winchester VA 22601

Woodbridge

Cafe Euro Woodbridge VA 22192

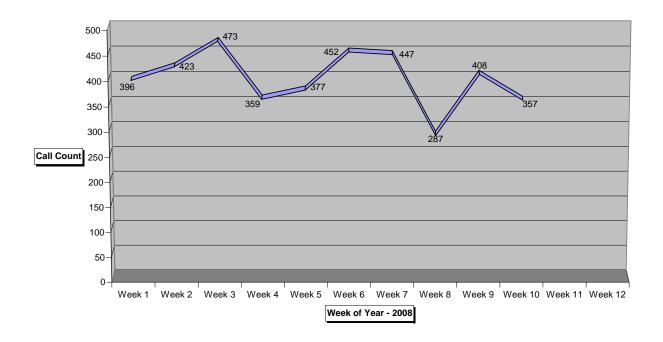
Martinsburg West Virginia

Daily Grind Martinsburg WV 25401

Romney

Espresso Depot Romney WV 26757

MWCOG Commuter Connections Toll Free Count Trending Report



Web Visits

January 2008 5,908

February 2008 5,916

Metropolitan Washington Council of Governments

Commuter Connections Fiscal Year 2008 Marketing Activities

Spring Campaign Update

Presented by: Dan O'Donnell Bus Design Co. March 18, 2008





Guaranteed Ride Home Campaign

Objective: Increase the number of applicants in the GRH program

Target market: (based on 2007 GRH Study & 2007 State of the Commute Study)

- > 35-54 age group
- Caucasian(65%) and African-American(21%)
- > \$60,000+ annual household income
- > Commute of more than 30 miles / 45 minutes
- ➤ Live in Virginia (64%) or Maryland(34%); work in DC(60%) and Virginia(30%)

Tactics

- > Radio
- Web banners
- > Coffee cup sleeves (new)
- > Bus shelters
- > Direct mail
- Earned media
- ➤ Bus interiors (contributed by Frederick & Alexandria Counties)
- Van magnets (contributed by VPSI)





Rideshare Campaign

Objective: Allow for an increase in travel behavior change by gaining new applicants to the regional database

Target market: (based on 2006 Annual Placement Survey & 2007 SOC Study)

- > 35-54 age group
- Caucasian (65%) and African-American (21%)
- > \$60,000+ annual household income
- > Commute of more than 20 miles / 30 minutes
- ➤ Live in Virginia (65%) or Maryland (33%); work in DC (49%) and Virginia (34%)
- ➤ Work for employers with 250+ employees (68%)
- ➤ Work for federal agencies (54%) and private sector (30%)
- Professional (40%), Executive/managerial (19%) and Administrative (18%)

Tactics

- > Radio
- Gas pump toppers (new)
- Web banners
- Coffee cup sleeves (new)
- Bus shelters
- Direct mail
- > Earned media





FY08 Spring Campaign

Guaranteed Ride Home and Rideshare Radio Stations:

WTOP (News/Talk 103.5FM)

WBIG (BIG 100 100.3FM)

WRQX (Mix 107.3FM)

WASH (Soft Rock 97.1FM)

WMZQ (Today's Country 98.7FM)

WMAL (News/Talk 630AM)

WMMJ (Magic 102.3FM)

WPGC (Jams 95.5FM)

WWDC (DC101, Rock)

WAFY (Key 103.1FM)

WBQB (B101.5FM, Fredericksburg)

WFLS (93.3FM Real Country, Fredericksburg)

WFRE (99.9 Free Country, Frederick)

WSMD (Star 98.3FM Mechanicsburg)

Bike to Work Day Radio Stations:

WTGB (The Globe 94.7)

WTEM (Sports Talk 980)

WWDC (DC101, Rock)



Radio Spots

Guaranteed Ride Home

"Great Mom" - unexpected emergency



"Solution" - unscheduled overtime



Ridesharing

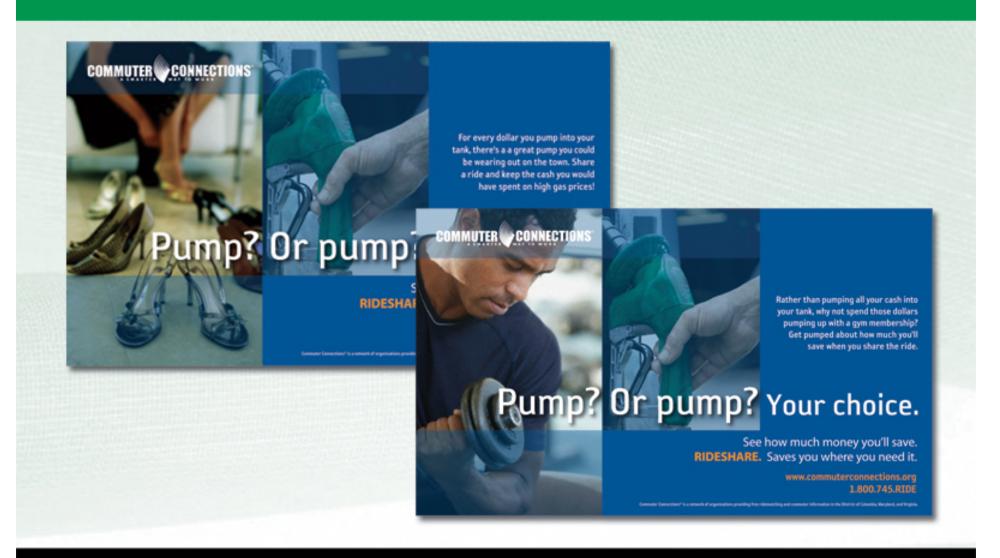
"Efficiency" - saving time



"Saving Gas" - saving money



Gas Pump Toppers







Web Banners





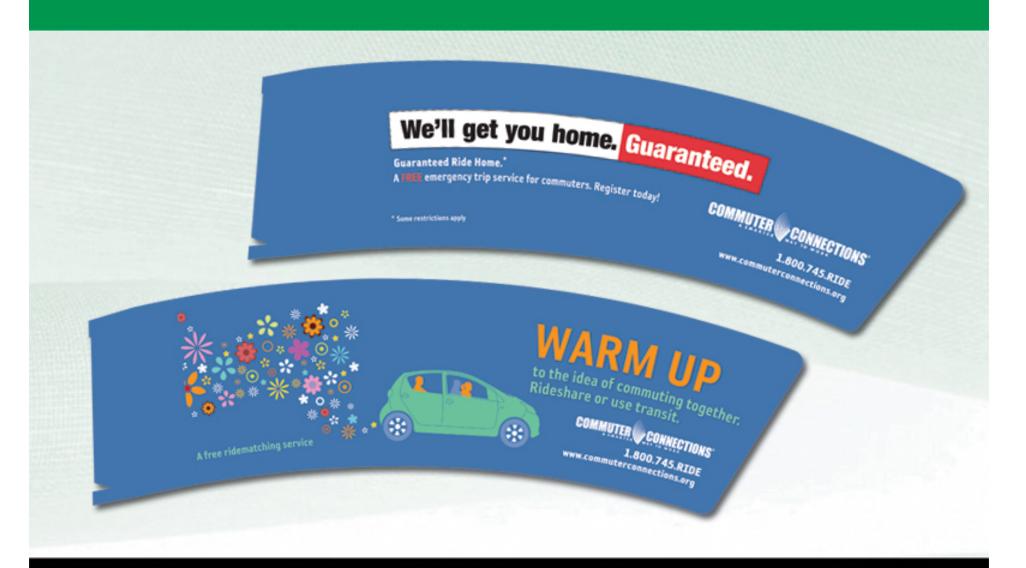


money you'll save when you RIDESHARE





Coffee Cup Sleeves





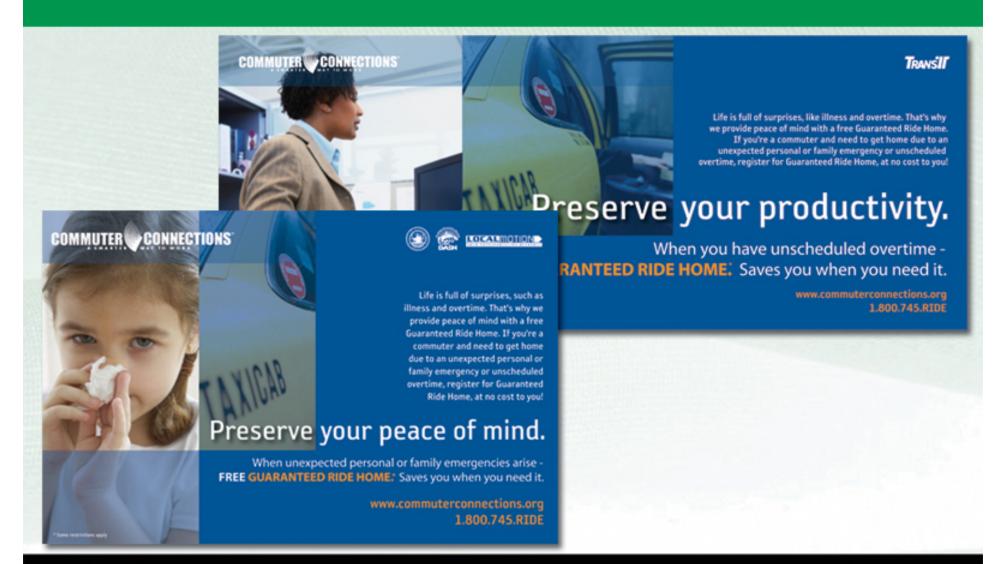
Bus Shelters







Bus Interiors







Van Magnets







Direct Mail





Radio Promo Opportunities

- Spring 2008 value-add promo opportunities. A portion will be used to promote network members services and activities
- These network members/brands have indicated interest:











Interview Opportunities: Additional Exposure

- WJZW aired in January 2008
- WPFW aired in January 2008
- WTGB (The Globe) aired February 2008











Special Events

Bike to Work Day 2008

- May 16, 2008
- Great fund raising efforts netted record sponsor support
- Posters, rack cards, t-shirts, Circulator Bus signage
- Radio advertising to increase awareness

Employer Recognition Awards

- Application developed and distributed
- Additional collateral in development for event in June
- Record 30 nominations received

Live Near Your Work Event Materials

- Creating and customizing existing materials for upcoming events
- Event planned in Frederick, April 10, 2008
- > Other events being considered in other locations

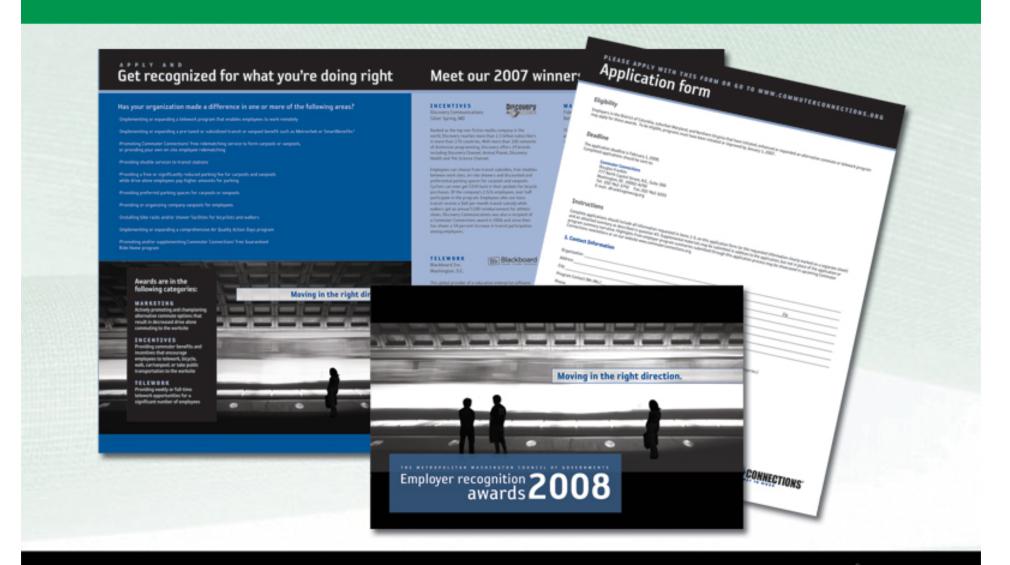


Bike to Work Day 2008





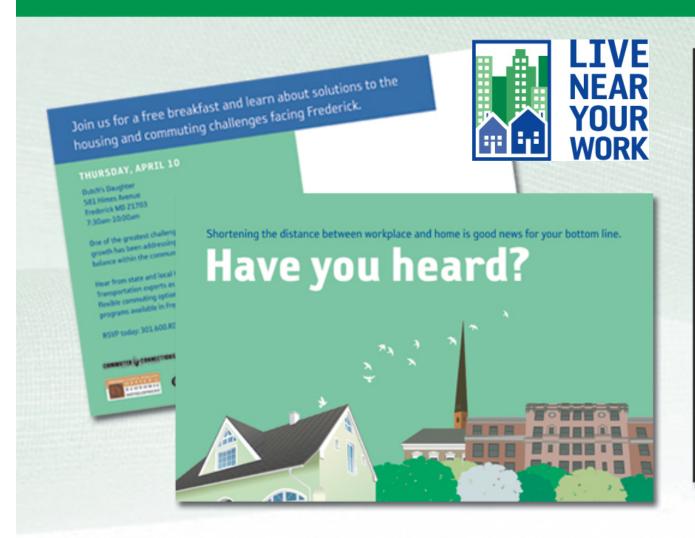
Employer Recognition Awards 2008







Live Near Your Work: Frederick Event



Have you heard?

Shortening the distance between workplace and home is good news for your bottom line.

Join us for a free breakfast and learn about solutions for Frederick housing and commuting challenges from state and local experts.

