



National Capital Region

Target Capabilities and NCR Projects Work Book

February 1, 2006

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Concept Papers and Target Capability Assignments

Concept Paper	Primary Target Capability	Related
ESF#1 - Transportation		
Critical Infrastructure Monitoring and Protection	Critical Infrastructure Protection	
Multifunctional Evacuation Dynamic Message Signs	Critical Infrastructure Protection	
Emergency Public Address System	Citizen Protection: Evacuation and/or In-Place Protection	
New Transportation Management Center at Anacostia Gateway	Critical Infrastructure Protection	Intelligence/Information Sharing and Dissemination, Interoperable Communications
Identify and coordinate transportation requirements for the special needs population.	Citizen Preparedness and Participation	Citizen Protection: Evacuation and/or In-Place Protection
Emergency Transportation Annex - Testing, Exercising, and Resource Development	Planning	Citizen Protection: Evacuation and/or In-Place Protection
Evacuation Time Estimates – How much time do we need?	Planning	Citizen Protection: Evacuation and/or In-Place Protection
Critical Transportation Infrastructure Protection	Critical Infrastructure Protection	
Regional Real Time Transit Customer Information System	Citizen Protection: Evacuation and/or In-Place Protection	
Northern Virginia Transportation Management Program: Enhancements for Incident Response and Emergency Operations Command/Control and Information Sharing.	Critical Infrastructure Protection	Intelligence/Information Sharing and Dissemination, Interoperable Communications
DASH	Critical Infrastructure Protection	
WMATA Alternate Operations Control Center	Critical Infrastructure Protection	
Interoperable Communications System Montgomery County -	Interoperable Communications	
Interoperable Communications System Prince George's County	Interoperable Communications	
National Capital Region Interoperable Communications Study	Planning	

Concept Paper	Primary Target Capability	Related
National Capital Region Multimodal Traveler Information System	Citizen Protection: Evacuation and/or In-Place Protection	Intelligence/Information Sharing and Dissemination
Radiological Truck Cargo Screening Feasibility Study I-95 & I-495 Truck Weigh Station	CBRNE Detection	
National Capital Region Video Sharing Distribution System	Interoperable Communications	Intelligence/Information Sharing and Dissemination
ESF#2 - Communications Infrastructure		
National Capital Region Base MAP (NCRBM) – Regional GIS Base Map Development and Maintenance	Interoperable Communications	Intelligence/Information Sharing and Dissemination, Critical Resource Logistics and Dissemination, Planning
First/Critical Responder Credentialing	Interoperable Communications	
National Capital Region Interoperability Program (NCRIP) Phase 2	Interoperable Communications	Intelligence/Information Sharing and Dissemination, Critical Infrastructure Protection
Reverse 911/Mass Notification	Interoperable Communications	Citizen Preparedness and Participation
ESF#3 - Public Works & Engineering		
Establishment of an Emergency Drinking Water Production and Stockpile Capability in the National Capital Region	Critical Resource Logistics and Dissemination	Citizen Protection: Evacuation and/or In-Place Protection, Mass Care
Establishment of a Fully Functional Regional Emergency Mobile Laboratory Program	CBRNE Detection	
Expansion, Establishment and Operation of the Water Security Monitoring Network in the National Capital Region	Critical Infrastructure Protection	CBRNE Detection
PipelineNet Water Distribution System Model Development for Water Utilities in the National Capital Region	Critical Infrastructure Protection	Planning

