

Regional Economic Development Strategy (REDS)

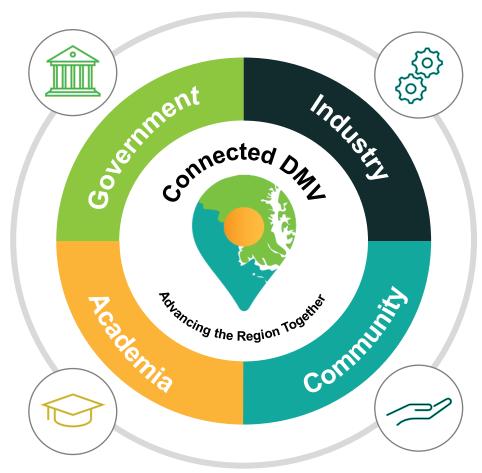
MWCOG Planning Directors Technical Advisory Committee

July 16, 2021



# What is CONNECTED MV?





#### **Founding Organizations**











### WE ARE A 501(c)(3) THAT IS:

- Governed by regional leaders
- Breaking down regional silos
- Delivering initiatives and results
- Preparing for the digital age
- Lifting marginalized communities
- Uniting regional organizations
- Gaining momentum

# **Our Approach**



### **VISION**

To improve how the DMV lives, learns, works, and prospers

### **MISSION**

To deliver regional initiatives together for a stronger and more equitable future





# **REDS Overview**



THE MANDATE	COVID-19 brought us together. REDS originated from leaders across different functional / sectoral silos a jurisdictions calling for a unified regional effort. Based on the fact that the region did not have a regional economic development strategy ("REDS") or forum, the COVID-19 Strategic Renewal Task Force commissioned the REDS Steering Committee in July 2020 to establish the foundation for cross-border, cross-sector economic development collaboration.						
THE PROBLEM	Despite our unmatched talent, assets, and resources, our region lags peers in key economic competitiveness areas, and our socioeconomic divide and siloed approach to economic development has left growth opportunities on the table. We could be doing so much more together!						
THE MISSION	To establish an enduring regional alliance and culture that provide a cross-jurisdictional platform, with active industry, academia, and community participation, to enhance cooperation, communication, and collaboration for equitable economic development across our region						

# **COVID-19 Strategic Renewal Task Force**



**Task Force Host Regional Organizations** Hon. Anthony Williams / Academia Jack McDougle Public Sector Connected DMV Industry & Community Stu Solomon Federal Government **Council of Governments** University Banking Mobility **Montgomery Economic Devel.** Benjamin Wu Chuck Bean Dr. Wayne Frederick, Howard Univ. Stephanie Davis, Volkswagen Group Richard Bynum, PNC Greater Wash. Board of Trade **Fairfax Economic Development Community College** Communications Non-Profit Association Jack McDougle Victor Hoskins Dr. Anne M. Kress, NVCC Tony Lewis, Verizon Scott Frisch, AARP **Consortium of Universities Prince George's County** K-12 **Community / Civic Public Relations** Hon. Todd Turner Katherine Bradley, CityBridge Radha Muthiah, Cap Area Food Bani Evan Kraus, APCO Worldwide Dr. Andrew Flagel **WMATA** DC Mayor Rep. **Health & Human Services Community / Civic** Real Estate Dev. & Construction Paul Wiedefeld Glenn Blanchette Denise Rolark Barnes, Was. Informe Sameer Bhargava, Clark Eugene D. Kinlow **Federal City Council Public Health Official** Cyber & Infras. Security Agency Consulting **Retail & Supply Chain** Hon. Tony Williams Dr. Anneta Arno, DC Health Bill Ryan Nora Gardner, McKinsey & Co. Brian Kenner, Amazon **Economic Club Commonwealth of Virginia** Cybersecurity **Small Business FEMA** Cassidy Rasnick Kim Kadesch Jim Cook, The MITRE Corp Anne Mahlum, Solidcore Mary Brady **2030 Group** State of Maryland Joint Force Headquarters - NCR Healthcare **Technology** Ken Samet, MedStar Health Bob Buchanan Kelly M. Schulz Major General Omar Jones Samuel Gordy, IBM Metro. Wash. Airport Authority Hospitality **Tourism & Entertainment** Maryland Governor Rep. **Accounting** Jack Potter Allison Mayer Tim Gillis, KPMG David Grissen, Marriott Elliott Ferguson, Destination DC **DMV Chambers of Commerce Northern VA Technology Council Advanced Manufacturing** Utilities Legal Manny Rouvelas, K&L Gates Dave Velazguez, Pepco Holdings **David Harrington Bobbie Kilberg** Tim O'Brien, Micron **NOVA Chamber of Commerce Life Sciences Venture Capital / Private Equity Maryland Tech Council** Aerospace & Defense Rich Bendis, BioHealth Innovation Julie Coons Martin Rosendale Lesley Kalan, Northrop Grumman Stacey Dion, The Carlyle Group