THURSDAY, APRIL 10

Dutch's Daughter 581 Himes Avenue Frederick MD 21703 7:30am-10:00am

RSVP today: 301.600.RIDE by 4/7





Washington Nationals Baseball

Nationals Baseball Broadcasts/3WT Radio Promotions

- > (7) 60 second radio spots to air in Nationals Broadcasts (over the first seven games)
- > (7) Live Read 10 second commercials to air in the Nationals Pre-Game Show (over the first seven games)
- > (35) Promos on 3WT with a Ten Second message featuring Commuter Connections
- > (20) 60 Second spots to air throughout the Nationals 2008 season
- > (5) Pair of tickets to Washington Nationals home games (raffled off to carpoolers)









Newsletter



FEDERAL ETC UPDATES

Employee Transportation Coordinato



As communities across the country adjust to the changes brought about by the latent reund of Bose Realignment and Classers Blatch, transpectation to allow spectring growth is a key issue in areas an diverse an Montgomery County, Maryland and Colorado Springs, Colorado. New partnerships have been created with representatives from the military, county and state governments, economic development interests, residential communities, and transpectation providers. These partnerships serve apportunities for transit in areas that have in some cores been wholly dependent on the single occupant automable for travel.

The Office of Seananic Adjustment IDSA recently held a Greath Summit in St. Lauls, Miscouri in December, 2007 in which representatives from theority markets containing graving military installations participated. The conformor provided a forum for these local leaders to share their approaches to adjusting and accommodating the influx of new residents as well as commuting military personnel and contract workers.

Several BRAC affected communities are looking to public transportation and carposing to take some of the burden off surrounding reads, and are introducing new options for localities that have traditionally relied on the single-occupant automobile as the preferred mode of transportation.

Moregomery County, Maryland, the site of the new Walter Reed National Military Medical Center (see accompanying article on reverse side) was a featured location at the OEA conference. Sandra Brecher, Administrator of Montgomery County Commuter Services, auditned the wide range of available commuting uptions poised to some the extensive number of people expected as a result of the military facilities reparation.

Public transportation and carporating will have a boost in Calorade Springs as first Carson prepares for an additional 34,000 military personnel and contract workens, which will almost dealler its current population virtually overright. Nat O'Connor, cultilary impact planning program amanger for Piles Papil Area Caucici of Governments, nated the cultilarge of 19 jung to increase or intenship one solution busroutes. We focu an uphili buttle to market the bus system in an area where workers come from many different currents of the region to werk at FATE Carsons', said O'Connor. Was don't have the density at the home and of the trips.

For more information, visit www.eea.gev





Additional Activities

Guaranteed Ride Home Rewards

- > Au Bon Pain providing coupons
- Ben & Jerry's providing coupons









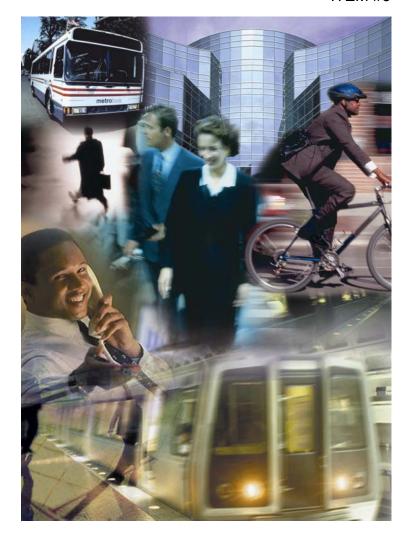
Questions & Answers

> Any questions or comments?



Arlington County Commuter Services

Making An Impact!

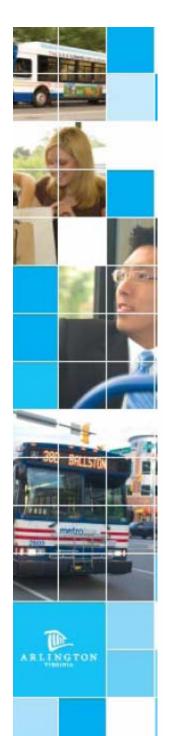


The Importance of Transportation & TDM to Arlington March 25, 2008

Commuter Connections Subcommittee, Marketing

Agenda: Impact

- ACCS' Role: Mission, Vision & Services
- Implementing a Research Program: Measuring ACCS' Impact
- Importance of Transportation
 - To Arlington Residents
 - To Arlington Business Leaders
- ACCS' Programs Impact
 - Arlington Transportation Partners
 - The Commuter Stores
 - CommuterPage.com
- What All This Means





ACCS Mission and Vision

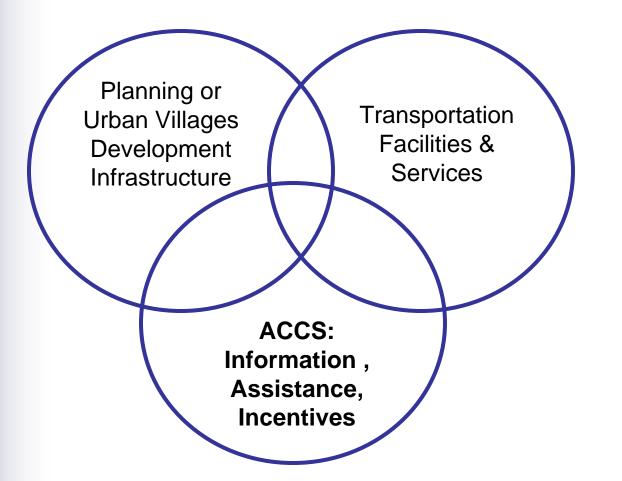
Mission: "To provide the most accurate, timely and useful information and services to residents, workers and visitors in Arlington to increase use of public transportation and alternatives to driving alone."

Vision: "To improve the <u>quality of life</u> and <u>economic sustainability</u> of Arlington by reducing traffic congestion and improving air quality."

Arlington County Master Transportation Plan

 Goal 1- Move more people in **fewer vehicles.** Provide more choices and reduce the relative proportion of single-occupant -vehicle (SOV) travel through Transportation Demand Management (TDM), telecommuting, and travel shifts to other modes, including transit, carpooling, walking, and bicycling.

ACCS is the Software that Makes the County's Transportation Hardware Work & Leverages The Urban Villages Concept



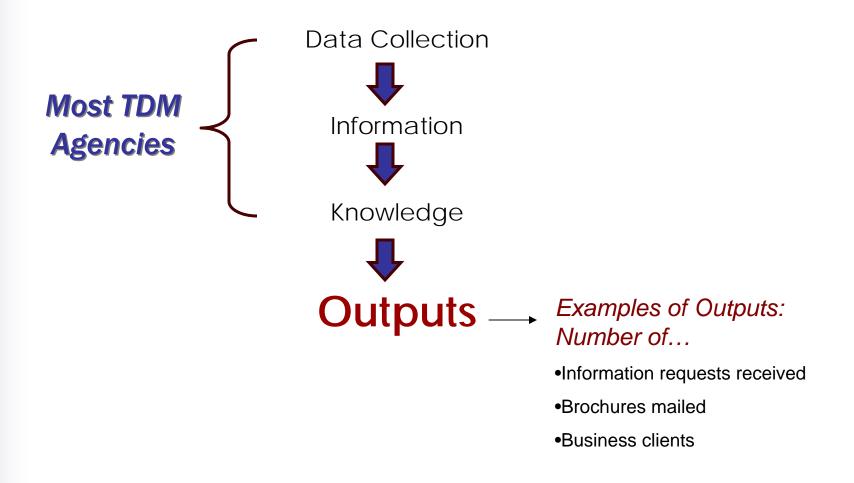
ACCS Services

- Employer Services
- Residential Services
- Visitor Services
- Site Plan Requirements/ Development Services
- Commuter Stores/Mobile Commuter Store
- Commuter Information Center/ CommuterDirect.com Sales Support Center
- Arlington Retail marketing program – point of purchase program
- Distribution and Logistics Program
- Bus Stop Information Program
- Web Sites
- ACCS Marketing
- BIKEArlington program
- WALKArlington program
- Arlington Carsharing program
- ART and Arlington Metrobus – especially ACCS marketing thereof



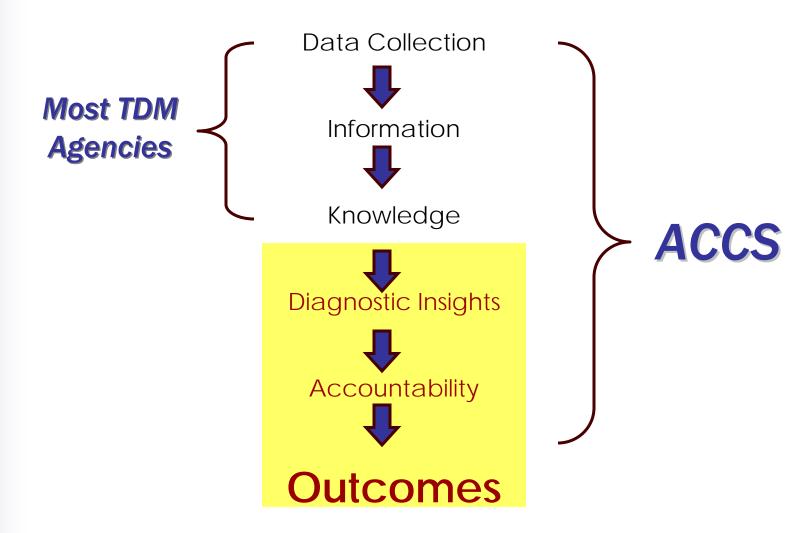


Traditional TDM Impact Measurement



8

ACCS Impact Measurement



ACCS Research and Evaluation Plan

How We Measure Outcomes



Outcomes:

Did you use our service?

How do you rate us?

Did you use an alternative mode because of us?

Did you reduce your SOV car travel?

Research/Evaluation Steps

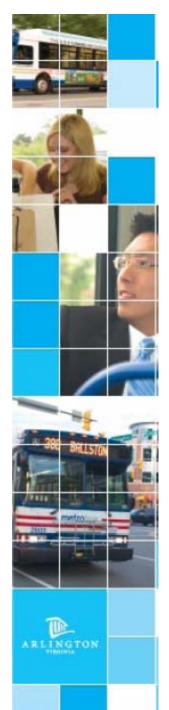
- Address Customer Needs
 - Research needs of current / potential customers
 - Examine use of / satisfaction with existing services
 - ID service gaps
 - Develop new / modified services
- Estimate Impacts
 - Measure use of existing services
 - Estimate travel changes following service use
 - Attribute change to program / other factors



Surveys In the Multi-year Research Plan to Measure Impact of ACCS

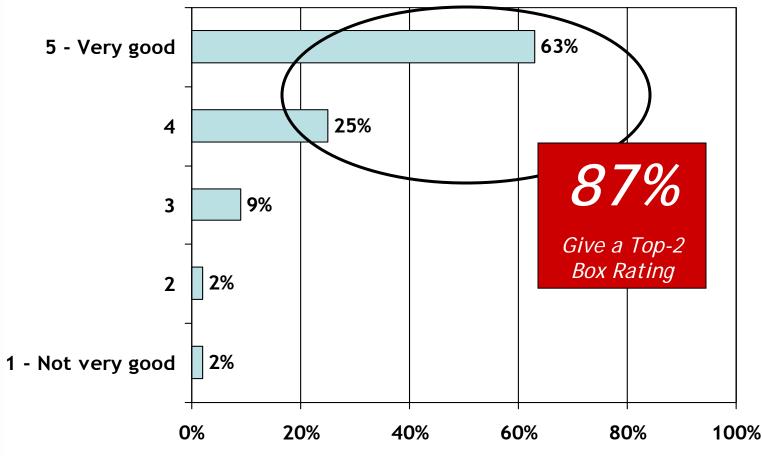
- Business Leaders (C class)
- ATP Employer and Residential Clients
- Arlington Residents Survey
- Telephone survey
- Internet survey
- Commuter Stores Survey
- Commuterpage.com
- CommuterDirect.com
- ACCS Umbrella Advertising Survey
- COG State of Commute
 Survey Arlington sample

- COG Travel Diary Survey Arlington sample
- Commercial Site Plan Buildings (TDM Services and Requirements)
- Property Managers
- Employer Tenants
- Employees
- ART Customer Touchpoints





Arlington County Business Leaders Say Arlington County Is a Good Place to Locate a Business!



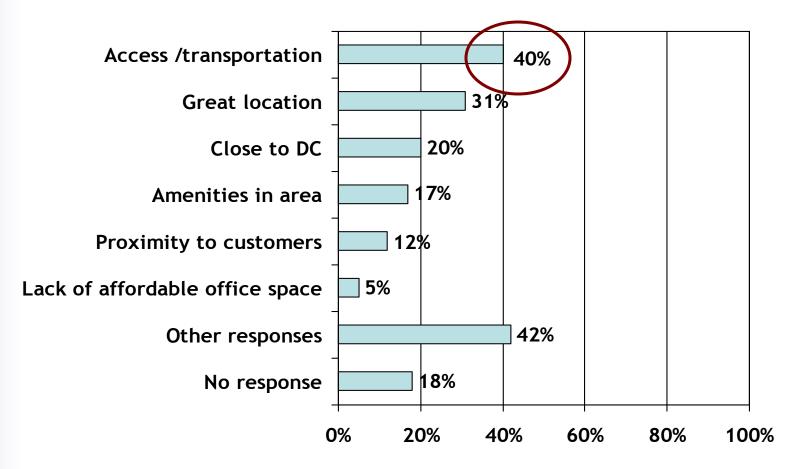
Source: 2007 ACCS Arlington Business Leaders Study

Q9: Considering all factors that are important to your organization as a place

to locate your business, how would you rate Arlington County?

