

Metropolitan Washington Council of Governments FY 2009 Second Half Draft Marketing Campaign Summary

Introduction

A number of challenges impact the second half of FY09. In the past six months gas prices have dropped almost 50%,¹ providing less of an incentive for commuters to leave their cars at home in favor of alternative transportation. Moreover, in the midst of an economic downturn, uncertainty and anxiety may make commuters less likely to stray from the comfort of their routines.

In addition, congestion is persistently problematic, with drivers facing bottlenecks on the roads during rush hours and the Metro and some bus lines running at or near capacity. The combination of lower gas prices, the appeal of routine during a tumultuous economy, and crowded transit present a challenging environment to convert commuters to alternative commute methods.

The Commuter Connections network members are working together to convert commuters in spite of this somewhat difficult environment. The team's efforts include:

- The launch of a new region-wide online ridematching system that makes it easier for commuters to explore options, and control the ability to identify potential rideshare opportunities.
- An exciting new umbrella marketing campaign launching in February 2009.
- A number of efforts and events to keep commuting issues front of mind including among others, the Bike to Work Day event and the Employer Recognition Awards.
- Diligent efforts of network members to forge and leverage relationships with commuters throughout the region.

The foundation for FY2009 marketing efforts was established in a marketing brief distributed to network members in August 2008. The strategies behind the FY09 marketing campaign continue to be based on the findings of the 2007 State of the Commute Survey, 2007 GRH Survey Report, and the Commuter Connections Stakeholder Attitudes and Opinions, April 2007. A separate analysis conducted by Odonnell Company looked at the implication of the findings on specific marketing strategies. Specifically, this analysis noted the following findings:

• All other modes, including train, carpool/vanpool, bus and bike/walk are all up from 2004 levels.

¹ www.washingtondcgasprices.com

- One in every three reported trips was either avoided entirely or made with an alternative to driving alone.
- Women and men are increasingly equal in their percentage of using alternative transportation.
- People with incomes above \$30,000 per year are a discretionary market with opportunity for growth in ridership. No further distinction in income (for example, above \$50,000 per year) was indicated, so all income levels above \$30,000 can be targeted with campaign messages.
- The top reasons for using alternative transportation included save money (18%); changed jobs or work hours (18%) and save time (13%).

Commuter Connections launched its spring FY09 campaign in February 2009 with new creative designed to reach out and address the issues commuters are facing. The Rideshare campaign invites commuters to explore all options and "Try a Different Way to Get to Work". Rather than focusing on gas costs as the sole incentive to rideshare, the campaign takes a lighter approach to emphasize the other benefits of leaving a single-occupancy vehicle at home. The Guaranteed Ride Home campaign highlights the comfort and control commuters can feel by registering for the Guaranteed Ride Home program. In addition to paid and value-add media, Commuter Connections network members stepped up with an impressive contribution of donated transit space throughout the region to maximize the reach of the umbrella marketing effort. COG supported this effort by funding printing of the transit marketing materials through the Commuter Connections regional marketing budget.

About Commuter Connections

Commuter Connections is a regional network of transportation organizations coordinated through the National Capital Region Transportation Planning Board at the Metropolitan Washington Council of Governments (COG). Commuter Connections offers free services to those who work in the metropolitan Washington area. Major services include ridematching for carpools and vanpools and administration of the Guaranteed Ride Home program. Through its Employer Services Representatives, Commuter Connections also helps employers establish commuter benefit programs for their employees, including teleworking.