# **Task Force Recommendations**



Initiative Origination (June 2020 – January 2021)						Delivery & Transition (2021 to Date)	
June	July	August	September	October	January	March	May
Regional Resilience Exercises	Regional Economic Development Strategy	Pandemic Prevention & Biodefense Initiative	Economic Renewal & Equity Scorecard	Regional Quantum Innovation	Regional Hydrogen Center	Discussion Focused on Equity and Future of Regional Collaboration	Discussion of Digital Currency; Transition to DMV Regional Congress
Coordinated Contact Tracing	Flexible Work Schedules	Safe Environments: Accelerated Pilots	Regional Initiative Funding Committee				
Regional Data Protection	Regional Cybersecurity Initiative	Connectivity For All					

**Regional Focus Areas** 

Regional Collaboration
Health & Education

Infrastructure & Technology

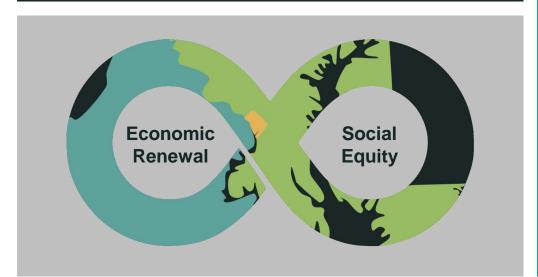


# **REDS 1.0: September 2020 – May 2021**



### **REDS MISSION:**

To establish an enduring regional alliance and culture that provide a cross-jurisdictional platform, with active industry, academia, and community participation, to enhance cooperation, communication, and collaboration for equitable economic development across our region



### **REDS 1.0 OBJECTIVES:**

- Lay the groundwork for regional collaboration to increase opportunity for all and lift the regional economy
- Build a foundation that can be sustained and growth over time
- Identify shared interests, complementary resources, and opportunities for partnership
- Deliver an actionable strategy to guide regional economic development efforts
- **Design and secure commitments for initial collaborations** in areas such as talent development, workforce enablement, jobs creation, market strengthening and activation, and an innovation ecosystem development
- **Emphasize the linkages** between economic renewal and social equity

# REDS Cross-Sector Collaboration Model CONNECTED 🐶 DMV



Talent development & research missions with economic development offices; presence abroad

# REDS Steering Committee (as of 7/16/21) CONNECTED DMV



Fairfax County EDA Victor Hoskins Co-Chair	Prince George's County EDC David lannucci* Co-Chair	DC Deputy Mayor for Planning & Economic Development John Falcicchio Co-Chair	Consortium of Universities of the Washington Metropolitan Area Andrew Flagel	Kaleidoscope Affect Linda Singh	Connected DMV Stu Solomon	The Greater Washington Board of Trade  Jack McDougle***
Alexandria Economic Development Partnership Stephanie Landrum**	Montgomery County EDC Benjamin H. Wu	Washington DC Economic Partnership Keith Sellars	Northern Virginia Community College Anne Kress	McGuireWoods LLP  Jim Dyke	Destination DC  Elliott Ferguson	The 2030 Group  Bob Buchanan
Arlington Economic Development Telly Tucker	Howard County EDA Larry Twele	U.S. Federal Government To be confirmed	Prince George's Community College Falecia Williams	<b>Pepco</b> Felecia Greer	The Economic Club of Washington, D.C.	United Way of the National Capital Area Rosie Allen-Herring
Washington Metropolitan Area Transit Authority Shyam Kannan	Metropolitan Washington Council of Governments  Chuck Bean	To be confirmed	To be confirmed	Washington Business Journal Alex Orfinger	Enterprise Community Partners  David Bowers	

Public Sector Academia

**Industry & Business** 

Community & Philanthropy

<sup>\*</sup> Liaison to Maryland National Capital Region Economic Development Alliance (MDNCREDA)

<sup>\*\*</sup> Liaison to Northern Virginia **Economic Development Alliance** (NOVA EDA)

<sup>\*\*\*</sup> Liaison to Council of **Economic Development Officials** (CEDO)