Arlington County Commuter Services

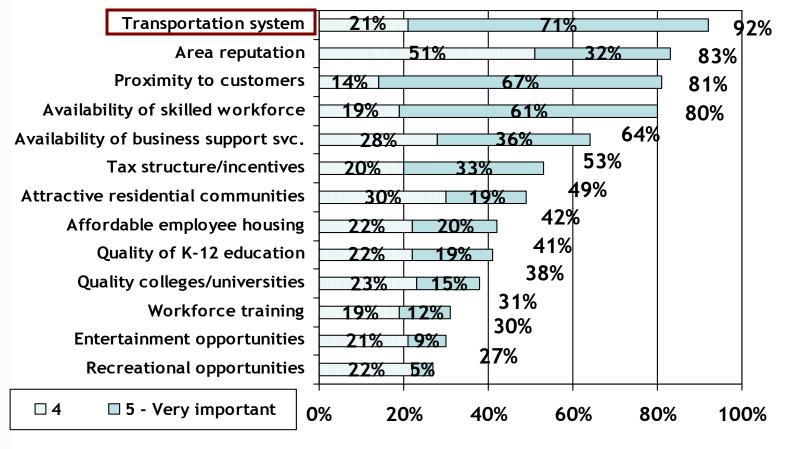
Transportation / Access Is The Number One Attribute Driving Business Leaders' Ratings of the County As A Great Business location



Source: 2007 Arlington Business Leaders Study Q9A: Why did you give that rating? (OPEN END)

Importance (Expectation) Attributes Ratings

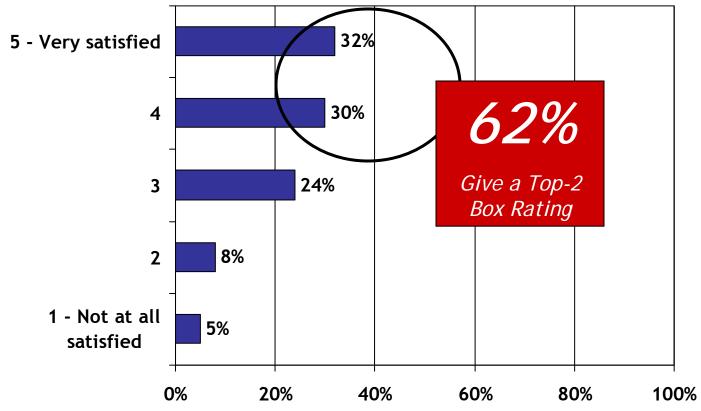
Quality of Transportation System Rated Highest Among all Factors Influencing Location Decisions



Source: 2007 Arlington Business Leaders Study

Q10: When your organization considers alternative locations for your business or part of your business, how important are each of these attributes in the decision process?

62% of Arlington County Business Leaders are Satisfied with the Arlington County <u>Transportation System and Services</u>



Source: 2007 ACCS Arlington Business Leaders Study

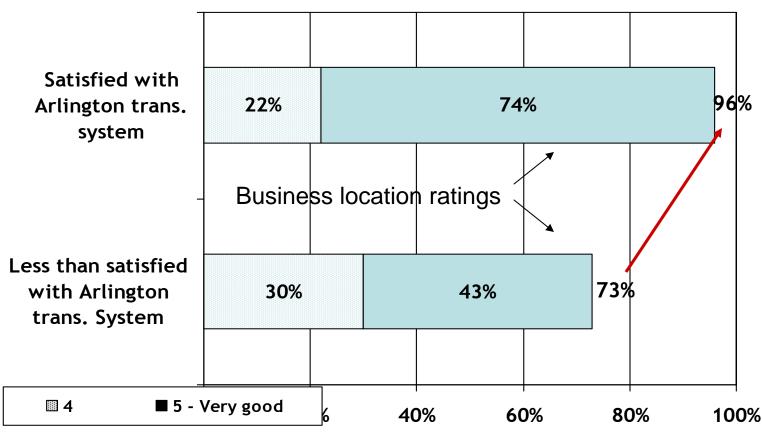
Q12: How satisfied are you with the transportation system in the Washington metro region? Overall, how satisfied are you with the regional transportation system? (51% top 2 boxes)

Q13: How satisfied are you with the transportation system in Arlington County?

Those Highly Satisfied with Arlington's Transportation System Give Higher Ratings to the County As A <u>Business Location – by 23 Points!</u>

How to Read This Chart: Proportions reported are those giving favorable ratings to locating a business in Arlington.

Example:
96% of those
satisfied w/
trans. system
rate Arlington
as a good
place to
locate a
business.



Source: 2007 Arlington Business Leaders Study

Q9: Considering all factors that are important to your organization as a place to locate your business, how would you rate Arlington County?

TDM Services Have an Impact on Locating a Business in Arlington

- Among those aware of the availability of TDM transportation support services, business location ratings are <u>15 points higher</u>*
- Among those who have had prior or current use of Arlington Transportation Partners' services, ratings are <u>20 points</u> over those unaware of ATP*
- In 2006 ATP services were THE final deciding factor in five businesses moving to Arlington (source: Arlington Economic Development)

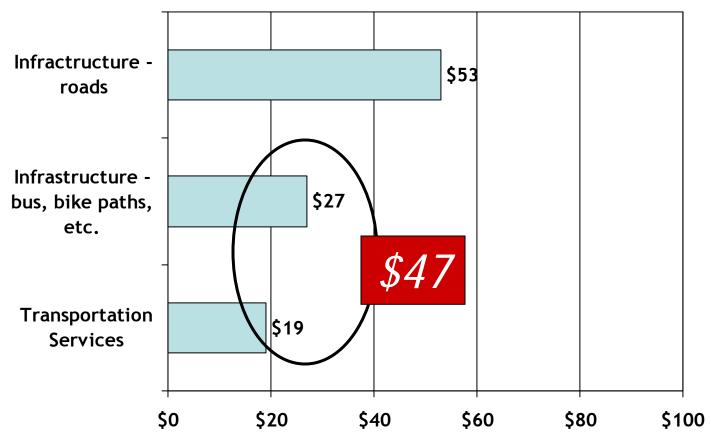
^{*} These differences were not statistically significant as individual measures due to sample size. However, in total, there is a statistically significant positive relationship between satisfaction with the transportation system and higher ratings for the county as a business location.

Q19. If you had \$100 to allocate across the following parts of Arlington County's Transportation System, how would you do it? (The total must add to \$100.)

Transportation infrastructure - roads
 Transportation infrastructure - bus, bike paths, walking paths, etc.
Transportation services - information-based support services that help you maximize transit use, bicycling, walking, carpooling, and so forth (TDM services)

(Note: the above options were rotated)

Arlington County Business Leaders Say Allocate <u>Almost Half</u> of the County's Transportation System Budget on Non-Road Alternatives & Services



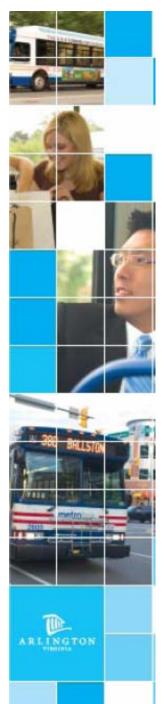
n = 99

Source: 2007 Arlington Business Leaders Study Q19: If you had \$100 to allocate across the following parts of Arlington County's transportation system, how would you do it?

We Now Say with <u>statistical certainty</u>. . .

Arlington County's Transportation System is a major economic development driver in business attraction & retention. Business leaders support a balanced transportation system.

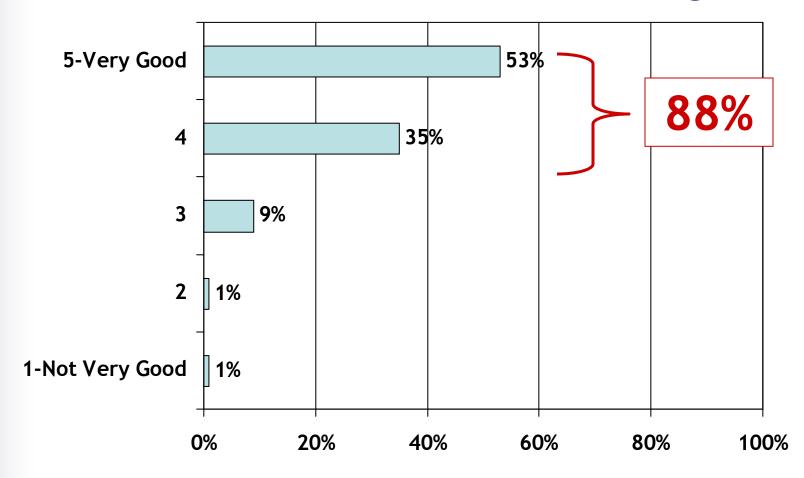
ACCS' Services and Products
Impact
Business Location Ratings!





Citizens of Arlington County Rate Their Overall Quality of Life Quite Favorably

Almost 9 in 10 Give It a Favorable Rating



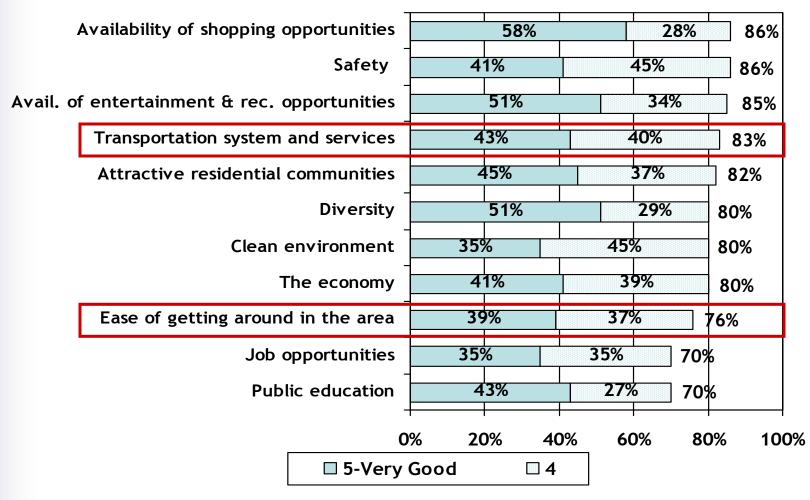
Source: 2006 Arlington Resident Telephone Study

C-1: How would you rate the overall quality of life in Arlington County?

What is driving such high overall Q of L ratings compared to most American communities?

How important are transportation systems and services?...

Residents Highly Rate Many of the County's Quality of Life Attributes



Source: 2006 Arlington Resident Telephone Study

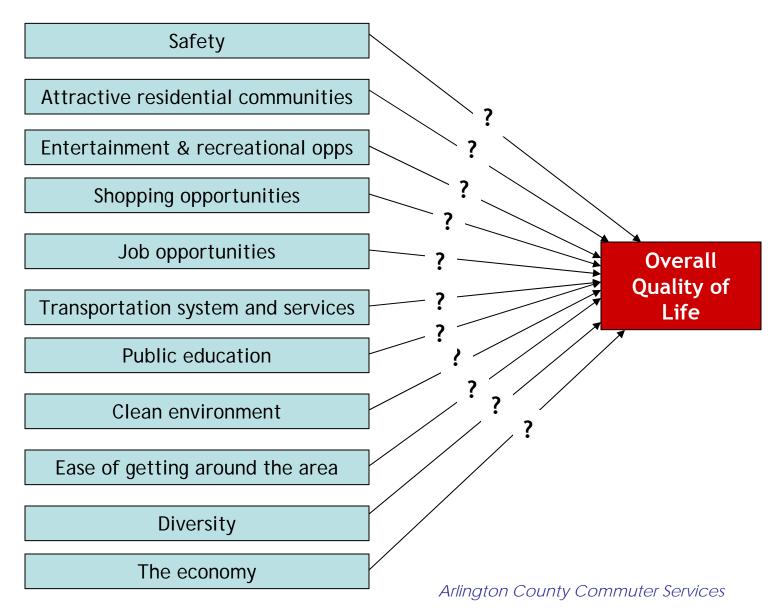
26-2: Please rate Arlington County on each of these attributes... Arlington County Commuter Services

But of all of these seemingly important attributes, which ones have the most influence (the real drivers) of high ratings for quality of life?

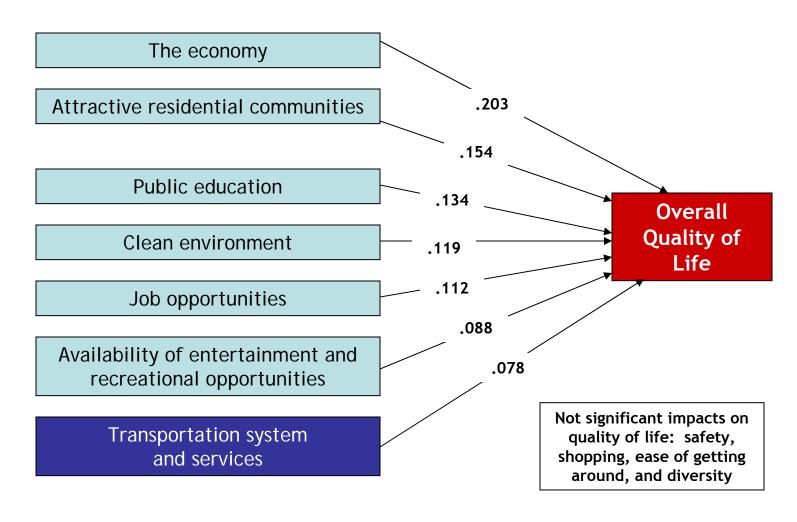
Does transportation make the list?

The answer comes from running a regression analysis on this data . . .

What Attributes Really Influence Overall Quality of Life Ratings?



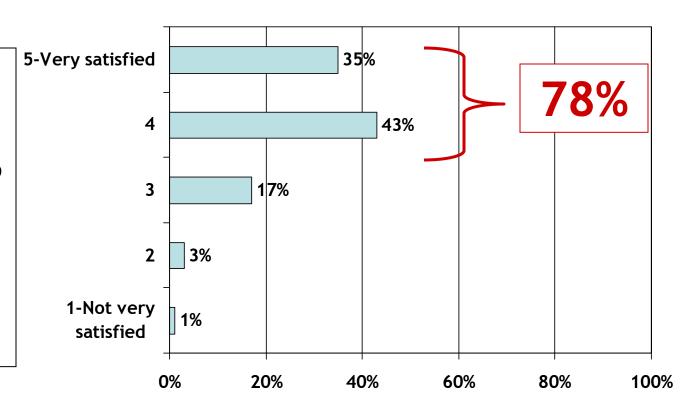
"Transportation System & Services" Have a Statistically Significant Impact on the Quality of Life in Arlington County



Satisfaction with Arlington County's Transportation System is Quite High

The following are significantly more likely to be "very" satisfied:

- Lived in Arlington Co less than 2 years
- Work part-time
- Work in Arlington Co
- Income less than \$60,000
- High school or less education



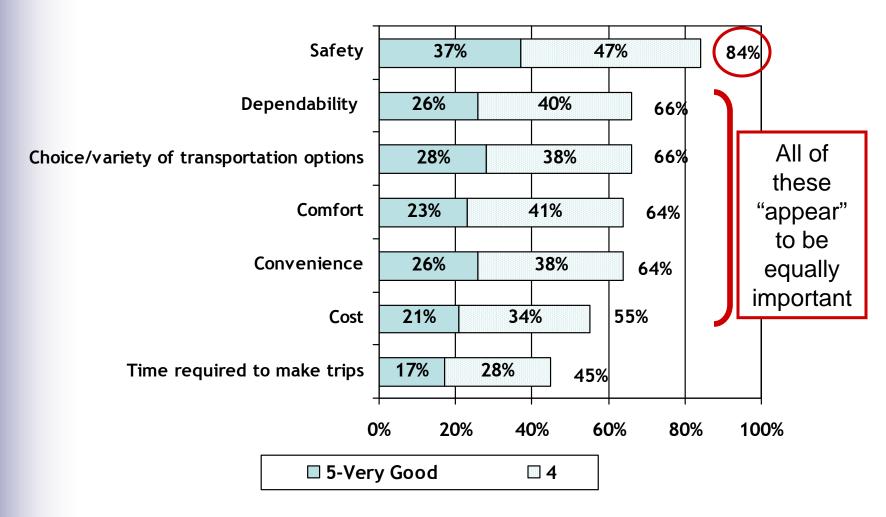
Source: 2006 Arlington Resident Telephone Study

D-3: Overall, how satisfied are you with the Arlington County Transportation system?