Organizations represented in the Regional TDM Marketing Group include:

City of Alexandria	ARTMA	Fairfax City
Fairfax County Office of	National Institutes of Health	Mass Transit Administration
Transportation	(NIH)	(MTA)
Northern Virginia	Potomac and Rappahannock	Virginia Department of
Transportation Commission	Transportation Commission	Transportation Northern
(NVTC)	(PRTC)	Virginia District Office
TYTRAN	VDOT	LINK

Virginia Department of Rail and Public Transportation	Dulles Area Transportation Association (DATA)	Tri-County Council for Southern Maryland
Virginia Railway Express (VRE)	Washington Area Bicyclist Association (WABA)	Washington Metropolitan Area Transit Authority (WMATA)
Arlington County	MDOT	VPSI
General Services Administration (GSA)	District Department of Transportation (DDOT)	Loudoun County Office of Transportation Services
Maryland State Highway Administration	Montgomery County RideOn	Montgomery County Commuter Services
Montgomery County	Rappahannock Area Development Commission (RADCO)	Rappahannock-Rapidan Regional Commission
Northern Neck Rideshare/PDC		

Cornerstones of the Marketing Program

The key products and services that are featured in the marketing program include the Guaranteed Ride Home and Ridematching programs. Both of these programs are critical to growing the regional database and making it easier for commuters to find and maintain shared ride arrangements. Other areas included in marketing outreach include transit, bicycling and teleworking.

The objectives of the program include the following:

- Create a platform which promotes all network products and services individually while reinforcing the support provided by the umbrella program of Commuter Connections.
- Raise awareness of the Commuter Connections network and position the group as the region's primary resource for alternatives to driving alone.
- Promote awareness of Ridematching services and increase applications for the program.
- Promote awareness of the Guaranteed Ride Home service and increase applications for the program.

Messaging Strategy

The second half of FY2009 saw the launch of new creative for the spring umbrella campaign. Commuters were urged to "Try a Different Way to Get to Work" with Commuter Connections' Ridematching program where "a fresh approach to saving money, time and the environment" is offered. The print creative offers visual strength delivered with a sense of lightness to help reduce resistance to sharing a ride. The sense of spontaneity and the uplifting feel of the concept feeds into the positive benefits offered by the Ridematching program and remind us that change, possibility and open-mindedness to a new way is a simple choice that can be made at any time. The bright colors are in stark contrast to the economic gloom many may be feeling and offer positive energy and promote feelings of a time for change. Individual benefits of ridesharing are brought forth in the payoff line of "a fresh approach to saving money, time and the environment". The sense of play, fun, and lightness were echoed in the radio ads where the use of a pogo stick and rickshaw grab the listeners' attention before delivering Commuter Connections' main message.

The Guaranteed Ride Home program is the insurance policy that most commuters hope they will not have to use but are reassured to know is there. Using the Commuter Connections' blue branding color as the predominant color, a contrasting bright orange was used to be visually hard hitting. Up close and personal graphics demonstrate the benefits of the Guaranteed Ride Home program. Commuters are offered a way to raise their comfort level while remaining in control. The print and radio concepts were tightly coupled to reinforce the message.

Target Market

The overall target audience for the communication was:

- Commuters between 25-54 years old
- Caucasian (65%) and African-American (20%)
- \$60,000+ annual household income
- Commute more than 20 miles / 30 minutes
- Live in Virginia (65%) or Maryland (33%); work in D.C. (49%) or Virginia (34%)
- Work for employers with 250+ employees (68%)
- Work for federal agencies (54%) and private sector companies (30%)
- Professional (40%), Executive/managerial (19%) and administrative (18%)

Spring 2009 Media Cost Flowchart

			-		\$	SPR	ING	20	09	FLO	WC	HA	RL			1				
MEDIA	_ C	FEB		MARCH					APRIL				MAY						COG TOTALS	
			2								07				0.5		JUNE		TUTALS	
Rideshare	16	23	2	9	16	23	30	6	13	20	27	4	11	18	25	1	8	15	22	\$174,75
																				\$174,75
GRH																				\$24,00
Bike to Work Day Radio (Total)																				\$373,50
																				\$373,5U
Coffee Sleeves																				\$52,50
Internet																				\$30,00
Bus Exterior TransIT*																				\$
Bus Exterior Ride On*																				\$
Bus Interior ART*																				\$
Bus Interior DASH*																				\$
Bus Shelters Ride On*																				\$
Van Magnets VPSI *																				\$
Direct Mail*																				\$
WSJ Print Ad																				ТВ
Contingency																				\$3,00
Total		L	I	<u> </u>						L	<u> </u>									\$459,00
GRH Only				GRH	/RS		_			-		Emp	loyer	Reco	aniti	on A	ward	s		
Rideshare Only				Bike			-					p			9.11	5.77	ai a	-		

