

COG BOARD OF DIRECTORS MEETING

DATE: January 9, 2013
TIME: 12:00 Noon
PLACE: COG Board Room

District of Columbia
*Bladensburg**
Bowie
Charles County
College Park
Frederick
Frederick County
Gaithersburg
Greenbelt
Montgomery County
Prince George's County
Rockville
Takoma Park
Alexandria
Arlington County
Fairfax
Fairfax County
Falls Church
Loudoun County
Manassas
Manassas Park
Prince William

**PLEASE NOTE: Chairman Principi will begin the meeting promptly at 12:00 noon.
Lunch for members and alternates will be available at 11:30 a.m.**

AGENDA

**1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE
(12:00 Noon)**

**Chairman Frank Principi
Supervisor, Prince William County**

**2. ANNOUNCEMENTS
(12:00 – 12:05 p.m.)**

Chairman Principi

- a) Moment of Silence in Remembrance of Newtown Victims
- b) Recognition of Outgoing Board Members
- c) Introduction of New Board Members
- d) Recognition of Outgoing Policy Committee Chairs

**3. EXECUTIVE DIRECTOR'S REPORT
(12:05 – 12:15 p.m.)**

- a) Outreach
- b) Legislative and Regulatory Update
- c) Information and Follow-Up
- d) Letters Sent/Received
- e) General Counsel's Report

**4. AMENDMENTS TO AGENDA
(12:15 – 12:20 p.m.)**

**5. APPROVAL OF MINUTES OF NOVEMBER 14, 2012
(12:20 – 12:25 p.m.)**

**Adjunct Member*

CONSENT AGENDA

6. ADOPTION OF CONSENT AGENDA ITEMS (12:25 –12:30 p.m.)

A. RESOLUTION AUTHORIZING THE EXECUTION OF A MEMORANDUM OF UNDERSTANDING WITH THE MARYLAND DEPARTMENT OF NATURAL RESOURCES FOR ANACOSTIA RIVER WATERSHED REFORESTATION-RELATED SERVICES

The Board will be asked to adopt Resolution R01-13, authorizing the Executive Director to execute a memorandum of understanding with the Maryland Department of Natural Resources (MDDNR) in an amount not to exceed \$25,000 for Anacostia reforestation-related support services. The project duration is five months. No COG matching funds are required.

RECOMMENDED ACTION: Adopt Resolution R01-13.

B. RESOLUTION AUTHORIZING THE APPLICATION FOR AND EXPENDITURE OF FUNDING FROM EPA'S ENVIRONMENTAL EDUCATION REGIONAL MODEL GRANT TO INCREASE ENVIRONMENTAL KNOWLEDGE AND STEWARDSHIP

The Board will be asked to adopt Resolution R02-13, authorizing the Executive Director to apply for grant funding and if awarded, expend up to \$167,609 from EPA Region III to develop and pilot the "Energy and Environment All-Star Program" in Prince George's County, Maryland. Twenty-five percent matching funds are required. In-kind matching funds will be provided by Prince George's County (\$32,882) and COG (\$23,357; from existing budgeted funds).

RECOMMENDED ACTION: Adopt Resolution R02-13.

C. RESOLUTION AUTHORIZING ADDENDUM TO EMPLOYMENT AGREEMENT WITH EXECUTIVE DIRECTOR

On November 14, 2012, the Board of Directors appointed Chuck Bean as Executive Director, and authorized the Board Chairman to sign the three (3) year Employment Agreement with Mr. Bean. An addendum to the Employment Agreement is necessary in order to confirm Mr. Bean's enrollment in the COG pension plan. The Board will be asked to adopt Resolution R03-13, authorizing the Board Chairman to sign an Addendum to the Employment Agreement to confirm Mr. Bean's enrollment in the COG pension plan, and address any related issues.

RECOMMENDED ACTION: Adopt Resolution R03-13.

ACTION AGENDA

7. REGIONAL ACTIVITY CENTER MAP ADOPTION (12:35 – 12:55 p.m.)

**Mary Hynes, Member, Arlington County Board
Vice Chair, Region Forward Coalition**

Albert Dobbins, Deputy Director, Prince George's County Planning and Past Chair, Planning Directors Technical Advisory Committee

The COG Board last adopted the regional activity centers in April 2007. Since that date, COG adopted Region Forward, which called on COG to update the activity centers by improving the integration of locally-adopted land use plans, and making the depiction of centers more aspirational using criteria related to Region Forward rather than merely projecting future growth in population and jobs. The draft activity centers map was released for COG member and stakeholder comment by the Region Forward Coalition in July 2012. Since that date, COG staff briefed each of COG's member governments and obtained additional input from several stakeholder organizations. The draft activity centers map was revised to incorporate COG member and other feedback. The Board will be asked to adopt the 2013 Regional Activity Centers Map.

RECOMMENDED ACTION: Adopt Resolution R04-13.

8. APPROVAL OF FY 2014 WORK PROGRAM AND BUDGET (12:55 – 1:15 p.m.)

**Chuck Bean
Executive Director**

The Executive Director presented a proposed FY 2014 (July 1, 2013 to June 30, 2014) Work Program and Budget to the COG Budget and Finance Committee, which met in October and November. The Committee recommended COG Board approval of the FY 2014 Work Program and Budget. The proposed FY 2014 budget was reviewed by the Chief Administrative Officers and sent to senior officials from each COG member government in November for additional review and comment. Mr. Bean will summarize the proposed FY 2014 Work Program and Budget.

RECOMMENDED ACTION: Adopt Resolution R05-13.

9. ADOPTION OF 2013 LEGISLATIVE PRIORITIES (1:15 – 1:30 p.m.)

Chairman Principi

**Nicole Hange
Membership and Government Relations, COG**

Enhancing COG's legislative priorities and strengthening relationships with state and federal elected officials continues to be a focus of COG Board leadership and COG staff. Staff has worked with COG's policy committees and the Legislative Committee to draft the region's 2013 legislative platform. The COG Board will be asked to review and adopt these priorities, as well as an enhanced advocacy and communications strategy in 2013.

RECOMMENDED ACTION: Adopt 2013 Legislative Priorities.

**10. ELECTION OF COG BOARD OFFICERS
(1:30 – 1:35 p.m.)**

Chairman Principi

Chairman Principi chaired the Nominating Committee for both COG corporate and COG Board officers for 2012. Corporate officers were elected at the COG annual membership and awards luncheon on December 12, 2012. Chairman Principi will recommend approval of the proposed slate of COG Board officers for 2013: Chairwoman Karen Young, Vice Chairman Phil Mendelson and Vice Chairman Bill Euille.

RECOMMENDED ACTION: Elect 2013 Officers.

**11. RECOGNITION OF IMMEDIATE PAST CHAIRMAN
(1:35 – 1:40 p.m.)**

Chairwoman Young

Chairwoman Karen Young will recognize and thank 2012 COG Board Chairman Principi.

RECOMMENDED ACTION: Acknowledge Past Chairman.

**12 APPOINTMENT OF 2013 POLICY COMMITTEE LEADERSHIP
(1:40 – 1:45 p.m.)**

Chairwoman Young

Chairwoman Young will recommend the appointment of 2013 leadership for COG policy advisory committees, public-private partnerships and administrative committees. Additional appointment action is anticipated in February as COG receives information concerning final appointments by its member governments to COG boards and committees.

RECOMMENDED ACTION: Approve 2013 appointments.

**13. OTHER BUSINESS
(1:45-2:00 p.m.)**

**14. ADJOURN- NEXT MEETING FEBRUARY 13, 2013.
(2:00 p.m.)**



Reasonable accommodations are provided for persons with disabilities. Please allow 7 business days to process requests. Phone: 202.962.3300 or 202-962.3213 (TDD). Email: accommodations@mwcog.org.
For details: www.mwcog.org

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AGENDA ITEM #2

ANNOUNCEMENTS

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
Board of Directors**

Proposed 2013 Meeting Schedule

Mark Your Calendars!

Month	Board of Directors (2nd Wednesday; 12:00 noon – 2:00 p.m.)
January	January 9
February	February 13
March	March 13
April	April 10
May	May 8
June	June 12
July	July 10
	July 19-21 Annual Retreat
August	NA
September	September 11
October	October 9
November	November 13
December	December 11 Annual Membership Meeting

Notes:

- 1) The COG Board of Directors meets monthly on the second Wednesday. The Board typically does not meet in August.
- 2) The agenda will be emailed to the Board, and the agenda and supporting materials mailed on the Wednesday following the conference call, one week prior to the Board meeting.
- 3) The Executive Committee will receive a draft of the Board agenda by email in advance of the conference call. COG staff will revise the agenda as recommended by the Executive Committee.



AGENDA ITEM #3

EXECUTIVE DIRECTOR'S REPORT



Metropolitan Washington Council of Governments Executive Director's Report • January 2013

COMMITTEE WORK HEART OF COG OUTREACH MEDIA UPCOMING EVENTS

Policy Board & Committee Work

TRANSPORTATION PLANNING BOARD

The TPB voted unanimously in December to approve a letter outlining several options for how states and localities can go about raising increased revenue for transportation. The options included indexing and/or raising fuel taxes, additional toll roads, sales taxes, and local option taxes, among others. The letter was sent to the legislatures and chief executives of the District of Columbia, Maryland, and Virginia.

METROPOLITAN WASHINGTON AIR QUALITY COMMITTEE

MWAQC was briefed in December on EPA's new proposed more stringent particulate matter standard. It appears that the region's air is sufficiently clean that the region would likely attain the new standard. This is part of a long-standing trend of improved air quality in the region.

CHESAPEAKE BAY & WATER RESOURCES POLICY COMMITTEE

The committee was briefed in November by the U.S. Conference of Mayors on its initiative to seek greater flexibility and address affordability in EPA's water quality-based regulations. The committee plans to work with the Conference on addressing these issues. Their efforts fit together with COG's water resources policy brief.

CLIMATE ENERGY & ENVIRONMENT POLICY COMMITTEE

The Climate & Energy Action Plan Task Force is working on a 2013-2016 Action Plan to achieve greenhouse gas reductions toward meeting COG's 2020 regional greenhouse gas emissions reduction goal.

REGION FORWARD COALITION

COG and local planning staff completed data collection efforts for the Activity Centers Strategic Investment Plan in December, with initial results to be presented at the January Coalition meeting.



Sunil Kumar

Title:
Senior
Environmental
Engineer

Education:
Ph.D., India
Post-Doctoral,
Texas A&M

Heart of COG - New Feature

I'm dedicating a portion of the Executive Director's Report to a new feature I'm calling *Heart of COG*. It's an opportunity to recognize the Council's talented staff members and show how their work—both at our offices on North Capitol Street and out in the community—benefits you and your constituents.

In November, I visited an air quality station in D.C. close to the McMillan Reservoir with Sunil Kumar, a Senior Environmental Engineer in our Environmental Resources Department. Sunil and I observed ozone and fine particle monitors and I learned from the District staff how they operate.

I also learned about Sunil's work over the past 10 years at COG. His primary responsibilities are to help develop the region's air quality plans, manage air quality forecasting and data reporting, and support the transportation conformity process. His work is a reminder of how air quality is more than an environmental issue—it's also intertwined with our Region Forward goals related to public health and transportation.

The good news is our region's air quality is steadily improving. This is in part due to contributions by Sunil and his colleagues at COG and across the region.

- Chuck Bean, Executive Director

BOARD MEMBER OUTREACH

Chuck Bean met with Board Members Frank Principi, Karen Young, and Walter Tejada in December.

REGIONAL SITE VISITS

Chuck Bean participated in site visits to an air quality monitoring station in D.C. and the headquarters of the Metropolitan Area Transportation Operations Coordination (MATOC) program in Greenbelt, MD.



ACTIVITY CENTERS

Paul DesJardin (Planning Director) briefed the Gaithersburg Mayor and Council on the final proposed Activity Centers map. He also met with Montgomery County Councilmember Nancy Floreen in Rockville to discuss the final proposed Activity Centers for Montgomery County.

ECONOMIC DEVELOPMENT COLLABORATION

COG hosted a meeting of the area Economic Development Directors to discuss the potential for stronger regional collaboration by working with the Council of Governments.

INAUGURATION PLANNING

COG sent an updated copy of its Emergency Operations Centers (EOC) Contact Book to many local, state, federal and military partners that maintain operations centers in advance of the Inauguration.



METROPOLITAN AREA TRANSPORTATION OPERATIONS COORDINATION (MATOC)

Ron Kirby (Transportation Director) presented to the Intelligent Transportation Society of America Board of Directors on the process for developing the region's premier incident management program, the MATOC program.

UNION STATION'S FUTURE

Ron Kirby met with Beverly Swaim-Staley, President and CEO of the Union Station Redevelopment Corporation, to discuss ways the TPB might support the long-range development plan for Union Station, which could include providing information on travel demand forecasts for all modes in and out of the station.

URBAN LAND INSTITUTE "CALL TO ACTION"

David Robertson (Former Executive Director), Stuart Freudberg (Environment Director), Paul DesJardin, and Ron Kirby participated in a "Call to Action" forum by the Urban Land Institute Washington.

ORGANICS RECYCLING

John Snarr (COG Environmental Resources) presented the work of the COG co-chaired Organics Task Force to the Northern Virginia Regional Commission Solid Waste Board at NVRC Offices in Merrifield, VA.

LOCAL AGRICULTURE AND FOOD DEMAND

John Galli and Brian LeCouteur (COG Environmental Resources) presented a report on agricultural production and food demand in metropolitan Washington to the Frederick County Sustainability Commission.

TRANSPORTATION FAIRS

Commuter Connections staff participated in transportation fairs throughout the region, including the National Academies, US Coast Guard, and Four Seasons Hotel in D.C., the Defense Health Headquarters in Falls Church, VA, and the Mark Center in Alexandria, VA.

CHILD WELFARE ACTIVITIES

Child welfare staff participated in the DC Adoption Day in Court and Freddie Mac Foundation Adoption Expo in DC.



COG TRACKS FISCAL CLIFF NEGOTIATIONS, DEAL

Given the federal government's importance to the region's economy, COG created [a web site to monitor and collect news and analysis](#) on the negotiations and the deal. Although Congress and the President recently acted to stop most of the tax increases from going into effect, the decision on the associated spending cuts was only delayed by two months. COG's 2012 Board Chairman Frank Principi and other regional leaders were [recently interviewed on WUSA 9](#) about the deal.

LOOKING FORWARD TO 2013: ECONOMY FORWARD

Frank Principi and Chuck Bean were [interviewed on NBC 4's Viewpoint show](#) in December. They discussed metropolitan Washington's future, focusing particularly on the region's economy, the then-impending fiscal cliff, and *Economy Forward*, COG's plan to make the region more competitive in a new era of decreased federal spending.

LEADERS GET SPECIFIC ON TRANSPORTATION FUNDING

Several media organizations covered the TPB's recent call for increased funding for the region's transit and roadways. TPB members [Todd Turner and Kerry Donley appeared on NewsTalk](#) with Bruce Deputy in December to discuss the TPB's action.

ACTIVITY CENTERS WORK FEATURED IN BUSINESS JOURNAL

This fall, the *Washington Business Journal* [highlighted the work](#) COG's Region Forward Coalition has undertaken to update and promote development in Activity Centers throughout metropolitan Washington.

ALICE RIVLIN DISCUSSES FISCAL CLIFF, REGION'S ECONOMIC OUTLOOK

The Brookings economist and former director of the Office of Management & Budget [discussed the then-impending fiscal cliff and metropolitan Washington's long-term economic outlook](#) at COG's 2013 Annual Meeting & Awards Luncheon in December.

COG CONTINUES TO MONITOR PROGRESS ON 9-1-1 SERVICE

At its November meeting, the COG Board of Directors was [briefed on a preliminary report](#) of a special regional task force of 9-1-1 directors to address Verizon 9-1-1 service gaps during and following the June 2012 derecho storm.

NEW EXECUTIVE DIRECTOR FEATURED IN WASHINGTON POST

Several media organizations covered [the selection of Chuck Bean as COG's new Executive Director](#).

TRANSPORTATION PLANNING BOARD – WEDNESDAY, JANUARY 23

The next meeting of the National Capital Region Transportation Planning Board (TPB) will be held on Wednesday, January 23 at Noon in the COG Board Room.

REGION FORWARD COALITION – FRIDAY, JANUARY 25

The next meeting of the Region Forward Coalition will be held on Friday, January 25 at 11:00 a.m. in the COG Board Room.

AIR QUALITY COMMITTEE – WEDNESDAY, FEBRUARY 27

The next meeting of the Metropolitan Washington Air Quality Committee (MWAQC) will be held on Wednesday, February 27 at Noon in the COG Board Room.

For more information about these and other COG events and meetings, please visit www.mwucog.org.

GERALD E. CONNOLLY
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4308 RIDGEWOOD CENTER DRIVE
WOODBRIDGE, VA 22192
(703) 670-4989

Congress of the United States
House of Representatives
Washington, DC 20515-4611

December 12, 2012

COMMITTEE ON
OVERSIGHT AND GOVERNMENT REFORM
SUBCOMMITTEES:
RANKING MEMBER, TECHNOLOGY, INFORMATION
POLICY, INTERGOVERNMENTAL RELATIONS AND
PROCUREMENT REFORM
FEDERAL WORKFORCE, US POSTAL SERVICE,
AND LABOR POLICY
GOVERNMENT ORGANIZATION, EFFICIENCY
AND FINANCIAL MANAGEMENT
COMMITTEE ON FOREIGN AFFAIRS
SUBCOMMITTEES:
TERRORISM, NONPROLIFERATION AND TRADE
MIDDLE EAST AND SOUTH ASIA

The Honorable Frank J. Principi
Chairman
Metropolitan Washington Council of Governments
777 North Capitol Street NE, Suite 300
Washington, D.C. 20002

Dear Chairman Principi,

Thank you for contacting me to share your concern for the state of Northern Virginia's economy if Congress does not act quickly to address the so-called fiscal cliff, in which expiring tax cuts and across-the-board spending cuts are on a collision course that could once again derail the economy. I share your sense of urgency and have long been advocating for a balanced, bipartisan compromise that provides for long-term fiscal responsibility without sacrificing those investments that create jobs.

As you know, our community is home to a large concentration of federal contractors and federal employees and would be disproportionately affected by any cuts in federal spending. Recent analysis provided by George Mason University on the potential impacts to Fairfax County from the across the board spending cuts known as sequestration is stark. A \$4.6 billion loss in federal spending could result in as much as an 8.4% decline in the Gross County Product and a 13.4% decline in County employment. The impacts of such cuts would be felt across the community and among other things could include cuts to staffing and hours at Great Falls National Park, a reduction in homeless prevention efforts and even less support for students with disabilities or maintenance of local roads. Similar effects will be felt across Virginia, where federal spending drives one-third of the Commonwealth's economy. The resulting loss in revenue would put tremendous pressure on already strained County and State budgets.

So far, there has been bipartisan agreement that we must avert these capricious cuts. In fact, I joined with Gov. McDonnell, members of the Congressional delegation, and local business leaders earlier this fall for a Stop Sequestration rally. What is lacking so far is an accord on a balanced solution to do just that. For example, I objected to a proposal from House Republicans earlier this year that would spare defense spending only at the expense of our community's social safety net and other vital investments like transportation and conservation. The business community also recognizes the risks of a cuts-only approach with leading technology companies urging Congress to preserve federal investments in education and R&D, which are the bedrock of Northern Virginia's economy and future innovation.

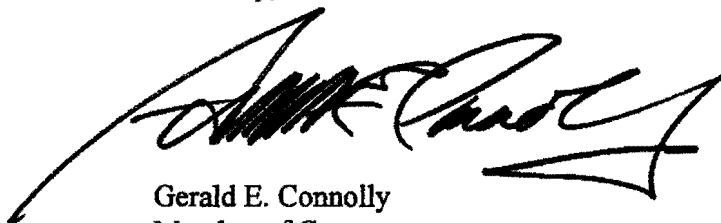
As if the sequestration cuts weren't enough, the list of tax provisions set to expire as part of the fiscal cliff includes the Bush tax cuts, the Obama payroll tax cuts, the alternative minimum tax patch, and a host of tax benefits like the deduction for state and local taxes and others affecting charitable donations. The fate of those provisions will affect both taxpayers and local governments. Similarly, I share your concern for the tax-exempt treatment of municipal bonds as Congress looks at broader tax reforms. I know firsthand the value of municipal

bonds in financing infrastructure investments and job creation, which is why I introduce legislation to extend the successful Build America Bonds program. I will continue to work with you to protect that tax benefit.

I have long said we need to strike a balance between spending cuts and new revenue to restore fiscal responsibility and spur momentum in the economic recovery. Just as we did when I served on the Board of Supervisors, we need to take a frank look at our balance sheet. Spending is near a historic high and needs to come down, but on the flip side, revenue is near a historic low and needs to come up a little.

Politics is about the art of compromise. That is the singular message I hear from our shared constituents, whether it is seniors, teachers, small businesses or my own neighbors. As you know at the local level, people expect their elected leaders to work together in a bipartisan fashion to get things done. The current challenges facing our nation are not insurmountable. We can reduce our deficit and preserve strategic investments in those programs that fuel our economic competitiveness, and that is the approach I will advocate as Congress continues to negotiate a path forward for averting the fiscal cliff.

Sincerely,

A handwritten signature in black ink, appearing to read "Gerald E. Connolly". The signature is fluid and cursive, with a large initial "G" and "E".

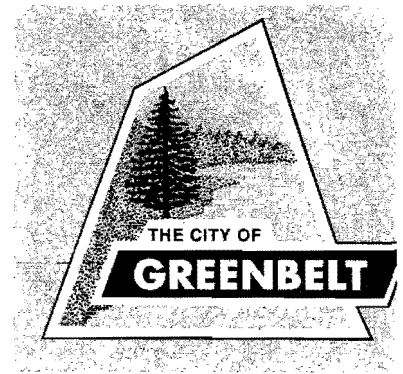
Gerald E. Connolly
Member of Congress
11th District, Virginia

Cc: Dave Robertson, COG

GC/DB

CITY OF GREENBELT

25 CRESCENT ROAD, GREENBELT, MD. 20770-1886



December 11, 2012

The Honorable Steny H. Hoyer
United States House of Representatives
1705 Longworth House Office Building
Washington, DC 20515

Dear Congressman ~~Hoyer~~ ^{Steny}:

CITY COUNCIL
Judith F. Davis, Mayor
Emmett V. Jordan, Mayor Pro Tem
Konrad E. Herling
Leta M. Mach
Silke I. Pope
Edward V.J. Putens
Rodney M. Roberts

The City of Greenbelt calls on Congress to immediately enact legislation to avoid the impending sequestration (fiscal cliff) created by the Budget Control Act of 2011. The automatic spending cuts called for in the Act are the biggest threat to date to our nation's recovery efforts and will result in a significant loss of jobs. Failure to address this issue would be a failure of leadership and could trigger another national recession.

As elected leaders, we understand the need for fiscal responsibility and the tough choices required in times of declining revenue. In fact, we have had to make many painful cuts over the last several years due to the last recession. We are concerned, however, that the automatic, across-the-board cuts called for in the Act will further reduce fragile domestic discretionary and defense programs that are essential to our local economy.


Additionally, the draconian cuts to investments in infrastructure, education and public safety will do great harm to communities throughout the nation, including Greenbelt. To attract new businesses and workers, we need to improve our transportation system, better train our future workforce, and continue creating safe and vibrant neighborhoods.

The City calls on Congress to consider the following principles when examining changes to sequestration and future federal spending:

- A bi-partisan plan to reduce the deficit and balance needed reductions in spending with revenue enhancement and entitlement reform.
- Reductions in federal spending should not come solely from domestic discretionary programs essential to vibrant communities.
- Deficit reduction should not be accomplished by shifting costs to states and local governments, imposing unfunded mandates, or pre-empting local government programs or taxing authority.
- Maintenance of the tax-exemption on municipal bonds is essential to help our economies grow and create jobs.