Residents rate transportation services high!

What services make the most difference?

The Transportation System in the County Is Rated Most Favorably in Regard to Safety



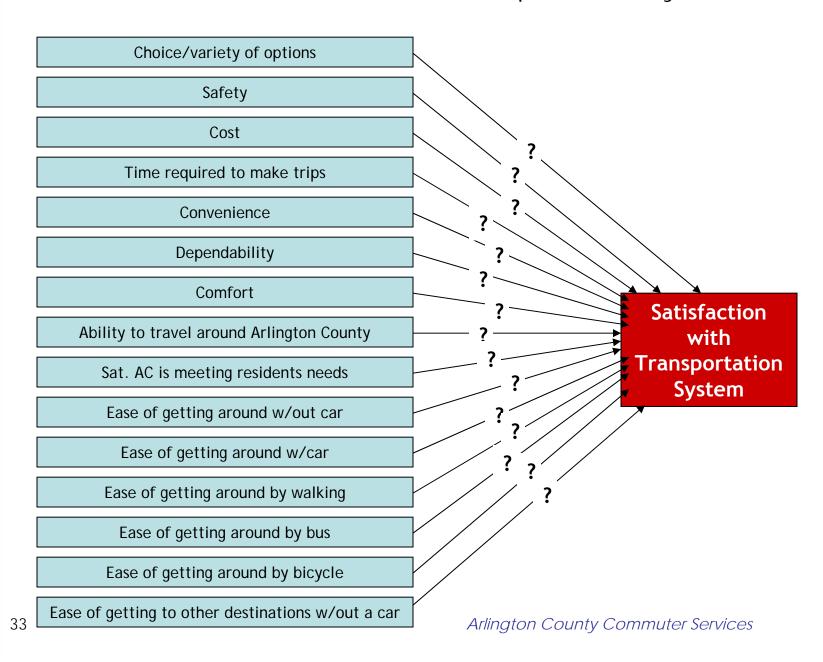
Source: 2006 Arlington Resident Telephone Study

E-8: Please rate the Arlington County transportation system on the following

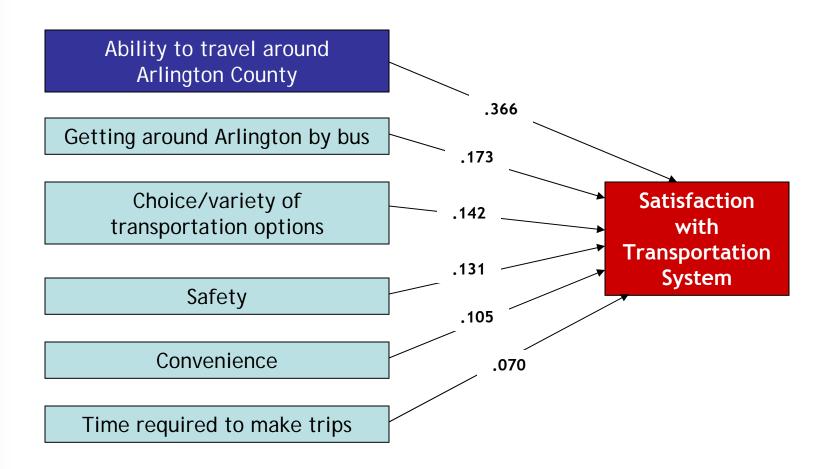
³²attributes and options.

Arlington County Commuter Services

Possible *Drivers* of Satisfaction with Transportation System



Overall Ability to Travel Around Arlington County Is the Biggest Driver in Satisfaction with Arlington County's Transportation System



When we put this all together, we arrive at an Arlington County Quality of Life Transportation

Impact Model . . .

Arlington County Q of L Transportation Impact Model

Ease of getting around w/out car

Choice/variety of options

Cost

Time required to make trips

Convenience

Dependability

Safety

Comfort

Sat. AC is meeting residents needs

Ability to travel around AC

Ease of getting around w/car

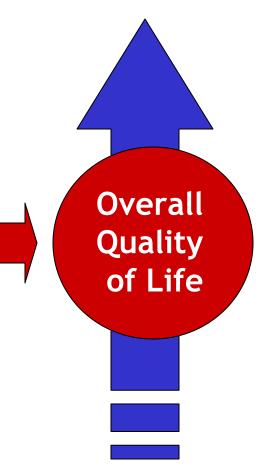
Ease of getting around by walking

Ease of getting around by bicycle

Ease of getting around by bus

Ease of getting to other destinations w/out a car



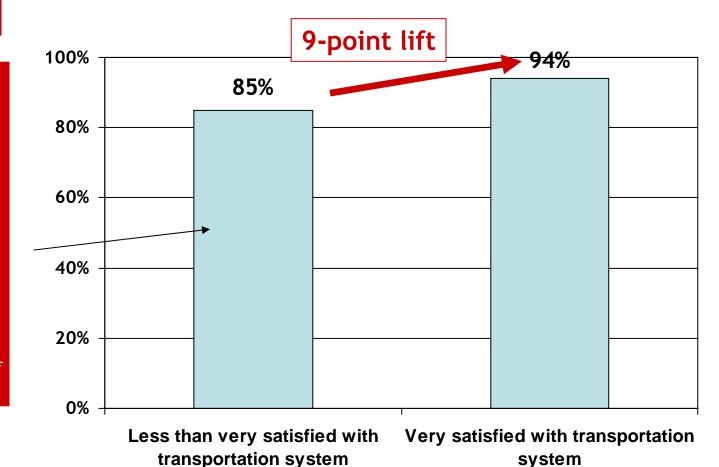


The transportation
system in
Arlington
County makes
it a better
place to live.

Satisfaction with the "Transportation System & Services" in Arlington County Improves Residents' Quality of Life Ratings

How to Read This Chart: Proportions reported are those rating the quality of life favorably.

Example: 85% of those less than very satisfied w/ trans. system rate quality of life favorably.



Source: 2006 Arlington Resident Telephone Study Arlington County Commuter Services
C-1: How would you rate the overall quality of life in Arlington County?

We Now Say with <u>statistical certainty</u>. . .

Making it easy for people to get around Arlington County is unequivocally related to how residents rate their Quality of Life in Arlington County... ACCS' Services & Products Impact Quality of Life Ratings

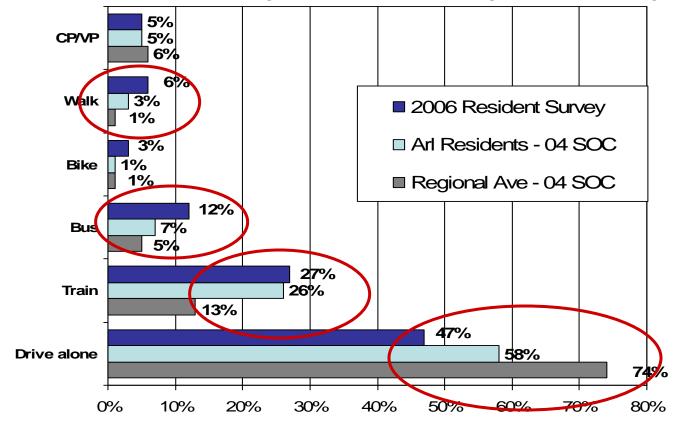




Travel Mode to Work

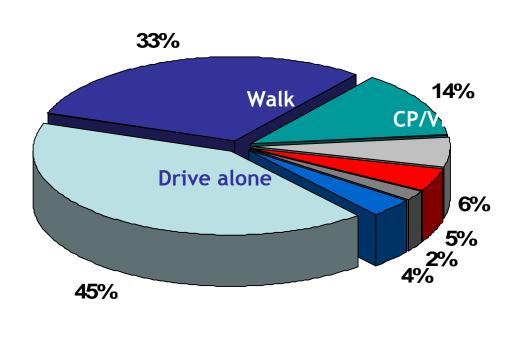
Percentage of weekly trips made by each mode

Compared to the region, Arlington's Drive Alone rate is 1/3 lower, transit use is double, biking is triple, and walking is six times higher.



Non-Work Travel Mode

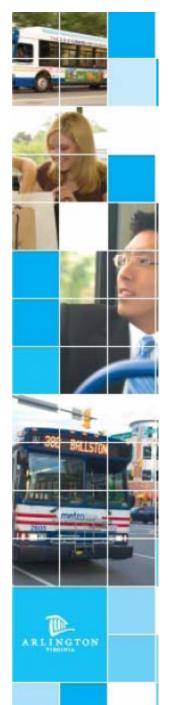
Over half of non-work trips are NOT drive-alone trips which is amazing in an American community. One-third are made by walking, and one in eight are made by riding or driving with another person.



n=342, multiple response permitted Trip n=459

Q J-7, J-8, J-13 What type or types of transportation did you use for <these trips>?

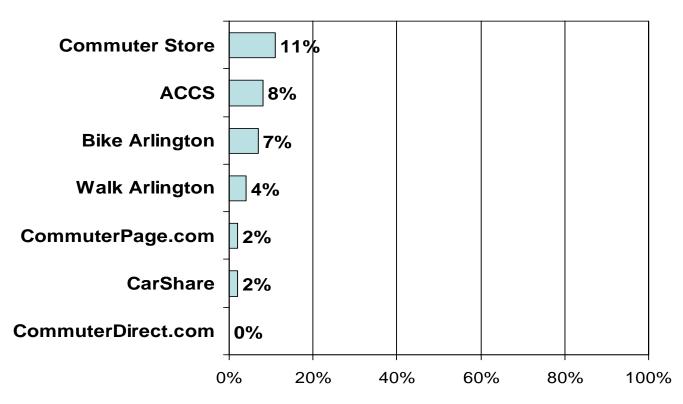
□ Drive alone
■ Walk
□ CP/VP
□ Train
■ Bus
□ Bike
□ Other





Used ACCS Service or Product

One in five residents (21%) had used an ACCS product or service in the past last year.



n=297

Source: 2006 Arlington Resident Telephone Study

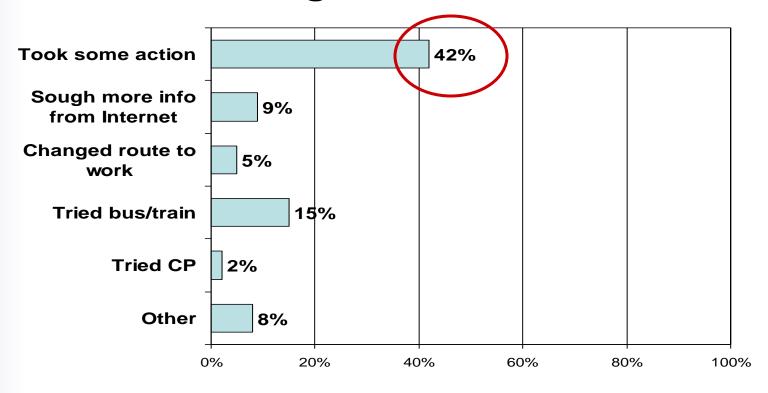
K-2: In the past year, have you looked for services that could help you get around

the Washington metropolitan region?

Arlington County Commuter Services

K-3: What sources did you use or contact to obtain this information or services?

Four in Ten Residents Who Sought Info/Services Took Action to Change Travel Behavior



n=201

Source: 2006 Arlington Resident Telephone Study

Q K-5: After obtaining this information or service, did you take any actions to try to change how you travel around Arlington or how you travel from Arlington to other destinations in the Washington metropolitan area? ONLY ASKED OF THOSE WHO CHOSE CERTAIN TYPES OF INFORMATION IN K4

Arlington County Commuter Services

Impact!

90% said the transportation info or service encouraged this action ...

47% said they were "not likely" to have taken the action without the info or service.

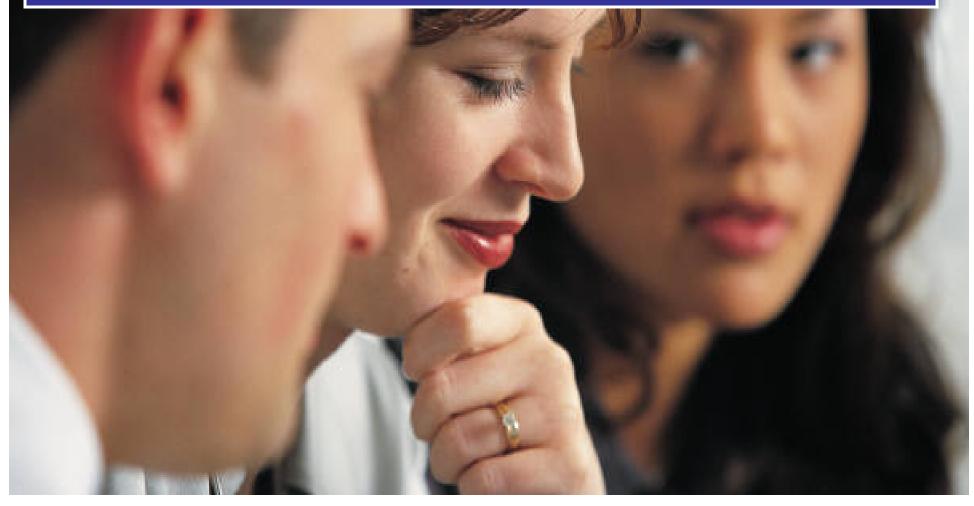
How Do We Know ACCS' Specific Programs Are Making An Impact?