Printing expenses only

Media Objectives: Guaranteed Ride Home

The Guaranteed Ride Home program campaign utilized a mix of proven media avenues as well as non-traditional media to raise GRH awareness among commuters and increase applications for the program. Guaranteed Ride Home leverages alternative transportation by removing one of the perceived barriers, how to get home in case of an emergency.

Target market

- 35-54 years old, secondarily 25-54
- Caucasian (65%) and African-American (21%)
- \$60,000+ annual household income
- Commute of more than 30 miles / 45 minutes
- Live in Virginia (64%) or Maryland (34%), with a special emphasis on Prince William (20%) and Fairfax Counties (18%); work in D.C (60%) and Virginia (30%)

Geographic Targeting

Washington D.C. DMA

GRH Spring Media Budget	COG Cost	Gross Dollars
Radio	\$174,750	\$205,588
Internet Including earned media with radio partners	\$15,000	\$17,647
Coffee Cup Sleeves	\$26,250	\$30,882
Bus exteriors	(printing cost only)	(printing cost only)
Bus interiors	(printing cost only)	(printing cost only)
Bus shelters	(printing cost only)	(printing cost only)
Contingency	\$1,500	\$1,765
Total Budget	\$217,500	\$255,882

Media Objectives: Rideshare

The campaign to promote the Rideshare program uses a mix of traditional and non-traditional approaches to maintain awareness among commuters and increase applications for this program.

Target market:

- 35-54 years old, secondarily 25-54
- Caucasian (65%) and African-American (20%)
- \$60,000+ annual household income
- Commute of more than 20 miles / 30 minutes
- Work for employers with 250+ employees
- Live in Virginia (64%) or Maryland (33%); work in D.C (49%) or Virginia (34%)
- Work for federal agencies (54%) and private sector (30%)
- Professional (40%), Executive/managerial (19%), and administrative (18%)

Geographic Targeting

Washington D.C. DMA

Rideshare Spring Media Budget	COG Cost	Gross Dollars
Radio	\$174,750	\$205,588
Internet Including earned media with radio partners	\$15,000	\$17,647
Coffee Cup Sleeves	\$26,250	\$30,882
Bus exteriors	(printing cost only)	(printing cost only)
Bus shelters	(printing cost only)	(printing cost only)
Van magnets	(printing cost only)	(printing cost only)
Contingency	\$1,500	\$1,765
Total Budget	\$217,500	\$255,882

Brand Character

The Commuter Connections network wishes to be perceived as a network of organizations working to improve commutes. Through Commuter Connections' new online ride-matching system, commuters registering for the ridematching service will be given direct access to other commuters who are looking to carpool as well as commute routes and options. As more people share the ride to work, they collectively affect the commute in a positive manner for the region through less traffic congestion and cleaner air.

Radio

During the spring campaign, radio was used as the anchor medium for the campaign with a broad mix of radio stations including Spanish-speaking commuters with spots running on WLZL, El Zol. In total, the following 8 D.C.-focused stations and 4 exurban stations were used during the campaign:

WAFY (Key 103.1FM)	WFLS (93.3FM Real Country, Fredericksburg)	WRQX (Mix 107.3FM)
WASH (Soft Rock 97.1FM)	WFRE (99.9 Free Country, Frederick)	WSMD (Star 98.3FM Mechanicsburg)
WBIG (BIG 100 100.3FM)	WLZL (EI Zol, 99.1FM)	WTGB (94.7 The Globe)
WBQB (B101.5FM Fredericksburg)	WPGC (Urban AC)	WTOP (News/Talk 103.5FM)

Two radio spots were written and produced to deliver the messages of the Guaranteed Ride Home and Ridematching campaigns. The radio campaign rotated between Rideshare and Guaranteed Ride Home weeks for a total of a 10 week on-air period from February 23 until June 28. No Rideshare or Guaranteed Ride Home spots aired during the three week period when the Bike to Work Day spots aired, April 20 through May 10.