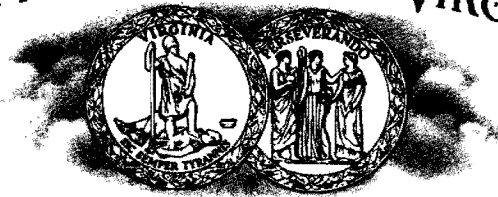
We recognize that the national economic challenge is great. We urge you to adopt a bipartisan, balanced solution to addressing the pending “fiscal cliff” and deficit reduction that promotes, rather than undermines, our economic growth.

Sincerely,


Judith F. Davis
Mayor

cc: City Council
David Robertson, MWCOG
Don Borut, NLC

COMMONWEALTH OF VIRGINIA



WILLIAM IRBY
DIRECTOR

KATHLEEN A. CUMMINGS
DEPUTY DIRECTOR

P.O. BOX 1197
RICHMOND, VA
23218-1197

TELEPHONE: (804) 371-9420
FAX: (804) 371-9069

STATE CORPORATION COMMISSION DIVISION OF COMMUNICATIONS

December 6, 2012

Mr. Frank Principi
Chairman
Metropolitan Washington Council of Governments
777 North Capitol Street, NE, Suite 300
Washington, D.C. 20002

Dear Mr. Principi:

I am responding to your November 29, 2012 letter to Chairman Christie which transmitted the Metropolitan Washington Council of Governments "Preliminary Report of 9-1-1 Service Gaps during and following the Derecho Storm on June 29, 2012." Thank you for sending this report. As requested, it will be officially filed as comments with the State Corporation Commission.

In addition, you asked that the report be used as justification for the SCC to open a docket related to the outage. Please be advised that we already have a docketed, formal investigation of the 911 outages in Case No. PUC-2012-00042. A copy of the order that docketed this case is attached for your information. The report referenced above will be filed as comments in that case.

We look forward to receiving your final report in the first quarter of 2013.

Very truly yours,

A handwritten signature in cursive script that reads "William Irby".
William Irby

WI/ctj

Attachment

COMMONWEALTH OF VIRGINIA
STATE CORPORATION COMMISSION

AT RICHMOND, JULY 3, 2012

COMMONWEALTH OF VIRGINIA, *ex rel.*

STATE CORPORATION COMMISSION

Ex Parte: In the matter of investigating
911 emergency call service outages and problems

2012 JUL -3 P 3: 31
CASE NO. PUC-2012-00042

120710077

ORDER ESTABLISHING INVESTIGATION

The State Corporation Commission ("Commission"), pursuant to Article IX of the Constitution of Virginia and Title 56 of the Code of Virginia ("Code"), is charged with the duty of supervising, regulating, and controlling all public service companies doing business in the Commonwealth of Virginia ("Commonwealth") relating to the performance of their public duties, and correcting any abuses committed by such companies.

The Commission is authorized pursuant to §§ 56-35, 56-36, 56-247 and 56-249 of the Code to make investigations of utilities in the performance of their public duties, and to order correction of any practice, act, or service that is found to be unjust, unreasonable, insufficient, or inadequate.

The Commission has received reports of 911 emergency call service outages and problems in the Commonwealth of Virginia in territories served by Verizon Virginia LLC and Verizon South Inc. (collectively, "Verizon"), and unconfirmed reports of 911 service problems in the service territories of other providers, following the storms that struck parts of the Commonwealth in June of 2012.

NOW THE COMMISSION, having considered the matter, is of the opinion and finds that a general investigation should be initiated regarding the problems with 911 emergency call services within the Commonwealth of Virginia from the June storms described above. We direct

the Staff of the Commission ("Staff"), pursuant to §§ 56-35, 56-36, 56-247, and 56-249 of the Code, to investigate this matter and file a report regarding the same. Verizon and any other local exchange carrier experiencing 911 service outages and problems are directed to cooperate fully with the Staff during the course of its investigation and to respond to all requests for information, reports, or other data in a timely and efficient manner.

Accordingly, IT IS ORDERED THAT:

- (1) This case is docketed and assigned Case No. PUC-2012-00042.
- (2) The Staff shall investigate the loss of 911 emergency call services described above and file a report containing the Staff's preliminary findings by September 14, 2012, and a final report containing the Staff's final findings and recommendations by December 31, 2012.
- (3) This matter is continued generally pending further order of the Commission.

AN ATTESTED COPY hereof shall be sent by the Clerk of the Commission to all local exchange carriers certificated in Virginia as set out in Appendix A; and C. Meade Browder, Jr., Esquire, Senior Assistant Attorney General, Division of Consumer Counsel, Office of the Attorney General, 900 East Main Street, Second Floor, Richmond, Virginia 23219. A copy shall be delivered to the Commission's Office of General Counsel and Division of Communications.

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AGENDA ITEM #5

APPROVAL OF MINUTES OF NOVEMBER 14, 2012

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, D.C. 20002

MINUTES

Board of Directors Meeting
COG Board Room

November 14, 2012

BOARD MEMBERS, ALTERNATES, AND OTHER PARTICIPANTS

PRESENT AND NOT PRESENT:

See attached chart for attendance.

STAFF:

David J. Robertson, Executive Director
Sharon Pandak, General Counsel
Nicole Hange, Government Relations Coordinator
Barbara J. Chapman, Executive Board Secretary
Paul Beriault, Chief Financial Officer

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

Chairman Principi called the meeting to order at 12:00 p.m. and led those present in the Pledge of Allegiance.

2. CHAIRMAN'S ANNOUNCEMENTS

Supplemental documents: COG 2012 invitation to the 2012 Annual Meeting & Awards Luncheon accompanied by the card to nominate a Regional Leader.

Annual Meeting and Awards Luncheon. The Chairman called for RSVPs for this event on December 12. We have a great lineup for this occasion. Alice Rivlin, Brookings Institution, will discuss sequestration, reduced federal spending, and the impact on state and local governments. Our COG Corporate President, District of Columbia Mayor Vincent C. Gray will discuss the critical need to grow and diversify our region. We will be presenting our Leadership and Partnership awards, and this year we will be holding a farewell reception for outgoing Executive Director David Robertson. Be sure to RSVP separately for both events on the COG web site.

Electric Vehicles in Metropolitan Washington. COG recently released a report called Electric Vehicles in Metropolitan Washington, which provides a comprehensive look at current regional readiness for these vehicles and recommendations to increase their use. There is a need for more availability of these vehicles and the expansion of the charging infrastructure. The report makes several recommendations, including the creation of a Washington Regional Electric Vehicle Partnership to develop a business case for electric vehicles and to assess the potential for community return on the investment. As COG moves forward with this partnership and the other recommendations, the Chairman expressed confidence that we will be hearing more about this topic. He encouraged all present that have an interest in cars that get the equivalent of 75 to 100 miles per gallon of gasoline to

take a look at the full report on the COG web site.

Executive Session. Chairman Principi noted that the Board will convene in executive session to select the next Executive Director of COG. He strongly encouraged all Board members to remain for the full meeting. He assured everyone that there will be time to meet the recommended candidate and arrive at a decision.

3. EXECUTIVE DIRECTOR'S REPORT

Supplemental documents: Outreach/Committee Updates Report, COG Media Report

Outreach/Committee Updates Report. Chairman Principi and Mr. Robertson met with David Agnew, Director of Intergovernmental Relations for the Obama Administration to discuss ongoing collaboration between the Administration and federal agencies and COG.

Mr. Robertson and Paul DesJardin led presentations on the proposed new activity centers map IN the following jurisdictions: City of Rockville, Fairfax County, City of Manassas Park, Loudoun County, District of Columbia, City of Falls Church, Prince William County, Arlington County, City of College Park, Prince George's County and City of Fairfax.

Mr. Robertson was honored with the Institute for Regional Excellence's Visionary Leadership award during the graduation ceremony.

Activities of Policy Boards and Committees. The Transportation Planning Board's Street Smart Bicycle and Pedestrian Education and Safety Program will kick off its fall 2012 campaign in November.

The Climate, Energy and Environment Policy Committee appointed a task force to propose a 2013-2016 action plan to achieve greenhouse gas reductions towards meeting COG's 2020 reduction targets.

The Region Forward Coalition will work with staff to develop a work plan and budget for the committee's tasks associated with Economy Forward.

COG Media Report. COG's Economy Forward Report continues to garner attention with coverage by WTOP, Reuters and the Patch.

Several of COG's transportation programs and staff were featured in the media in October including the task force studying the option of allowing buses to access the shoulder lane, rise of telework in metropolitan Washington and the possibility of driverless cars.

4. AMENDMENTS TO AGENDA

There were no amendments to the Agenda.

5. APPROVAL OF MINUTES

The minutes of the October 10, 2012, Board Meeting were approved.

6. ADOPTION OF CONSENT AGENDA ITEMS

Supplemental documents: Resolutions R48-2012 through R51-2012

A. RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO ENTER INTO A CONTRACT WITH AMERICAN EAGLE FOR DEVELOPMENT OF A NEW COG WEBSITE

The Board adopted Resolution R48-2012, authorizing the Executive Director, or his designee, to enter into a contract with American Eagle in an amount not to exceed \$150,000. American Eagle, COG's current web hosting provider, will upgrade the current 10-year-old website following a detailed requirements analysis phase. American Eagle will also integrate the new COG website with the recently acquired Association Management Software. Funding for the website project is included in COG's approved FY-2013 Work Program and Budget, specifically within the operating budget of Information Technology & Facilities Management.

B. RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO PROCURE SOFTWARE AND SERVICES TO UPGRADE COG'S FINANCIAL MANAGEMENT SYSTEM

The Board adopted Resolution R49-2012, authorizing the Executive Director, or his designee, to procure software upgrades to COG's Financial Management System and the consultant services necessary for implementation in an amount not to exceed \$150,000. The upgrades will greatly improve and automate financial reporting and will allow for an electronic procurement process. Funding for the project's software and services is included in COG's approved FY-2013 Work Program and Budget, specifically within the operating budget of Information Technology & Facilities Management.

C. RESOLUTION AUTHORIZING COG TO APPLY FOR AND ADMINISTER FUNDING FROM THE FTA'S FY 2012 TRANSIT IN PARKS COMPETITIVE GRANT PROGRAM

The Board adopted R50-2012, authorizing the Executive Director, or his designee, to apply for and administer grant funding from the Federal Transit Administration's FY 2012 Transit in Parks competitive Grant Program for a project to implement a regional one-stop seamless web site and responsive web design for smart phones in an amount not to exceed \$410,000 in accordance with provisions of the grant program. No COG matching funds are required.

D. RESOLUTION AUTHORIZING RECEIPT OF GRANT FUNDS UNDER FEMA'S COMMUNITY RESILIENCE INNOVATION CHALLENGE GRANT PROGRAM FOR A "NEIGHBORHOOD COLLABORATIVE ON ENERGY SECURITY AND COMMUNITY RESILIENCE"

The Board adopted Resolution R51-2012, authorizing the Executive Director, or his designee, to receive grant funding up to \$35,000 from the FEMA Community Resilience Innovation Challenge to carry out a series of workshops focused on energy security and community resilience collaboration. No COG matching funds are required. This project will involve developing strategies to improve energy efficiency, deploy renewable energy, and enhance energy security for communities in the region. The project will involve collaboration with the American Council on Renewable Energy (ACORE), leveraging their existing efforts in the Anacostia neighborhood of Washington, DC to work with the Department of Defense and other key leaders on energy security and community resilience. Funding will support a series of tabletop exercises to develop leadership and institutional capacity and advance efforts that will serve as a model for other communities in the region.

E. RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR, OR HIS DESIGNEE, TO APPLY FOR GRANT FUNDING FROM THE EPA TO DEVELOP A HIGH SCHOOL EDUCATION AIR QUALITY MODULE

The Board adopted Resolution R52-2012, authorizing the Executive Director, or his designee, to apply for grant funding from the U.S. Environmental Protection Agency for the development of a high school education air quality module. The amount of the grant will not exceed \$205,538, with a COG in-kind match of \$54,520 from already budgeted funds.

ACTION: Upon motion duly made and seconded, Resolutions R48-2012 through R52-2012 were unanimously approved and adopted by the COG Board of Directors.

7. REPORT ON PRELIMINARY VERIZON 9-1-1 STUDY FINDINGS AND RECOMMENDATIONS

SUPPLEMENTAL DOCUMENTS: Preliminary Verizon 9-1-1 Report

The COG Board approved Resolution R36-2012 at its July 11, 2012 meeting, directing staff to prepare a report on the June 29, 2012 Derecho storm and the accompanying Verizon 9-1-1 service disruptions in the National Capital Region. This work has been supported by COG staff and consultants, with input from Verizon and federal and state regulatory agencies, and with oversight from area 9-1-1 directors and a multi-jurisdictional, multi-disciplinary committee, the 9-1-1 Telecommunications Network Response Steering Group.

The Steering Group was charged by the COG Board with: 1) determining the cause of Verizon's 9-1-1 failure; 2) examining existing redundancy and backup capabilities; 3) examining vulnerabilities of newer technologies that require battery or back-up power, including home and business service; 4) pursuing opportunities for COG localities to influence and strengthen regulatory oversight and remedies at the state and federal levels; and 5) ensuring improved communication or messaging from Verizon 9-1-1 to the public and local emergency response officials concerning 9-1-1 emergency network service.

The report proposes several recommendations, such as encouraging Verizon and other 9-1-1 service providers to perform a comprehensive audit of the entire infrastructure, processes, and procedures that support 9-1-1 service and related systems. It notes that there appear to be "no standards for 9-1-1 service providers to adhere to public safety grade requirements for backup power related to the systems that support 9-1-1 services." The report also includes the status of pending actions by Verizon and federal and state regulatory agencies.

Fairfax County Board Supervisor John Foust asked if there were any additional recommendations related to the vulnerability of newer technologies that require battery or back-up power. Mr. Roach responded that the Committee did not, and that he was not aware of any recommendations, currently within the industry but further research and recommendations could be considered for the final report.

After today's briefing, the Board will transmit the report to member governments and other stakeholders for comment and further input. The report is expected to be completed early next year, once COG has received final input from federal and state regulators and responded to its members' feedback.

ACTION: Transmit for Member review and comment.

8. ECONOMY FORWARD: SEQUESTRATION

Supplemental Documents: Letter to Congressional Delegation

At its October meeting, the COG Board was briefed on how the impending sequestration and possible long-term cuts in federal employment will impact this region's economy. While details are currently limited, more information is expected when Congress reconvenes in lame-duck session November 13. Timely, accurate synthesis of information will be critical for regional decision makers. Mr. Robertson briefed the Board on how COG can help support its member governments through strategic partnership, greater advocacy and the creation of a virtual clearinghouse of information, or joint information center.

Mr. Robertson stated that COG will join with partner public interest groups, like the National League of Cities and the National Association of Regional Councils, in advocating for clear, bi-partisan principles to guide federal action to avoid the fiscal cliff and put the country on a fiscally sustainable path to economic recovery and deficit reduction. Staff has prepared a letter to the Congressional delegation articulating the disproportionate impacts of the fiscal cliff on the NCR as well principles that should be considered when examining changes to sequestration and future federal spending.

Additionally, staff will develop a virtual information center on the COG website to provide timely and relevant information on sequestration impacts and legislative alternatives and their progress/impact. The site will serve as a one-stop that integrates information targeted to local elected officials and senior government managers. The new website will be user tested by November 30 and will be live for announcement during the December 12 COG Annual Meeting.

ACTION: Upon motion duly made and seconded, transmittal of a letter to the Congressional delegation regarding sequestration was unanimously approved and adopted.

9. FY 2012 AUDIT AND FY 2013 FIRST QUARTER REPORT

Supplemental Documents: FY 2012 Audit, FY 2013 First Quarter report, Resolution 53-2012.

The COG Board appointed a three-member Audit Committee in January with City of Takoma Park Mayor Bruce Williams servicing as its chair. The committee met twice (September and October) with the audit team and COG staff. The September meeting focused on scope and expectations and October on the draft audit and 990 (COG's required tax filing). The good news according to Graylin Smith, Managing Partner for SB and Company, is that COG has received an unqualified opinion or "clean" audit for FY 2012.

The Audit Committee recommended that COG engage SB & Company to perform COG's FY 2013 audit. COG practice has been to switch audit partners every three or four years. This is SB's fourth year but given that COG's CFO Paul Beriault began his position halfway through the fiscal year, the committee agreed that it would be best to engage SB & Company for a fifth and final year, so the CFO and audit firm can complete several accounting policy, process and system improvements.

The Committee also recommended that COG's new Executive Director convene a joint meeting of COG's pension, audit and budget committees in early 2013 to examine COG's unfunded pension liability. Like most state and local government pension plans, COG has an unfunded pension liability, although the most recent analysis shows the plan is 95%+ funded. However, as a result of new audit requirements, the unfunded liability now shows on COG's audit "books", as a liability against net assets. The result is that COG's fiscal position appears somewhat weaker than is in fact the case. Looking at this issue in a combined fashion is a prudent action and will help address both short-term and long-term pension,

budget and audit issues.

Loudoun County Supervisor Matt Letourneau stated that some organizations, including many local governments, have moved away from a defined benefit plan and asked if COG has or will make similar considerations. Mr. Robertson stated that the Pension committee has discussed the merits of switching to a defined contribution plan but, for a variety of reasons, has to-date recommended staying with the existing defined benefit pension plan. Mr. Robertson further noted that the joint committee meeting would be apprised of Mr. Letourneau's comments.

Mr. Beriault presented the FY 2013 first quarter report. Revenues for the three month period, July to August, exceeded expenses by \$4.867 million, with a cash balance of \$5.87 million.

ACTION: Adopted Resolution R53-2012, accepting the 2012 Audit as presented, authorizing the Executive Director to engage SBC for another year to prepare the FY-2013 Audit, and authorizing the Executive Director to call a joint meeting of the Budget and Finance Committee, Audit Committee, and Pension Plan Advisory Committee in early 2013 to address the issue of unfunded pension liability.

10. MARKET ASSESSMENT OF HIGH-SPEED PASSENGER FERRY SERVICE – OCCOQUAN, POTOMAC AND ANACOSTIA RIVERS

The Northern Virginia Regional Commission is leading a regional study on the market potential for high-speed commuter ferry service on the Occoquan, Potomac, and Anacostia Rivers. Consultant support for the study is being provided by Nelson\Nygaard Consulting Associates. Tim Payne, a representative from Nelson\Nygaard, briefed the Board on the study scope and opportunities for input.

The study builds on earlier feasibility analysis by both the Virginia Department of Transportation and Prince William County Department of Transportation and will examine the potential market of five corridors for high-speed passenger ferry service. The study is expected to be completed in June 2013, with release to the public and stakeholders by August.

Chairman Principi noted that he is a champion of the potential for high-speed passenger ferry service to help address transportation congestion by making better use of the under-utilized transportation capacity of our waterways.

City of Manassas Council Member Jonathan Way noted that the VDOT and Prince William feasibility studies were unable to substantiate a market demand for the ferry service and expressed doubt that this new study will be able to reach a different conclusion. Mr. Nelson responded that the relocation of military personnel by Base Realignment and Closure Act has resulted in increased traffic congestion; a commuter ferry would provide another transit option for civilian and military personnel.

11. EXECUTIVE SESSION FOR EXECUTIVE SEARCH COMMITTEE MATTERS

By motion, the Board of Directors temporarily concluded the public meeting and convened in Executive Session for the purpose of the selection and appointment of a new Executive Director.

12. RECONVENE PUBLIC SESSION

The Board reconvened in public session and voted to unanimously approve the Executive Director Search Committee's recommendations in Resolution R54-2012, as presented.

ACTION: Upon motion duly made and seconded, Resolution R54-2012 was unanimously adopted.

13. OTHER BUSINESS

Chairman Principi introduced, led the Board in its reading, and called for the adoption of Resolution R55-2012 honoring David J. Robertson for his many contributions to COG and the National Capital Region during his tenure as executive director and wishing him all the best in his future endeavors.

ACTION: Upon motion duly made and seconded, Resolution R55-2012 was unanimously approved and adopted.

14. ADJOURNMENT

Upon motion duly made and seconded, the meeting was adjourned at 2:30 p.m. The next meeting will be held on January 9, 2013.

THE NEXT BOARD MEETING WILL BE HELD ON WEDNESDAY, JANUARY, 9, 2013.

BOARD OF DIRECTORS MEETING ATTENDANCE – November 14, 2012

Jurisdiction	Member	Y/N	Alternate	Y/N
<i>District of Columbia</i>				
Executive	Hon. Vincent Gray	N	Christopher Murphy	N
	Mr. Allen Lew	Y	Warren Graves	N
Council	Hon. Phil Mendelson (Vice Chair)	Y		
	Hon. Michael Brown	N		
<i>Maryland</i>				
Bowie	Hon. G. Frederick Robinson	N	Hon. Dennis Brady	Y
Charles County	Hon. Reuben Collins	N		
City of Frederick	Hon. Karen Young (Vice Chair)	Y	Hon. Randy McClement	N
Frederick County	Hon. David Gray	Y	Hon. Blaine Young	N
College Park	Hon. Andrew Fellows	Y	Hon. Robert Catlin	N
Gaithersburg	Hon. Sidney Katz	N	Hon. Cathy Drzyzgula	Y
Greenbelt	Hon. Judith "J" Davis	N	Hon. Emmett Jordan	Y
Montgomery County				
Executive Council	Hon. Isiah Leggett	N	Mr. Tim Firestine	Y
	Hon. Roger Berliner	Y		
	Hon. Valerie Ervin	N		
Prince George's County				
Executive Council	Hon. Rushern Baker	N	Mr. Bradford Seamon	N
	Hon. Karen Toles	Y		
	Hon. Andrea Harrison	Y		
Rockville	Hon. Phyllis Marcuccio	N		
Takoma Park	Hon. Bruce Williams	Y	Hon. Terry Seamens	N
Maryland General Assembly	Hon. Galen Clagett	N		
<i>Virginia</i>				
Alexandria	Hon. William Euille	N	Hon. Redella Pepper	N
Arlington County	Hon. Walter Tejada	Y	Hon. Jay Fisette	N
City of Fairfax	Hon. Dan Drummond	N	Hon. Jeffrey Greenfield	N
Fairfax County	Hon. Sharon Bulova	N	Hon. Catherine Hudgins	N
	Hon. Penelope A. Gross	Y	Hon. Patrick Herrity	N
	Hon. John Foust	Y	Hon. Michael Frey	N
Falls Church	Hon. Nader Baroukh	N	Hon. David Snyder	N
Loudoun County	Hon. Matt Letourneau	Y		
Loudoun County	Hon. Scott York	Y		
Manassas	Hon. Jonathan Way	Y		
Manassas Park	Hon. Suhas Naddoni	N	Hon. Frank Jones	N
Prince William County	Hon. Frank Principi (Chair)	Y		
	Hon. Pete Candland	N		
Virginia General Assembly	Hon. James M. Scott	N		

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AGENDA ITEM #6

ADOPTION OF CONSENT AGENDA ITEMS

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, D.C. 20002-4239**

**RESOLUTION AUTHORIZING THE EXECUTION OF A MEMORANDUM OF
UNDERSTANDING WITH THE MARYLAND DEPARTMENT OF NATURAL RESOURCES FOR
ANACOSTIA RIVER WATERSHED REFORESTATION-RELATED SERVICES**

WHEREAS, riparian forests play a critical role in the ecological health of the Anacostia and Potomac Rivers; and

WHEREAS, the Metropolitan Washington Council of Governments (COG) is both a nationally recognized watershed restoration and urban forestry leader and has provided coordination, management, and technical support for the Anacostia restoration effort since 1987; and

WHEREAS, COG has a continuing interest in the restoration, management and protection of the Anacostia River and its tributaries; and

WHEREAS, COG is the recognized lead riparian reforestation organization in the Anacostia watershed and, working in partnership with various landowners, environmental groups, government organizations and private individuals, has reforested over 45 acres in the Anacostia watershed; and

WHEREAS, the state of Maryland has a vested interest in both the reforestation and restoration of the Anacostia River and its tributaries, and is an active voting member of the Anacostia Watershed Restoration Partnership (AWRP);

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT;

The Executive Director, or his designee, is authorized to enter into a Memorandum of Understanding (MOU) to provide reforestation-related services to the Maryland Department of Natural Resources (MDDNR) in the Maryland portion of the Anacostia watershed. The contractual services identified in the MOU will not exceed the amount of \$25,000, with funding provided by MDDNR. No COG matching funds are required. The period of performance is five (5) months.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, D.C. 20002-4239**

**RESOLUTION AUTHORIZING THE APPLICATION FOR AND EXPENDITURE OF
FUNDING FROM EPA'S ENVIRONMENTAL EDUCATION REGIONAL MODEL GRANT
TO INCREASE ENVIRONMENTAL KNOWLEDGE AND STEWARDSHIP**

WHEREAS, under Resolution R60-08, the Metropolitan Washington Council of Governments (COG) adopted the *National Capital Region Climate Change Report* that highlights the need for supporting COG member outreach efforts; and

WHEREAS, the Board's Climate, Energy, and Environment Policy Committee (CEEPC) adopted a 2012 Climate and Energy Action Plan that places a priority on COG members developing residential energy outreach challenge/pledge program to promote individual action; and

WHEREAS, the purpose of EPA's Environmental Education Regional Model Grant is to increase environmental knowledge and stewardship and to fund programs that that will serve as models that can be replicated in a variety of settings; and

WHEREAS, COG's proposed program includes an "Energy and Environment All-Star Program" to be piloted in Prince George's County, Maryland, that if successful could be replicated elsewhere in the COG region; and

WHEREAS, the proposed program will increase understanding about energy use and how it affects both human health and the environment and enhance environmental stewardship at home, school, and in the community;

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to apply for grant funding and if awarded, expend up to \$167,609 from EPA Region III to develop and pilot the "Energy and Environment All-Star Program" in Prince George's County, Maryland. Twenty-five percent matching funds are required. In-kind matching funds will be provided by Prince George's County (\$32,882) and COG (\$23,357; from existing budgeted funds).