Examples of Measuring The Impact of ACCS' Services

- Employer Services
- Residential Services
- Visitor Services
- Site Plan Requirements/ Development Services
- Commuter Stores
- Commuter Information Center/ CommuterDirect.com Sales Support Center
- Arlington Retail marketing program – point of purchase program

- Commuterpage.com
- Distribution and Logistics Program
- Bus Stop Information Program
- BIKEArlington program
- WALKArlington program
- Arlington Carsharing program
- ART and Arlington
 Metrobus especially
 ACCS marketing thereof
- ACCS Umbrella Advertising





Surveyed Employers Say Arlington County's Transportation System Positively Impacts Them Retention, Recruitment, & Customer Relations Top The List



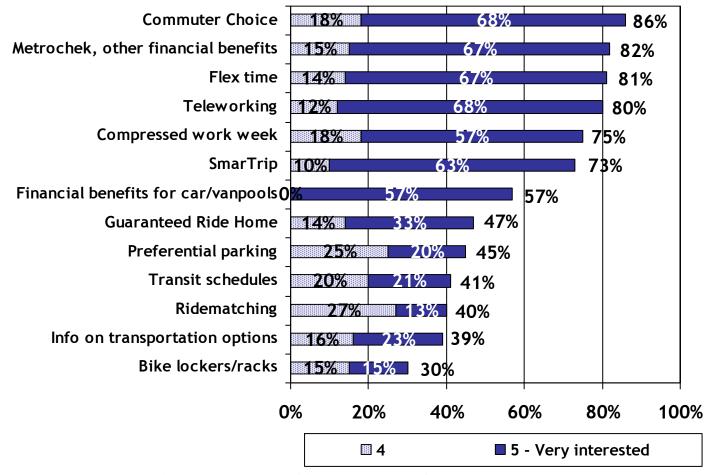
QB5: In what ways and to what extent does the quality of the transportation system in Arlington County affect your organization?

Arlington County Commuter Services

4 in 10
Employers of not current but would be willing to of Ridematchin or Guarante Ride Home

Employers Said Employees Have Great Interest in Many TDM Services

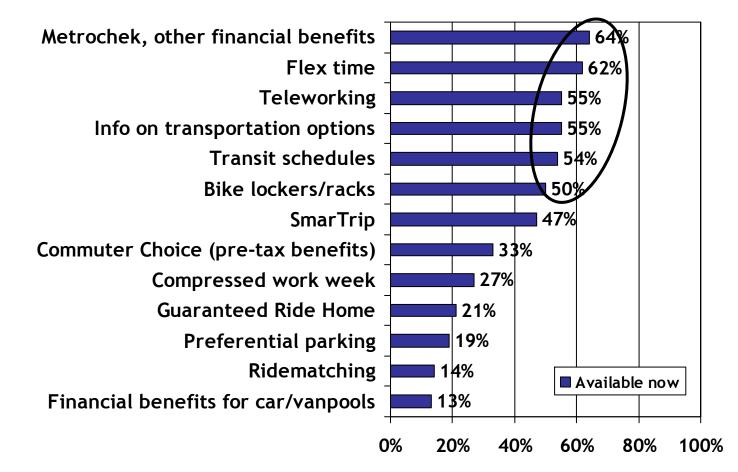
Greatest interest in financial incentives, CWS, Telework



CAUTION: VERY SMAL SAMPLE SIZ

QC2: How interested have employees been in these services? ONLY ASKED OF THOSE WHO USE THE PARTICULAR SERVICE

Over Half of Surveyed Employers Offer Transit Incentives, Flextime, TW, Transportation Info, and Bike Lockers/Racks

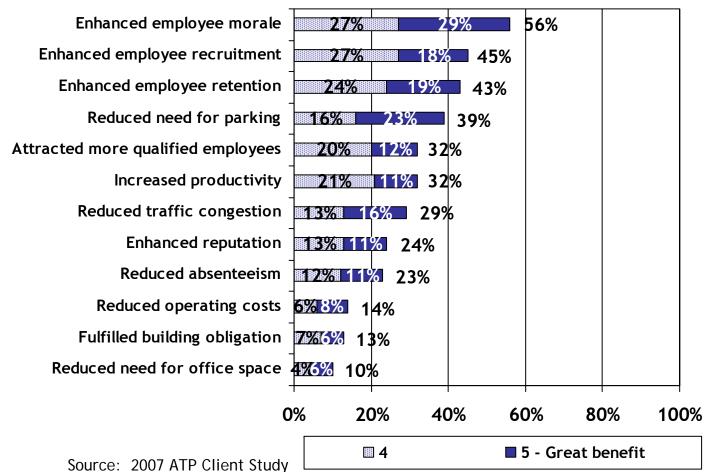


4 Employers
did not choose
"Available
now" for ANY
of these
services; 1
Employer
chose
"Available
now" for ALL
of these
services.

Source: 2006 Arlington Residents Telephone Study

QC1: Check all the services or benefits that are available to your employees. For those that are not available now, indicate if you would consider or would not consider offering it.

Employers Saw an Increase in Employee Recruitment, Retention, Productivity and Morale Due to TDM Services & Products



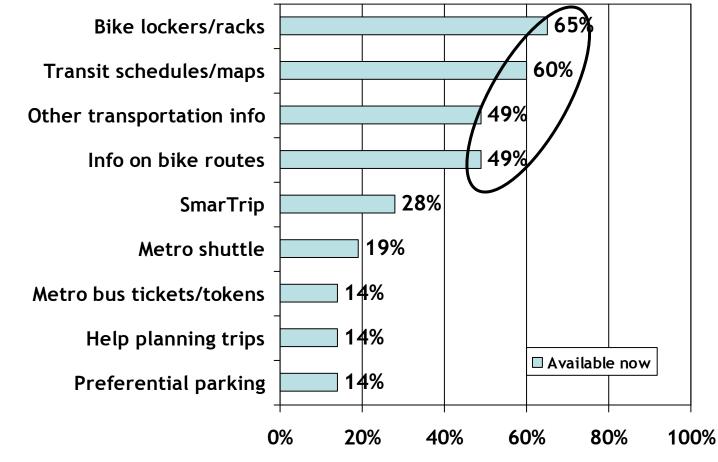
Employers n = 95 - 98

QC14: Indicate how much your organization has benefited from offering transportation services. ASKED ONLY OF THOSE WHO ANSWERED "YES" IN Q9

Arlington County Commuter Services

Residential Property Managers Offer Many TDM Services

Transportation Info and Bike Lockers/Racks Top Ranking

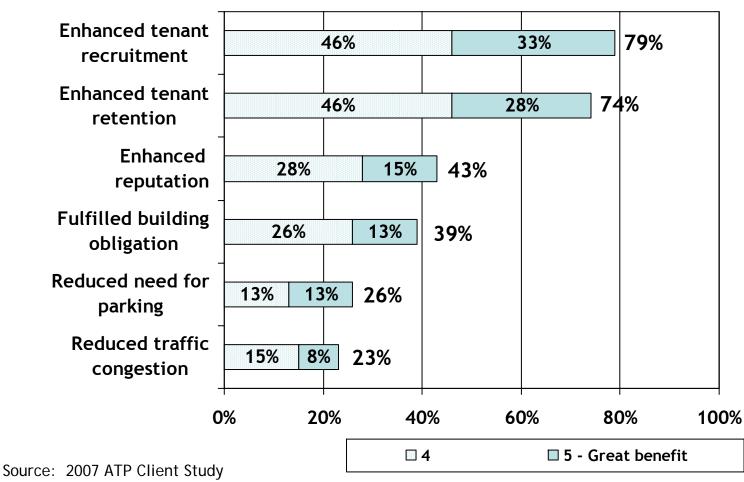


4 Property
Managers did
not choose
"Available
now" for ANY
of these
services; 1
Property
Manager chose
"Available
now" for ALL
of these
services.

Source: 2006 Arlington Residents Telephone Study

QC5: Check all the services or benefits that are available to residents. For those that are not available now, indicate if you would consider or would not consider offering it.

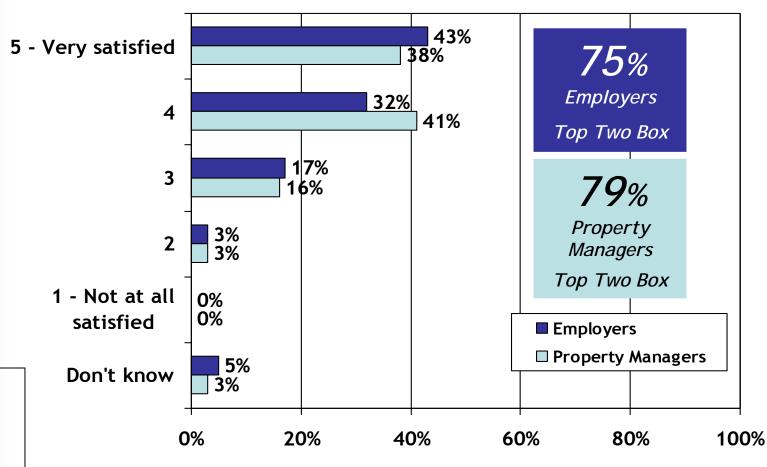
Property Managers Saw Better Tenant Recruitment and Retention, Less Need for Parking, Less Traffic Congestion due to TDM Services



Property Managers n = 39

QC16: Indicate how much your organization has benefited from offering transportation 54 ervices. ASKED ONLY OF THOSE WHO ANSWERED "YES" IN Q9 Arlington County Commuter Services

Three-quarters of Respondents Who Use ATP Services are Satisfied



n = 75 Property

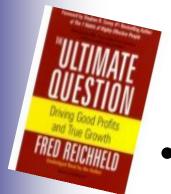
Employers

Managers

n = 32

Source: 2007 ATP Client Study

QD5: How satisfied have you been with the services you have received from ATP? ASKED ONLY OF THOSE WHO INDICATED THEY USED AT LEAST ONE SERVICE IN D3 OR D4



The "Net Promoter Score"

 The Net Promoter Score is defined as

The percentage of promoters (somewhat/very likely to recommend)

74% (all respondents)

Less:

The percentage of detractors (somewhat/very unlikely to recommend)

13%

Arlington Transportation Partners Net Promoter Score 61%

As a comparison, according to *Satmetrix*, selected companies have Net Promoter Scores as follows:

Chick-Fil-A – 72% Apple - 66% Fed Ex – 56%% American Express - 50%

ACCS' Impact Arlington Transportation Partners

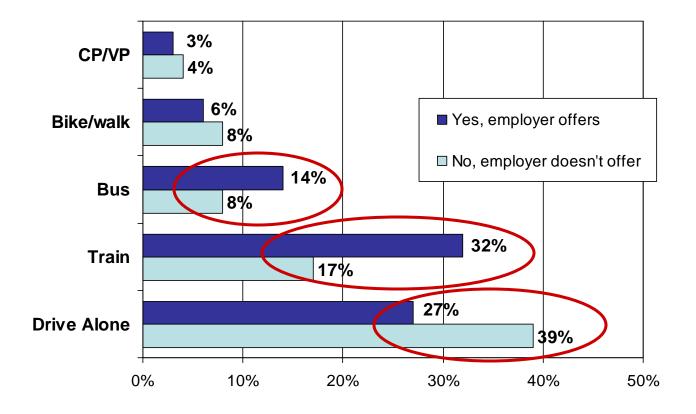
39% of Employers and...

74% of Property Managers <u>Would</u>

<u>Not</u> Have Implemented Services or Products Without ATP Assistance

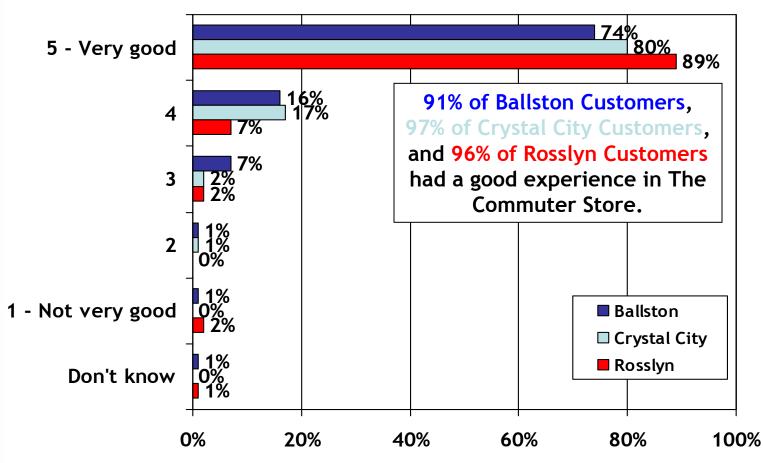
Results: Mode Use at TDM Worksites

Transit use was <u>double</u>, and Drive Alone was 30 % lower at worksites where employees who work in Arlington said they had access to TDM services (such as provided by ATP).



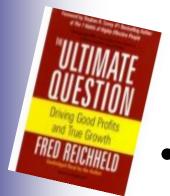


More Than 90% Had a Good Commuter Stores Experience



Source: 2007 ACCS Commuter Stores Study

Q3: Think about the experience you just had in the Store today. How would you



The "Net Promoter Score"

 The Net Promoter Score is defined as

The percentage of promoters (somewhat/very likely to recommend)

88% (all respondents)

Less:

The percentage of detractors (somewhat/very unlikely to recommend)

10%

Commuter Store Net Promoter Score 78%

As a comparison, according to *Satmetrix*, selected companies have Net Promoter Scores as follows:

USAA – 82% - Amazon – 73% Costco – 79% - Chick-Fil-A – 72%

Commuter Stores Impact!