WLZL translated into Spanish and produced the "Comfort Level" Guaranteed Ride Home spot and the "Different Way to Work" Rideshare spot for the campaign.

The following spots were developed in support of the spring campaign:

Guaranteed Ride Home::60—"In Control"

A businessman, used to being in control of every situation, is concerned that by carpooling, he will no longer be in control. His wife reassures him that he's always in control since he has registered with the Guaranteed Ride Home program that will provide him with a ride home should an unexpected family or personal emergency arise.

Guaranteed Ride Home::60—"Comfort Level"

A stressed-out executive loses it. He has been told he must work late to finish a project but he can't find the project folder and he's worried about missing his vanpool. His coworker reminds him that Guaranteed Ride Home will get him home in case of unscheduled overtime. He regains his composure, thanks his co-worker for saving him, who in turn reminds him that it was registering for Guaranteed Ride Home that saved him.

Ridesharing::60—"Pogo Stick"

Co-workers discuss another co-worker's unique attempts to save time and money on his commute. In this case, the co-worker has opted to try a pogo stick much to the amusement of his colleagues. The discussion centers around the benefits offered by Ridesharing, namely saving time, money, and the environment, and how simple it is to register by calling Commuter Connections.

Ridesharing::30—"Different Way to Work"

It's the end of the work day and employees are getting ready to head home when one employee offers to bring the rickshaw around. The rickshaw is being used as a way to save money on the commute since the employee has not been able to find anyone to rideshare with. He is reminded of the ease of Commuter Connections' new online ridematching system to find carpools.

Value Added Promotions

For the spring campaign, all radio stations were asked to promote the benefits of Commuter Connections' new online ridematching system. The radio stations responded with a mixture of promotional ideas.

The value add promotions being provided as part of the spring campaign include:

- WASH, WBIG, and WMZQ will continue to run the Rideshare Tuesday promotion.
- WRQX (Mix 107) will sponsor a contest in April with a Metro SmarTrip Card for \$107 as the prize. Entrants will be asked to provide details on how they plan to utilize it.
- WAFY will sponsor a contest in June with a bicycle as the prize. Entrants will be asked to provide commuting ideas or how to save on commuting costs.
- Commuter Connections has been asked to take part in interviews with Guy Lambert for WPGC's Public Affairs Show and on WLZL's "Tu Familia Zol" program.
- WFLS will provide Commuter Connections information in an e-blast to their database of 16,000 station club members.
- Bonus spots are included on most of the value add promotions. Most stations also plan to promote Commuter Connections on their station websites.

In addition to the value add promotions being provided by the radio stations, the coffee cup sleeve vendor will be sponsoring a Commuter Connections coffee day. As part of the promotion, one coffee café will be selected by Commuter Connections to provide free coffee for 2 hours for up to 200 customers. Balloons will be provided on location and signage will be on display for several days to promote the event.

Internet Advertising

Internet advertising during the spring campaign included rotating sizes of banner ads served to specified websites and geo-targeted to IP addresses in the Washington DC DMA.

The selection of web sites for the placement of web banner ads for the spring campaign focused on those sites providing top performance on previous campaigns. Sites that have performed well, ad sizes that have performed well, tuning ad placement to meet the target audience demographics, as well as Internet trends, all factored into the placement of the Internet ads for the spring campaign.

Historically, weather sites have been among the top performers for all Commuter Connection campaigns. Popunder ads, those ads presented in a window left behind when you close the browser, have also delivered top performance. The FY2009 fall campaign saw the inclusion of major job websites as the 2007 State of the Commute Survey showed a correlation between changing job or work hours and switching to alternative transportation. The fall campaign banner ad performance data supported the inclusion of job websites in the Internet media buy.