### Our Region's East – West Divide



#### **ECONOMIC MOBILITY RANK**

OF THE TOP 50 LARGEST REGIONS

13th

DMV REGION

OF THE TOP 150 LARGEST COUNTIES

2nd

**FAIRFAX COUNTY** 

12th

MONTGOMERY COUNTY

107th

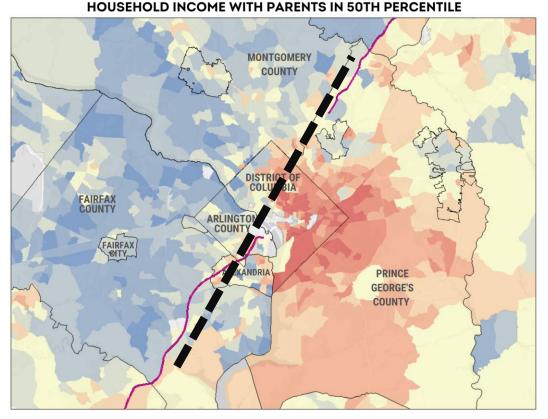
PRINCE GEORGE'S COUNTY

142nd

DISTRICT OF COLUMBIA

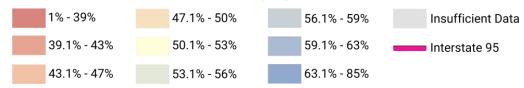
INFORMATION FROM ARCGIS & OPPORTUNITY INDEX

### DMV: CHILDREN'S OUTCOMES IN ADULTHOOD BY CENSUS TRACT ALL RACES & ETHNICITIES CHILDREN:



#### **LEGEND**

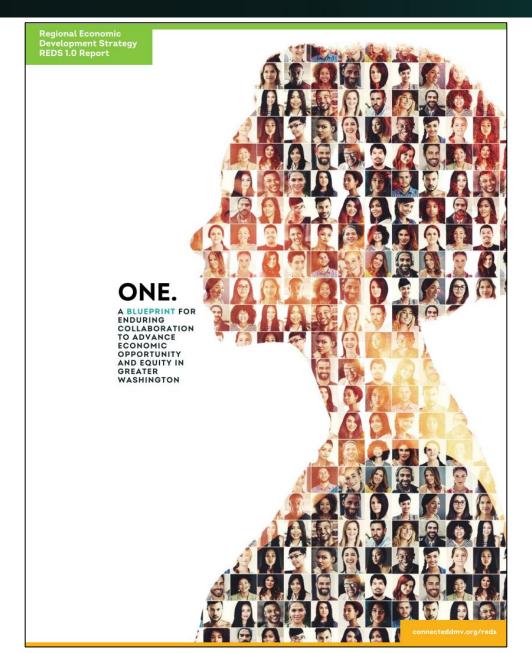
#### ADULT HOUSEHOLD INCOME PERCENTILE (ALL)