32% made <u>work</u> changes in mode since they started using The Commuter Store

32% made <u>non-work</u> changes since beginning use of The Commuter Store

Commuter Page.com

Transportation options for the Washington, DC area, sponsored by



Search



Metro | Local Buses | Commuter Rail | Bicycling & Walking | Carpooling | Carsharing | Taxicabs | Telework | Senior/Disabled | Buy Transit Fares | Order Free Publications | Site Map-Text Navigation

Transportation options

Commuter services

News, traffic, air quality

Visit our parti

Washington-a transportatio

BETTER WAY TO GO.



Sunday, October 8, 2006

New ART 42

Army Ten-Miler Oct 8

d bus

CommuterPage.com Impact

oved ct.com ewable:

About this site

Arlington transit planning and construction projects

Air Quality

Code Green Report

Forecast 10/8 Code Green

Data from MWCOG



Steve Eldridge: District's New Transit Web Site Lacks Useful Info

By Steve Eldridge, October 6, 2006; The Examiner

Metro To Operate Regular Weekday Service On Columbus Day; ART 41 & ART 51 to Run on a Saturday Schedule

October 6, 2006; WMATA Press Relase

Bus Detours, Delays in DC and VA Saturday and Sunday

October 6, 2006; WMATA Press Release

Transit on Thursday: Go, D.C., Go! Edition

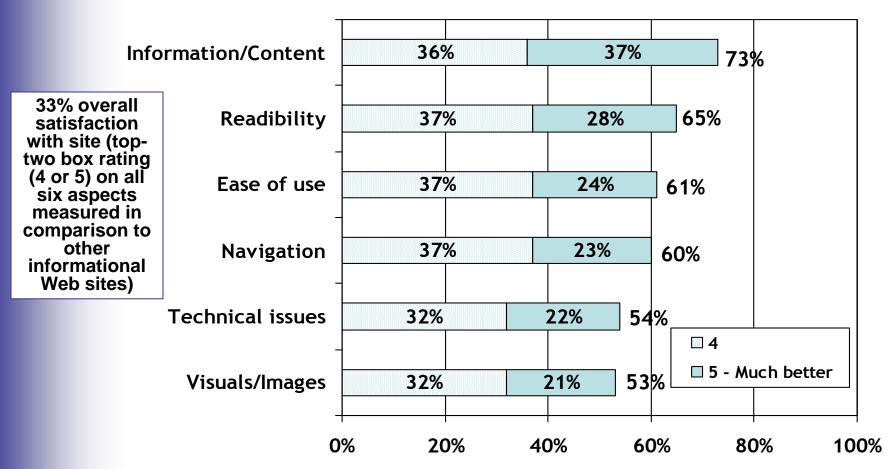
more news & events | news for wireless devices | email news

Add Commuter News RSS Feed XML



Users Rate CommuterPage.com Features Higher Than Other Informational Sites

73% Cite the Content as Better



Source: 2007 ACCS CommuterPage.com Study

Q1: How do you rate CommuterPage.com on each of the following characteristics?

CommuterPage.com Impact!

55% made <u>work</u> changes in mode since they started using CommuterPage.com

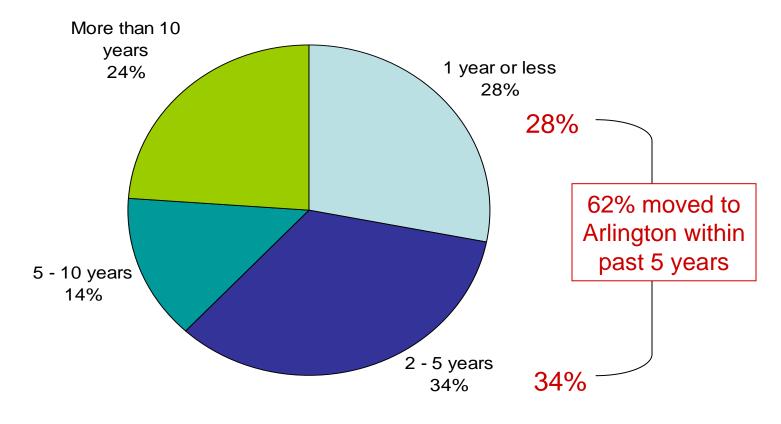
70% said that CommuterPage.com was instrumental in making that change

43% made <u>non-work</u> changes since beginning use of CommuterPage.com

52% said that CommuterPage.com was instrumental in making that change

Need For Transportation System Education Never Stops

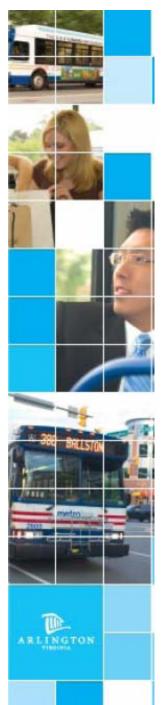
Length of Residence (2000) Arlington



Life As We Know It

Source: U.S. Census Bureau. Note: Indicates length of time at current residence. County Planning Research and Analysis

Team





Hardware

Software

Infrastructure
(quality walk ways,
exceptional transit
services, facilities, etc.)



TDM Informational Support Services & Products + How-To Instructions



Greater Access & Mobility Options . . .

.... And Fewer Cars on the Road



Exceptional Business Environment And A Better Quality of Life

We Can Make A More Significant Impact...

There is Room To grow Resident Involvement In TDM Alternatives

21%

Just one in five residents had used an ACCS travel service in the past last year.

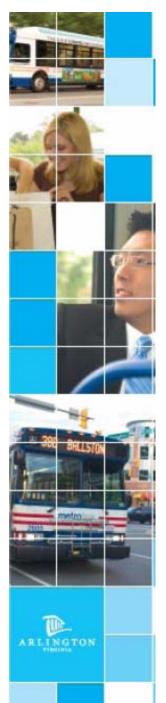
There is Room To Grow Business Leader Involvement In TDM Alternatives

*"Would
consider" and
"Would not
consider"
percentages
are based on
the number
that do not
currently
offer these
services. The
difference is
made up in
"don't
know."

	Do not		\ Would
	currently	Would	not
	<u>offer</u>	<u>consider</u> *	<u>consider</u> *
Transportation options information	55%	60%	14%
Transit schedules	48%	59 %	9%
SmarTrip cards	68%	54%	9%
GRH	90%	50%	<mark>2</mark> 6%
Bike lockers/racks	60%	50%	<mark>3</mark> 4%
Transit financial benefits (Metrochek, SmartBenefits)	64%	47%	<mark>2</mark> 6%
Pre-tax transportation account	80%	46%	<mark>2</mark> 6%
Ridematching	88%	39%	<mark>3</mark> 0%
Car/Vanpool reserved parking	78%	32%	<mark>4</mark> 7%
Car/Vanpool financial benefit	91%	29%	<mark>4</mark> 9%
Teleworking	48%	29%	\$ 8%
Compressed workweek	72%	25%	60%
Flexible work schedules	44%	22%	63%
	V		/

Source: 2007 Arlington Business Leaders Study

Q22: Check all the services or benefits that are available to your employees. For those not available now, indicate if you would consider or not consider offering it





Presentations to Key Stakeholders Within County and Outside

Arlington Economic Development

County Bureaus and Departments

County Commissions and Committees

Arlington County Board

Northern VA Transportation Commission

Virginia Department of Rail and Public Transportation

Commuter Connections TDM Evaluation Group and Subcommittees

Statewide VA TDM Industry Retreat

Chamber of Commerce and Other Area Business Groups

Arlington Development community





Study or Report on Your Topic

Knowledge Papers -

Staying on the Right

About This Resource

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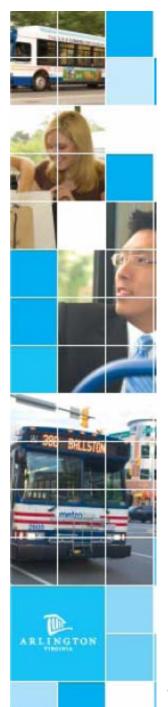
Pillars of TDM

Key Words, and Acronyms

Related Links

ACCS TDM Research Center: Database on CommuterPage.com/Research









ARLINGTON COUNTY COMMUTER SERVICES

Arlington Transportation Partners | The Commuter Store

CommuterPage.com | CommuterDirect.com | Bike/Walk Arlington

For information about this presentation Please Contact Chris Hamilton at 703-228-3725 or chamilton@arlingtonva.us.

Info on ACCS at

<u>www.commuterpage.com/ACCS/index.htm</u> Visit our blog at www.commuter.typepad.com

Arlington County Commuter Services Team















Guaranteed Ride Home Customer Satisfaction Survey

Results for Fiscal Year 2007 **Draft Report**

We'll get you home. Guaranteed.

National Capital Region Transportation Planning Board Metropolitan Washington Council of Governments



TITLE: Commuter Connections Guaranteed Ride Home Customer Satisfaction

Survey Results for Fiscal Year 2007.

DATE: May 20, 2008

AUTHORS: Douglas Franklin, TDM Marketing Specialist

Nicholas Ramfos, Director, Alternative Commute Programs

AGENCY: The National Capital Region Transportation Planning Board (TPB) is the

federally designated Metropolitan Planning Organization (MPO) for the region, and plays an important role as the regional forum for transportation

planning. The TPB prepares plans and programs that the federal government must approve in order for federal-aid transportation funds to

flow to the Washington region. The TPB became associated with the Metropolitan Washington Council of Governments (COG) in 1966. COG was established in 1957 by local jurisdictions to address regional concerns

including growth, housing, environment, public health and safety, and transportation. Although the TPB is an independent body, its staff is

provided by COG's Department of Transportation Planning.

Commuter Connections is a regional network of transportation organizations coordinated by the TPB. Established in 1974, Commuter Connections offers free commuter services to help both businesses and their employees find the best available commuting options to improve traffic congestion and improve air quality through lower auto emissions. Primary services of Commuter Connections include ridematching for carpools and vanpools, administration of the Guaranteed Ride Home program, coordination of an employer outreach program including telework, and marketing of alternative commute options.

Funding for Commuter Connections is provided by:

District Department of Transportation Maryland Department of Transportation Virginia Department of Transportation United States Department of Transportation

ABSTRACT:

This report presents the results of a survey of all Guaranteed Ride Home trip recipients during fiscal year 2007 (July 1, 2006 through June 30, 2007). The survey was designed to gauge the level of satisfaction of commuters who utilized the GRH service.

The GRH program was started in 1997 to eliminate a key barrier to using alternative modes, commuter fear of being stranded without transportation in the event they need to get home due to an unexpected emergency or unscheduled overtime.

PUBLICATION:

The final adopted report will be published on the Commuter Connections website at www.commuterconnections.org under the Resources, Publications section.

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Background

Guaranteed Ride Home Program Description

The Metropolitan Washington Council of Governments (COG) through its Commuter Connections program, under the auspices of its funders, has operated the Guaranteed Ride Home program (GRH) since January 1997. A "commuter insurance" program, GRH is designed to encourage ridesharing and transit usage by providing a way home for qualifying commuters in the case of an unexpected personal/family emergency or unscheduled overtime when their normal alternative commute mode is not available. Many area workers who consider switching commute modes from Single Occupancy Vehicles to carpools, vanpools, and transit are concerned about being "stranded at work" if they unexpectedly have to leave before or after standard work hours. GRH eliminates this concern, and encourages ridesharing, taking transit, bicycling and walking to work. Commuters who use these transportation modes twice a week are provided with four free GRH rides home per year. Alternative mode commute practices reduce the number of automobiles on the road and help the region toward air quality goals.

The GRH program's Participation Guidelines used during FY 2007 are provided in the Appendix of this report, and a full listing of the program's current qualifications, limitations on its usage, and a more complete description of the process involved in registering commuters for the program may be obtained online at the Commuter Connections website, http://www.commuterconnections.org.

Customer Satisfaction Survey and Methodology

The customer satisfaction survey for GRH was conducted as an ongoing study for each month throughout the fiscal year. All commuters who obtained a free ride home through the program received a survey response card for each ride taken. The accompanying cover letter (*see* Figure 1) informed commuters of the purpose and voluntary nature of the survey, and the postage-paid 9 x 4" self-mailing response card (see Figure 2) allowed for quick and easy submission of responses on the part of survey respondents. In FY 2006 the questionnaire was modified to include two new questions; however none of the existing questions were altered, allowing for a direct comparison with all fiscal years. The survey card allows respondents to rate the GRH service and provide comments and suggestions with complete anonymity. However, despite the ability to remain anonymous, some respondents provided their name with their responses. In some instances with their consent, these respondents have been featured in local and regional newspaper articles and some of their comments have also been placed onto the Commuter Connections web site.



Dear Commuter:

Thank you for using the Commuter Connections Guaranteed Ride Home (GRH) program in July. As a standard practice, we send out survey cards to all of our customers in order to determine their level of satisfaction with this free service. Your feedback will help us gauge the program's continued value and also help improve and better serve commuters in the Washington metropolitan area.

Please take just a moment to complete the enclosed survey card and simply drop it in the mail within 10 days, no postage necessary!

For the latest Guaranteed Ride Home participation guidelines, or if you would like information about other Commuter Connections services, please visit our web site at

www.commuterconnections.org, or call us at 1-800-745-7433.

Thank you for using alternative means of transportation to get to work and for supporting the Guaranteed Ride Home program.

Happy Commuting!

COMMUTER CONNECTIONS

We'll get you home. Guaranteed.

Figure 1 | Sample Cover Letter Sent with Survey Card

Survey Design

The survey consisted of five multiple-choice questions, one fill in the blank and an area for comments. Four questions provided insight into customer opinions regarding the different operational functions of GRH and asked the respondent to rate the different aspects of the service by circling one of four responses—"Poor," "Fair," "Good," or "Excellent." Another multiple choice question asked the reason for the trip, and a fill in the blank question asked the respondent to indicate their wait time. The comments area provided an open ended forum to offer specific or general feedback, whether positive or negative. For some multiple choice questions, a few respondents did not indicate a rating, or added a qualifier to the response, such as "very," a plus symbol (+), or a minus symbol (-). These types of qualifiers were ignored in tabulating the survey results.