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, DC 20002-4239**

**RESOLUTION AUTHORIZING ADDENDUM TO EMPLOYMENT AGREEMENT WITH
EXECUTIVE DIRECTOR**

WHEREAS, on November 14, 2012, the Board of Directors appointed Chuck Bean as Executive Director, and authorized the Board Chairman to sign the three year (3) Employment Agreement with Mr. Bean; and

WHEREAS, an addendum to the Employment Agreement is necessary in order to confirm Mr. Bean's enrollment in the COG pension plan;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT

The Board Chairman is authorized to sign an Addendum to the Employment Agreement to confirm Mr. Bean's enrollment in the COG pension plan, and address any related issues.



AGENDA ITEM #7

REGIONAL ACTIVITY CENTER MAP ADOPTION

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, D.C. 20002-4239

RESOLUTION APPROVING 2013 ACTIVITY CENTERS MAP

WHEREAS, *Region Forward – COG's Comprehensive Guide for Regional Planning and Measuring Progress in the 21st Century*, recommends goals organized under themes of accessibility, sustainability, prosperity, and livability, as well as targets specifically related to the share of household and employment growth to be concentrated in regional Activity Centers; and

WHEREAS, beginning in December 2011, the Planning Directors and members of the Region Forward Coalition's Complete Communities Team worked together to develop an update to the Regional Activity Centers, using a new method for identifying Centers based on local government comprehensive plans and other factors, and as a technical and policy tool to support *Region Forward's* goals; and

WHEREAS, *Economy Forward* reaffirmed that Activity Centers are a significant competitive advantage for metropolitan Washington and that concentrating future growth in the Centers will strengthen local and regional economic development; and

WHEREAS, the Region Forward Coalition approved the new draft map of Regional Activity Centers in July 2012 and recommended its release for public comment; and

WHEREAS, COG staff has briefed all member local government boards and councils on the Regional Activity Centers Map, and has updated and integrated all comments received into the final Map;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

1. The COG Board approves the new Regional Activity Centers map and recommends that it be used as a tool to guide regional technical and policy decisions, and to support local planning, policy and investment decisions as recommended in *Region Forward* and *Economy Forward*.
2. The Board requests that COG and TPB technical and policy committees employ the new Activity Centers in their programmatic work to address economic growth, environmental, affordable housing, transportation, safety and health issues.
3. The Board recommends annual updates to the Map occur should a significant change to a local land use policy or comprehensive plan has been adopted, with initial review by the region's Planning Directors and final review and approval by the COG Board.

District of Columbia
Bladensburg*
Bowie
Charles County
College Park
Frederick
Frederick County
Gaithersburg
Greenbelt
Montgomery County
Prince George's County
Rockville
Takoma Park
Alexandria
Arlington County
Fairfax
Fairfax County
Falls Church
Loudoun County
Manassas
Manassas Park
Prince William County

*Adjunct Member

TO: COG BOARD OF DIRECTORS
FROM: PAUL DESJARDIN, DEPARTMENT OF COMMUNITY PLANNING & SERVICES
SUBJECT: ACTIVITY CENTER UPDATE
DATE: JANUARY 3, 2013

As recommended in *Region Forward*, COG staff, the region's Planning Directors, and members of the Region Forward Coalition have been working on a comprehensive update to the Activity Centers over the past year. COG staff and Region Forward Coalition leadership will present the updated Activity Centers map to the COG Board for final approval at the January 2013 meeting. This memorandum summarizes the update process and key applications of the new Activity Centers.

What are Activity Centers?

Region Forward is COG's vision for a more prosperous, accessible, sustainable, and livable region, and contains goals and targets that specifically address the recommended share of household and job growth that should occur in Regional Activity Centers. In addition, *Economy Forward* reaffirmed that our region's Activity Centers are a major competitive and economic development advantage for metropolitan Washington.

Activity Centers represent the most significant locations in the region for employment, housing, retail, and mixed-use development, now or by 2040. They are the spatial component of *Region Forward*. The plan calls for Activity Centers to capture a large share of the region's growth in the coming decades, and to be connected to transit. Since their original development, Activity Centers have been widely used by technical and policy committees of the COG Board and the National Capital Region Transportation Planning Board (TPB), as well as by other key regional stakeholders such as WMATA, the National Capital Planning Commission (NCPC), and the Urban Land Institute (ULI).

Activity Centers include diverse places, such as existing urban centers, emerging growth areas, traditional towns, and transit hubs. They include areas that are mainly built-out and will remain largely unchanged in the future, as well as areas that will experience significant growth in the coming decades. Each center is unique and will play a role in achieving the *Region Forward* vision. The Activity Centers map represents local and regional consensus on the major priority areas within the region.

Activity Centers do not include places that are primarily local-serving. While local-serving places are important, we believe their unique needs are best addressed through local efforts.

How Were Activity Centers Identified?

COG staff developed the new Activity Centers map through a collaborative and iterative

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process. Working closely with the Planning Directors Technical Advisory Committee (PDTAC) and members of the Region Forward Coalition Complete Communities Team, COG staff created a new approach for designating Activity Centers that incorporates *Region Forward* goals and targets as well as best practices for designating centers from other regions.

After using the criteria to establish a draft map, COG staff met individually with every local planning department to vet criteria, gather feedback, and ensure draft centers were consistent with local priorities. Staff also presented the draft Activity Centers map and solicited input from numerous COG and Transportation Planning Board policy and technical committees (including transportation, environment, forecasting, and housing), and from the Region Forward Coalition, the COG Board, and the TPB.

In late Summer and Fall of 2012, COG staff presented the Activity Centers map to Boards and Councils of every member jurisdiction to familiarize local elected officials with the selection method and resulting Activity Centers, and to address questions and concerns. In some cases, the Activity Center map was adjusted to incorporate valuable feedback.

How Will Activity Centers Be Used?

Activity Centers will be used in a variety of ways:

- As an analytic tool for local governments, the COG Board, and the Transportation Planning Board to measure and analyze growth and change in the region;
- As a planning tool to support coordinated growth and economic development, address traffic congestion and high housing costs, and preserve natural resources; and
- As a policy tool to guide the COG Board, the Transportation Planning Board, COG/TPB Policy Committees, and staff in making decisions and aligning place-based programs, policies, and projects.

Activity Centers will *not* be the sole criteria used when making policy decisions at the regional level; however, they will shape and integrate with much of COG's and TPB's work, including land use, economic development, energy, the environment, housing, transportation, and health. As approved by the Board in July and called for in *Economy Forward*, COG staff and members of the Region Forward Coalition have begun work on the Activity Centers Strategic Investment Plan. The Plan will assist local governments in determining the most strategic land use, development or infrastructure investments that are needed, based on the unique strengths and opportunities of each Center. Finally, Activity Centers will also inform other key projects, such as the TPB's Transportation Priorities Plan.

How Will the Activity Center Map Affect Funding and Investment Decisions?

Activity Centers indicate regional priorities. As such, the TPB will consider Activity Centers as one factor in its grant making decisions for the Transportation and Land Use Connections program. State and federal agencies may also consider Activity Centers in their grant making activities in the region. However, Activity Centers will not be the sole factor that determines how funding decisions are made.

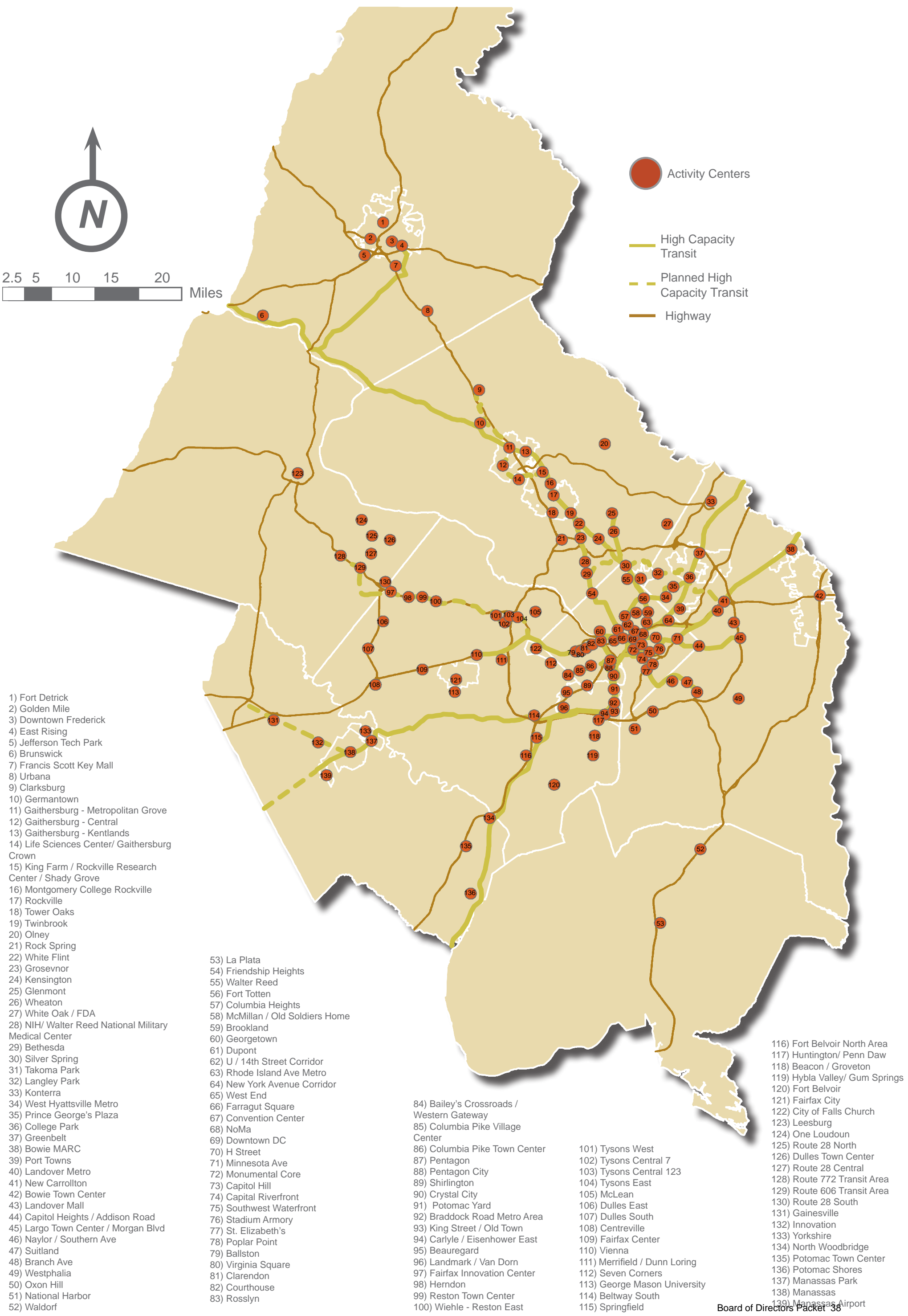
Activity Centers do not provide a guarantee of future funding from any agency. Likewise, locations that are *not* Activity Centers will not automatically be excluded from future funding opportunities.

How Will the Activity Center Map Be Updated in the Future?

The Activity Centers map will be updated at regular intervals to account for additional locations that may qualify for Activity Center designation as the result of a significant new comprehensive plan, zoning ordinance, growth management policy, or other local policy change. COG staff recommends a process by which jurisdictions submit priority growth areas they wish to have considered to COG staff and the Planning Directors for review on an annual basis, with final review and approval by the COG Board of Directors.

Regional Activity Centers Map

Submitted to COG Board for Approval January 9, 2013



- 1) Fort Detrick
- 2) Golden Mile
- 3) Downtown Frederick
- 4) East Rising
- 5) Jefferson Tech Park
- 6) Brunswick
- 7) Francis Scott Key Mall
- 8) Urbana
- 9) Clarksburg
- 10) Germantown
- 11) Gaithersburg - Metropolitan Grove
- 12) Gaithersburg - Central
- 13) Gaithersburg - Kentlands
- 14) Life Sciences Center/ Gaithersburg Crown
- 15) King Farm / Rockville Research Center / Shady Grove
- 16) Montgomery College Rockville
- 17) Rockville
- 18) Tower Oaks
- 19) Twinbrook
- 20) Olney
- 21) Rock Spring
- 22) White Flint
- 23) Grosevnor
- 24) Kensington
- 25) Glenmont
- 26) Wheaton
- 27) White Oak / FDA
- 28) NIH/ Walter Reed National Military Medical Center
- 29) Bethesda
- 30) Silver Spring
- 31) Takoma Park
- 32) Langley Park
- 33) Konterra
- 34) West Hyattsville Metro
- 35) Prince George's Plaza
- 36) College Park
- 37) Greenbelt
- 38) Bowie MARC
- 39) Port Towns
- 40) Landover Metro
- 41) New Carrollton
- 42) Bowie Town Center
- 43) Landover Mall
- 44) Capitol Heights / Addison Road
- 45) Largo Town Center / Morgan Blvd
- 46) Naylor / Southern Ave
- 47) Suitland
- 48) Branch Ave
- 49) Westphalia
- 50) Oxon Hill
- 51) National Harbor
- 52) Waldorf

- 53) La Plata
- 54) Friendship Heights
- 55) Walter Reed
- 56) Fort Totten
- 57) Columbia Heights
- 58) McMillan / Old Soldiers Home
- 59) Brookland
- 60) Georgetown
- 61) Dupont
- 62) U / 14th Street Corridor
- 63) Rhode Island Ave Metro
- 64) New York Avenue Corridor
- 65) West End
- 66) Farragut Square
- 67) Convention Center
- 68) NoMa
- 69) Downtown DC
- 70) H Street
- 71) Minnesota Ave
- 72) Monumental Core
- 73) Capitol Hill
- 74) Capital Riverfront
- 75) Southwest Waterfront
- 76) Stadium Armory
- 77) St. Elizabeth's
- 78) Poplar Point
- 79) Ballston
- 80) Virginia Square
- 81) Clarendon
- 82) Courthouse
- 83) Rosslyn

- 84) Bailey's Crossroads / Western Gateway
- 85) Columbia Pike Village Center
- 86) Columbia Pike Town Center
- 87) Pentagon
- 88) Pentagon City
- 89) Shirlington
- 90) Crystal City
- 91) Potomac Yard
- 92) Braddock Road Metro Area
- 93) King Street / Old Town
- 94) Carlyle / Eisenhower East
- 95) Beauregard
- 96) Landmark / Van Dorn
- 97) Fairfax Innovation Center
- 98) Herndon
- 99) Reston Town Center
- 100) Wiehle - Reston East

- 101) Tysons West
- 102) Tysons Central 7
- 103) Tysons Central 123
- 104) Tysons East
- 105) McLean
- 106) Dulles East
- 107) Dulles South
- 108) Centreville
- 109) Fairfax Center
- 110) Vienna
- 111) Merrifield / Dunn Loring
- 112) Seven Corners
- 113) George Mason University
- 114) Beltway South
- 115) Springfield

- 116) Fort Belvoir North Area
- 117) Huntington/ Penn Daw
- 118) Beacon / Groveton
- 119) Hybla Valley/ Gum Springs
- 120) Fort Belvoir
- 121) Fairfax City
- 122) City of Falls Church
- 123) Leesburg
- 124) One Loudoun
- 125) Route 28 North
- 126) Dulles Town Center
- 127) Route 28 Central
- 128) Route 772 Transit Area
- 129) Route 606 Transit Area
- 130) Route 28 South
- 131) Gainesville
- 132) Innovation
- 133) Yorkshire
- 134) North Woodbridge
- 135) Potomac Town Center
- 136) Potomac Shores
- 137) Manassas Park
- 138) Manassas
- 139) Manassas Airport

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AGENDA ITEM #8

APPROVAL OF FY 2014 WORK PROGRAM AND BUDGET

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, DC 20002-4290**

RESOLUTION ADOPTING FY 2014 WORK PROGRAM AND BUDGET

WHEREAS, the Metropolitan Washington Council of Governments (COG) has adopted its strategic plan guiding the development of its fiscal year work program and budget; and

WHEREAS, the COG Board of Directors' policy boards and committees, with support from the COG management staff, have developed their proposed work programs and budgets based on the strategic plan and anticipated revenue sources; and

WHEREAS, COG bylaws require that it adopt a fiscal year work program and budget and membership assessment schedule at the annual general membership meeting; and

WHEREAS, pursuant to policies adopted in 1998 and 2004, COG created a General Reserve Fund and an Endowment Reserve Fund, which provide both funds for emergency use and the potential for future operational funds for the Board to rely upon; and

WHEREAS, the Budget and Finance Committee comprised of the COG Board executive committee, the chairs of the Transportation Planning Board and the Metropolitan Washington Air Quality Committee, and the COG Secretary Treasurer, reviewed and approved the proposed FY 2014 Work Program and Budget.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

1. The Board approves the proposed FY 2014 Work Program and Budget.
2. Staff shall transmit the Work Program and Budget to member jurisdictions and ask that the proposed assessments be integrated into local government FY 2014 budgets.

Metropolitan Washington Council of Governments

Work Program & Budget

Fiscal Year 2014 **PROPOSED**



METROPOLITAN WASHINGTON
Council of Governments

Metropolitan Washington Council of Governments (COG)
FY 2014 Work Program and Budget: Executive Summary

This year's work program and budget details the many ways that COG is advancing the *Region Forward* vision for a more accessible, sustainable, livable and prosperous metropolitan Washington.

For this comprehensive vision to succeed, area leaders recognize the importance of a strong economy. Federal spending provided metropolitan Washington's economic stability for decades, and it shielded the region from some of the worst effects of the recession. However, the combination of short-term concerns about a "fiscal cliff" and the long-term outlook of reduced federal spending prompted the Board of Directors to make economic growth and competitiveness a major regional focus.

In September 2012, COG released *Economy Forward*, a five-point plan to strengthen metropolitan Washington's economy. COG called for the following actions:

- Implement a Transportation Priorities Plan to produce sustainable funding strategies;
- Implement a plan to guide more efficient investments in the region's Activity Centers;
- Undertake an industry and labor market analysis to ensure workforce development programs are training for current and future growth sectors;
- Develop a new brand that promotes the region's economic diversity;
- Work with senior Administration officials to identify an official to serve as a federal-regional liaison to improve partnership.

This work program and budget lists projects—across several COG programs—that will implement recommendations in the *Economy Forward* plan. It also demonstrates COG's effort to refocus current and upcoming projects with the goal of improving regional economic growth and competitiveness.

The following are highlights from each of COG's departments and administration. A full account of COG's continuing work and new activities for FY 2014 can be found in the full report.

Transportation and Commuter Connections

- Complete of the TPB Regional Transportation Priorities Plan, which will identify transportation strategies that offer the greatest potential contributions to addressing continuing regional challenges. The plan will articulate a number of near term, ongoing, and longer term priorities for consideration in the update to the Constrained Long Range Transportation Plan (CLRP) scheduled for 2014, and for incorporation into COG's *Economy Forward* plan.

- Complete and distribute of the FY 2012 – 2014 Transportation Emission Reduction Measure Evaluation Framework document and technical reports for the 2013 State of the Commute Survey and 2013 Guaranteed Ride Home Applicant Surveys in both the Washington DC and Baltimore metropolitan regions;

Community Planning and Services

- Implement the findings and recommendations of the Activity Center Strategic Investment Plan, which will help local governments, developers, transit agencies, philanthropists, and other groups guide planning and investment decisions into Activity Centers and is a major component of *Economy Forward*;
- Undertake a labor and industry analysis, as outlined in *Economy Forward*, that will inform more effective workforce development as well as a new regional brand;
- Continue placement of foster children through Wednesday’s Child adoption program and the development of an initiative that helps young people who are aging-out of the system.

Public Safety and Health

- Continue to provide professional, technical and secretariat support to the National Capital Region for implementation of the Urban Area Security Initiative (UASI);
- Continue to track the status of completion of the NCR Homeland Security Strategic Plan goals, objectives and initiatives, in partnership with regional leaders;
- Transition funding of Regional Incident Communications and Coordination System (RICCS) from homeland security grants to member governments. In 2002, COG created RICCS to facilitate rapid and secure communication between regional officials before and during emergencies. Federal homeland security funding is projected to decrease, so to ensure the continuation of this critical service, COG will fund RICCS through its membership dues.

Environmental Programs

- Direct engagement with and support to COG’s *Economy Forward* plan in the areas of sustainable agriculture and locally grown food, stormwater management, water and wastewater infrastructure, enhanced regional training for specialized job skills, and adaptation of other water resources programs.
- Complete a regional Redesignation Request and Maintenance Plan for fine particles. EPA is expected to redesignate the region as in attainment for the fine particle standard in FY 2014, which demonstrates progress in reducing this form of air pollution;

- Coordinate electric vehicle (EV) infrastructure planning between local governments, utilities and EV suppliers. COG will partner with the Greater Washington Clean Cities Coalition to implement recommendations in the *Electric Vehicles in Metropolitan Washington* report.

Administration & Member Services

- Greater investment in COG's membership and government affairs programs. Focus on member retention, improved state and federal relationships, and a more robust outreach and communications strategy. COG will make targeted investments to improve marketing materials and resources;
- Continue implementation of association management software platform to improve COG's communication with and services to members and committees;
- Launch a new Cooperative Purchasing Entity called the Mid Atlantic Purchasing Team (MAPT) which will combine the Washington and Baltimore region under one Cooperative Program;

The majority of program activities are led and supported by COG's four program departments. Agency wide support activities frequently lead new policy or program initiatives, or provide the managements and administrative support for program activities. This includes member services and government relations, legal support, public affairs and outreach, human resources management, facility and administrative support, finance and accounting, and information and technology management. Funding for these activities is included in COG's indirect cost allocation plan and supported by program revenue. A limited number of agency-wide program tasks are described in Section 10, Member Services.

FY 2014 by the Numbers

The total FY 2014 budget is submitted at \$26.5 million, a decrease from \$26.9 million in FY 2013. This reflects a decrease of \$1 million in federal funding to COG, which is partially offset by an increase in funding by the states and COG's member governments.

The proposed FY 2014 General Local Contribution (GLC) assessment increased by approximately \$166,000 or 4.9 percent compared with FY 2013. The assessment rate increased from \$0.67 in FY 2013 to \$0.70 in FY 2014; however, any increase in membership fees is capped at 5.0 percent.