Concept Paper	Primary Target Capability	Related
NCRWARN (National Capital Region Water Utility Response Network)	Intelligence/Information Sharing and Dissemination	Critical Infrastructure Protection
Debris Removal Crane-Bodied Grapple Trucks	Explosive Device Response Operations	Critical Resource Logistics and Dissemination
Radiation Detection Equipment for Solid Waste Disposal Facilities	CBRNE Detection	Critical Infrastructure Protection
Hazardous Materials Management Coordination Plan	Planning	WMD/HAZMAT Response and Decontamination
ESF#4 - Fire, Technical Rescue & HAZMAT		
Regional Fire and Rescue Homeland Security Staff	Planning	
Mass Decontamination Program	WMD/HAZMAT Response and Decontamination	
Mass Casualty Support Unit Restocking Plan	Critical Resource Logistics and Dissemination	
RESF 4 – Metro Subway Security Strategic Initiative	WMD/HAZMAT Response and Decontamination	CBRNE Detection, Law Enforcement Investigation and Operations, Explosive Device Response Operations
National Capital Region – Type III Incident Management Team (Equipment)	WMD/HAZMAT Response and Decontamination	
Emergency Incident Rehabilitation Units	WMD/HAZMAT Response and Decontamination	Critical Resource Logistics and Dissemination
National Capital Region Bomb Squad (Metrotech) Equipment and Regional Caches	Explosive Device Response Operations	CBRNE Detection, WMD/HAZMAT Response and Decontamination
WMD Operations (Offensive) Training	WMD/HAZMAT Response and Decontamination	CBRNE Detection, Law Enforcement Investigation and Operations, Explosive Device Response Operations
WMATA Communications Upgrade -- Continuation of the FY05 Project	Critical Infrastructure Protection	Interoperable Communications
National Capital Region – Type III Incident Management Team	WMD/HAZMAT Response and Decontamination	
National Capitol Region Evacuation and Shelter in Place Coordination and Outreach to Community, Business and Special Populations providers	Citizen Protection: Evacuation and/or In-Place Protection	

Concept Paper	Primary Target Capability	Related
Continuity of Efforts regarding Volunteer Management Across the NCR and Continuity & enhancement of Citizen Corps Council membership and Citizen Corps Core Programs and affiliated programs and activities in the NCR	Citizen Preparedness and Participation	Citizen Protection: Evacuation and/or In-Place Protection, Mass Care, Planning
National Capital Region Critical Resource and Logistics Core Capability Improvement	Critical Resource Logistics and Dissemination	
National Capitol Region Critical Resources Logistics Warehouse	Critical Resource Logistics and Dissemination	
Emergency Managers Technology Coordination Subcommittee	Interoperable Communications	
National Capital Region Exercises and Training	Planning	
Alternate Public Safety Communications Center (APSCC)	Interoperable Communications	
National Capital Region Emergency Operations and Coordination Planning	Planning	
"NCR Planning Initiative"	Planning	
Prince George's County Interoperable Radio Communications System	Interoperable Communications	
Emergency Video Information Sharing Network - EVISN	Interoperable Communications	Intelligence/Information Sharing and Dissemination
The National Capital Region – Emergency Phase Food Storage and Relief Phase Food Storage and Distribution.	Mass Care	Critical Resource Logistics and Dissemination
ESF#6 - Mass Care		
UASI NCR Family Assistance/Reunification Center.	Planning	
Establishment of a Food Safety and Protection Program for the National Capital Region's Mass Care Centers	Mass Care	Planning
Mass Care – Feeding (RESF 6)	Mass Care	

Concept Paper	Primary Target Capability	Related
NCR Regional ESF-6 Equipment	Mass Care	Citizen Preparedness and Participation, Citizen Protection: Evacuation and/or In-Place Protection, Mass Prophylaxis
Personal Preparedness Kits for NCR's Impoverished Population	Citizen Preparedness and Participation	Citizen Protection: Evacuation and/or In-Place Protection
National Capital Region Shelter Planning (Shelter profiles and action plans)	Mass Care	Planning
NCR Regional Emergency Planning for Sheltering Companion Animals (Pets)	Planning	
ESF#8 - Health, Mental Health & Medical Services		
Regional Implementation of Computer-Assisted Telephone Interview Capacity (CATI)	Medical Surge	Interoperable Communications
Gap Analysis for Health and Medical Readiness-Part 2, A Continuation Project	Medical Surge	Planning
Raising Public Awareness for Public Health Emergencies: Going Beyond Mass Media for Message Dissemination	Medical Surge	Mass Prophylaxis
UASI FY 06 Medical Surge	Medical Surge	
Surge Capacity for Public Health: Medical Reserve Corps in the National Capitol Region	Mass Prophylaxis	Medical Surge, Citizen Preparedness and Participation
Hospital Disaster Life Support (HDLS)	Medical Surge	Mass Prophylaxis
SiTEL On Demand	Medical Surge	Mass Prophylaxis
Code Orange	Medical Surge	Mass Prophylaxis
HICS, and NIMS: A Forum on Hospital Incident Command	Medical Surge	Mass Prophylaxis
National Capital Region Syndromic Surveillance Network (existing project)	Medical Surge	Intelligence/Information Sharing and Dissemination, Interoperable Communications
NCR Medical Surge Initiative Patient Tracking System - Full implementation	Intelligence/Information Sharing and Dissemination	Medical Surge, Interoperable Communications