The performance areas of GRH were addressed by four multiple-choice questions: reservations staff; transportation service; response time and overall service. "Reservations staff" refers to the operators who answered telephone calls from commuters requesting GRH service, verified the request in accordance with the official GRH participation guidelines, and arranged the ride for the commuter. These operators are employees of Diamond Transportation Services, Inc., which provided this service under a contractual arrangement with COG. "transportation service" refers to the modes of transportation (e.g. taxi, rental car service) and the affiliated organizations (e.g. xyz cab company, Enterprise Rent-a-car) who provided the trips from the workplace to the final destination. The types of transportation modes used for the GRH trips were selected by Diamond Transportation based on the severity of the emergency, distance traveled and customer preferences.

Figure 2 | Sample Survey Response Card



	Please take a moment to complete this card and drop it in the mail. Your response is greatly appreciated.									
		Poor	Fair	Good	Excellent					
1.	How would you rate the service you received from our GRH trip reservations staff?					6.	What was the reason for your GRH trip? Sick Child Unscheduled Overtime			
2.	How would you rate the taxi or rental car service?						Personal Illness/ Other			
3.	How would you rate our response time?					7.	Comments:			
4.	Overall, how would you rate our GRH service?									
5.	Approximately how many minutes did you wait until receiving your ride?			minutes						

Response Rates

Figure 3 | Number of Surveys Sent and Received Since Program Inception

Of the 2,960 surveys distributed in fiscal year 2007, 827 completed surveys were received. This was the highest quantity of surveys ever distributed and the third highest number of survey returned since program inception.

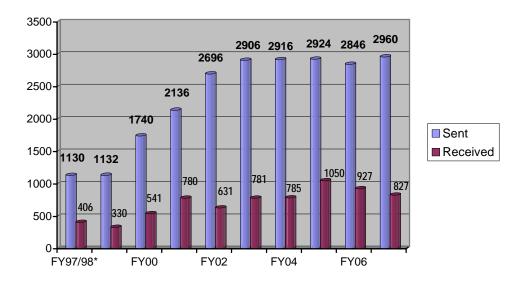
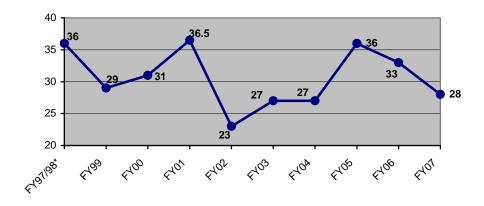


Figure 4 | Response Rates in Percentages Over All Fiscal Years.

Response rates typically fluctuate from year to year, but did remain steady at about 27% over a two year period between FY03 and FY04. Response in FY07 decreased five percentage points to 28% from the previous year. The average response rate when comparing all years is 30.5%. The large drop in response rate for fiscal year 2002 surveys was due to postal service disruptions following the Anthrax crisis, resulting in the temporary closing of the Brentwood Post Office facility in Washington DC.



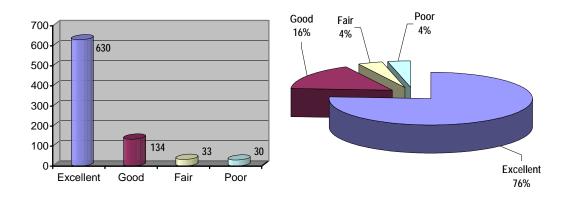
Fiscal Year 2007 Survey Results

This section indicates survey results received from 827 respondents for fiscal year 2007. Upcoming sections of this report will provide a comparison of results with previous fiscal years (1997 through present). For further clarification of the "Survey Design," see pages three and four for rationale behind each question, explanation of terms used, as well as an example of the survey response card that was used. Some respondents did not answer all four questions. As a result, response totals to some questions may not equal to the total number of survey respondents.

Reservation Staff

Figure 5| Number and Percentage of Responses Received

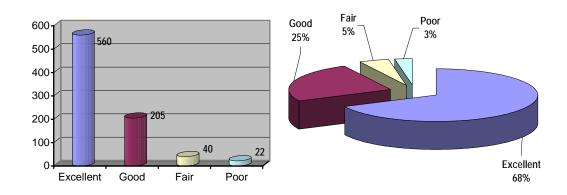
How would you rate the service you received from our GRH trip reservation staff?



Transportation Service

Figure 6 | Number and Percentage of Responses Received

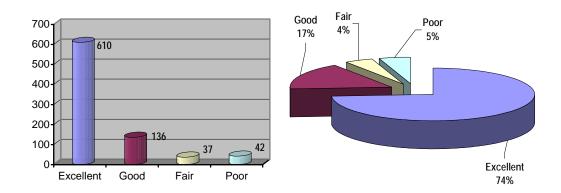
How would you rate the taxi or rental car service?



Response Time - Rating

Figure 7 | Number and Percentage of Responses Received

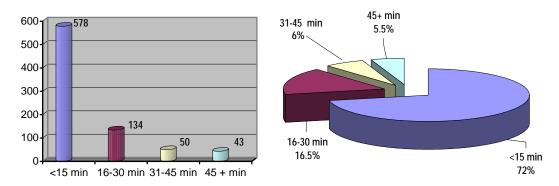
How would you rate our response time?



Response Time – Minutes

Figure 8 | Numbers and Percentages of Responses Received

Approximately how many minutes did you wait until your ride?

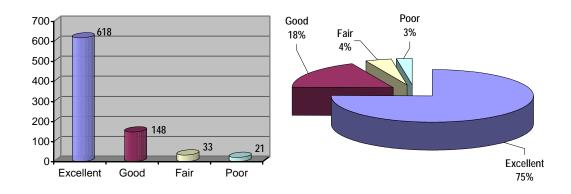


This was a newly added question for FY 2006. Average response wait was 17 minutes and 88.5% stated wait time of 30 minutes or less.

Overall Service

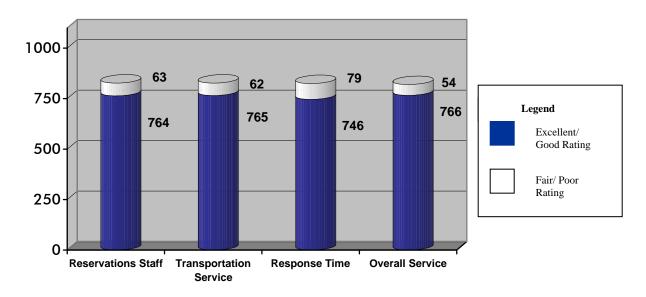
Figure 9 | Numbers and Percentages of Responses Received

Overall, how would you rate our GRH service?



Excellent/Good vs. Fair/Poor: All Questions

Figure 10 | Number of Responses Based on Combined Satisfaction Levels



This chart emphasizes the overwhelming positive ratings (excellent & good) compared to the negative ratings (fair & poor). For example, 765 of respondents gave the Transportation Service a positive rating, noted in the darker area, compared to merely 62 dissatisfied respondents shown on top of the bar in the lighter color.

Reason for Trip

Figure 11 | Numbers and Percentages of Responses Received

What was the reason for your GRH Trip?

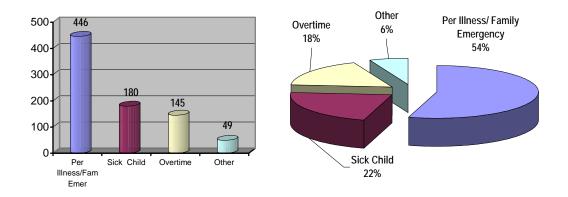
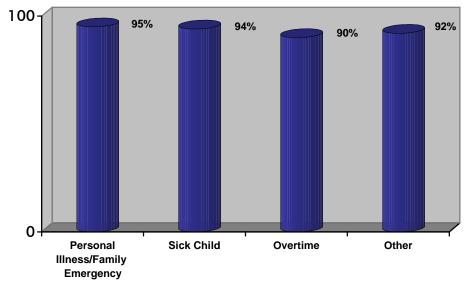


Figure 12 | Percentage of Positive Responses to Overall GRH Service by Reason for Trip Excellent/Good Rating: Overall Satisfaction Category



This bar graph indicates that overall satisfaction with the GRH program remained consistently high, regardless of the reason for taking a GRH trip with a 90% or above positive rating in all categories. At 90%, the least satisfied group were those who used the service for overtime.

Written Responses

In addition to the multiple-choice questions, survey respondents were provided a blank area to provide written comments. This open ended response area generated mostly compliments. Other written responses included suggestions, complaints, as well as a few miscellaneous comments as well. All feedback is valuable for assessing customer attitudes regarding specific service areas, and overall comments help to gauge the general pulse of the program. The total number of written responses remained significant as 314 out of a total 827 returned survey cards had written responses. Although the number of written responses declined dramatically over the previous fiscal year, from 60% of all survey cards in FY06 to 38% in FY07, the sharp drop was closer in line to FY05 when 41% sent back a written response.

Many respondents provided feedback that fell into more than one category. For example, a respondent wrote "The taxi was there immediately, but driver had to stop for gas. Otherwise fabulous! This response included both a complaint and compliment and was recorded in both categories.

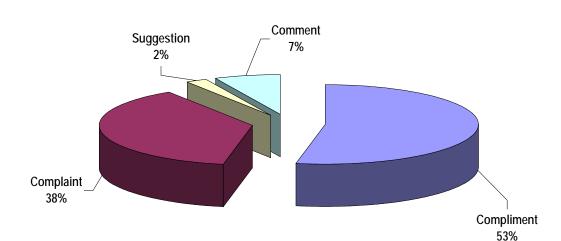


Figure 13 | Percentage of Written Responses

Compliments

With 167 compliments, positive feedback was the most common type of written response. The overwhelming majority of compliments were regarding overall satisfaction of the program. Many were expressions of gratitude for the GRH service. Some commuters explicitly listed GRH as the main reason which allowed them to utilize an alternative commute mode. Many of the respondents provided personal stories about how GRH helped them during a crisis situation.

Samples of actual compliments from FY07:

- I have at least ten friends who have joined commuter connections. This is an excellent service. I cannot thank you enough for getting me home!
- I just moved into the area a couple months ago and never heard of program until a coworker told me about it. I think it is an awesome program.
- I love this service. It makes it much easier to embrace public transportation.
- I have belonged to your program for several years. But this was the first time I had to use it. It worked out great!!
- I received a call from school that my son had been to the nurse's office 3 times and my husband was out of town. I was very worried that it would be 2 hr before I got to him or cost \$60-\$100 for a cab fare. Your reservation staff was stupendous. I got to my son 40 minutes after calling.
- Cabbie was clean, nice and polite. It was a pleasant experience.
- Everyone at Commuter Connections was awesome
- Excellent service. The driver did not accept Tip. Very well mannered driver
- Fabulous! It gives me great peace of mind
- The person who answered the phone was very polite and the driver was also very nice and polite. This is the first time I've used GRH
- First time I've used the service. Very impressed. Thankful it's available to mass transit users.
- This is an effective back-up plan for bicycle commuting
- Great Service-this helps to encourage use of public transportation
- Great Response time and service from both GRH program and taxi service
- Having commuter connections makes me feel secure in my decision to use public transportation
- I am extremely grateful to GRH and company supporting such program. Having been able to be there for my family during a medical emergency is priceless!! Thank you very much
- I am so thankful for GRH ride. My husband was in intensive care and I needed to get to him
- I am utterly impressed by the speed professionalism, and courtesy of this wonderful service.
- The lady I called was very concerned and sympathetic- I appreciate her kindness. I was leaving to take my husband to the hospital. Thanks
- I've been in the program for years and never had to use it. My first experience exceeded expectations I'm so grateful for this program
- Makes it much easier to carpool. In fact, couldn't carpool without it
- Outstanding service! My wife got sick and I was able to get a taxi in five minutes so I could help her and watch our two young children
- Simply Amazing; exceeded every expectation of service, convenience and value
- Thank you the service was excellent and all parties involved were very kind. My son had emergency surgery and because of you I arrived in enough time to be with him
- This is a great service which provides people with security and a means to get home. Excellent service, so thankful for this

Complaints

A total of 118 complaints were received about experiences with the GRH service. Of respondents who lodged a complaint, 28 or 14% also gave a compliment. The majority of complaints, centered on the Taxi/rental car service and subsequent response time. It should be noted however that this aspect of the service received more compliments than complaints. Another common type of complaint related to the need for the reservations staff to ask probing questions, which is done in order to verify whether the request fully meets the GRH trip approval requirements. Most commuters understand this as one of the necessary steps of the program, while some are defensive and put off by this process. Without these safeguards, it is possible that some commuters might abuse the program rules and take advantage of the free service. To keep costs down, the reservation staff may also encourage commuters to use a rental car instead of a significantly more expensive taxi fare. They may also ask the commuter to supplement the trip with Metrorail for part of the distance. At times, these recommended suggestions are not welcomed by commuters who may perceive their situation as one of vital importance. Based on the perceived severity of the caller's feedback, the reservations staff must differentiate between a "common emergency" and a "crisis emergency" when making such judgments. An example of a crisis emergency would be a life threatening situation for a family member while a common emergency may be when the commuter doesn't feel well and goes home sick.

Complaints that were centered on the taxi service included some confusion about where to pick up the taxis as well as problems with identifying which taxi was part of the GRH program. Additional issues included the attitudes of some drivers, cab cleanliness, and the lack of knowledge the cab drivers had of the GRH program. Unfortunately, many of the taxi drivers do not possess common sense customer service skills and the companies do a poor job of communicating the GRH program protocol to their drivers. Although problems and issues are discussed between the GRH contractor and the taxi companies, the filtering down of information to the drivers can be less than ideal. Ultimately, the taxi companies are responsible for the training of taxi drivers and Commuter Connections has little direct control over this aspect of the service. Customers rarely note the specific cab company in question. Furthermore, since the surveys are anonymous, it is difficult to trace the poor service to a specific cab driver. Customers are however welcome to specify the cab company and/or driver by name when filling out the survey card and can also lodge a complaint directly to the taxi company. When known by Commuter Connections, this feedback is communicated to the appropriate cab company through the managing contractor.