COG projects it will have 132 Full Time Equivalent (FTE) staff in FY 2014, an increase from the 131 FTE staff in FY 2013. Resources for Transportation Programs make up 67 percent of the total budget, with \$17.6 million in FY 2014, down from \$17.9 million in FY 2013. Community Planning and Services make up 5 percent of the total budget, with \$1.33 million in FY 2014, up from \$1.22 million in FY 2013. Public Safety and Health Programs make up 6 percent of the total budget, with \$1.64 million in FY 2014, down from \$1.76 million in FY 2013. Environmental Programs make up 20 percent of the budget, with \$5.21 million in FY 2014, down from \$5.32 million in FY 2013. The Member Services budget makes up 3 percent of the total budget, with \$668,051 in FY 2014, up from \$635,194 in FY 2013.

Funding from the Urban Area Security Initiative (UASI) grant program will enable COG to continue its emergency preparedness planning in FY 2014. The UASI grant supports professional and technical work in several work program areas, with project oversight and management by staff funded in Work Program 6.0 Public Safety and Health and technical support in the Department of Environmental Programs.

1.0 Transportation Services

Purpose

COG's Department of Transportation Planning supports the TPB Vision and COG's Region Forward plan by promoting a regional multi-modal transportation system that is well-managed and maintained and provides for the movement of people and goods safely and efficiently. The department provides staff support to the National Capital Region Transportation Planning Board (TPB) as it works to ensure state and federal approval of funding for transit, highway, bicycle and pedestrian and other transportation improvements in the region. The department also addresses regional funding priorities, such as the preservation and rehabilitation of the Metrorail system. Other services include coordinating transportation activities of local governments, state departments of transportation, and regional agencies as well as providing them with technical assistance for conducting transportation studies.

Continuing Work and New Activities

- Approval of the annual update to the Constrained Long Range Transportation Plan (CLRP), which demonstrates that the region can afford to implement the plan and maintain the current transportation system;
- Approval of amendments to the six-year Transportation Improvement Program, ensuring state and federal approval of more than \$1.5 billion in transportation projects for metropolitan Washington for federal FY 2013;
- Completion of the TPB Regional Transportation Priorities Plan, which will identify those transportation strategies, both funded and unfunded, that offer the greatest potential contributions to addressing continuing regional challenges, and provide support for efforts to incorporate those strategies into future updates of the Constrained Long Range Transportation Plan (CLRP) in the form of specific programs and projects. The priority planning process uses a set of performance measures to quantify progress toward the TPB Vision Goals to identify the near and long term challenges and potential actions or strategies needed to meet the regional goals. In FY 2013, the plan articulated a number of near term, ongoing, and longer term priorities for consideration in the update to the CLRP scheduled for 2014, and for incorporation into COG's *Economy Forward* plan.
- Update of the CLRP Aspirations Scenario, using the most recent household travel data and travel forecasting methods developed by the TPB. The CLRP Aspirations Scenario draws from the strategies explored in previously studied scenarios and other possible strategies to develop an integrated transportation and land use scenario that is within reach fiscally and administratively, but also pushes the envelope of what might be possible to improve the conditions of the 2040 baseline defined by the adopted CLRP. A sensitivity analysis of this scenario, which includes a regional high-quality bus rapid transit (BRT) network operating on a network of variably priced lanes, analyzed the impact of a variably priced lane network focused on conversion of existing high-occupancy vehicle (HOV) lanes to express toll lanes, and the addition of new toll lanes where warranted by travel demand.

- Identification of climate change adaption issues facing the region's transportation agencies for consideration in the COG Regional Climate Adaptation Plan;
- Continuation of the TPB's Transportation/Land Use Connections (TLC) Program to offer technical assistance to local governments to advance land use and transportation coordination in the region;
- Continuation of planning support for the Metropolitan Area Transportation Operations Coordination (MATOC) Program which provides real-time traffic and transit information supporting coordination of regional transportation incident response;
- Continuation of the airport system planning program, including data processing of the regional air passenger survey at each of the region's three commercial airports, and an update of the ground access element of the regional transportation plan;
- Continuation of the regional "Street Smart" pedestrian and bicycle safety public education campaign that began in 2002;
- Continuation of project selection and administration of projects for Federal Transit Administration (FTA) programs aimed at enhancing mobility for senior citizens and individuals with disabilities;
- Continuation of the administration of the \$59 million Federal Stimulus TIGER (Transportation Investment Generating Economic Recovery) grant to implement a regional network of priority bus service along 13 corridors in Maryland, Virginia, and the District of Columbia and an intermodal transit center in Maryland. The efficiency of the corridors will be improved by implementing a bus transitway, bus-only lanes, queue jump lanes, transit signal priority technology, traffic signal management technology, bulb outs, real-time arrival technology, and other enhancements.

1.10 Continuing Transportation Planning

The transportation planning program supports the TPB as it makes important decisions on a wide range of issues related to the area's roadways, transit, and pedestrian and bicycle facilities. The TPB will support the incorporation of near-term, ongoing, and longer term priorities identified in the TPB Regional Priorities Plan into the 2014 update of the constrained long range transportation plan (CLRP). The TPB will continue to develop and analyze integrated transportation and land use scenarios for the region and will work closely with the Region Forward Coalition in coordinating transportation and land use planning activities. The TPB will also continue to support COG activities to implement *Region Forward- A Comprehensive Guide for Regional Planning and Measuring Progress in the 21st Century*, including providing data for the baseline analysis for the *Region Forward* goals, targets and indicators, and strengthening the integration of regional transportation, environment, and housing planning activities underway at COG.

As required by federal regulations, the TPB will work to support federal approval of the update to the constrained long-range transportation plan (CLRP) and the six-year Transportation Improvement Program. The Board will prepare the Unified Planning Work Program for the Washington region and ensure that transportation plans and programs are in conformity with the requirements of the Clean Air Act Amendments of 1990. The Board will also maintain the regional congestion management process, coordinate transportation safety planning in the region, and continue to expand regional freight planning activities.

The TPB in collaboration with COG’s Climate, Energy and Environment Policy Committee will continue work on the “What Would It Take?” scenario to examine how goals for reducing greenhouse gas emissions by 2020, 2030, 2040 and 2050 could be achieved through different combinations of interventions. Intervention strategies include increasing fuel efficiency, reducing the carbon-intensity of fuel, and improving travel efficiency. Promising transportation and land use measures to reduce greenhouse gases will be analyzed to determine their costs, benefits and effectiveness.

The TPB will also continue to track state and local land use and economic development patterns to ensure their consistency with transportation improvements. The work program also will provide support to the COG Cooperative Forecasting Program for the development of updated population, household and employment forecasts for transportation planning.

The TPB work program will continue to provide planning support for the management and operation of the regional transportation system, as well as transportation planning activities associated with COG's regional emergency response activities.

An annual report, The Region, will be prepared to describe the status of transportation system performance, update growth forecasts and associated travel patterns in the region, and summarize analyses and activities designed to strengthen land use and transportation linkages in the region.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Continuing Transportation Planning 1.10	\$9,856,000	\$9,856,000	\$8,870,400			\$985,600

1.20 Technical Support Projects

The TPB work program provides technical assistance to the District of Columbia, Maryland, Virginia, and the Washington Metropolitan Area Transit Authority (WMATA). This includes the use of the tools, techniques, and databases developed through the TPB work program to support corridor, project, and sub-area transportation and land use studies throughout the region.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Technical Support Projects 1.20	\$1,714,000	\$1,714,000	\$1,542,600			\$171,400

1.30 Airport Systems Planning

The airport systems planning program will continue to collect and use data from regional air passenger surveys, along with data from other sources including COG’s Cooperative Forecasts, to prepare forecasts of ground access trips to each of the region’s three commercial airports. The program will use these forecasts to update the ground access element of the regional airport system plan.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Airport System Planning 1.30	\$395,000	\$371,000	\$338,000			\$33,000

1.40 Street Smart Regional Pedestrian and Bicycle Safety Education Campaign Support

The TPB will continue to coordinate the “Street Smart” regional pedestrian and bicyclist safety public education and outreach program which began in 2002. The program is funded by a combination of federal transportation safety funds made available through state governments matched with funding from COG member jurisdictions provided from the COG dues. Spring and fall campaigns, timed to coincide with the changes to and from Daylight Savings Time, utilize radio, Metrorail, bus, internet, and outdoor transit advertising, with concurrent pedestrian-related police enforcement, aimed at changing driver and pedestrian behavior. COG/TPB staff administers the program, including management of a project consultant for campaign development as well as media placement of campaign advertisements.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Street Smart Campaign 1.40	\$113,344	\$63,344				\$63,344

1.50 Administration of TPB Regional Priority Bus Project –TIGER Grant

TPB will continue to administer the \$59 million Federal Stimulus TIGER (Transportation Investment Generating Economic Recovery) grant to implement a regional network of priority

bus service and an intermodal transit center. TPB staff will manage the grant with the support of a consulting firm assisting with administration requirements over the five year duration of the project (to September 30, 2015). The project owners and grantee sub-recipients include: City of Alexandria, Virginia; District of Columbia Department of Transportation (DDOT); Maryland Department of Transportation (MDOT); Potomac and Rappahannock Transportation Commission (PRTC); and the Washington Metropolitan Area Transit Authority (WMATA).

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
TIGER Grant Admin 1.50	\$125,000	\$125,000	\$125,000			

1.60 Administration of FTA Programs to Enhance Mobility for Senior Citizens and Individuals with Disabilities

The TPB is the designated recipient for Federal Transit Administration (FTA) programs aimed at enhancing mobility for senior citizens and individuals with disabilities. TPB solicits, selects, and administers annual federal funding for projects under these programs, ensuring that FTA compliance and reporting requirements are met and that grant recipients are implementing the projects and receiving reimbursements in a timely fashion. Grant recipients can include local governments, transit agencies, non-profit and for-profit entities.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
FTA Project Administration 1.60	\$350,000	\$350,000	\$350,000			

2.0 Commuter Connections

Purpose

Commuter Connections promotes programs that ease traffic congestion and puts in place measures to help reduce vehicle emissions in order to meet air quality goals. The program also provides leadership and support to efforts to improve access to jobs and transit.

Commuter Connections is a comprehensive operational program of transportation demand management (TDM) measures designed to alleviate traffic congestion and reduce vehicle emissions. The program is coordinated through the Commuter Connections Subcommittee of the National Capital Region Transportation Planning Board (TPB) which includes stakeholder agencies and companies in the public, non-profit and private sectors. The subcommittee coordinates the use of resources from such stakeholders in order to maximize the effectiveness of voluntary TDM programs. Regional policy guidance for the Commuter Connections Program is provided by the TPB.

The TPB has adopted transportation emission reductions measures (TERMs) to reduce possible increases in air pollution associated with the regional long-range plan and six-year Transportation Improvement Program (TIP). These TERMS include the operation of regional Employer Outreach and Guaranteed Ride Home programs, Marketing, and Monitoring and Evaluation. The Commuter Operations Center handles all operational aspects of the various TERMS adopted by the TPB.

Continuing Work and New Activities

- Continue to operate and promote the regional Guaranteed Ride Home Program;
- Continue to operate and promote the Commuter Connections web site;
- Continue to coordinate annual Bike to Work Day and Car Free Day events;
- Completion and distribution of the FY 2012 – 2014 Transportation Emission Reduction Measure Evaluation Framework document and technical reports for the 2013 State of the Commute Survey and 2013 Guaranteed Ride Home Applicant Surveys in both the Washington DC and Baltimore metropolitan regions;
- Continue 'Pool Rewards carpool and vanpool incentive program;

2.10 Commuter Operations Center

COG's Commuter Operations Center works to promote the use of transportation alternatives to driving alone in support of improved air quality, energy conservation, and congestion management. Continuous technical and administrative support will be provided to approximately 30 client member programs. The Operations Center will continue to provide

regional ridematching coordination and technical assistance to jurisdictions along with commuter information services, special event ridematching, School Pool services and referrals individuals to their appropriate local rideshare agencies. The Commuter Connections contingency management plan will continue to be reviewed and updated.

Ongoing technical updates of the Commuter Connections geographic information databases will be provided. These activities will include software upgrades and enhancements of integrated transit, telecenter, park-and-ride, and bicycling information for the Commuter Connections software system, and for the Commuter Connections web site. The regional on-line ridematching software and hardware will also be maintained and upgraded, as needed.

During FY 2012, the year with the most recent data, there were 132,000 visits to the Commuter Connections site, as well as inquiries and applications for ridematching. In that same year, 11,600 applications for rideshare matching were processed;

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Commuter Operations Center 2.10	\$412,000	\$432,000	\$432,000			

2.20 Employer Outreach

The Employer Outreach Program focuses on providing regional outreach and promotion of Guaranteed Ride Home programs, teleworking, and other TDM strategies to employers. Maintenance of a regional employer contact database for the local sales representatives will continue, along with tabulation and reporting of employer survey data. Direct employer contacts will continue to be conducted by local jurisdiction outreach representatives. Support and assistance will be provided to the sales representatives to enhance coordination and consistency on key program activities, including employer site analysis and contact database management training. The Employer Outreach for Bicycling Program will provide information to employers on encouraging their employees to bike to work. Data collection activities will continue to provide the basis for evaluating the effectiveness of the program. Commuter Connections continues to provide information, training, and assistance to individuals and businesses in Maryland to encourage in-home and center-based telework programs. Specific initiatives will include on-site employer meetings and assistance to employers to either start or expand telework programs.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Outreach 2.20	\$690,000	\$755,000	\$755,000			

2.30 Guaranteed Ride Home

The regional Guaranteed Ride Home (GRH) Program is available to commuters who vanpool, carpool, bike, walk or take transit to work a minimum of three days a week. Commuters who are registered with GRH can take up to four free rides by taxi, rental car, bus or train each year when unexpected emergencies arise. The GRH program will continue to register applicants, monitor and prepare progress reports, manage and monitor GRH contract services for day to day operations and service providers, and distribute GRH marketing and information materials. GRH registered 12,700 new commuters in FY 2012, the most recent available data.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Guaranteed Ride Home 2.30	\$651,000	\$676,000	\$676,000			

2.40 Monitoring and Evaluation

The 2013 State of the Commute survey technical report will be finalized and a general public report will be prepared for production, the regional FY 2013 Guaranteed Ride Home Applicant survey report will also be finalized for both the Washington DC metropolitan region.

The effectiveness of the GRH program will be evaluated through a GRH Customer Satisfaction Survey. A marketing lead analysis will also be conducted to determine the results of marketing campaigns conducted in the region.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Monitoring & Evaluation 2.40	\$850,000	\$445,000	\$445,000			

2.50 Mass Marketing

The marketing program aims to communicate the benefits of ridesharing alternatives including carpooling and vanpooling, teleworking, bicycling, and mass transit. The program promotes the Commuter Connections brand, positioning it as the central source for information on available alternative commute options.

Commuter Connections will continue marketing and advertising various commute alternatives. A public recognition awards program for employers will be conducted, a quarterly newsletter will be produced and distributed, and updates will be made to the Commuter Connections web site. A regional Bike to Work Day event will be held. The event will be coordinated with local

jurisdictions and the Washington Area Bicyclists Association. A regional Car Free Day will also be coordinated with local jurisdictions and other interested organizations.

For Bike to Work Day 2012, there were over 12,700 registrants at 58 different pit stop locations throughout the region; both a regional record. Car Free Day 2012 saw nearly 7,000 pledge to go car free or “car-lite” for the day.

The ‘Pool Rewards carpool and vanpool incentive project will continue to be implemented for those commuters forming new ridesharing arrangements.

The focus of the marketing efforts will be aimed primarily at commuters and secondarily at employers. Radio will be used as the main source of media to reach consumers while they are commuting.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Mass Marketing 2.50	\$2,600,000	\$2,700,000	\$2,700,000			

2.60 Guaranteed Ride Home Baltimore

The Guaranteed Ride Home (GRH) Baltimore program is available to commuters who vanpool, carpool, bike, walk or take transit to work a minimum of three days a week and live in the Baltimore metropolitan region or in St. Mary’s County. Commuters who are registered with GRH can take up to four free rides by taxi, rental car, bus or train each year when unexpected emergencies arise. The GRH program will continue to register applicants, monitor and prepare progress reports, manage and monitor GRH contract services for day to day operations and service providers, and distribute GRH marketing and information materials. A GRH Baltimore Applicant Survey will be finalized.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
GRH Baltimore 2.60	\$170,000	\$150,000	\$150,000			

3.0 Metropolitan Planning & Economic Development

Purpose:

COG's Metropolitan Planning and Economic Development Program promotes a strong economy, sustainable growth, and livable communities by providing analytical tools and timely economic and demographic information to the COG Board of Directors, the Region Forward Coalition (RFC), and the Planning Directors Technical Advisory Committee (PDTAC). Data and analyses produced by its Cooperative Forecasting program serve as major inputs to much of the work done by the Transportation Planning Board (TPB) and other state, regional, and local organizations. The program also assists local governments in assessing their own plans and forecasts.

Continuing Work and New Activities

- Work with Region Forward Coalition (RFC) members to identify ways to implement the findings and recommendations of the Activity Center Strategic Investment Plan, which will be completed in FY 2013. The Plan helps local governments, developers, transit agencies, philanthropists, and other groups guide planning and investment decisions into Activity Centers and is a major component of *Economy Forward*;
- Work with RFC members to undertake a labor and industry analysis, as outlined in *Economy Forward*, that will inform 1) more effective workforce development as well as 2) a new regional brand;
- Work with the RFC and the region's planning directors to refine land use scenarios to support TPB scenario studies;
- Continue to monitor and report on the targets and indicators that support the Region Forward Goals, building on the 2012 Baseline Progress Report.
- Continue to provide local governments and the public with access to in-depth data from the Census and the American Communities Survey;
- Work with the region's planning directors on updates to the Round 8.2 Cooperative Forecasts and monitor progress of development around the re-defined Activity Centers in support of Region Forward, the TPB Vision and TPB Priorities Plan, and COG Climate Change Report;

3.10 Regional Planning and Coordination

COG's Regional Planning and Coordination activities support the implementation of *Region Forward*, a vision for a more accessible, sustainable, prosperous, and livable National Capital Region. It was developed by a coalition of area leaders brought together by COG to help the region meet future challenges. In 2010, COG and its member governments endorsed this vision, and today, Region Forward is at the heart of COG's work.

In 2011, the COG Board established the Region Forward Coalition, with membership drawn from the public sector, as well as business, civic, advocacy and philanthropic representatives, to guide the policy and technical implementation of Region Forward. COG’s Metropolitan Planning and Economic Development program provides staff support for the Coalition.

In 2012, COG completed work on the “baseline” analysis of the regional goals, metrics and targets for measuring success on regional goals, and began work to update the Activity Centers maps. COG will continue to integrate the Region Forward recommendations into its planning process —with oversight by the Region Forward Coalition.

The Region Forward Coalition (RFC) will work to implement the findings and recommendations of the Activity Center Strategic Investment Plan, which will be completed in FY 2013. The Plan helps local governments, developers, transit agencies, philanthropists, and other groups guide planning and investment decisions into Activity Centers and is a major component of *Economy Forward*. As part of its work on *Economy Forward*, the RFC will also undertake a labor and industry analysis that will inform both more effective workforce development as well as a new regional brand.

Staff will also maintain an active outreach and engagement program, particularly including the Region Forward website with frequent, topically-focused guest blogs on regional issues.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Regional Planning 3.10	\$353,000	\$453,000		\$150,000		\$303,000

3.20 Census and Demographic/Economic Analysis

As the official Census Bureau Co-State Data Center for the Washington region, COG will continue to provide local governments and the public with access to in-depth data from the Census and the American Communities Survey.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Census and Demographic Analysis 3.20	\$32,000	\$32,000		\$20,000		\$12,000

3.30 Cooperative Forecasting

The Cooperative Forecasting program will continue to provide regularly updated population, household, and employment estimates and forecasts for use in local and regional planning activities. For the Round 8.2 cooperative forecasts, COG extended the forecast horizon to 2040 and nearly doubled the number of traffic analysis zones (TAZs) to meet transportation planning requirements. Analysis of the relationships between regional land use, transportation, water, sewer, and air quality will be explicitly incorporated into this examination. The Cooperative Forecasting Program will consist of ongoing development, support and technical analysis, including the preparation of forecast updates based on changes in the economy, local land use plans or transportation facilities.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Cooperative Forecasting 3.30	\$31,000	\$31,000				\$31,000

4.0 Housing Opportunities

Purpose

The Housing Opportunities Program promotes housing opportunities for all residents of metropolitan Washington. The program also seeks to revitalize neighborhoods and expand affordable housing opportunities by providing information and promoting regional cooperation and by supporting programs to address and prevent foreclosures.

Continuing Work and New Activities

- Along with the region’s housing directors, develop of regional affordable housing targets and continue advocacy of strategies to promote affordable housing, including new regional targets, and address the jobs/housing imbalance;
- Continue to produce reports on regional housing trends, homelessness, and residential construction activity to support *Region Forward*;
- Work with the Planning Directors and Housing Directors to continue to identify and increase the supply of affordable housing located in Activity Centers;
- Continue to support the Capital Area Foreclosure Network (CAFN), established by COG and the Nonprofit Roundtable of Greater Washington, which brings together stakeholders to enhance tools and knowledge to combat the region’s foreclosure crisis and reach out to at-risk homeowners, directing them to free, local, and impartial foreclosure counseling. COG and CAFN will continue research, technical support and training activities to address and prevent foreclosures in the region.

4.10 Areawide Housing Planning

COG will continue to work with member jurisdictions to increase exposure of housing work programs and products by building greater communication and visibility opportunities for COG with the public, private sector, and nonprofit organizations. COG will identify and advocate policies and strategies to promote affordable housing, monitor progress in creating new affordable housing, and address the jobs/housing imbalance.

COG will also publish research on affordable housing construction activity in the region as part of *Region Forward* effort. In addition, COG will address housing needs for special populations by publishing a regional homeless enumeration report and by examining jurisdictions’ efforts to end chronic homelessness.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Areawide Housing Planning 4.10	\$301,182	\$311,182		\$60,000	\$100,000	\$151,182

4.20 Capital Area Foreclosure Network

The Capital Area Foreclosure Network (CAFN), established by COG and the Nonprofit Roundtable of Greater Washington, will continue to bring together stakeholders to enhance tools and knowledge to combat the region’s foreclosure crisis. With financial support from a range of funders, including Fannie Mae, Freddie Mac, NeighborWorks America, and the Federal Reserve Bank of Richmond, CAFN commissioned research to document the extent of the ongoing foreclosure crisis, as well as the challenges faced by housing counselors and legal service agencies’ capacity for addressing foreclosure.

CAFN has convened workshops and trainings on best practices to address and prevent foreclosures, and disseminated educational materials in English, Spanish, Farsi, Mandarin, and Amharic to educate homeowners. CAFN also developed a website to assist nonprofit counseling organizations, including a regional training calendar, discussion board for housing counselors, and links to resources for at-risk homeowners and practitioners. CAFN also released two rounds of competitively-awarded grants to support counseling agencies. COG and CAFN will continue research, technical support and training activities to address and prevent foreclosures in the region. In addition, CAFN will work to secure funding for an additional round of grant awards to non-profit housing counseling agencies.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
CAFN 4.30	\$164,000	\$164,000		\$125,000		\$39,000

5.0 Child Welfare

Purpose

COG's Child Welfare Program finds loving homes for the region's foster children. Our coordination of Wednesday's Child, in partnership with The Freddie Mac Foundation and NBC4 news, brings awareness of the teenagers, sibling groups and medically fragile children who are waiting to be adopted within our region. In partnership with local and state child welfare agencies, the program also bolsters local governments' own foster and adoptive parent recruitment and retention initiatives. COG's child welfare committees provide a platform for this work, while also providing local governments in metropolitan Washington with technical assistance and a gathering place to discuss and track trends in foster care.

Continuing Work and New Activities

- Continue placement of foster children through Wednesday's Child adoption program and ongoing media outreach to promote foster care/adoption;
- Continue to coordinate annual Foster Parent Appreciation Event that both celebrates the region's foster parents of the year and increases new interest in foster parenting;
- Continue development of an initiative that recognizes and/or supports foster youth who are aging-out of the system.