Concept Paper	Primary Target Capability	Related
SPECIAL NEEDS POPULATIONS Emergency Response Inclusion	Citizen Preparedness and Participation	Mass Prophylaxis
Space and storage/NCR inventory management system	Critical Resource Logistics and Dissemination	Mass Prophylaxis
Strategic Planning for a Health and Medical Core Curriculum	Planning	
Medical Prophylaxis and Surge Planning	Planning	Mass Prophylaxis
NCR HoPHEP	Medical Surge	
ESF#12 - Energy		
Public Information Dissemination Campaign to Educate the Public on Mitigating the Impacts of Energy Emergencies in the National Capital Region	Citizen Preparedness and Participation	Citizen Protection: Evacuation and/or In-Place Protection
"Increasing Emergency Generation Reliability and Capability in the National Capital Region (NCR)"	Critical Infrastructure Protection	
Clean, Reliable Back-Up Portable Generation for Critical Infrastructures within the National Capital Region	Critical Infrastructure Protection; Support: Planning	
Regional Energy Emergency Exercise and Emergency Liaison Officers Training Program	Planning	
Rapid Response Mobile Transformer	Critical Infrastructure Protection	
ESF#13 - Law Enforcement		
Critical Infrastructure Protection Program	Critical Infrastructure Protection	Law Enforcement Investigation and Operations, Intelligence/Information Sharing and Dissemination
24-Hour Regional Staffing of the Homeland Security Operations Center	Intelligence/Information Sharing and Dissemination	Law Enforcement Investigation and Operations, Interoperable Communications
Intelligence Analysts II	Intelligence/Information Sharing and Dissemination	Law Enforcement Investigation and Operations
Managing Metro Emergencies I (Awareness Level)	Critical Infrastructure Protection;	CBRNE Detection, WMD/HAZMAT Response and Decontamination, Explosive Device Response Operations, Law Enforcement Investigation and Operations, Intelligence/Information Sharing and Dissemination

Concept Paper	Primary Target Capability	Related
Managing Metro Emergencies II (Operations Level)	Critical Infrastructure Protection	CBRNE Detection, WMD/HAZMAT Response and Decontamination, Explosive Device Response Operations, Law Enforcement Investigation and Operations, Intelligence/Information Sharing and Dissemination
Mobile AFIS / Facial Recognition	Law Enforcement Investigation and Operations	Intelligence/Information Sharing and Dissemination
National Capital Region – Law Enforcement Information Exchange (NCR-LInX)	Law Enforcement Investigation and Operations	Intelligence/Information Sharing and Dissemination
Law Enforcement Personal Protective Equipment Cache	Critical Resource Logistics and Dissemination	CBRNE Detection, WMD/HAZMAT Response and Decontamination, Explosive Device Response Operations
Regional Operational Multilayer Analysis(ROMA)	Law Enforcement Investigation and Operations	Intelligence/Information Sharing and Dissemination
NCR Secure Communications (NCRSC)	Interoperable Communications	Intelligence/Information Sharing and Dissemination, Law Enforcement Investigation and Operations
Standardized training in terrorism prevention, detection and interdiction for Law Enforcement Entry Level and In Service Programs.	Law Enforcement Investigation and Operations	Intelligence/Information Sharing and Dissemination
Regional Expansion of the Terrorist Incident Prevention Preparedness - TIPP	Law Enforcement Investigation and Operations	Citizen Preparedness and Participation, Citizen Protection: Evacuation and/or In-Place Protection
Warehousing for a Regional Cache of Equipment.	Critical Resource Logistics and Dissemination	WMD/HAZMAT Response and Decontamination, CBRNE Detection, Explosive Device Response Operations
#14 - Media Relations & Community Outreach		
Regional Marketing Campaign for the NCR's Alert and Notification Systems	Citizen Preparedness and Participation	
Extend community outreach for the "Be Ready. Make a Plan." campaign	Citizen Preparedness and Participation	
Implement the NCR's strategic communications plan by engaging the media	Citizen Preparedness and Participation	