Sample of actual complaints from FY07:

- Cab had a bag of stinking garbage in back seat.
- Driver had to stop for gas. Needed to be at hospital and this added time.
- I did not care for the cab driver or his snake skin cover for his steering wheel-very eerie!
- I didn't appreciate taxi driver asking me for a tip
- I had bronchitis and the driver had cracks in the windows for air ventilation
- I had to call back to find out where the taxi was. It had been waiting for me for over 5min
- I turned in my metro fare but have not rec'd reimbursement yet
- I waited longer than I was told for a taxi
- I was told by a staff member that the computer system was down when I called. The computer problems are probably why I spent over 10 minutes on the phone to request the ride
- Initial operator I called was unfriendly and sounded very skeptical of my need for a ride. Didn't like her attitude
- Only complaint was the time it took to speak with someone

- Taxi broke down at the end of the trip
- Taxi driver had significant trouble staying awake
- The cab driver was rude. I was getting sick on the way home and he wouldn't pull over
- The cab left at first and said he didn't see me. Then returned 11 minutes later
- The car did not have air conditioning, and it was a hot day which required the windows open and I have pollen allergies
- The driver was a little negative
- There was a little confusion regarding payment. I paid for the ride but was later reimbursed

Comments and Suggestions

Generally comments were prone to be either a compliment or a complaint. Comments and/or suggestions however were received by 29 respondents, representing 9% of all written responses.

Sample of actual comments & suggestions from FY 2007:

- Consider sending these evaluations via email. You can really the save the environment and you'll probably get a better response rate
- Great service! I hope people do not abuse this
- Please don't cancel this service!!!! This is a lifeline for us
- I should not have to be in my building for taxi to pick me up

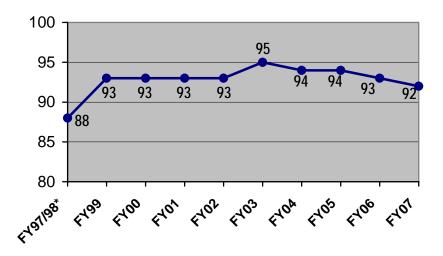
Comparison to Previous Fiscal Years

Reservations Staff

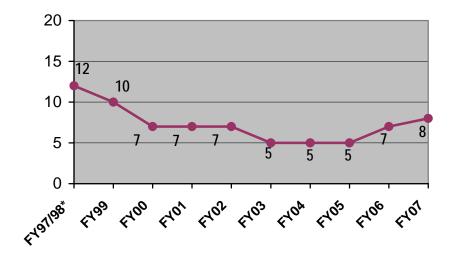
Figure 14 | Percentages of Responses Received for Question One Over All Fiscal Years

How would you rate the service you received from our GRH trip reservations staff?

Excellent and Good Combined Ratings



Poor and Fair Combined Ratings



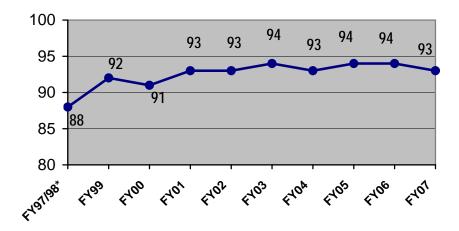
^{*} FY97 was the first year the program began and data was only collected for a small portion of the time. FY97 data was combined together into FY98 to make it statistically significant.

Transportation Service

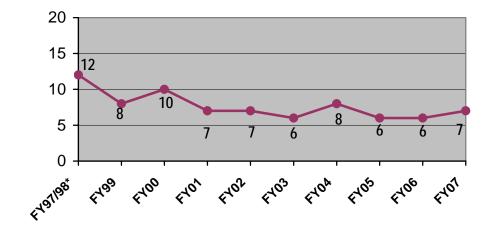
Figure 15 | Percentages of Responses Received for Question Two Over All Fiscal Years

How would you rate the taxi or rental car service?

Excellent and Good Combined Ratings



Poor and Fair Combined Ratings



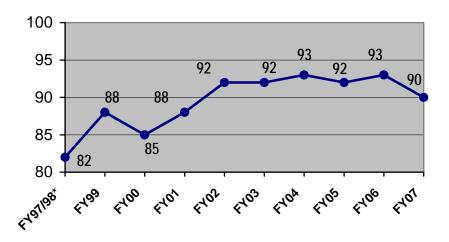
^{*} FY97 was the first year the program began and data was only collected for a small portion of the time. FY97 data was combined together into FY98 to make it statistically significant.

Response Time

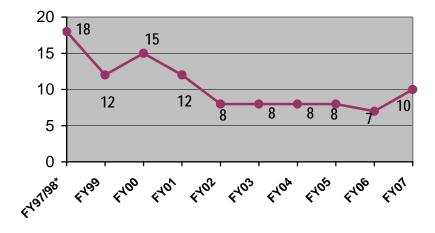
Figure 16 | Percentages of Responses Received for Question Three Over All Fiscal Years

How would you rate our response time?

Excellent and Good Combined Ratings



Poor and Fair Combined Ratings

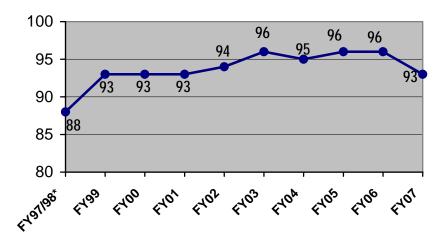


• FY97 was the first year the program began and data was only collected for a small portion of the time. FY97 data was combined together into FY98 to make it statistically significant.

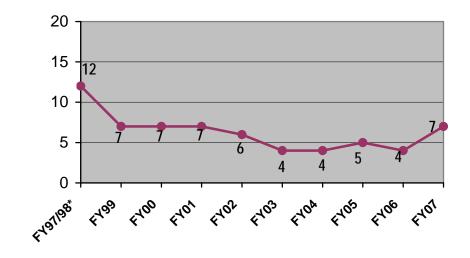
Overall Service

Figure 17 | Percentages of Responses Received for Question Four Over All Fiscal Years
Overall, how would you rate our GRH service?

Excellent and Good Combined Ratings



Poor and Fair Combined Ratings



^{*} FY97 was the first year the program began and data was only collected for a small portion of the time. FY97 data was combined together into FY98 to make it statistically significant.

Recap Summary

Of the 2,960 surveys distributed in fiscal year 2007, 827 completed surveys were received. The vast majority, 93% of the survey respondents were satisfied with the overall GRH service. Written responses were entered on a third of the 827 returned survey cards, the majority of which were compliments. Good or above ratings were given by 90% of the respondents for all categories. Average response wait was 17 minutes and 88.5% waited 30 minutes or less.

For the aspects of the service within greater control of Commuter Connections, namely the service provided by the reservations staff, continuous customer training is provided and information is shared with contractor staff members so that improvements can be made.

Appendix

Response Data by Year, Question and Rating - Percentage of responses

Survey Questions	Responses	FY97/98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07
Questions											
How would	Excellent	62%	66%	70%	74%	76%	78%	78%	78%	78%	76%
you rate the	Good	26%	27%	23%	19%	17%	17%	16%	16%	15%	16%
service you	Fair	6%	5%	4%	4%	4%	4%	3%	3%	4%	4%
received from	Poor	6%	5%	3%	3%	3%	2%	2%	2%	3%	4%
How would	Excellent	59%	66%	65%	70%	69%	70%	70%	73%	76%	68%
you rate the	Good	29%	26%	26%	23%	24%	24%	23%	21%	18%	25%
taxi or rental	Fair	6%	5%	6%	4%	4%	4%	6%	4%	4%	5%
car service?	Poor	6%	3%	4%	3%	3%	2%	2%	2%	2%	3%
How would	Excellent	58%	60%	65%	70%	73%	74%	75%	75%	77%	74%
you rate our	Good	24%	28%	20%	18%	19%	18%	18%	17%	16%	17%
response time?	Fair	9%	6%	10%	7%	3%	4%	5%	5%	4%	4%
•	Poor	9%	6%	5%	5%	5%	4%	3%	3%	3%	5%
Overall, how	Excellent	61%	68%	69%	73%	78%	79%	78%	78%	78%	75%
would you rate	Good	27%	25%	24%	20%	16%	17%	17%	18%	18%	18%
our GRH	Fair	7%	5%	4%	5%	3%	3%	3%	4%	4%	4%
service?	Poor	5%	2%	3%	2%	3%	1%	1%	1%	1%	3%
Totals	Excellent	60%	65%	67%	72%	73%	75%	75%	76%	79%	73%
	Good	26%	27%	23%	20%	19%	19%	19%	18%	17%	19%
	Fair	7%	5%	6%	5%	4%	4%	4%	4%	2.5%	4.0%
	Poor	7%	4%	4%	3%	4%	2%	2%	2%	1.5%	4.0%

^{*} FY97 was the first year the program began and data was only collected for a small portion of the time. FY97 data was combined together into FY98 to make it statistically significant.

WASHINGTON METROPOLITAN AREA GUARANTEED RIDE HOME PROGRAM PARTICIPATION GUIDELINES

Guidelines are subject to change without notice. Call 1-800-745-7433 or visit www.commuterconnections.org for current Participation Guidelines.

- 1. Commuters must call Commuter Connections and receive authorization from Commuter Connections prior to using the GRH service. Commuter Connections will issue an authorization number(s) to the commuter to approve a GRH trip. Commuters will not be reimbursed for trips not authorized by Commuter Connections. After approval, Commuter Connections will make the GRH trip arrangements for the commuter and, if necessary, provide instructions on how and where the GRH transportation provider will pick up the commuter.
- 2. Commuters must be officially registered with Commuter Connections before using the GRH service. Commuters must provide the supervisor name and phone number and at least two (2) phone numbers (home and work) in order to register for GRH service. Registered commuters are those who have received an official registration letter and GRH ID card from Commuter Connections. Commuters who have not been officially registered may use the GRH service one time, providing they meet all other eligibility criteria. This is referred to as a "one-time exception." Any commuter granted a one-time exception must be officially registered before additional GRH trips are granted. Registered and one-time exception commuters must be carpooling, vanpooling, taking transit, bicycling, or walking to their site of employment at least two (2) days per week and on the day they use the GRH service.
- 3. Registered commuters may use the GRH program up to four (4) times annually from their official registration date. Commuters who received a one-time exception, then officially register with Commuter Connections may use the GRH service three (3) more times within 12 months from the date of their one-time exception GRH trip. The GRH trip credits are non-transferable.
- 4. Commuters must re-register annually to maintain their GRH registration. Commuters must contact Commuter Connections to re-register and update their registration information.
- 5. The GRH program may only be used in cases of unexpected personal or family emergency, unexpected illness, or unscheduled overtime. Cases in which the GRH program cannot be used include, but are not limited to the following: previously scheduled medical appointments, trips to the hospital or emergency room for a commuter that needs medical attention, personal errands, transit service disruptions and/or delays, business related travel, working late without a supervisor's request, weather emergencies, any type of building closings or evacuations, and natural acts of God.
- 6. Requests to use the GRH program because of unscheduled overtime must be made before the commuter's registered work end time, and a supervisor's verification will be required at the time of the request.
- 7. GRH service is available between 6:00 a.m. and 10:00 p.m., Monday through Friday, except holidays and unplanned Federal Government office closings. GRH TRIPS MUST BE TAKEN BEFORE 10:00 P.M. Holidays include: New Year's Eve, New Year's Day, Martin Luther King's Birthday, Washington's Birthday, Memorial Day, Independence Day, Labor Day, Columbus Day, Veteran's Day, Thanksgiving Day, Day after Thanksgiving, Christmas Eve, and Christmas Day.
- 8. To be eligible, a commuter must be physically working in the Washington, D.C. Metropolitan Statistical Area (MSA) as defined by the United States Office of Management and Budget. The MSA includes the District of Columbia, the Maryland counties of Calvert, Charles, Frederick, Montgomery and Prince George's, the City of Alexandria and the Virginia counties of Arlington, Fairfax, Loudoun, Prince William and Stafford, and all cities within the aforementioned counties.
- 9. Eligible commuters can live anywhere inside the MSA or in any of the following areas: Allegany, Anne Arundel, Baltimore, Calvert, Carroll, Cecil, Charles, Harford, Howard, Queen Anne's, St. Mary's, or Washington counties, the City of Baltimore, and any point along the Upper Eastern Shore in Maryland; and Caroline, Clarke, Culpeper, Fauquier, Frederick, King George, Lancaster, Northumberland, Orange, Page, Rappahannock, Richmond, Shenandoah, Stafford, Spotsylvania, Warren, or Westmoreland counties, the City of Fredericksburg, or the City of Winchester in Virginia; and Berkley,

Hampshire, or Jefferson County in West Virginia; and Adams, Franklin, or York counties in Pennsylvania. Any residence outside of the above-mentioned areas will be considered on a case-by-case basis.

- 10. All GRH trips must originate from the commuter's work location. Depending on the nature of the emergency, and home and work locations, a commuter using the GRH service may be required to use a taxi, car rental, transit, or any combination of these services to reach their destination point. Commuter Connections will determine the type of service used and will issue a valid GRH authorization number at that time.
- 11. Commuter Connections will pay for one vendor service and/or one transit service per request. If the GRH trip is made by a taxi, Commuter Connections will pay for all charges, excluding gratuity, to the destination. The commuter is responsible only for tipping the taxi driver. Cancellation on the part of the commuter of a GRH trip may count as one of the four annual trips.

If a transit option is used for part or all of the GRH trip, the commuter will be mailed a transit reimbursement voucher. The transit reimbursement voucher must be submitted back to Commuter Connections within thirty days of transit use in order for payment to be made. Please allow 45 days for reimbursement.

If the GRH trip is made by rental car, the commuter is responsible for signing a standard rental agreement, showing a valid driver's license, proof of insurance, providing a credit card number for collateral, returning the rental car within a 24-hour period, and the following charges: gasoline refueling charges, taxes, purchase of insurance (if necessary), additional rental charges if auto is not returned within a 24-hour period (unless Commuter Connections has given prior approval for additional rental time). The commuter will be responsible for any loss or damage to the rental car.

12. GRH is a free service provided by Commuter Connections at the Metropolitan Washington Council of Governments (COG). COG will use its best efforts to provide the Guaranteed Ride Home in accordance with the guidelines shown above. By requesting assistance from the Guaranteed Ride Home program, the participant in the program explicitly acknowledges that COG assumes no liability for the timeliness of the GRH participating vendor(s) or any accidents that may occur on the conveyance.

1/16/07