5.10 Child Welfare, Foster Care and Wednesday's Child

In metropolitan Washington, the overall number of children in foster care is declining, but there is still a major need to find loving homes for thousands of children. In 2011 there were 3,816 children in foster care down from 4,495 in 2008. The region had fewer new entries into foster care during this period also.

Of the number of children in foster care in our region, there are a disproportionate number of children of color, African American and Hispanic children, as well as teenagers, sibling groups and children with special medical needs. A COG study found that jurisdictions with higher percentages of African Americans in the overall population have higher numbers of African American children in foster care. However, high percentages of African American children in foster care remain consistent in jurisdictions with less than ten percent of African Americans in the general population.

Although tremendous efforts are made to recruit permanent loving adoptive families for children in foster care, youth continue to exit the system without achieving permanency. This phenomenon is called 'aging out' or youth emancipation, and it occurs when children in foster care reach their 21st birthday. On average, a quarter of children in foster care in the region aged out of the system without permanency.

COG's child welfare program will continue to facilitate meetings of the Foster Care Advisory Committee and the Wednesday's Child Adoption Committee to recruit and retain more foster and adoptive parents for children in the system. The program will also continue to find permanent families for foster children who appear on Wednesday's Child. In response to the aging-out trend, COG will work closely with our colleagues across the region to identify ways to safeguard and support youth who are in jeopardy of aging out of the system.

The long-running Wednesday's Child program between COG, the Freddie Mac Foundation, NBC4 and local child welfare agencies and the Wednesday's Child Committee will continue to help find permanent homes for foster children, all of whom are considered difficult to place. The Friends of Wednesday's Child Fund will continue to offer grants to Wednesday's Child children to increase their self-esteem and self-sufficiency.

In addition, the Child Welfare Data Workgroup will compile the 2012 Foster Care Annual Report. The Child Welfare Directors Committee will also continue to meet quarterly to share programmatic information and policies. This committee will bring policy recommendations forward for Human Services Public Safety Policy Committee and to the COG Board of Directors.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Foster Care & Adoption 5.10	\$340,890	\$341,021		\$150,000	\$50,000	\$141,021

6.0 Public Safety, Health, and Homeland Security

Purpose

COG's Public Safety, Health and Homeland Security Programs support COG's *Region Forward* vision by providing a wide range of activities focused on keeping communities safe, secure, and healthy. The Public Safety program coordinates efforts among area law enforcement, fire protection, and emergency management, and works to strengthen regional mutual aid agreements. The Homeland Security program supports the Emergency Preparedness Council (EPC), Chief Administrative Officers Homeland Security Executive Committee (CAO-HSEC) and the Senior Policy Group (SPG) in determining how to best use federal homeland security funding—a major effort that requires bringing together the area's top officials, emergency planners and first responders. The Health program promotes enhanced public health services through effective coordination among all health fields including public, private, and emergency services and a holistic approach to providing equitable access to quality healthcare that focuses on wellness and prevention.

Continuing Work and New Activities

- Continue to provide professional, technical and secretariat support to the National Capital Region for implementation of the Urban Area Security Initiative (UASI);
- Continue to support the Emergency Preparedness Council (EPC), the Chief Administrative Officers, the Senior Policy Group and the Exercise and Training and Operations Panel (ETOP) in developing and implementing the Training and Exercise Program for the region to include the annual EPC Senior Leader Seminar and other training and exercise activities;
- Transition of RICCS from UASI funding to COG Membership Dues funding: In 2002, COG created the Regional Incident Communications and Coordination System (RICCS) to facilitate rapid and secure communication between regional officials during emergencies. The system, used daily, currently has about 1,500 users in more than 50 groups and delivers more than 1,300 messages per year. COG owns and maintains this system. RICCS was initially funded by a federal grant shortly after 9/11, subsequently it was transitioned to UASI funding. Now, UASI funding is projected to decrease. To ensure the continuation of this critical service, COG will fund RICCS through its membership dues.
- Supporting the EPC, Chief Administrative Officers Homeland Security Executive Committee (CAO-HSEC), and the Senior Policy Group in the development of Executive Memorandums, Work Flow Documents, Management Review Questionnaires, Project Concepts, and other documents to assist in determining priorities and developing Project Management Plans for projects approved for federal UASI funds, in partnership with all R-ESFs and RPWGs to include the Police Chiefs, Fire Chiefs, Emergency Managers, Public Health officials, Chief Information Officers (CIO), and others;

- Continue to track the status of completion of the NCR Homeland Security Strategic Plan goals, objectives and initiatives, in partnership with the CAO-HSEC, the SPG, the EPC, and all of the regional emergency support functions (R-ESFs) and program working groups (RPWG);
- Continue to support the efforts of the COG Emergency Managers and the Regional Planners to update the Regional Emergency Coordination Plan (RECP) as requested by the EPC, to include coordination with the various R-ESFs;
- COG will continue coordinating forums on topical policy issues such as gangs (September 2012 Gang Conference), obesity, mental health, youth violence, crime and gun control, HIV/AIDS, bullying, and other pressing and relevant needs which may arise, as requested by major committees and approved by the Chief Administrative Officers and others as appropriate;
- Continue to produce annual reports on crime and drunk driving for the region;
- Continue to promote effective cross training opportunities and communications interoperability amongst and across the first responder community;
- Continue to coordinate meetings of animal services personnel, public safety chaplains and military chaplains as well as events to honor fallen corrections officers and to promote first responder safety and fireworks safety;
- Continue to support the development of Regional Incident Coordination (RIC) Program, which is responsible for ensuring regional coordination and communication and helping area officials and residents make better decisions before and during incidents;
- Continue to update all RICCS list contacts with quarterly input from all Public Safety Committees and Subcommittees and others;
- Continue to coordinate annual updates of all Mutual Aid Operations Plans (MAOP) and support the development of a plan for management of mass fatalities.

6.10 Emergency Preparedness Planning and Coordination

At the core of COG's Homeland Security work program is an intricate, collaborative process focused on keeping residents and visitors of metropolitan Washington safe and secure. A key part of the process involves assisting the area's top leaders, security officials, emergency managers, and others as they determine the highest priority needs to address using funds provided by the federal Urban Area Security Initiative (UASI), the program created to enhance local governments' ability to mitigate/prevent, prepare for, respond to and recover from terrorist acts and other emergencies.

A significant portion of emergency planning and coordination efforts will be driven by UASI grants for the National Capital Region (NCR). Each year, the Senior Policy Group (SPG) -- comprised of senior officials from the District of Columbia, Maryland, Virginia, and the Department of Homeland Security (FEMA) -- and members of the Chief Administrative Officers Committee (CAO) work to identify priorities for UASI funding in the NCR. Once priority areas are determined, the SPG and CAOs work through COG and the State Administrative Agent (SAA) with Regional Emergency Support Functions, Regional Program Working Groups, and others to identify specific needs in each of the identified areas. Projects are then identified to address the specific needs of the region and in support of the goals and objectives in the NCR Homeland Security Strategic Plan. In the past, UASI funds have been used for portable radios for first responders, improvements to critical infrastructure, shelter and medical equipment, public outreach materials, an update of emergency preparedness plans for the region, a risk assessment for the NCR, and a number of items needed to improve emergency preparedness in the region.

COG's Public Safety Program will continue to support emergency response planning, preparedness, and response efforts, focusing on lessons learned from exercises and other assessments, integrating new responsibilities and tasks arising from UASI, and making sure that tasks are linked to all relevant local, state, and federal plans. Planning is a continuous process, and significant multiyear federal funding allocations are essential to continually address the most critical planning needs. Planning is guided largely by documents from the Department of Homeland Security, as well as the NCR Homeland Security Strategic Plan, which identifies initiatives for improving disaster response, with a focus on improving future preparedness, response, recovery, prevention and protection. COG will continue to provide lead staff support for the EPC and its role of overall management of the NCR Homeland Security Strategic Plan; maintain close coordination with the SPG, Department of Homeland Security Office of the National Capital Region Coordination, and the State Administrative Agent (SAA); coordinate and support the Regional Emergency Coordination Plan (RECP); and test and maintain the Regional Incident Communication and Coordination System (RICCS), a state of the art communications system that greatly enhances the ability of leaders and others to communicate. The Public Safety Program will support training and exercises in the NCR for major committees consistent with HSEEP standards to address needs in the NCR Homeland Security Strategic Plan/ETOP Multi-Year Training and Exercise Plan and in so doing will make maximum use of ETOP and other outside grants/funding sources.

In addition to the UASI planning process, COG provides support for the Human Services and Public Safety Policy Committee and several technical committees, such as the Emergency Managers, Fire Chiefs, Police Chiefs, and Health Officials.

In the midst of planning and support, COG also addresses liability and other issues associated with regional mutual aid agreements and plans. Federal legislation permits local governments in the National Capital Region to enter into intergovernmental compacts or agreements with each other and with appropriate state and federal entities to assist in the provision of emergency services for the mutual benefit of all regional governments and the public safety of citizens. The COG Board has established such a mutual aid agreement, and the various disciplines have developed operations plans for each of the essential services dealing with response and recovery from natural and man-made emergencies, including terrorist attacks. These plans are updated as

necessary to enhance the emergency planning and response capability provided in the RECP, as well as state and federal homeland security functions.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Emergency Preparedness Planning 6.10	\$1,144,531	\$881,351	\$783,023	\$25,000		\$73,328

6.20 Law Enforcement Coordination

Public Safety and Homeland Security issues are very broad and affect the community in many ways, in addition to emergency preparedness and response. Local, state, and federal law enforcement in the region continue to struggle with the matters of crime, gangs, drunk driving, pedestrian safety, motor vehicle theft, and a host of other issues that impact our lives daily. COG helps by supporting innovative law enforcement strategies focusing on crime control, youth violence prevention, standardized training, and communications interoperability, amongst others. COG will continue to produce the annual *Report on Crime and Crime Control*, to keep the elected officials, other leaders, and residents of metropolitan Washington apprised of issues facing the region. And COG will continue to promote interagency cooperation and data sharing among law enforcement partners through innovative technological systems and tools and forums which bring together law enforcement personnel with others responsible for public safety and homeland security (i.e. fire services, fusion centers, private sector).

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Law Enforcement 6.20	\$129,000	\$129,000		\$24,000		\$105,000

6.30 Fire Services Coordination

COG will continue to assist area Fire Chiefs as they collaborate on emergency planning and share resources, investigate new communication technology options for interoperability among first responders, and provide training and support related to local fire operations, including hazardous materials decontamination and response to chemical and biological terrorist attacks. COG will coordinate with the fire services to develop regional response plans for fire and rescue all-hazards response, and promote efforts to further fire service intelligence functions and Fire/Emergency Medical Services (EMS) & Law Enforcement Integration. COG will provide technical and administrative support to the Fire Chiefs Committee and its subcommittees in ongoing activities related to UASI funded projects and initiatives. Additionally, support will be given to facilitate annual activities such as the Arrive Alive and Survive Safety Conference, the COG Fireworks Safety Press Event, and joint meetings with the COG Police Chiefs and COG Emergency Managers Committee. COG will continue to facilitate communication and

coordination between the General Manager and the Emergency Management Department of the Washington Metropolitan Area Transit Authority, and the COG Fire Chiefs Committee, to address issues of mutual concern regarding response along the Metro right of way. In general, COG will continue its coordination of fire safety and response planning with local fire departments, homeland security officials, and other public safety agencies as they work to coordinate existing initiatives on interoperability of voice and data transmission, common response efforts, and addressing mutual aid during all-hazard events.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Fire Services Planning 6.30	\$79,000	\$79,000		\$4,000		\$75,000

6.40 Corrections Coordination

Correctional departments play an important part in the region’s Public Safety program, with responsibility for both incarceration and rehabilitation. COG’s Corrections Committees work to address increasing concerns about gangs as they relate to corrections facilities; incorporate the corrections community in efforts to prepare for natural disasters or terrorist incidents; discuss standards and best practices across the region on issues such as services for transgendered inmates, the Safe Prisons Communications Act, and other legislative actions posed by the American Corrections Association; and coordinate health care planning and protocols to ensure consistency throughout the region, including the admission of Hepatitis and HIV inmates and providing mental health services to prison populations. COG also continues to organize the Annual Wreath Laying Ceremony to honor slain corrections officers from across the region and nation.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Corrections 6.40	\$15,000	\$15,000				\$15,000

6.50 Regional Anti-Substance Abuse Coordination

COG’s Substance Abuse and Mental Health program work to help strengthen prevention and treatment programs in the area by providing local data and research, public-private collaboration, and support for evidence-based policies and programs.

COG assists local governments by monitoring substance abuse and drunk driving trends, and by providing training and other resources for health care workers. Ongoing projects include an annual report produced in collaboration with the Washington Regional Alcohol Program titled “How Safe Are Our Roads?” as well as twice-yearly trainings to help Treatment Providers care

for patients who suffer from both substance abuse problems and mental health disorders. Building upon these annual trainings, COG staff also created and maintains a regional directory that lists area agencies offering treatment services for individuals with co-occurring substance abuse and mental health disorders. Following on the impaired driving report, COG monitors legislation on traffic safety issues and updates the region on best practices in highway safety. The anti-substance abuse program has taken on mental health issues and will continue to identify and address other substance abuse issues in the coming year.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Regional Anti-Substance Abuse 6.50	\$200,000	\$200,000		\$15,000		\$185,000

6.60 Health Planning and Coordination

Working with the Health Officers Committee, COG’s health program seeks to help meet the public health needs of member local governments and their residents. Issues of primary concern are obesity, emergency preparedness, access to healthcare, social determinants of health, and environmental health. Various health forums will be conducted that include Seniors and individuals with HIV/AIDS: A Growing Concern, and A Regional Latino Forum. Regionally the health program is moving in a new direction as more attention is paid to the social determinants of health, the importance of environmental factors, and the inequity of health among racial groups. We will see increased collaboration with regional partners, especially non-profit organizations and local foundations to improve the use of health impact assessments in the broader policy arena.

COG and the Washington Regional Association of Grantmakers are processing data known as community health indicators—a wide array of measures ranging from environmental quality to tobacco use to health care access—which help local governments decide where to focus public health efforts. COG anticipates helping local governments plan and evaluate programs that will meet the needs of their residents by expanding its data pool on health indicators.

The Health Officials Committee, in collaboration with the three primary jurisdictions and the Johns Hopkins Applied Physics Laboratory, will continue to use and refine ESSENCE (Electronic Surveillance System for the Early Notification of Community-based Epidemics), which works to identify disease outbreaks sooner than would otherwise be possible. COG will seek opportunities to expand the types of data sets to make the system more sensitive and accurate. Other ongoing projects include COG’s “Health Capsules” newsletter on research conducted within the region, a compilation of additional data on obesity policies and practices, programs and trends, collaboration with private organizations to increase access to primary health care and continued monitoring of chronic and emergent health trends and policies to address them.

The Health program’s involvement in homeland security has focused on improving plans for regional response to a terrorist attack or other emergency. Through the Regional Emergency Support Function 8 (RESF 8)—Health, Mental Health and Medical Services—COG has provided staffing and resources for health directors as they continue to improve and maintain a regional disease and syndromic surveillance system that will help area health departments and hospitals detect a health emergency. Emergency plans have also focused on training medical and health public information officers (PIOs) in how to respond to potential disasters. Through a forum and round table discussions, COG has helped PIOs understand the complex issues of avian and pandemic influenza, as well as how to handle bodies exposed to radiation. COG also worked with the same PIOs to develop a full communications plan as part of the Cities Readiness Initiative. COG has supported the Health and Medical Regional Program Work Group in conducting a gap analysis and emergency planning efforts, as well as coordinated responses to emergent diseases.

A recent focus of homeland security planning has centered on providing care to handle mass sheltering and human services. To support this effort, COG is continuing to provide technical assistance to the non-profit community on emergency planning, especially continuity of operations and helping build the capacity of the region to provide mass shelter and mass congregate meals.

COG has developed a draft mass care regional standards document, an evacuation plan survey of health care and senior facilities, a guide for dealing with unplanned volunteers, support for exercises of plans for use of volunteers in mass dispensing of antibiotics in Anthrax scenarios, a plan for nutrition assistance during a pandemic, a survey and evaluation of shelter sites (including handicapped accessibility), and development of a regional standard for mass care shelters, as well as the purchase of equipment and supplies to increase shelter capacity, including equipment and supplies for persons with special needs and for pet shelters. In response to regional and national health issues, such as pandemic disease, measles and whooping cough, the health program will continue to support communication and coordination across all health sectors, including purchase of personal protective equipment for public safety personnel.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Health Planning 6.60	\$188,000	\$188,000				\$188,000

6.70 RICCS and Web Site Support

In 2002, COG created the Regional Incident Communications and Coordination System (RICCS) to facilitate rapid and secure communication between regional officials during emergencies. The system, used daily, currently has about 1,500 users in more than 50 groups and delivers more than 1,300 messages per year. COG owns and maintains this system. Staff oversees its operation, maintains group lists, writes Standard Operating Procedure (SOPs), trains users, manages contracts, organizes regional calls, and serves as a backup host center. Staff also manages the

NCR Ops Center Coordination Group, which uses RICCS and other platforms to unify local, state, and federal operations centers. Additionally, staff supports regional communication by creating specific homeland security content on SharePoint and other Web properties. RICCS was initially funded by a federal grant shortly after 9/11, subsequently it was transitioned to UASI funding. Now, UASI funding is projected to decrease. To ensure the continuation of this critical service, COG will fund RICCS through its membership dues.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
RICCS and Web Site Spt 6.70		\$145,239				\$145,239

7.0 Water Resources

Purpose

COG's Water Resources Program helps advance *Region Forward's* sustainability goals by working to improve water quality and the region's water supply. *Region Forward* includes specific targets that support regional water resources related to Chesapeake Bay restoration, stream quality, open space and agricultural land preservation. In addition, air quality, green building and climate targets complement the specific water resources targets.

COG has a leadership role for regional efforts to monitor, analyze and report on water quality trends; track and report on state and federal regulatory initiatives and legislation; advocate on behalf of COG's members; and to facilitate the restoration and protection of the region's waterways, including the Chesapeake Bay, the Potomac River, and the Anacostia River. The Water Resources Program also works to enhance the region's green infrastructure, promote the use of environmentally sensitive site design, support sustainable agriculture, reduce trash in area waterways, assist members with stormwater management programs, encourage wise use of drinking water supplies, implement the regional water supply and drought awareness plan, and help water and wastewater utilities respond to regional emergencies. All of these elements contribute directly to the data tracking and trends analysis under the Sustainability element of *Region Forward*.

Continuing Work and New Activities

- Direct engagement with and support to COG's Economy Forward plan in the areas of sustainable agriculture and locally grown food, stormwater management, water and wastewater infrastructure, enhanced regional training for specialized job skills, and adaptation of other water resources programs to further the goals of Economy Forward will be identified.
- Continue to provide staff support for the Chesapeake Bay and Water Resources Policy Committee (CBPC) and its advocacy for reasonable, realistic, and cost effective ways of meeting water quality goals
- Continue to develop fact sheets documenting local governments' accomplishments and challenges in the areas of stormwater and wastewater controls, as well as information on how these control efforts have improved water quality in part of the Potomac River; continue technical analysis of water quality data generated within the region.
- Continue to work to document member government contributions to water quality improvement efforts in the Bay, the Potomac basin and local streams. It will track state and federal regulatory initiatives affecting local governments and it will communicate local government input to the Chesapeake Bay Program as it begins to re-assess its tools for tracking and achieving the Bay TMDL targets. Building on a new initiative launched in FY 2013, COG staff will work with its member governments and area utilities to educate elected officials and the public about the challenges of maintaining water quality infrastructure.

- Continue to collect data from the three jurisdictions about Anacostia Restoration Plan (ARP) project progress and expand this data base to include other similar projects that were not identified in the ARP. COG will continue to support the Anacostia Restoration Partnership's ongoing implementation of the ARP, including tracking of completed restoration projects. Citizen outreach, completion of funding, outreach, and implementation strategies, watershed monitoring, and reporting on conditions in the Anacostia are all planned;
- Continue field and policy work associated with the Trash Free Potomac Watershed Initiative (TFPWI) that was initiated by the Alice Ferguson Foundation, including field surveys in the Anacostia watershed and serving on the TFPWI's Advisory council. COG staff will continue to play a major role in coordinating monitoring and trash reduction efforts in the Anacostia watershed;
- Continue to work with regional agricultural partners to promote local sustainable agriculture in both the region and surrounding area, including further upgrades to the "National Capital Farms" Web site. COG will continue to coordinate this initiative with "Region Forward" as well as other water and environmental resources programs;
- COG will continue to work with area water utilities and local governments to develop and refine an expanded outreach and education campaign known as the Community Engagement Campaign (CEC). The CEC will continue to implement outreach activities aimed at improving water quality and conservation using a mix of new and innovative social media techniques, as well as traditional media approaches;
- Continue to support the Blue Plains Users (the five area jurisdictions served by the Blue Plains Wastewater Treatment Plant) to implement the terms of the Intermunicipal Agreement (IMA), as well as to address various technical and policy issues of mutual interest. Support is expected to focus on supporting the Blue Plains Users to implement the terms of the new IMA, as well as providing continued technical analysis and policy development support for water quality issues that affect wastewater plants, such as the Bay TMDL.
- Continue to closely monitor water supply conditions and support the Drought Coordination Committee as it implements the regional water supply and drought plan. COG will also work with the committee on refinements to the regional water supply and drought plan based on the outcomes of the regional exercise;
- Continue to support the region's water security monitoring network to including maintenance of existing stations on the Potomac River and other locations around the water supply system. COG will continue to support an integrated regional water security monitoring network, focusing on integrating the regional contaminant response communication protocols for intentional events, accidental hazards, or natural disasters into utility ERP's, as appropriate;

- Complete the regional urban tree canopy analysis and use the results to support development of regional tree canopy goals. COG will also continue to support regional efforts to better manage recovery of urban timber.

7.10 Regional Water Resources Management

As the COG region continues to grow and develop at a rapid pace, and as water quality requirements evolve, COG's Water Resources Program remains committed to protecting and monitoring the area's water quality and the condition of its water resources; as well as to represent the interests of local governments as federal and state actions become increasingly regulatory in nature. EPA issued its Total Maximum Daily Loads (TMDLs) for the Bay (92 in total) in December 2010. These TMDLs included specific nutrient and sediment reduction targets for the Potomac River basin; the goal is to implement by 2025 all the actions necessary to achieve the targeted reductions. These TMDL requirements and the associated state-based WIPs continue to have significant fiscal and programmatic implications for COG's member governments and local wastewater utilities. COG staff will continue to help local governments implement plans to help achieve Bay TMDL goals. It will focus technical resources on analyzing the accuracy of the tools the Bay Program uses to assess progress as well as on analyzing monitoring data on Potomac River water quality. It also will continue to focus on efforts to educate elected officials on the need to invest in replacing facility wastewater and water infrastructure.