Concept Paper	Primary Target Capability	Related
Ensure Plans, Procedures and IT Systems for coordination between Emergency Management and 211 for Emergency Info and Referral	Citizen Preparedness and Participation	Intelligence/Information Sharing and Dissemination
NCR Regional ESF-14 Planning – Long Term Community Recovery and Mitigation	Planning	Citizen Preparedness and Participation
Increasing Special Needs Involvement in NCR Disaster Preparedness: building sustainable capacity for sheltering-in-place, evacuation, and mass care	Citizen Preparedness and Participation	Mass Care, Citizen Protection: Evacuation and/or In-Place Protection
NCR Regional ESF-14 Planning – Long Term Community Recovery and Mitigation	Planning	Citizen Preparedness and Participation
#15 - Donations & Volunteer Mgmt		
Align public, private and NGO resources with identified needs for response and recovery	Critical Resource Logistics and Dissemination	Citizen Preparedness and Participation, Mass Care
Interoperability RPWG		
MEGIN Regional Deployment	Critical Resource Logistics and Dissemination	Interoperable Communications, Planning
Maritime Awareness NCR	Law Enforcement Investigation and Operations	Critical Infrastructure Protection
Regional Evacuation Traffic Monitoring and Management Tool(s)	Citizen Protection: Evacuation and/or In-Place Protection	
Regional Public/Private Bus Evacuation Coordination Planning	Planning	Citizen Protection: Evacuation and/or In-Place Protection
CIP RPWG		
National Capital Region Critical Infrastructure Resiliency Program	Critical Infrastructure Protection	Intelligence/Information Sharing and Dissemination
COG		
Continuation of COG Professional, Technical, and Secretariat Support	Planning	Cross-Cutting

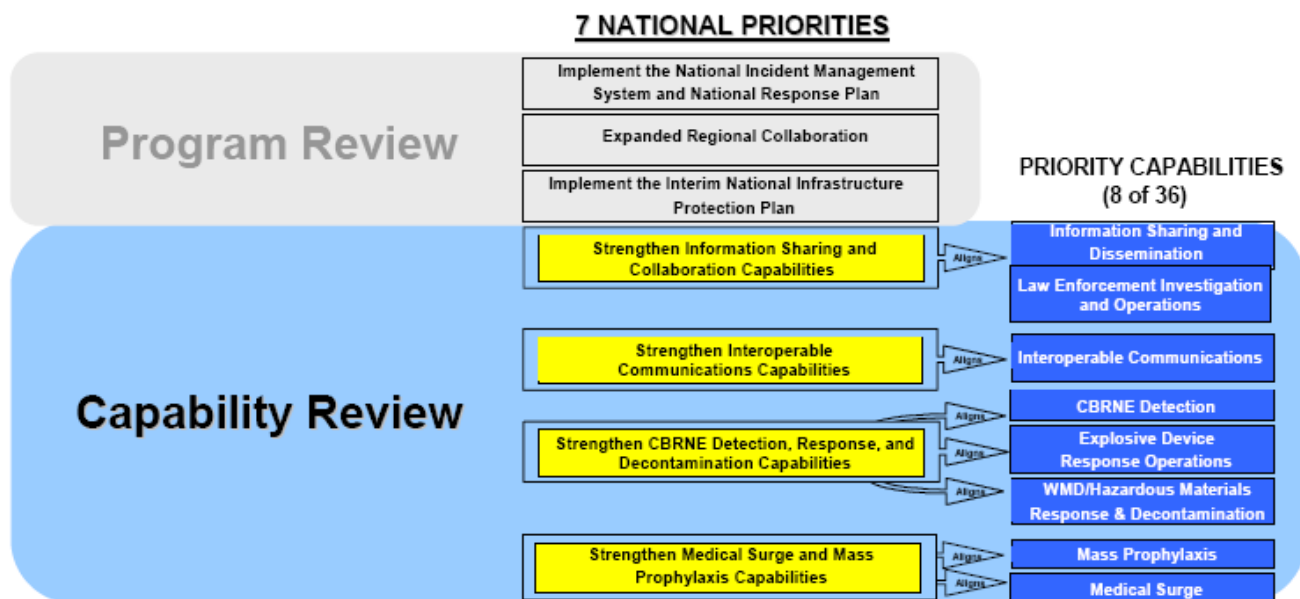
National Capitol Region's Program and Capability Review

