

- Structure: Chartered by Montgomery County. Independent, 501(c)3 nonprofit corporation. 11 member board – 2 County reps.
- Equity: \$18 million in capital from settlement funds from the Pepco-Exelon merger.
- <u>Purpose</u>: Accelerate investment in energy efficiency and renewable energy in the County by partnering with the private sector.
- Focus: Build a more diverse, equitable, and inclusively prosperous, resilient, sustainable, and healthy community.
- □ <u>Alignment</u>: Support Montgomery County's goal to reduce its greenhouse gas emissions to 0% by 2035.
- □ <u>Target</u>: Leverage investment to attract private capital at target 4:1



Product Suite as of June 2021

Product	Financial Structure	Partners	Leverage	Gap / De-Risk	
Homeowners					
Clean Energy Advantage – Energy Efficiency & Renewable	Loss Reserve	Credit Union	10:1	Affordable, Transparent Financing	
Commercial and Industrial					
C-PACE (Program Administrator)	Property Tax Surcharge	Private Capital	4:1	Long-term capital; low-cost	
Commercial Loan for Energy Efficiency & Renewables (CLEER)	Loss Reserve	Community Banks	20:1	Not C-PACE acceptable	
Small Business Energy Savings Support	Shared Debt in Project Loans	CDFI	1.2:1	Highly Flexible for re-opening needs	
Commercial Solar PPA	Debt in Solar PV SPE	Private Capital	1.4:1	Small arrays; no out-of-pocket costs; long-term steady operating costs	
Tailored Structured Finance	Shared Capital in Bespoke Deals	CDFI	1.5:1	Bridge loans; higher risk gaps	
Low-Moderate Income Owners and Renters					
Community Solar for Low- and Moderate Income	Subordinate Debt in Solar PV SPE	Private Capital	8:1	LMI subscriber risk on turnover	



PRODUCT SNAPSHOTS



CLEER and Bridge Loan

Energy efficiency upgrades --> 20% reduction of energy consumption

Financing: Sandy Spring Bank, Green Bank, and City First Enterprises



212 unit condominium in Takoma Park

Clean Energy Advantage

Single-family home upgraded to 13.47kW Solar PV system

Projected savings --> \$1,960 annually in electricity bills and 10.3 metric tons of carbon dioxide emissions

74% of project financed by loan from the Clean Energy Credit Union





Condominium lighting converted to LED fixtures --> reduced energy consumption by 100,000 kWh

Saving over \$14,000 annually Financing from City First Enterprises and Green Bank

Commercial Solar PPA

Prospective project: 99kW solar PV system in new nonprofit construction of stables

Financing from Skyview Capital and the Green Bank



Putting the Pieces Into Practice

- 212-unit affordable residential condominium
- Energy Efficiency upgrades: boilers, domestic water heaters, a new cogeneration system.
- Improvements support reduction in energy consumption by 20% and reduces operating expenses. Benefits provide funds to service loan.

Total Cost for Project	\$1,500,000
CLEER Program Loan (Sandy Spring Bank)	\$837,000
Bridge Loan (City First Enterprises and Green Bank)	\$200,000
Maryland Energy Administration	\$75,000
Pepco Incentives	\$14,000
Other Capital	\$374,000





Production Builds Over Time Using Models Helps Get Started