Because security of the region's water resources is also of primary importance, COG's Water Security Workgroup examines drinking water security issues and makes recommendations to enhance security. The workgroup's feedback has been formalized in the Water Supply Emergency Plan, and its comprehensive work program helps guide enhancements to the region's drinking water and wastewater monitoring networks. Through several federal grants, as well as through continued local government and water utility support, a regional water security monitoring and communication network was established. COG will continue to support an integrated regional water security monitoring network, focusing on integrating the regional contaminant response communication protocols for intentional events, accidental hazards, or natural disasters into utility ERP's, as appropriate

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Regional Water 7.10	\$1,342,289	\$1,376,256		\$1,318,056		\$58,200

7.15 Community Engagement Campaign

COG works with area water utilities and local governments on expanded outreach and education campaign known as the Community Engagement Campaign (CEC). Recent themes of the CEC campaign have been water conservation (i.e., Wise Water Use), the value and safety of tap water (i.e., TapIt), and Do Not Flush (i.e., reducing disposal of harmful pollutants into the wastewater

system). COG, area water utilities and local governments, and the national network TapIt have recruited hundreds of eateries and other businesses in the region to offer free water refills to those who bring their own reusable bottles. The CEC campaign also includes a year-round outreach program that provides simple actions people can take to conserve water and always use it wisely, as well as regional advertising related to pharmaceuticals disposal and proper disposal of fats, oils, and grease. The CEC will continue to implement outreach activities using a mix of new and innovative social media techniques, as well as traditional media approaches.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Community Engagement 7.15	\$135,000	\$115,500		\$115,500		

7.20 Regional Non-point Source Management

COG’s urban stormwater program assists members in addressing a range of technical and policy issues related to urban stormwater, stream ecology, forestry, sustainable agriculture and watershed GIS analysis. COG staff has helped organize several forums on ways to meet stormwater regulatory requirements under the Bay TMDL and other water quality initiatives. It issued an urban stormwater fact sheet that documents the resources invested by local governments and the challenges they face in meeting new state and federal stormwater regulations. And staff facilitated a peer exchange network among COG’s members that addressed a number of stormwater program issues. COG staff will continue these efforts, begin to integrate its Community Engagement Campaign outreach efforts with stormwater permitting requirement for public outreach, and develop COG policy on the possible expansion of federal permitting authority over stormwater discharges in the Chesapeake Bay watershed.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Regional NP Source Mgt. 7.20	\$218,200	\$218,200		\$150,000	\$10,000	\$58,200

7.30 Anacostia Watershed Restoration Program

COG has provided support to the Anacostia Restoration Partnership and its predecessor committees since the first Anacostia Watershed Restoration Agreement was signed in 1987. The Anacostia Watershed Restoration Steering Committee (SC) was established by COG Board Resolution R28-06 in June 2006. This resolution created the Anacostia Watershed Restoration Partnership in its present form to oversee the accelerated restoration of the Anacostia River and its tributaries. COG will continue to support the Partnership’s ongoing implementation of the

Anacostia Restoration Plan, including tracking of completed restoration projects. Citizen outreach, completion of funding, outreach, and implementation strategies, watershed monitoring, and reporting on conditions in the Anacostia.

COG also helps set priorities for removing blockages to fish passage, guiding stream restoration and Low Impact Development (LID) storm water retrofit efforts, promoting reforestation projects, documenting restoration progress, and coordinating watershed monitoring efforts.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Anacostia Restoration 7.30	\$462,365	\$459,045		\$406,960		\$52,085

7.40 Blue Plains Users Support

The Blue Plains Wastewater Treatment Plant is one of the largest advanced wastewater treatment facilities in the world, providing service to more than 2 million customers in the District of Columbia, as well as Fairfax, Prince Georges, Loudoun and Montgomery counties). All of these except for Loudoun County are parties to the 1985 Blue Plains Intermunicipal Agreement (IMA). Under the terms of the IMA, which are being updated in FY 2013, COG staff provides the parties to the IMA with a neutral forum for addressing key policy and technical issues, and has actively provided support through the Blue Plains Committee structure—which now includes various work groups that are addressing pretreatment, financial, biosolids management, legal, billing meter, and emergency coordination issues. COG anticipates staff will continue to provide support to these parties to implement the technical, policy, and administrative terms of a new IMA that is expected to be completed in FY 2013.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Blue Plains User 7.40	\$375,000	\$375,000		\$375,000		

7.50 Blue Plains Special Projects

COG continues to provide technical support to the Blue Plains Users (see section 7.4 for description) to address a variety of topics that impact not only the Blue Plains wastewater treatment plant, but also the COG region as a whole. Support to the Blue Plains Users will continue to address a wide range of technical and policy issues relating to: wastewater treatment, biosolids management, wastewater transmission, water quality modeling, and emergency coordination. This includes continued COG staff support to the Blue Plains Users and active

coordination with DC Water staff to: manage various biosolids research projects and land application outreach efforts; conduct billing meter studies; coordinate input on the Blue Plains wastewater plant discharge permit and TMDL issues; update long-term wastewater flow projections for the Blue Plains service area; and assist with emergency coordination issues for the Blue Plains Service Area (BPSA) as they may affect the Blue Plains plant.

COG staff will continue to address various issues for the Blue Plains Users. These will include the impact of the Bay TMDL and the CSO long-term control plan on plant operations, wastewater and transmission capacity constraints, biosolids management and research; various billing meter study recommendations; and a formal emergency coordination plan for the Blue Plains Service Area.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Blue Plains Special Projects 7.50	\$370,000	\$345,000		\$345,000		

7.60 Green Infrastructure Program

COG’s Green Infrastructure program involves periodic forums and the production of maps and other materials intended to help maintain the region's natural life support system—its waterways, woodlands, wildlife habitats, conservation lands, working farms, and parks. The program maintains a land use database and green infrastructure map which are being updated in FY 2013 for use by COG members. COG staff has also worked with the agriculture workgroup to complete a *What Our Region Grows* report, outlining recommendations for sustaining agriculture in the COG region. COG will continue to coordinate this initiative with the Region Forward Coalition as well as other water and environmental resources programs; COG will also continue to provide statistical information on the state of agriculture in the region, offer a database of local farmers markets and vineyards, work with its Regional Agricultural Workgroup members to support local farmers, and maintain its agriculture network to link farmers, consumers and policymakers via the “National Capital Farms” Web site.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Green Infrastructure 7.60	\$94,915	\$94,915	\$50,000		\$10,400	\$34,515

8.0 Environmental Resources

Purpose

COG's Environmental Resources Program helps advance several high profile sustainability goals, such as energy conservation, renewable energy, and greenhouse reduction goals, which were adopted by the COG Board of Directors through the *National Capital Climate Change Report* and *Region Forward*. Specific *Region Forward* sustainability targets supporting environmental resources programs include green building implementation, and 2020 and 2050 greenhouse gas emission reduction goals. In addition, air quality, open space, and Chesapeake Bay goals complement the specific environmental resources targets. Transportation and land use accessibility targets also support achievement the sustainability targets in *Region Forward*.

COG promotes sound stewardship of all environmental resources in the National Capital Region through analysis, monitoring, policy development, planning, advocacy, public education, support for regional agreements, and promotion of best practices. The Environmental Resources Program at COG provides support to member governments and other agencies in the region that address climate change and energy issues, recycling, alternative fuels, advanced vehicle technologies, and pollution prevention. It supports implementation of technologies that foster a diverse supply of reliable, affordable, and environmentally sound energy supplies for the region.

Continuing Work and New Activities

- The Climate, Energy and Environment Policy Committee (CEEPC) will assess a new 2013-2016 work program which has over 80 targets and goals to support progress in achieving *Region Forward* and 2020 greenhouse emission and associated energy conservation and renewable energy reduction targets;
- CEEPC will support pilot implementation in the region of innovative energy solutions developed by the Integrated Community Energy Planning Task Force focused on evaluating potential for deployment of combined heat/power, district energy, and microgrid solutions in the region;
- CEEPC will continue to coordinate electric vehicle (EV) infrastructure planning between local governments, utilities and EV suppliers; COG will partner with the Greater Washington Clean Cities Coalition to implement recommendations in the report, *Electric Vehicles in Metropolitan Washington: Understanding the Region's Current EV Readiness and Options for Expanding Their Use*;
- Continue to work with regional stakeholders to foster adoption of solar energy technologies in the region;
- Implement and provide technical assistance for a local sustainable living challenge for a community or jurisdiction in the region as a follow up to the energy efficiency WE CAN challenge pilot started in 2011;

- Continue to convene meetings of the COG Street Lights Working Group to present regional officials and leaders new, state-of-the-art street lighting technology. Energy-efficient street lights are a critical element of the region's climate change initiative; evaluation of energy efficient street light pilots will continue and recommendations for wider implementation across the region will be developed;
- CEEPC will continue to promote adaptation planning and work with member jurisdictions to integrate adaptation considerations into infrastructure planning. Collaboration with universities and other organizations is expected to focus on assisting long-range local government planning that uses environmental data;
- The CEEPC Energy Advisory Committee will explore partnership options with private institutions to finance energy retrofits.
- Continue to maintain a database of energy-related contracts, to support cooperative purchase of energy efficiency and renewable energy technology, and to coordinate activities related to the EECBG program;
- Collaborate with COG's Purchasing Manager and Chief Purchasing Officers' Committee to examine opportunities to expand green purchasing programs in the region and where feasible, use the cooperative purchasing program as a mechanism;
- Expand a green building policy report that will provide recommendations to local governments and further COG's vision of making the region a national leader in green building. CEEPC will promote regional ENERGY STAR benchmarking and disclosure policies and Master Account Sharing for existing buildings;
- Continue annual survey to quantify the number, type of alternative fuel vehicles, and amount of fuel use in the region. COG promotes and supports adoption of a green fleet policy for area governments to help achieve goals in the Climate Change report;
- Continue to work with regional utilities to maintain an annual data set on electric and natural gas accounts and use throughout the region. This data will be made available to all member local governments, and will be used to help track progress towards the regional energy use reduction goals;
- Convene a group of local and state foresters and stormwater professionals to develop recommendations for increasing tree canopy in the region;
- Continue the Go Recycle radio promotion, which has generated more than eight million impressions through radio and television media outreach, and continue regional America Recycles Day sponsorship including regional contests and prizes.

Activities Proposed for FY 2014

8.10 Regional Environmental Resources Planning

COG’s Environmental Resources Program continues to focus on a wide range of environmental issues in the areas of climate change, energy conservation, energy efficient communities, green building, sustainable development, environmental justice, alternative fuels, and recycling. The region’s climate change initiative is tying together the work of COG’s environmental resources, air, and water quality programs as well as transportation, land use, and other areas. (For more specific information on this initiative, see section 8.30).

COG’s recycling program supports regional markets for recyclable materials and provides public outreach on the subject. The recycling program is also complementing the regional climate change initiative since it is one of the most universally accepted green activities that citizens participate in. With at least 50 percent of all waste generated in the workplace, focusing on recycling at work can yield big gains for the environment. COG will continue its outreach efforts to promote workplace recycling through the “Go Recycle” radio and social media campaign.

Where solid waste programs are concerned, local governments continue to face a period of rapid change due to business and regulatory pressures. As agencies adapt to a new competitive environment, information and communication about innovative programs will be a valued resource to solid waste managers. COG’s Solid Waste Management Programs report on regional waste disposal trends and hold workshops for participating members. COG will explore options for composting organics in the region.

Through the Regional Emergency Support Function for Public Works and Engineering – Solid Waste Managers Group (RESF3b), COG assists with training and planning for emergency debris management. COG also continues to support regional homeland security planning for critical energy resources through the Regional Emergency Support Function (RESF) 12 and the Critical Infrastructure Protection Regional Programmatic Working Group (CIP RPWG).

COG’s environmental resources program will promote alternative fuels and electric vehicles in fleets and other uses as a means to reduce greenhouse gas emissions and dependency on carbon-based fuels.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Environmental Resources 8.10	\$614,895	\$628,787		\$601,787		\$27,000

8.20 Mobilize Green Sustainability Internship Program

This project was completed in FY 2013.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	OTHER REVENUE	MEMBERSHIP DUES
Mobilize Green 8.20	\$60,000	0				

8.30 Resource Recovery Planning and Support of I-95 Committee, Fairfax Co.

The I-95 Landfill Committee, consisting of local jurisdictions using landfill facilities, provides technical oversight of the operations of the I-95 Landfill located at Lorton, Virginia, and operated by the Fairfax County Department of Public Works and Environmental Resources.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Resources Recovery 8.30	\$24,950	\$24,950		\$24,950		

8.40 COG Climate Change and Energy Initiative

COG’s *National Capital Region Climate Change Report* is one of the nation's first initiatives to address local greenhouse gas emissions on a regional level. While a growing number of individual cities and counties are moving forward to address climate change, this is one of the first programs to involve localities over an entire metropolitan area. The region’s elected officials view this approach as one that will provide a catalyst for improving the environment and provide for a prosperous and sustainable future. The report's short-term goal is for a reduction of regional greenhouse gas emissions that is 10 percent under a business as usual scenario by 2012 (equivalent to returning to 2005 levels). The mid-term goal is for a reduction of 20 percent below the 2005 levels by 2020. The long-term goal is for a reduction of 80 percent below the 2005 levels by 2050. Achievement of the goals focuses on actions to conserve energy and use energy more efficiently in buildings, transportation, and in community development plans.

The COG Board created the Climate, Energy and Environment Policy Committee (CEEPC) to provide the leadership and support to reach the goals outlined in the report. The committee is responsible for all climate change, energy, green building, alternate fuels, solid waste and recycling policy issues as well as other environmental issues. CEEPC has been evaluating progress towards meeting the performance measures identified in the CEEPC’s 2009-2012 Regional Climate/Energy Action Plan and it will develop a new 2013-2016 Action Plan to meet Region Forward targets and the 2020 goal. CEEPC will identify priority measures among the following: energy efficiency, renewable energy, green building, land use, transportation, green

infrastructure, green and local economies, climate adaptation, water resources, waste reduction and recycling and outreach.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Climate Change/Energy 8.40	\$294,500	\$319,500		\$75,000	\$59,400	\$185,100

9.0 Air Quality

Purpose

Promoting, planning for, and achieving healthy air quality in our region is a primary goal of *Region Forward*. A specific target in *Region Forward*'s sustainability goals is that our air quality will be improving and will comply with federal health standards under the Clean Air Act starting in the 2014 calendar year.

COG's Air Quality Program supports the Metropolitan Washington Air Quality Committee (MWAQC) in developing regional plans to protect public health and promote environmentally sound economic development. MWAQC is the officially designated regional air quality planning body under Section 174 of the Clean Air Act to prepare plans for the Washington metropolitan region. COG's air quality program, through Clean Air Partners, supports public education outreach initiatives that encourage actions to improve air quality, provides air quality forecasts, and tracks progress in meeting air quality standards and goals.

Metropolitan Washington's air quality has improved as emissions of pollutants have declined due to strategies adopted at the local, state and federal levels. The region's air quality plans summarize the strategies contributing to this progress.

Continuing Work and New Activities

- COG will complete a regional Redesignation Request and Maintenance Plan for fine particles. EPA is expected to redesignate the region as in attainment for the fine particle standard in FY 2014;
- COG will undertake planning efforts to meet the requirements of the new 2008 federal ozone standard;
- COG will track revisions to the federal standards for particulate pollution (PM_{2.5}) and other criteria pollutants;
- Continue to track regulatory programs being adopted to improve air quality in the mid-Atlantic and Ozone Transport Regions;
- Participate in the transportation/air quality conformity process by commenting on analysis for the proposed Transportation Improvement Plan (TIP). Continue tracking nonregulatory measures to reduce ozone and fine particles in the region, analyze new control measures to further reduce pollution from fine particles and from ozone, and analyze multipollutant planning options to support the region's climate change goals as well as to improve air quality;

- Continue to maintain the COG Air Quality web page to provide daily air quality forecasts and current air quality information and coordinate the AirAlerts notification system with Clean Air Partners;
- Continued implementation of a formal education curriculum by Clean Air Partners about ozone and fine particulates for use in elementary schools throughout the region. Clean Air Partners will hold presentations in afterschool programs as well as at summer schools and camps;
- COG will continue to conduct a program to reduce air pollution from diesel equipment and marine engines through grants from the U.S. Environmental Protection Agency. COG will also complete a project to repower switcher locomotives at Union Station;
- Continue efforts to develop plans for increasing tree canopy and enhancing green infrastructure resources in the region.

9.10 Regional Air Quality Attainment Planning

COG coordinated the preparation of a SIP to meet the 1997 ozone standard (84 ppb), including attainment modeling being done for the Washington nonattainment area by the Virginia Department of Environmental Quality in cooperation with the Maryland Department of the Environment and the University of Maryland. This standard was revised in 2008 to 75 ppb. COG will coordinate activities related to planning for attaining the 2008 standard by 2015 or to meeting a new ozone standard to be announced in 2013.

COG will track both regulatory and nonregulatory measures to reduce ozone and fine particles in the region, analyze new control measures to further reduce pollution from fine particles and from ozone, and analyze multipollutant planning options to support the region's climate change goals as well as to improve air quality.

Air quality staff will analyze programs to reduce ozone, fine particles and greenhouse gases in the region. COG will work with MWAQC and the TPB to develop the maximum allowable emission levels from transportation sources necessary to insure the region will continue to meet air quality health standards as part of the new air quality plan for the tighter ozone standard, or for a maintenance plan for small particulate matter, and will continue to coordinate on air quality components of transportation plans.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Regional Air Quality 9.10	\$425,890	\$425,890	\$158,000		\$20,200	\$247,690

9.20 Air Quality/Index and Monitoring

COG calculates and reports to the public a daily Air Quality Index (AQI) for the metropolitan Washington area, maintains an Air Quality Hotline, updates information pages on COG and Clean Air Partners websites, and contacts local media outlets regarding air quality. COG will report the AQI for both particle pollution and ozone and maintain the air quality forecast information and historical air quality data on the COG website, for users to view pollution episodes by monitor locations.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
AQ Index 9.20	\$38,000	\$38,000	\$25,000			\$13,000

9.30 Clean Air Partners

Clean Air Partners is a non-profit, public-private partnership that has been working to improve the health and quality of life of residents in the metropolitan Baltimore-Washington region for more than 14 years. Clean Air Partners educates the public about the health risks associated with poor air quality and encourages individuals and organizations to take simple actions to protect public health, improve air quality, and reduce greenhouse gas emissions that contribute to climate change. Administered through COG, Clean Air Partners programs include AirAlerts (daily forecasts and real-time health notification of air quality throughout the year), community outreach through a network of agencies and companies that are program participants, school and youth education and outreach, and a series of radio, online, and transit advertisements.

The partnership will continue to market its web site and AirAlerts system. The web site is the main tool used to inform the public of the most current air quality information including daily forecasts, current data, and information on Clean Air Partners’ programs. The web site receives thousands of visits per month, with the total number of visits averaging over 35,000 each year. In addition, the website receives more than 90,000 page views each year. AirAlerts registrations continue to increase each year with, now more than 5,000 participants. Clean Air Partners has also expanded its outreach efforts to include a social media presence on Facebook, Twitter, and YouTube.

On the Air: Exploring Air Pollution Sources and Solutions is an interactive teaching kit curriculum that teaches students about air quality, how important it is to our health and the environment, and what they can do to improve air quality. *On the Air* has reached thousands of young people throughout the District of Columbia, Maryland, and Northern Virginia. In 2012, the summer outreach program reached over 1,500 students throughout the District of Columbia, Maryland, and Northern Virginia. Clean Air Partners also sponsors science fair awards for air quality and climate change projects in ten jurisdictions (Baltimore, Fairfax, Alexandria, Falls Church and Arlington, Frederick, Montgomery, Prince George’s, Prince Williams County and Washington D.C.). Clean Air Partners will continue to expand the On the Air program by increasing awareness of the curriculum at schools around the region, and by providing trainings

and presentations in non-formal educational settings, such as summer schools and camps. Marketing the web site and AirAlerts system will continue to be one of the main focuses of Clean Air Partners.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Clean Air Partners 9.30	\$640,000	\$622,500	\$454,000	\$112,500		\$56,000

9.40 Air Quality Forecasting

The air quality forecast program predicts daily particle pollution (PM2.5) year-round and forecasts ozone levels during the summer. Forecasts are made in cooperation with those prepared for the Baltimore, Western Maryland, and Eastern Shore regions, and are distributed to both the news media and employers who participate in the Clean Air Partners program. The forecast is a regular part of most media weather forecasts in Washington and Baltimore.

In addition to daily reporting and forecasting, COG will post air quality data on its website, link the website to historical data for area monitors, and publish a trends analysis of air pollution in the Washington region for the past 10-20 years. The trend report will include a number of analyses related to the fine particulate matter and ozone in the Washington, DC region.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Air Quality Forecasting 9.40	\$32,000	\$32,000				\$32,000

9.50 Reducing Diesel Emissions from Marine Engines

This project was completed in FY 2013.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Non-Road Equipment 9.50	\$50,000	0	0			

9.60 Diesel Anti-Idling Campaign/Driver Recognition Program

COG will maintain a Diesel Anti-Idling Campaign for the District of Columbia and Maryland through FY 2013. The campaign will seek to reduce diesel emissions from trucks and buses. COG will maintain a website and a Drivers’ Recognition Program to reward truck and bus drivers and companies for reducing engine idling. Program materials were developed in 2010 under a DERA grant. The maintenance program is funded by the states.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Diesel Anti-Idling 9.50	\$50,000	\$30,000	\$30,000			

9.70 Reducing Diesel Emissions from Switcher Locomotives

This project was completed in FY 2013.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
9.70 Switcher Engine Repowers	\$96,334	0	0			

9.80 Diesel Retrofit Program

COG manages diesel retrofit projects for equipment owners in the region. Using funds from the EPA’s Diesel Emission Reduction Act (DERA) programs, COG handles engine repowers, new equipment purchase, or installation of diesel particulate filters.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Diesel Retrofit 9.60	\$0	\$100,000	\$100,000			

10.0 Administration & Member Services

Purpose

COG's Executive Director, Program Directors, General Counsel, Director of Public Affairs, Purchasing and Facilities Director, Director of Human Resources, Chief Financial Officer and Director of Information Technology & Facility Management all contribute to delivering members services. The combined member services effort supports the Board of Directors, Chief Administrative Officers (CAO) Committee, the National Capital Area Emergency Preparedness Council and various technical committees as they develop policies and guidelines.

To achieve COG's stated vision and mission and the provision of exceptional member services, COG actively pursues funding to support programs and initiatives, serves as an advocate for regional needs of COG jurisdictions communicates with the news media and the public on issues of regional concern, and helps establish partnerships among the region's various stakeholders.

Additional member services include providing value-added services and programs that support member government productivity. Programs like Cooperative Purchasing and the Institute for Regional Excellence maximize local investments to provide valuable cost savings.

Continuing Work and New Activities

- Continue implementation of the Avectra NetFORUM association management software platform. Additional functionality will be provided to COG members and guests via the COG web site throughout FY 2014 as staff use and training continues;
- Continued coordination of the region's cooperative purchasing program. The Cooperative Purchasing Program in conjunction with the Baltimore Regional Cooperative Purchasing Committee will be launching a new Cooperative Purchasing Entity called the Mid Atlantic Purchasing Team (MAPT) which will combine the Washington and Baltimore region under one Cooperative Program;
- Continue robust media relations efforts (traditional and social media) to promote wide coverage of COG priorities by media outlets throughout the region;
- Continue to strengthen focus on member retention and benefits. Refine and implement a multi-faceted outreach strategy resulting in improved member relations and COG influence over state and federal actions;
- Continue to coordinate government relations program to engage state and federal public officials;

10.10 Cooperative Purchasing

The Cooperative Purchasing Program in conjunction with the Baltimore Regional Cooperative Purchasing Committee will be launching a new Cooperative Purchasing Entity called the Mid Atlantic Purchasing Team (MAPT) which will combine the Washington and Baltimore region under one Cooperative Program. Cooperative purchasing assists area local governments in identifying and coordinating purchase of commodities that may be jointly bought, a process that reduces both unit costs and duplication of administrative costs. Participating jurisdictions are represented through the Chief Purchasing Officers Committee.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Cooperative Purchasing 10.10	\$90,000	\$90,000		\$70,000		\$20,000

10.20 Institute of Regional Excellence

COG continues to sustain and enhance value-added services to its local jurisdictions through the Institute for Regional Excellence (IRE). Through partnership with local jurisdictions, George Washington University’s Center for Excellence in Public Leadership and other private partners, the IRE Regional Executive Development Program targets mid and senior managers for leadership and management training. The IRE is fully accredited by the National Certified Public Managers Consortium, making COG the first and only regional council in the nation to receive such distinction. In FY 2013, the eleventh IRE cohort, comprised of twenty-nine students, is expected to graduate.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
IRE 10.20	\$154,000	\$154,000		\$54,000	\$100,000	

10.30 Health Care Coalition

COG coordinates a health care program, which purchases and manages the provision of health care services for the employees of the City of Falls Church and the City of Falls Church Schools, International City/County Management Association, the Town of Vienna, the National Association of Regional Councils and COG. Coalition members take an active role in health care insurance plan design and rate negotiations, and they save on costs including wellness activities and educational materials. The Coalition continues to tackle issues related to insurance coverage for its participants, and its premium rates are highly competitive.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Health Care 10.30	\$45,000	\$45,000		\$45,000		

10.40 Membership & Government Relations

Greater investment in COG’s membership and government affairs programs. Focus on member retention, improved state and federal relationships, and a more robust outreach and communications strategy. COG will make targeted investments to improve marketing materials and resources.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Member Support- Misc. 10.40	\$11,481	\$79,051				\$79,051

10.50 Capital Repair/Replacement Plan

COG is a co-owner, along with ICMA and ICMA-RC, of the Center for Public Administration and Service Building (CPAS) at 777 North Capitol Street, NE in Washington, DC. COG has occupied approximately 56,000 square feet of office and meeting room space since the building opened in 1989. Since FY 2012, COG management has submitted an annual Capital Repair and Replacement Plan to the COG Board of Directors for approval.