National Capitol Region's Program and Capability Review

On January 9-11, 2006, the National Capital Region (NCR) held the Homeland Security Target Capabilities Workshop, a collaborative meeting with the Regional Emergency Support Functions (RESFs) from the local jurisdictions, to assess the NCR's current homeland security program capability and future program needs. This meeting was designed to fulfill the Program and Capability Review sections of the 2006 State Homeland Security grant request for the U.S. Department of Homeland Security (DHS).

Under DHS' Program and Capability Review, states are requested to focus on seven National Priorities and eight Priority Capabilities (see Figure 1).

Figure 1– National Priorities and Priority Target Capabilities



The eight Priority Capabilities at the right of the chart were mandatory for all jurisdictions. They are

- Information Sharing and Dissemination
- Law Enforcement Investigation and Operations
- Interoperable Communications
- CBRNE Detection
- Explosive Device Response Operations
- WMD/Hazardous Materials Response and Decontamination
- Mass Prophylaxis
- Medical Surge

In addition, the NCR elected to add six additional Priority Capabilities in its review:

- Citizen Preparedness and Participation;
- Citizen Protection: Evacuation and/or In-Place Protection;
- Critical Infrastructure Protection;
- Critical Resource Logistics and Distribution;

- Mass Care (Sheltering, Feeding and Related Services); and
- Planning.

During the Homeland Security Target Capabilities Workshop, each RESF representative in the NCR was assigned one to four selected target capabilities to review (see Table 1).

Table 1: Target Capability Assignments

Lead RESF	Support RESFs	RPWG	Target Capabilities
RESF 2	RESFs 3, 5, 8, 13	Interoperability & Health	Interoperable Communications*
RESF 4	RESFs 1, 3, 5, 8, 9, 10, 13		CBRNE Detection*
RESF 4	RESFs 1, 3, 5, 8, 9, 10, 13		Explosive Device Response Operations*
RESF 4	RESFs 1, 3, 5, 8, 9, 10, 13		WMD/Hazardous Materials Response & Decontamination*
RESF 5	RESF 3	Rail Transit & Human Service	Citizen Protection: Evacuation and/or In-Place Protection
RESF 5	RESFs 1, 3, 4, 7, 8, 12	CIP	Critical Infrastructure Protection
RESF 5	RESFs 1, 3, 4, 7, 8, 12	CIP	Critical Resource Logistics and Distribution
RESF 5	All RESFs		Planning
RESF 6	RESF 3	Rail Transit & Human Service	Mass Care (Sheltering, Feeding and Related Services)
RESF 8	RESFs 4, 5, 13	Health	Mass Prophylaxis*
RESF 8	RESFs 4, 5, 13	Health	Medical Surge*
RESF 13	RESFs 4, 5, 8	ETOP	Intelligence/Information Sharing and Dissemination*
RESF 13	RESFs 4, 5, 8	ETOP	Law Enforcement Investigation and Operations*
RESF 14	RESF 3	Rail Transit & Human Service	Citizen Preparedness and Participation

* Eight National Priority Capabilities

Each RESF representative reviewed their assigned target capability summary sheets. They reflected on whether or not the National Capital Region has the ability to meet the desired outcomes of the Target Capabilities, citing “strengths” or “weaknesses” in the regional capability. Each RESF representative offered regional resource needs to meet or maintain the target capabilities. The resources were divided into the following resource categories: People; Equipment; Training; Exercises/Evaluation; and Plans, Policies and Procedures.