SOURCE: ARCGIS, OPPORTUNITY INSIGHTS: OPPORTUNITY ATLAS

# **REDS 1.0 Report Released Early June**

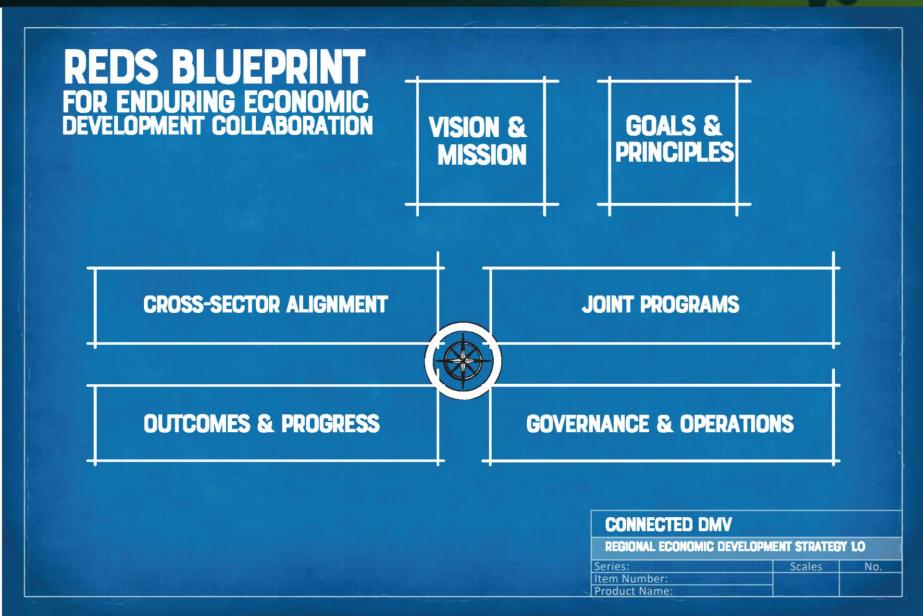




# The Blueprint



Key elements for enduring regional collaboration



# The Roadmap







### **REDS 2.0 Focus Areas**



HIGH-POTENTIAL ENTRY POINTS FOR REGIONAL COLLABORATION FOR DEVELOPMENT DURING REDS 2.0



#### **REGIONAL EQUITABLE GROWTH**

- Plan, design, and build the first release of a collaborative, data-driven DMV Atlas with pilot use cases synthesizing cross-sector data sets to unearth new equitable growth opportunities and improve regional planning, investment, and programming
- Launch a regional leadership workstream focused on closing the region's East-West divide along ten equity impact areas, and informing DMV Atlas development as well as other REDS joint programs

#### REGIONAL BRANDING & MARKETING

- Host visioning sessions to include full crosssector representation to define a joint regional branding and marketing program
- Organize the first joint regional outreach delegation to attend a national or global tradeshow
- Launch planning of a major, local, net-new event focused on a regional industry cluster growth area

#### **REGIONAL TALENT PIPELINE**

- Initiate development of a regional career opportunities platform with available upskilling/reskilling resources, internships, apprenticeships, and jobs
- Establish a forum to develop coordinated regional actions to secure federal, state, and philanthropic funds, resources, and programs related to talent and workforce development

### **DMV Atlas**







#### **REGIONAL PARTNERSHIPS**

Partner with regional institutions to create an enduring, locally grounded, and accessible data and decision-support function



#### **DATA SOURCING & VISUALIZATION**

Integrate existing public, private, and academic data sets to assist with a range of regional initiative planning and evaluation activities



#### **AI-DRIVEN INSIGHTS**

Incorporate latest social science and analysis methods for net-new insights on economic opportunity, mobility, and equity



#### ONGOING ASSESSMENT FOR TARGETED IMPACT

Visually spotlight trends relating to the DMV's East–West divide to regional leaders to spur action and assess progress over time

### **Potential DMV Atlas Use Cases**





#### FOOD SECURITY

Addressing regional food insecurity is a complex challenge. Fragmented networks of government agencies and nonprofits provide food relief services to support distressed communities via multiple, sometimes overlapping programs. While some network actors have been able to aggregate data on a portion of the services meeting the region's needs, a comprehensive picture of regional efforts remains out of reach. By overlaying data from various regional food relief participants into the DMV Atlas, we can enable deeper insights on food insecurity across the region while also expanding the conversation to address opportunities across multiple dimensions of equity and access (such as to skills and workforce development, digital connectivity, transportation, and health and wellness).



#### 311 OPTIMIZATION

The services rendered under non-emergency communications (311) are diverse and non-equitable. Local jurisdictions deliver 311 services, but there is significant variation on how they are delivered, and what is delivered. For example, there are only 5 dedicated 311 operations across the 24 jurisdictions in the DMV. Even when services are available to marginalized communities, often these residents' awareness of or ability to engage these services is limited. By incorporating a regional view, we can find ways to optimize services across the region, align and normalize services rendered, and close the equity gap in the services being delivered.

### **REDS 2.0 Timeline**





PLAN & LAUNCH WORKSTREAMS (JUNE-AUGUST 2021)

PROGRAMS PLANNING
UPDATE STEERING COMMITTEE



WORKSTREAM OPS; LEADERSHIP OUTREACH

(SEPT 2021-FEB 2022)

PROGRAMS DESIGN
SOCIALIZE PROPOSED ENDURING MODEL



PROGRAMS DELIVERY; JOINT AGREEMENT (MARCH-JUNE 2022)

OPERATIONALIZE COLLABORATION DELIVER SUSTAINED PROGRAMS



ENDURING MODEL (2022-2024)

REDS 2.0: Formalize Collaboration & Launch Joint Programs

**REDS 3.0** 

# **REDS Summary**



"Only by working together across the region – government, industry, academia, philanthropy, and community organizations – can we maximize strategic growth opportunities, effectively market ourselves to the world, and prepare all communities for prosperity in the face of everpresent technology transformation and industry disruption."

ONE REGION.
ONE TEAM.
ONE PLAN.
ONE RESULT.
ONE STRONGER DMV.



# **THANK YOU!**

**GEORGE THOMAS** 

**VICE PRESIDENT, INNOVATION & STRATEGIC INITIATIVES** 

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