COG will utilize Capital Repair & Replacement Plan funds to complete a three-year phased renovation of the conference rooms on the first floor. Funds will also be used to procure and implement a phone system for COG in response to CPAS ceasing building-wide phone services to tenants in 2014.

The Plan contains a budgetary placeholder for the renovation of COG’s offices. The project scope, funding, and schedule are still in development and are anticipated to be finalized during the spring of 2013. No significant renovations or upgrades to COG’s offices have taken place since COG moved into the building in 1989.

COG successfully piloted and launched the WebEx collaboration platform that allows staff to hold audio, web, and video conferences. WebEx directly supports COG staff, COG’s committees, and an objective in the regional Incident Management and Response Report from 2011.

PROPOSED FY 2014	APPROVED FY 2013	PROPOSED FY 2014	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE	BUILDING/ INTEREST	MEMBERSHIP DUES
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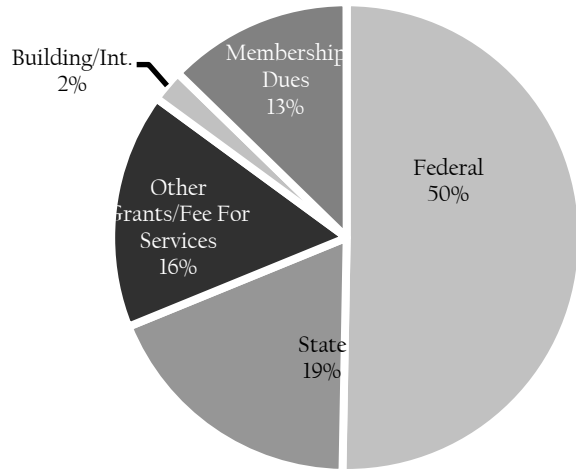
WORK PROGRAM	TOTAL	TOTAL		FOR SERVICES	REVENUE	
Capital Repair Plan 10.50	\$200,000	\$200,000			\$200,000	

10.60 Unallocated/Contingency

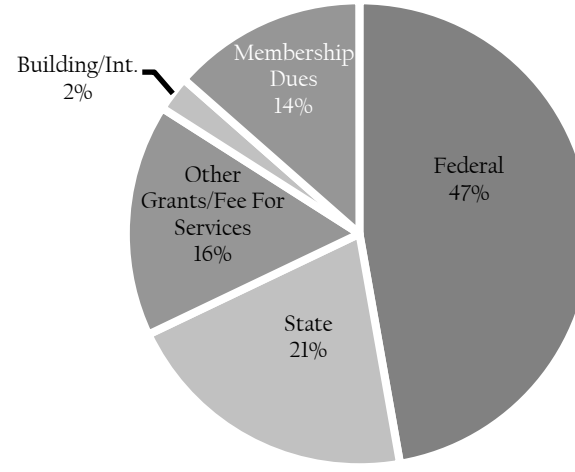
Less than 12 percent of COG’s program revenue comes from membership dues. Most of COG’s revenue comes from a variety of federal, state and private or foundation grants and contracts. COG also receives interest and building income. Consistent with adopted COG Board policy, capital and operating contingency is applied on a limited basis to support program activities or for matching funds for grants identified after the fiscal year budget is approved, or for unforeseen capital or operating expenses. Unexpended capital and operating contingency revenue is used to increase the COG general reserve fund balance. COG has an adopted policy outlining both reserve fund targets and the criteria and process for consideration of the use of capital and operating contingency and the general reserve fund.

PROPOSED FY 2014 WORK PROGRAM	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FEDERAL/ STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
Unallocated/ Contingency 10.60	\$134,713	\$100,000			\$100,000	

FY 2013 Revenue Sources



FY 2014 Revenue Sources

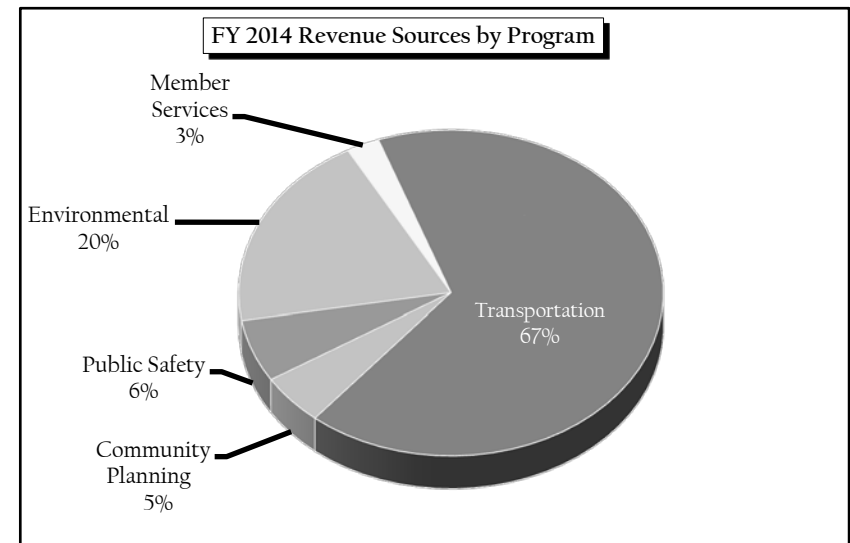
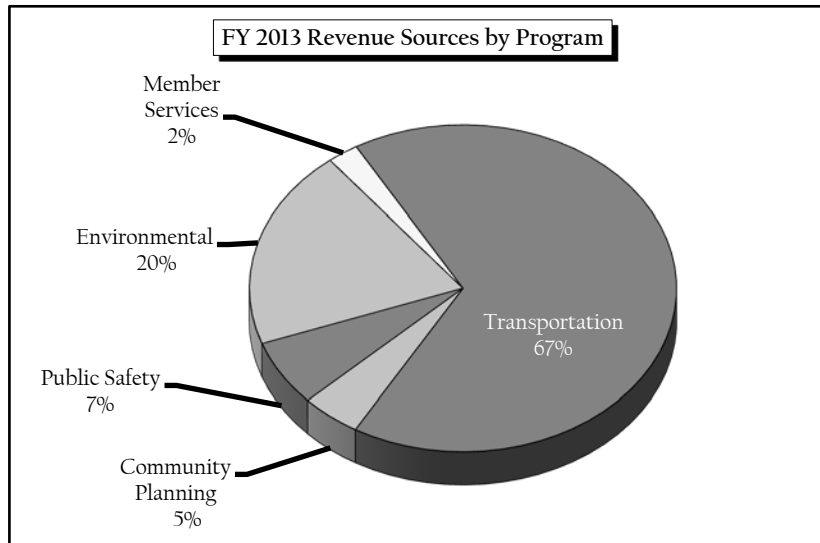


FY 2013 Revenue Funding Sources

<u>Source</u>	<u>Amount (\$)</u>
Federal	13,509,787
State	4,981,000
Other Grants/Fee For Services	4,359,214
Building/Int.	600,000
Membership Dues	3,413,478
Total	26,863,479

FY 2014 Revenue Funding Sources

<u>Source</u>	<u>Amount (\$)</u>
Federal	12,504,923
State	5,479,100
Other Grants/Fee For Services	4,266,753
Building/Int.	650,000
Membership Dues	3,579,955
Total	26,480,731



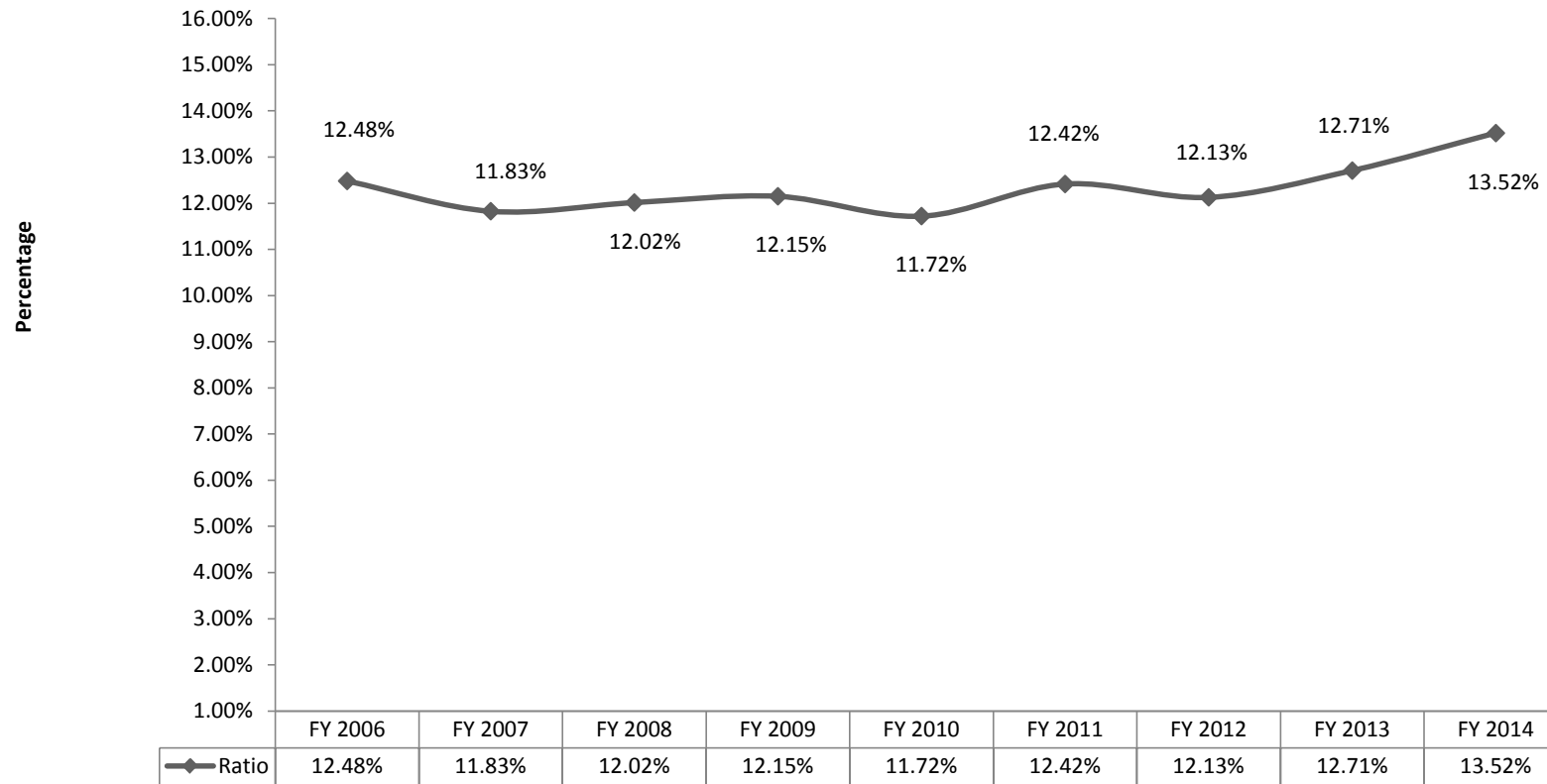
FY 2013 Revenue Sources by Program

<u>Program</u>	<u>Amount (\$)</u>
Transportation	17,926,344
Community Planning	1,222,072
Public Safety	1,755,531
Environmental	5,324,338
Member Services	635,194
Total	26,863,479

FY 2014 Revenue Sources by Program

<u>Program</u>	<u>Amount (\$)</u>
Transportation	17,637,344
Community Planning	1,332,203
Public Safety	1,637,590
Environmental	5,205,543
Member Services	668,051
Total	26,480,731

Percentage of Membership Dues to Total Budget: FY 2006 - FY 2014





SCHEDULE OF COG REGULAR MEMBERSHIP DUES

<u>JURISDICTION</u>	<u>FY 2013 POPULATION ESTIMATE</u>	<u>FY 2013 ADJUSTED POPULATION</u>	<u>FY 2014 POPULATION ESTIMATE</u>	<u>FY 2014 ADJUSTED POPULATION</u>	<u>FY 2013(a) APPROVED CONTRIBUTION</u>	<u>FY 2014(a) PROPOSED CONTRIBUTION</u>	<u>CHANGE</u>	
							<u>Amount</u>	<u>%</u>
Fairfax County	1,086,498	1,086,498	1,096,798	1,096,798	\$727,013	\$763,363	\$36,351	5.0%
Montgomery County	999,000	860,352 (b)	1,002,400	859,561 (b)	575,691	601,693	26,002	4.5%
Prince George's County	874,667	768,509 (b)	876,306	770,024 (b)	514,236	539,017	24,781	4.8%
District of Columbia	609,616	609,616	643,447	643,447	407,915	428,311	20,396	5.0%
Prince William County	417,898	417,898	423,449	423,449	277,521	291,397	13,876	5.0%
Loudoun County	336,001	336,001	344,220	344,220	200,761	210,799	10,038	5.0%
Frederick County	234,669	168,569 (b)	236,551	169,278 (b)	112,795	118,435	5,640	5.0%
Arlington County	217,500	217,500	215,400	215,400	142,224	149,335	7,111	5.0%
Charles County	146,551	146,551	149,130	149,130	98,062	102,965	4,903	5.0%
Alexandria, City of	140,360	140,360	141,960	141,960	93,920	98,616	4,696	5.0%
Frederick, City of	66,100	66,100 (b)	67,273	67,273 (b)	41,721	43,807	2,086	5.0%
Rockville, City of	62,000	62,000 (b)	63,276	63,276 (b)	41,486	43,561	2,074	5.0%
Gaithersburg, City of	59,933	59,933 (b)	62,848	62,848 (b)	40,103	42,108	2,005	5.0%
Bowie, City of	54,842	54,842 (b)	54,961	54,961 (b)	36,697	38,473	1,776	4.8%
Manassas, City of	36,949	36,949	39,060	39,060	24,724	25,960	1,236	5.0%
College Park, City of	30,413	30,413 (b)	30,413	30,413 (b)	18,212	19,123	911	5.0%
Fairfax, City of	22,900	22,900	22,565	22,565	15,323	15,796	472	3.1%
Greenbelt, City of	20,903	20,903 (b)	20,908	20,908 (b)	13,987	14,636	649	4.6%
Takoma Park, City of	16,715	16,715 (b)	16,715	16,715 (b)	11,185	11,701	516	4.6%
Manassas Park	14,273	14,273	14,273	14,273	9,551	9,991	441	4.6%
Falls Church, City of	12,900	12,900	13,000	13,000	7,728	8,114	386	5.0%
Bladensburg, Town of	9,148	9,148 (c)	9,148	9,148 (c)	2,625	2,756	131	5.0%
Total		<u>\$5,158,930</u>		<u>\$5,227,707</u>	<u>\$3,413,478</u>	<u>\$3,579,955</u>	<u>\$ 166,477</u>	4.88%

- (a) Under COG's bylaws, member contributions are calculated based on a prorata share of the region's population. Based on work program priorities and revenue requirements, each fiscal year an assessment rate is applied to population forecasts for each COG member jurisdiction resulting in the total assessment for each COG member government. Thus, a change in a member government's assessment derives from a combination of population change and a change in the assessment rate. The adopted assessment rate for FY2013 was \$.67, with a 5% annual cap on individual jurisdiction assessment increases. For FY2014, management recommended an assessment rate of \$.70, with a 5% annual cap on individual jurisdiction assessment increases.
- (b) The population of COG member municipalities in Frederick, Montgomery and Prince George's Counties in Maryland are reduced from the County totals so that population is not double-counted. Municipalities in Virginia are considered independent and their population is not originally included in County totals.
- (c) The Town of Bladensburg is an adjunct member; adjunct member assessments are one-half of the regular member assessment, but not less than \$2,500.



Revenue Sources By Program

	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
<u>PROPOSED FY 2013 WORK PROGRAM</u>						
<u>TRANSPORTATION PROGRAMS</u>						
1.0 Transportation Planning	\$12,553,344	\$12,479,344	\$11,226,000	\$0	\$0	\$1,253,344
2.0 Commuter Connections	5,373,000	5,158,000	5,158,000	0	0	0
<u>COMMUNITY PLANNING, SERVICES AND PUBLIC SAFETY PROGRAMS</u>						
3.0 Metropolitan Planning	416,000	516,000	0	170,000	0	346,000
4.0 Housing Opportunities	465,182	475,182	0	185,000	100,000	190,182
5.0 Child Welfare	340,890	341,021	0	150,000	50,000	141,021
6.0 Public Safety and Health	1,755,531	1,637,590	783,023	68,000	0	786,567
<u>ENVIRONMENTAL PROGRAMS</u>						
7.0 Water Resources	2,997,769	2,983,916	50,000	2,710,516	20,400	203,000
8.0 Environmental Resources	994,345	973,237		701,737	59,400	212,100
9.0 Air Quality Planning	1,332,224	1,248,390	767,000	112,500	20,200	348,690
<u>MEMBER SERVICES TO LOCAL & STATE GOVERNMENTS</u>						
10.0 Member Services to Local and State Governments	635,194	668,051	0	169,000	400,000	99,051
Total Revenue	\$26,863,479	\$26,480,731	\$17,984,023	\$4,266,753	\$650,000	\$3,579,955



PROGRAM AREA ONE: TRANSPORTATION SERVICES

DESCRIPTIVE TITLE OF REVENUE SOURCES	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
1.10 Continuing Transportation Planning- Federal Highway Administration, Federal Transit Administration, State Transportation Agencies, Local Governments	\$9,856,000	\$9,856,000	\$8,870,400			\$985,600
1.20 Technical Support Projects- Federal Highway Administration, Federal Transit Administra- tion, Local Governments	1,714,000	1,714,000	1,542,600			171,400
1.30 Airport System Plng. Ground Access - Federal Aviation Adm., MD Dept. of Transportation, Metropolitan Washington Airports Authority and/or Local Governments	395,000	371,000	338,000			33,000
1.40 Street Smart Education Campaign Support Federal/State Agencies, Local Governments	113,344	63,344				63,344
1.50 Administration of TPB Regional Priority Bus Project - Federal TIGER Grant	125,000	125,000	125,000			
1.60 Administration of Job Access Reverse Commute and New Freedom Transit Projects - Federal Transit Administration	350,000	350,000	350,000			
Total Revenue	\$12,553,344	\$12,479,344	\$11,226,000			\$1,253,344

*Additional funding is included in this program area for Air Quality Planning, Metropolitan Planning and Public Safety .

Air Quality Planning FY 2013 \$158,000, FY 2014 \$158,000
 Metropolitan Planning FY 2013 \$625,000, FY 2014 \$625,000
 Emergency Preparedness FY 2013 \$ 75,000, FY 2014 \$75,000



PROGRAM AREA TWO: COMMUTER CONNECTIONS PROGRAMS

DESCRIPTIVE TITLE OF REVENUE SOURCES	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
2.10 Commuter Operations Center - Federal Highway Administration, Federal Transit Administration, State Transportation Agencies, Misc.	\$412,000	\$432,000	\$432,000			
2.20 Employer Outreach- Federal Highway Administration, Federal Transit Administration, State Transportation Agencies	690,000	755,000	755,000			
2.30 Guaranteed Ride Home- Federal Highway Administration, Federal Transit Administration, State Transportation Agencies	651,000	676,000	676,000			
2.40 Monitoring & Evaluation - Federal Highway Administration, Federal Transit Administration, State Transportation Agencies	850,000	445,000	445,000			
2.50 Mass Marketing- Federal Highway Administration, Federal Transit Administration, State Transportation Agencies	2,600,000	2,700,000	2,700,000			
2.60 Guaranteed Ride Home Baltimore - Federal Highway Administration	170,000	150,000	150,000			
Total Revenue	\$5,373,000	\$5,158,000	\$5,158,000			



PROGRAM AREA THREE: METROPOLITAN PLANNING

<u>DESCRIPTIVE TITLE OF REVENUE SOURCES</u>	<u>APPROVED FY 2013 TOTAL</u>	<u>PROPOSED FY 2014 TOTAL</u>	<u>FED/STATE GRANTS</u>	<u>OTHER GRANTS/FEE FOR SERVICES</u>	<u>BUILDING/ INTEREST REVENUE</u>	<u>MEMBERSHIP DUES</u>
3.10 Regional Planning and Coordination- Local Governments	\$353,000	\$453,000		\$150,000		\$303,000
3.20 Census and Demographic Analysis- Local Governments	32,000	32,000		20,000		12,000
3.30 Cooperative Forecasting and Data Base Enhancement- Local Govts	31,000	31,000				31,000
Total Revenue	\$416,000 *	\$516,000 *		\$170,000		\$346,000

*Additional funding of \$625,000 in FY 2013 and \$625,000 in FY 2014 for Metropolitan Planning is included in the Transportation Planning Work Program.



PROGRAM AREA FOUR: HOUSING OPPORTUNITIES

<u>DESCRIPTIVE TITLE OF REVENUE SOURCES</u>	<u>APPROVED FY 2013 TOTAL</u>	<u>PROPOSED FY 2014 TOTAL</u>	<u>FED/STATE GRANTS</u>	<u>OTHER GRANTS/FEE FOR SERVICES</u>	<u>BUILDING/ INTEREST REVENUE</u>	<u>MEMBERSHIP DUES</u>
4.10 Areawide Housing Planning - Public/Private Agencies, Foundations, Local Governments	\$301,182	\$311,182		\$60,000	\$100,000	\$151,182
4.20 Capital Area Foreclosure Network	164,000	164,000		125,000		39,000
Total Revenue	\$465,182	\$475,182		\$185,000	\$100,000	\$190,182



PROGRAM AREA FIVE: CHILD WELFARE

<u>DESCRIPTIVE TITLE OF REVENUE SOURCES</u>		<u>APPROVED FY 2013 TOTAL</u>	<u>PROPOSED FY 2014 TOTAL</u>	<u>FED/STATE GRANTS</u>	<u>OTHER GRANTS/FEE FOR SERVICES</u>	<u>BUILDING/ INTEREST REVENUE</u>	<u>MEMBERSHIP DUES</u>
5.10	Child Welfare, Foster Care and Wednesday's Child - Private, Local Govts	\$340,890	\$341,021		\$150,000	\$50,000	\$141,021
	Total Revenue	\$340,890	\$341,021		\$150,000	\$50,000	\$141,021



PROGRAM AREA SIX: PUBLIC SAFETY AND HEALTH

<u>DESCRIPTIVE TITLE OF REVENUE SOURCES</u>		<u>APPROVED FY 2013 TOTAL</u>	<u>PROPOSED FY 2014 TOTAL</u>	<u>FED/STATE GRANTS</u>	<u>OTHER GRANTS/FEE FOR SERVICES</u>	<u>BUILDING/ INTEREST REVENUE</u>	<u>MEMBERSHIP DUES</u>
6.10	Emergency Preparedness Planning & Coordination - DHS, State Agencies, Local Governments	\$1,144,531	\$881,351	\$783,023	\$25,000		\$73,328
6.20	Law Enforcement Coordination - DOJ Private Agencies, Local Governments	129,000	129,000		24,000		105,000
6.30	Fire Services Planning Coordination - Local Governments	79,000	79,000		4,000		75,000
6.40	Corrections Coordination - Local Governments, Prevention & Education	15,000	15,000				15,000
6.50	Substance Abuse - Local Governments, Foundations, Prevention & Education	200,000	200,000		15,000		185,000
6.60	Health Planning and Coordination -	188,000	188,000				188,000
6.70	RICCS and Web Site Support		145,239				145,239
	Total Revenue	\$1,755,531	\$1,637,590	\$783,023	\$68,000		\$786,567

*Additional funding of \$75,000 in FY 2013 and \$75,000 in FY 2014 for Emergency Preparedness Planning & Coordination is included in the Transportation Planning Work Program.