In addition to selecting sites based on past performance, the prevalence and adoption of social media and networking sites has grown considerably over the past year. The spring campaign recognizes this and has included a Facebook ad as part of the Internet ad placements.

The following sites are being used in the campaign:

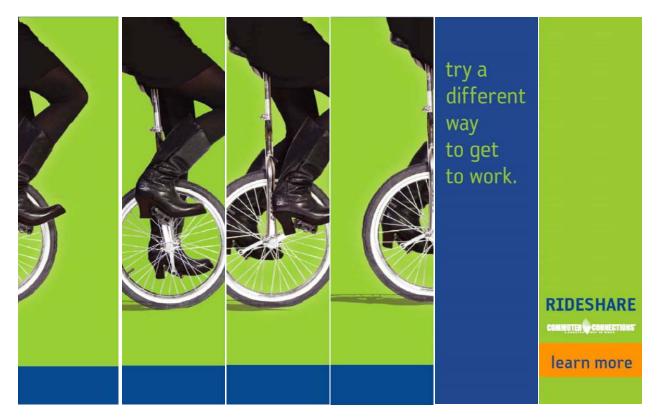
- Facebook
- Monster
- Accuweather
- Washington Times
- iii-interactive.com run-of-network geo-targeted by IP address

iii-interactive is a internet media company that works with a collection of hundreds of different web sites to provide advertisers with a cost-effective means of reaching potential customers through a large number of sites that can be targeted in a streamlined manner.

Four banner ad sizes, 160x600, 300x250, 720x300, and 728x90 were used for the campaign. One Rideshare and one Guaranteed Ride Home ad were provided in each size with equal rotation of both ads. For Facebook, 2 Rideshare and 1 Guaranteed Ride Home ads were created with equal rotation between the Rideshare and Guaranteed Ride Home ads.

Statistics were collected throughout the campaign allowing for ad placement optimization. Based on impressions delivered and CTR (Click Through Rate), ad sizes and site placement were adjusted to provide optimal performance.

Internet Banner Ads



Facebook Ads





Internet Banner Ads



lower your stress level

*some restrictions apply

when an unexpected family emergency arises



or you have unscheduled overtime

we'll get you home for free. learn more.

GUARANTEED RIDE HOME'

Coffee Cup Sleeves

Coffee cup sleeves are practically as ubiquitous as single occupant vehicles on the road. During the spring, the campaign will distribute at least 525K, customized 4-color 'ad sleeves' over a 4 month time period in coffee cafes located in Virginia, Maryland, and Washington DC. Ad sleeves are distributed to coffeehouses for free, thus dramatically reducing their cup sleeve expense while leveraging their most powerful touch-point to enhance the consumer experience. This form of promotion is catching on with other advertisers as well. Others who have used this medium include Fox's '24' and the American Red Cross.

See Appendix for a sample list of the cafes that are on the distribution plan. This list reflects the vendor's initial estimated distribution and is subject to change both in number, and actual locations, as their operations team works through the allocation.

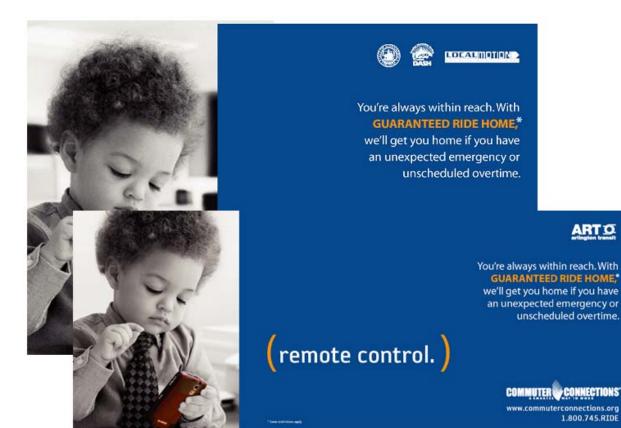


Member Donated Space

The free contributions of Commuter Connection network members are much valued as an effective channel for communicating the Commuter Connection message. By delivering the Commuter Connections message along the much traveled commuter routes, Commuter Connections is assured frequency of message in an affordable and effective manner. Commuter Connections has received generous donations of space on bus interiors and exteriors, shelters, and vanpools from the following network members:



Bus Interiors



Bus Exteriors



Bus Shelters



Vanpool Magnet



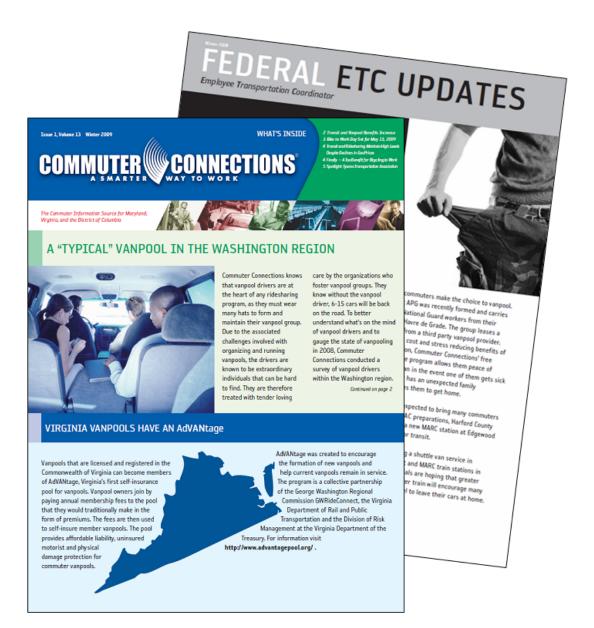
Direct Mail to Households

A direct mail campaign is scheduled to be mailed in June to households with persons age 35-54 and an annual income above \$50,000. A tear off card will be included so the recipient can easily apply for either ridematching and/or the GRH program, or request additional information.



Commuter Connections Newsletter and Federal ETC Insert

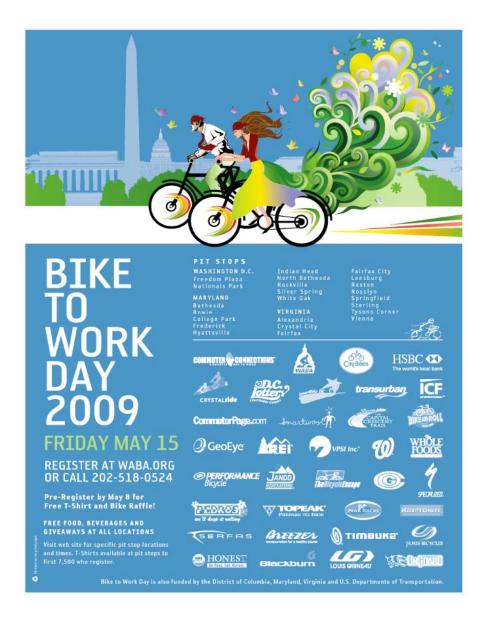
A Winter edition of *Commuter Connections*, with an insert for federal Employee Transportation Coordinators, was produced during the second half of FY2009. The six page 4-color newsletter is distributed to approximately 5,000 employers and mailed quarterly. It is also placed in .pdf format on the Commuter Connections web site. Newsletters are also sent to federal agencies via GSA along with a special Federal ETC Insert. A .pdf of the insert is also placed online at <u>www.federaletc.org</u>.



Special Events

Bike to Work Day

May 15, 2009 will again see thousands of commuters bicycling to work during Bike to Work Day. Adults 25-49, slightly skewed toward men, with a household income above \$30,000 will be targeted through radio advertising at a cost of \$24,000. Employers and employees will be targeted through a distribution of 75,000 posters and rack cards. Signage will appear on Downtown Circulator buses. T-shirts will be provided to an anticipated 7,500 bicyclists who register and participate. A sponsorship drive generated contributions to offset marketing costs. To engage the younger target audience, FY09's Bike to Work Day marketing efforts will include campaigns on the social networking sites, Facebook and Twitter.