Capability Assessment Summary Report

A Capability Assessment Summary Report was produced that summarized the needs submitted by participants in the Homeland Security Target Capabilities Workshop. The responses from the RESF representatives were categorized and summarized by target capability in chart format. The chart was divided into Resources (People; Equipment; Training; Exercises/Evaluation; and Plans, Policies and Procedures); Strength or Weakness (S/W); and the RESF representatives comments. The results from that report are included in this workbook for reference.

At the Workshop, participants were requested to prepare “Concept Papers” and “Initiative Plans” based upon a prescribed format, to identify specific projects that were supportive of sustaining/maintaining current strengths or correcting the weaknesses, as described in the Capability Workshop results. They were asked to link these concept papers to one or more of the 14 NCR Priority Target Capabilities. The Concept papers were submitted to NCR on 27 January for compilation in preparation for prioritization.

How to Use This Workbook

This Workbook is organized to facilitate your review and prioritization of the Concept Papers and Initiative Plans associated with the 14 NCR Priority Target Capabilities. Each Section is comprised of the following elements.

- Target Capability Description
- 9-11 January Capability Workshop Summaries for that Target Capability
- Copies of Concept Papers and Initiative Plans related to that Target Capability
- Scoring Sheet for Concept Papers

Each Section of the Workbook is organized similarly, according to Target Capability, even though some concept papers may also have been tied to Regional Emergency Support Functions as well.

Scoring

Scoring sheets are provided at the end of each Section and a Master Scoring Sheet is provided at the end of the Workbook. The scoring sheets at each section are there for your convenience in scoring concept papers within a given Target Capability. When you have scored each Section in the workbook, all scores from the Section Scoring Sheets should be transferred to the Master Scoring Sheet which may be found in back of the Workbook. The Master Scoring Sheet must be completed prior to the 9 February 2006 NCR Prioritization Session. Bring the completed scoring sheet with you to the 9 February session ready for submission. At that session, selected voting members will briefly review and then vote on each concept paper. Due to the large number of concept papers, there will be limited time for presentations and discussions, therefore the votes will be collected at that session, but tallied later. You will have the opportunity to revise or adjust your scores based upon discussion at the session.

Sample Scoring Sheet

<title>

Scoring Criteria: All candidate Concept Papers are to be scored on the basis of compliance with the following 5 criteria. Each criteria is to be scored from 1 to 10 points, with 1 being lowest compliance and 10 being the highest.

Criteria #1: How well does this Concept Paper/Initiative Plan address identified strengths and weaknesses of the 14 Priority Target Capabilities?

Criteria #2: How well does this Concept Paper/Initiative Plan address identified strengths and weaknesses of the 3 Overarching National Priorities?

Criteria #3: How appropriate is the funding requested with the deliverables proposed by the Concept Paper?

Criteria #4: How beneficial will this concept paper be in addressing regional needs?

Criteria #5: How important is it to implement this Concept Paper/Initiative Plan in FY 06?

	Concept Paper	< title of a concept paper >									
Related Target Capabilities:											
Score:	Criteria #1 (1-10)	1	2	3	4	5	6	7	8	9	10
	Criteria #2 (1-10)	1	2	3	4	5	6	7	8	9	10
	Criteria #3 (1-10)	1	2	3	4	5	6	7	8	9	10
	Criteria #4 (1-10)	1	2	3	4	5	6	7	8	9	10
	Criteria #5 (1-10)	1	2	3	4	5	6	7	8	9	10
	Total: (5-50)	21 (transfer this score to the Master Score Sheet at the end of workbook).									

When all of the Concept Papers have been scored, the results will be compiled for each Concept Paper and they will be ranked accordingly for the final round of review by the Chief Administrative Officers and Senior Principles Group.

Moving Forward

When Concept Papers have been scored and ranked, they will be grouped as part of Initiatives and finally Investment Strategies for submission to DHS.