Employer Recognition Awards

The Commuter Connections Twelfth Annual Employer Recognition Awards recognizes employers who voluntarily initiate worksite commute/telework programs to assist their employees. Winners and nominees will be honored at an awards ceremony in June 2009. An application was developed and distributed for the 2009 awards, and a web-based application form was also produced. A special invitation and program agenda are being produced for this important event. After the event, a ¼ page advertisement will be placed in the Wall Street Journal (Washington/Baltimore edition).



Appendix A: Café Locations for Coffee Cup Sleeves

OriteVision

CAMPAIGN: Commuter Con					
DATE: Mar 2009	nections				
AMC	Café Name	Street	City	ST	Zip
Vashington, DC (Hagrstwn)	Capital Bagel Bakery	3610-A King St	Alexandria	VA	2230
Vashington, DC (Hagrstwn)	Deli News & More	1406 King St	Alexandria	VA	
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	June Coffee Pan American Bakery & Grill	225 Reanekers Ln 650 S Pickett St	Alexandria Alexandria		223 223
Vashington, DC (Hagrstwn)	Uptowner Cafe-02	333 John Carlyle	Alexandria		223
Vashington, DC (Hagrstwn)	Ballston Cafe	4601 N Fairfax Dr	Arlington		222
Vashington, DC (Hagrstwn)	Ballston Place Gourmet	901 N Pollard St	Arlington		222
Vashington, DC (Hagrstwn)	Brooklyn Bagel & Bakery	2055 Wilson Blvd	Arlington	VA	222
Vashington, DC (Hagrstwn)	Cedar Cafe	24050 Crystal Dr	Arlington		222
Vashington, DC (Hagrstwn)	City Market & Deli	2250 Clarendon Blvd	Arlington		222
Washington, DC (Hagrstwn)	Euro Market	2201 Wilson Blvd	Arlington		222
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	Rappahannock Coffee & Roasting Mochaberry Coffee	2406 Columbia Pike 1700 N Moore St	Arlington Arlington		222 222
Vashington, DC (Hagrstwn)	Office Convenient Mart	1320 N Courthouse Rd	Arlington		222
Vashington, DC (Hagrstwn)	Port Plaza Deli	2711 Jefferson Davis Hwy	Arlington		222
Vashington, DC (Hagrstwn)	Rendevous Cafe	3540 Wilson Blvd	Arlington		222
Vashington, DC (Hagrstwn)	Scoop Beauregard's	5849 Washington Blvd	Arlington	VA	222
Vashington, DC (Hagrstwn)	Won Corp	1320 N Veitch	Arlington		222
Vashington, DC (Hagrstwn)	Bean Bag, The	10400 Old Georgetown Rd	Bethesda		208
Vashington, DC (Hagrstwn)	Bethesda Bagels	4819 Bethesda Ave	Bethesda		208
Vashington, DC (Hagrstwn)	Break Central	2 Bethesda Metro Ctr	Bethesda		208
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	Imagination Cafe	4908 Auburn Ave 6420 Rock Ledge Dr	Bethesda Bethesda		208 208
Vashington, DC (Hagrstwn)	Janice's Expresso 2 Kudo Beans	7501 Wisconsin Ave	Bethesda		208
Vashington, DC (Hagrstwn)	Chesapeake Bagel Bakery	5719 Burke Centre Pkwy	Burke		220
ashington, DC (Hagrstwn)	Chesapeake Bagel Factory	6043 Centreville Crest Ln	Centreville		201
Vashington, DC (Hagrstwn)	Spaghetti's	13812 Metrotech Dr	Chantilly		201
Vashington, DC (Hagrstwn)	Karin's Cafe	2 Wisconsin Circle	Chevy Chase	MD	208
Washington, DC (Hagrstwn)	Olympia Coffee Shoppe	7021 Brookville Rd	Chevy Chase	MD	208
Vashington, DC (Hagrstwn)	Sun Spot	5530 Wisconsin Ave	Chevy Chase		208
Washington, DC (Hagrstwn)	Music Cafe, The	26528 B Ridge Rd	Damascus		208
Washington, DC (Hagrstwn)	Yummy Donut	7244 Muncaster Mill Rd	Derwood		208
Vashington, DC (Hagrstwn)	Sun Spot Cafe	2677 Prosperity Ave	Fairfax		220 220
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	Sunny's Cafe Toby's Homemade, LLC	9860 Main St 3956 Wilcoxson Dr	Fairfax Fairfax		220
Vashington, DC (Hagrstwn)	Venezia Cafe	8503 Arlington Blvd	Fairfax		220
Washington, DC (Hagrstwn)	Cafe Gallery	5203 Leesburg Pike	Falls Church		220
Vashington, DC (Hagrstwn)	Java Junction	5 South Summit Ave	Gaithersburg		208
Vashington, DC (Hagrstwn)	Jumbo Jumbo Cafe	701 Russell Ave	Gaithersburg	MD	208
Vashington, DC (Hagrstwn)	Wow Cafe	9029 Gaither Rd	Gaithersburg	MD	208
Vashington, DC (Hagrstwn)	Aqui Brazilian Coffee	12615 East Wisteria Dr	Germantown		208
Vashington, DC (Hagrstwn)	Janice's Espresso	11200 Minstrel Tune Dr	Germantown		208
Vashington, DC (Hagrstwn)	Olney Bagel Bakery	3490 Olney-Latonsville Rd	Olney		208
Vashington, DC (Hagrstwn)	Diane's Cafe Wall Street Deli	12196 Sunset Hills Rd 12011 Sunset Hills Rd	Reston Reston		201 201
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	Cafe Gallery	5635 Fishers Ln	Rockville		201
Vashington, DC (Hagrstwn)	Carmen's Cafe	1115 Nelson St	Rockville		208
Vashington, DC (Hagrstwn)	Research Center Deli	2275 Research Blvd	Rockville		208
Vashington, DC (Hagrstwn)	French Confection, The	816 Olney Sandy Springs Rd	Sandy Spring		208
Vashington, DC (Hagrstwn)	NOAA cafe	1315 EW Hwy	Silver Spring	MD	209
Vashington, DC (Hagrstwn)	Soho Cafe & Market	8405 Colesville Rd	Silver Spring		209
Vashington, DC (Hagrstwn)	Savory Cafe	7071 Carroll Ave	Takoma Park		209
Vashington, DC (Hagrstwn)	Bolla	655 15th St NW	Washington		200
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	Capital Ground Coffee	1010 17th St NW	Washington		200
	Coffee Espress, The Connie's Coffee	2001 L St NW 4224 Fessenden	Washington Washington		200
Vashington, DC (Hagrstwn) Vashington, DC (Hagrstwn)	Conners Conee Cornerstone Cafe	1501 M St NW	Washington	DC	200 200
Vashington, DC (Hagrstwn)	Daily Market	1011 Connecticut Ave NW	Washington		200
Vashington, DC (Hagrstwn)	Franklin Grille	1200 K Street NW	Washington	DC	
Vashington, DC (Hagrstwn)	Java Green Coffee and Tea	1020 19th St NW	Washington	DC	
Vashington, DC (Hagrstwn)	La Baguette	2001 M Street NW	Washington	DC	
Vashington, DC (Hagrstwn)	Lobby Mart	501 3rd St	Washington		200
Vashington, DC (Hagrstwn)	Rollerj and Surfer City	2024 Concessions	Washington	DC	203
ashington, DC (Hagrstwn)			Washington		200

This preliminary list consists of target locations only and is subject to change without notice.