PROGRAM AREA SEVEN: WATER RESOURCES

DESCRIPTIVE TITLE OF REVENUE SOURCES	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
7.10 Regional Water Resources Management - State and Local Governments	\$1,342,289	\$1,376,256		\$1,318,056		\$58,200
7.15 Community Engagement Campaign Local Governments, Water Utilities	135,000	115,500		115,500		
7.20 Urban Stormwater Management - EPA, Local Governments	218,200	218,200		150,000	10,000	58,200
7.30 Anacostia Watershed Restoration Program	462,365	459,045		406,960		52,085
7.40 Blue Plains User Support- Blue Plains Users	375,000	375,000		375,000		
7.50 Blue Plains Special Projects- Blue Plains Users	370,000	345,000		345,000		
7.60 Green Infrastructure Project - EPA, Local Governments	94,915	94,915	50,000		10,400	34,515
Total Revenue	\$2,997,769	\$2,983,916	\$50,000	\$2,710,516	\$20,400	\$203,000

PROGRAM AREA EIGHT: ENVIRONMENTAL RESOURCES



DESCRIPTIVE TITLE OF REVENUE SOURCES	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
8.10 Regional Environmental Resources Planning - Local Governments	\$614,895	\$628,787		\$601,787		\$27,000
8.20 Mobilize Green Sustainability Internship Program	60,000					
8.30 Resources Recovery Planning and Support of I-95 Committee, Fairfax Co.	24,950	24,950		24,950		
8.40 COG Climate Change and Energy Initiative	294,500	319,500		75,000	59,400	185,100
Total Revenue	\$994,345	\$973,237		\$701,737	\$59,400	\$212,100



PROGRAM AREA NINE: AIR QUALITY PLANNING

DESCRIPTIVE TITLE OF REVENUE SOURCES	APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
9.10 Regional Air Quality Attainment Planning- State Air Mgmt. and Transportation Agencies, Local Governments	\$425,890 *	\$425,890	\$158,000		\$20,200	\$247,690
9.20 Air Quality/Index and Monitoring EPA, Local Governments	38,000	38,000	25,000			13,000
9.30 Clean Air Partners EPA, Local Governments	640,000	622,500	454,000	112,500		56,000
9.40 Air Quality Forecasting - Local Govts	32,000	32,000				32,000
9.50 EPA Reducing Emissions from Non-Road Equipment	50,000					
9.60 Diesel Anti-Idling Campaign - DCDOE/EPA	50,000	30,000	30,000			
9.70 Reducing Diesel Emissions from Switcher Locomotives	96,334					
9.80 Diesel Retrofit Program		100,000	100,000			
Total Revenue	\$1,332,224	\$1,248,390	\$767,000	\$112,500	\$20,200	\$348,690

* Additional funding of \$158,000 in FY2013 and \$158,000 in FY 2014 for Air Quality Planning is included in the Transportation Planning Work Program.

PROGRAM AREA TEN: MEMBER SERVICES TO LOCAL AND STATE GOVERNMENTS



DESCRIPTIVE TITLE OF REVENUE SOURCES		APPROVED FY 2013 TOTAL	PROPOSED FY 2014 TOTAL	FED/STATE GRANTS	OTHER GRANTS/FEE FOR SERVICES	BUILDING/ INTEREST REVENUE	MEMBERSHIP DUES
10.10	Cooperative Purchasing	\$90,000	\$90,000		\$70,000		\$20,000
10.20	Institute for Regional Excellence	154,000	154,000		54,000	100,000	
10.30	Health Care Coalition	45,000	45,000		45,000		
10.40	Member Support-Miscellaneous, Local Governments	11,481	79,051				79,051
10.50	Capital Repair/Replacement Plan	200,000	200,000			200,000	
10.60	Unallocated/Contingency	134,713	100,000			100,000	
	Total Revenue	\$635,194	\$668,051		\$169,000	\$400,000	\$99,051



SCHEDULE OF FEES FOR SERVICES

<u>JURISDICTION</u>	<u>WATER RESOURCE PLNG.</u>	<u>ANAC. RESTORE PLAN</u>	<u>ENVIRON- MENTAL FUND</u>	<u>I-95 TECH COMM.</u>	<u>BLUE PLAINS USERS</u>	<u>TOTAL</u>
Alexandria, City of	\$26,546		\$18,082	\$973		\$45,601
Arlington County	40,279		27,436	1,048		68,763
Bladensburg, City of						0
Bowie, City of	10,277					10,277
College Park, City of	5,465		3,686			9,151
District of Columbia	263,611	85,490	80,710	8,932	171,689	610,432
Fairfax County	263,611		139,703	13,997	31,419	448,730
Fairfax, City of	4,220		2,874			7,094
Falls Church, City of	2,431		1,656			4,087
Frederick County						0
Frederick, City of						0
Gaithersburg, City of	11,607		7,935			19,542
Greenbelt, City of	3,910		2,663			6,573
Loudoun County	60,866		41,040			101,906
Manassas, City of						0
Manassas Park, City of						0
Montgomery County	263,611	85,490	109,485		108,292	566,878
Prince George's County	263,611	85,490	98,081		63,600	510,782
Prince William County	79,183		53,936			133,119
Rockville, City of	11,832		8,060			19,892
Takoma Park, City of	3,126		2,129			5,255
Total	\$1,314,186	\$256,470	\$597,476	\$24,950	\$375,000	\$2,568,082

FY 2014 Expenditures Budget

	APPROVED FY 2013 <u>TOTAL</u>	PROPOSED FY 2014 <u>TOTAL</u>
PERSONNEL COSTS		
Direct Salaries and Adm. Support	\$9,831,712	\$10,189,721
Merit/Performance	491,586	424,572
Total Salaries	10,323,298	10,614,293
Employee Fringe Benefits	2,291,010	2,339,278
Total Personnel Costs	12,614,307	12,953,571
DIRECT EXPENSES		
Reproduction and Printing	382,000	357,000
Conference, Meeting, Travel	327,800	307,476
Office Supplies, Postage, Telephone	408,000	381,500
Temporary Services	287,000	267,500
Other Direct Expenses	366,410	333,000
Total Direct Expenses	1,771,210	1,646,476
CONSULTANTS AND OTHERS	5,442,239	4,736,971
PASSED THROUGH FUNDS		
Local Jurisdictions	1,089,000	1,073,499
User Payments & Promotions	1,186,000	1,169,000
Equipment and other costs	31,000	30,500
Total Contractual	7,748,239	7,009,970
INDIRECT EXPENSES	4,329,723	4,470,714
CAPITAL EXPENDITURES & CONTINGENCY	400,000	400,000
TOTAL EXPENDITURES	<u>\$26,863,479</u>	<u>\$26,480,731</u>

Expenditures by Program for FY 2014

	TRANSPOR- TATION SERVICES	COMMUTER CONNECTIONS	METRO PLANNING AND ECON. DEVELOP.	HOUSING OPPS & COMMUNITY DEVELOP.	CHILD WELFARE
PERSONNEL COSTS					
Direct Salaries and Adm. Support	\$5,373,568	\$868,487	\$185,800	\$264,643	\$103,428
Merit/Performance	223,899	36,187	7,742	11,027	4,310
Total Salaries	5,597,467	904,674	193,542	275,670	107,738
Employee Fringe Benefits	1,226,044	200,747	42,947	61,171	23,907
Total Personnel Costs	6,823,511	1,105,421	236,489	336,841	131,645
DIRECT EXPENSES					
Reproduction and Printing	168,000	93,000	5,500	3,500	6,000
Conference, Meeting, Travel	164,000	22,500	4,500	3,500	14,500
Office Supplies, Postage, Telephone	116,000	190,000	3,500	2,000	4,000
Temporary Services	192,000	14,500	2,500	2,500	15,500
Other Direct Expenses	154,000	38,500	6,000	3,500	18,000
Total Direct Expenses	794,000	358,500	19,500	15,000	58,000
CONSULTANTS AND OTHERS	2,495,195	1,041,656	178,839	7,724	106,190
PASSED THROUGH FUNDS					
Local Jurisdictions		1,073,499			
User Payments & Promotions		1,169,000			
Equipment and other costs		30,500			
Total Contractual	2,495,195	3,314,655	178,839	7,724	106,190
INDIRECT EXPENSES	2,366,638	379,424	81,172	115,617	45,186
CAPITAL EXPENDITURES & CONTINGENCY					
TOTAL EXPENDITURES	<u>\$12,479,344</u>	<u>\$5,158,000</u>	<u>\$516,000</u>	<u>\$475,182</u>	<u>\$341,021</u>

Expenditures by Program for FY 2014

	PUBLIC SAFETY & HEALTH	WATER RESOURCES	ENVIRON- MENTAL RESOURCES	AIR QUALITY PLANNING	MEMBER SERVICES
PERSONNEL COSTS					
Direct Salaries and Adm. Support	\$ 856,361	\$ 1,589,438	\$ 349,485	\$ 581,683	\$ 16,826
Merit/Performance	35,682	66,227	14,562	24,237	701
Total Salaries	892,043	1,655,665	364,047	605,920	17,527
Employee Fringe Benefits	197,944	367,392	80,782	134,454	3,889
Total Personnel Costs	1,089,987	2,023,057	444,829	740,374	21,416
DIRECT EXPENSES					
Reproduction and Printing	22,000	25,000	13,000	13,000	8,000
Conference, Meeting, Travel	12,476	28,000	10,000	23,000	25,000
Office Supplies, Postage, Telephone	8,000	29,000	9,000	11,000	9,000
Temporary Services	5,000	12,000	8,000	8,000	10,000
Other Direct Expenses	18,000	40,000	12,000	18,000	25,000
Total Direct Expenses	65,476	134,000	52,000	73,000	77,000
CONSULTANTS AND OTHERS	108,000	132,467	323,725	180,891	162,284
PASSED THROUGH FUNDS					
Local Jurisdictions					
User Payments & Promotions					
Equipment and other costs					
Total Contractual	108,000	132,467	323,725	180,891	162,284
INDIRECT EXPENSES	374,126	694,392	152,683	254,125	7,351
CAPITAL EXPENDITURES & CONTINGENCY					
					400,000
TOTAL EXPENDITURES	<u>\$1,637,590</u>	<u>\$2,983,916</u>	<u>\$973,237</u>	<u>\$1,248,390</u>	<u>\$668,051</u>

SCHEDULE OF FRINGE BENEFITS

	<u>FY 2013 BUDGET</u>		<u>FY 2014 BUDGET</u>	
	<u>COST</u>	<u>RATE *</u>	<u>COST</u>	<u>RATE *</u>
<u>LEAVE BENEFITS</u>				
Annual Leave Earned	\$810,000	9.86%	\$834,000	9.42%
Sick Leave Used	340,000	4.14	350,000	3.95
Holiday Leave	440,000	5.35	453,000	5.11
Other Leave	<u>110,000</u>	1.34	113,000	1.27
T O T A L	<u>\$1,700,000</u>	<u>19.71%</u>	<u>\$1,750,000</u>	<u>19.74%</u>
Allocation Base	<u>\$8,623,298</u>		<u>\$8,864,293</u>	
<u>OTHER FRINGE BENEFITS</u>				
D. C. Unemployment Tax	\$45,000	0.44%	\$46,500	0.44%
FICA Hospitalization Insurance	120,428	1.17	150,000	1.41
Health Insurance	951,026	9.21	980,000	9.23
Pension Contributions	849,556	8.23	1,125,000	10.60
Disability and Worker's Compensation Insurance	100,000	0.97	103,000	0.97
Transit Subsidy	144,000	1.39	148,500	1.40
Life Insurance	81,000	0.78	83,500	0.79
T O T A L	<u>\$2,291,010</u>	<u>22.19%</u>	<u>\$2,636,500</u>	<u>24.84%</u>
Allocation Base	<u>\$10,323,298</u>		<u>\$10,614,293</u>	

* The Fringe Benefit Rate is expressed as a percentage of direct salary costs and is the basis for allocating fringe benefit costs to each program category. At the end of each fiscal year, COG is audited to assure that the fringe cost allocation is reasonable, accurate, and applied uniformly to all grants and contracts (Single Audit). In addition to the Single Audit, COG also engages an independent audit firm to confirm the fringe rate applied and calculations.

SCHEDULE OF INDIRECT COSTS

<u>EXPENDITURE BY ACCOUNT</u>	<u>FY 2013 BUDGET</u>		<u>FY 2014 BUDGET</u>	
		<u>COST RATE *</u>		<u>COST RATE *</u>
Auditing	\$61,000	0.48%	\$78,000	0.60%
Conference and Meetings	135,000	1.07	106,000	0.82
Information Technology	619,000	4.91	959,944	7.41
Delivery Expense	25,000	0.20	28,000	0.22
Depreciation	50,000	0.40	52,000	0.40
Equipment Maintenance	40,000	0.32	41,500	0.32
Insurance	60,000	0.48	44,000	0.34
Office Maintenance	50,000	0.40	43,500	0.34
Office Supplies	142,000	1.13	78,000	0.60
Periodicals, Publications, Assoc. Dues	36,000	0.29	37,000	0.29
Rent	2,559,407	20.29	2,281,000	17.61
Reproduction and Printing	98,000	0.78	134,000	1.03
Temporary Services and Consultants	99,316	0.79	343,270	2.65
Telephone	136,000	1.08	120,500	0.93
Training and Seminars (Registration, In-house training, and Travel)	137,000	1.09	58,000	0.45
Recruitment, Auto, and Other Expenses	<u>82,000</u>	<u>0.65</u>	<u>66,000</u>	0.51
Total	<u>\$4,329,723</u>	<u>34.32%</u>	<u>\$4,470,714</u>	<u>34.51%</u>
Allocation Base	<u>\$12,614,307</u>		<u>\$12,953,571</u>	

* The Indirect Costs Rate is expressed as a percentage of personnel costs and is the basis for allocating indirect costs to each program category. At the end of each fiscal year, COG is audited to assure that the indirect cost allocation is reasonable, accurate, and applied uniformly to all grants and contracts (Single Audit). In addition to the Single Audit, COG also engages an independent audit firm to confirm the indirect rate applied and calculations.

PROJECTED NO. OF FULL TIME EMPLOYEES

<u>Activity</u>	<u>Approved FY 2013</u>	<u>Proposed FY 2014</u>
1.0 Transportation Services	53.0	53.0
2.0 Commuter Connections	11.0	11.0
3.0 Metropolitan Planning	4.0	4.5
4.0 Housing Opportunities	2.0	1.0
5.0 Child Welfare	2.0	2.0
6.0 Public Safety & Health	9.5	9.5
7.0 Water Resources	17.5	18.0
8.0 Environmental Resources	6.0	6.0
9.0 Air Quality Planning	4.0	4.0
10.0 Mgmt. & Adm. Support	22.0	23.0
Projected Total	131.00	132.00

POSITION CLASSIFICATION AND GRADE TABLE

<u>CLASS TITLE</u>	<u>CODE</u>	<u>GRADE</u>	<u>FLSA</u>
<u>ADMINISTRATIVE SUPPORT SERIES</u>			
	AS	01 (Interns)	
Administrative Assistant I/Receptionist		2	Non-exempt
Administrative Assistant II/Admin. Services Asst.		3	Non-exempt
Administrative Assistant III/Administrative Coordinator		4	Non-exempt
Administrative Assistant IV		5	Non-exempt
Executive Secretary		6	Non-exempt
<u>RESEARCH AND LEGAL SUPPORT SERIES</u>			
Research Assistant I	RL	2	Non-exempt
Research Assistant II		3	Non-exempt
Research Assistant III		4	Non-exempt
Legal Assistant/Clerk to the Board of Directors I		5	Non-exempt
Legal Assistant/ Clerk to the Board of Directors II		6	Exempt
Legal Assistant/Clerk to the Board of Directors III		7	Exempt
<u>ACCOUNTING AND BUDGET SERIES</u>			
Accounting Specialist I	AC	5	Non-exempt
Accounting Specialist II		6	Non-exempt
Accountant/Budget Analyst		7	Exempt
Senior Accountant/Budget Analyst		8	Exempt
Accounting Manager		9	Exempt
Accounting Operations/Technical Manager A		10	Exempt
Accounting Operations/Technical Manager B		11	
<u>PUBLIC RELATIONS SERIES</u>			
Public Affairs Specialist I	PR	5	Non-exempt
Public Affairs Specialist II		6	Non-exempt
Public Affairs Specialist III		7	Exempt
Senior Public Affairs Specialist		8	Exempt
Public Relations Manager		9	Exempt
<u>HUMAN RESOURCES SERIES</u>			
Human Resources Analyst I	HR	5	Non-exempt
Human Resources Analyst II		6	Non-exempt
Human Resources Analyst III		7	Exempt
Senior Human Resources Analyst		8	Exempt
Human Resources Manager		9	Exempt

POSITION CLASSIFICATION AND GRADE TABLE

<u>CLASS TITLE</u>	<u>CODE</u>	<u>GRADE</u>	<u>FLSA STATUS</u>
<u>COMMUTER OPERATIONS</u>			
Commuter Operations Assistant I	CO	2	Non-exempt
Commuter Operations Assistant II		3	Non-exempt
Commuter Operations Assistant III		4	Non-exempt
Commuter Program Specialist I		5	Non-exempt
Commuter Program Specialist II		6	Exempt
Commuter Program Specialist III		7	Exempt
Commuter Program Specialist IV		8	Exempt
Senior Commuter Program Specialist/		9	Exempt
Principal Commuter Program Manager		10	Exempt
<u>PLANNER SERIES</u>			
Planner I	PL	5	Non-exempt
Planner II		6	Exempt
Planner III		7	Exempt
Planner IV		8	Exempt
Senior Planner		9	Exempt
Principal Planner/Technical Manager		10/11	Exempt
<u>ENGINEER SERIES</u>			
Engineer I	ES-B	6	Non-exempt
Engineer II		7	Exempt
Engineer III		8	Exempt
Engineer IV		9	Exempt
Senior Engineer		10	Exempt
Principal Engineer/Technical Manager A		11	Exempt
Principal Engineer/Technical Manager B		12	Exempt
<u>ANALYST/GIS TECHNOLOGY SERIES</u>			
Analyst/Programmer - GIS I	GIS	5	Non-exempt
Analyst/Programmer-GIS II		6	Exempt
Analyst/Coordinator-GIS III		7	Exempt
Analyst/Coordinator-GIS IV		8	Exempt
Senior Analyst - GIS		9	Exempt
Principal Analyst-GIS/Technical Manager		10/11	Exempt

POSITION CLASSIFICATION AND GRADE TABLE

<u>CLASS TITLE</u>	<u>CODE</u>	<u>GRADE</u>	<u>FLSA STATUS</u>
<u>HUMAN SERVICES SERIES</u>			
	HSS		
Human Services Specialist I		5	Non-exempt
Human Services Specialist II		6	Exempt
Human Services Specialist III		7	Exempt
Senior Human Services Specialist		8	Exempt
Human Services Manager -- A/B		9/10	Exempt
<u>COMPUTER TECHNOLOGY - OTPS</u>			
	COM		
Admin/Technology Coordinator		4	Non-exempt
Help Desk Technician/ Information Analyst I		5	Non-exempt
Information Systems Analyst II		6	Exempt
Information Systems Analyst III		7	Exempt
Information Systems Analyst/Programmer IV		8	Exempt
Senior Information Systems Analyst/		9	Exempt
Information Systems/Technical Manager		10/11	Exempt
Chief, OTPS		12	Exempt
<u>SUPERVISORY/MANAGEMENT SERIES</u>			
	SUP		
Manager (Others)		8/9/10	Exempt
Executive Assistant to the ED		10	Exempt
Chief, Program Director		11/12	Exempt
<u>SENIOR MANAGEMENT SERIES</u>			
	MGT		
CFO, Directors A-C		12/13/14	Exempt
General Counsel & Directors D (Program)		15	Exempt
Executive Director		OPEN	Exempt

Market adjustment may apply to specific positions subject to recommendation of HR Director and approval by the Executive Director.

APPROVED GENERAL PAY STRUCTURE

<u>GRADE</u>	<u>MIN</u>	<u>MID</u>	<u>MAX</u>
1	\$30,009	\$42,553	\$49,021
2	\$33,033	\$46,808	\$53,923
3	\$36,336	\$51,489	\$59,238
4	\$39,970	\$56,638	\$65,190
5	\$43,967	\$62,301	\$71,678
6	\$48,364	\$68,532	\$78,846
7	\$53,163	\$75,385	\$86,730
8	\$59,584	\$84,431	\$97,138
9	\$66,720	\$94,563	\$108,794
10	\$74,742	\$105,910	\$121,850
11	\$83,712	\$118,619	\$136,471
12	\$93,724	\$132,854	\$152,848
13	\$104,986	\$148,796	\$165,684
14	\$117,623	\$163,378	\$184,617
15	\$124,292	\$182,983	\$190,778

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AGENDA ITEM #9

ADOPTION OF 2013 LEGISLATIVE PRIORITIES



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Metropolitan Washington Council of Governments 2013 Legislative Priorities

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS

WHAT IS COG?

COG is the regional council for the metropolitan Washington area with approximately 300 local, state and federal elected officials representing 22 local governments. COG also hosts and supports the National Capital Region Transportation Planning Board, our region's metropolitan planning organization (MPO) and the Metropolitan Washington Air Quality Committee, the tri-state air quality planning organization.

Comprised of small and large, urban and suburban jurisdictions, COG understands well the complexities of regional collaboration. We also know its value. There is strength in numbers. Only by working together can we tackle the complex issues of the day with greater efficiency and effectiveness.

Region Forward is COG's vision. It is a commitment by COG and its 22 member governments to create a more accessible, sustainable, livable and prosperous region. Every level of government has a role to play in achieving this vision. COG's policy priorities and supplementing issue briefs highlight what those roles are and actions necessary to strengthen the economic competitiveness of the National Capital Region and secure a better future for our residents.

COG'S 2013 LEGISLATIVE PRIORITIES

> INCREASED TRANSPORTATION FUNDING

The current structure and levels of federal and state transportation funding are inadequate for addressing pressing needs for system maintenance, new infrastructure, and the increasingly urgent problem of congestion on both roadway and transit systems in the Washington region.



> ENERGY SECURITY & PRODUCTIVITY

Implementing large-scale, sustained investments in energy efficiency is needed to improve the region's energy security and promote its economic vitality.



> WATER QUALITY PROTECTION

Protecting water quality in metropolitan Washington to achieve the goals of the federal Clean Water and Safe Drinking Water Acts requires that EPA, state regulatory agencies, the state legislatures and United States Congress support actions to: 1) identify local government and utility funding needs and financial impacts, 2) develop feasible implementation schedules; 3) utilize regulatory flexibility such as integrated planning/permitting solutions.



> SEQUESTRATION / FEDERAL BUDGET

Text to be discussed at the January 2013 COG Board Meeting.



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Metropolitan Washington Council of Governments 2013 Legislative Priority: Increased Funding for Transportation

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS



BACKGROUND

Recent analysis by the Transportation Planning Board (TPB) underscores one of the most pressing long-term challenges for transportation in metropolitan Washington: the urgent need for additional revenues, both to ensure the region's existing roadway and transit systems are adequately maintained, and to fund increases in capacity to support future population and employment growth.

Metropolitan Washington is projected to add more than 1.2 million new residents and 1.1 million new jobs by 2040. The region's already crowded Metrorail cars, buses, and roadways cannot meet the challenge presented by this growth.

Metro dedicated funding, which provides \$1.5 billion over ten years from the federal government for Metro's rehabilitation and maintenance, is set to expire in 2020, and there is currently no legislation to extend the measure nor is there a commitment by the states to continue providing 50 percent matching funds.

TRANSPORTATION INFRASTRUCTURE INVESTMENT

The current structure and levels of federal and state transportation funding are inadequate for addressing pressing needs for system maintenance, new infrastructure, and the increasingly urgent problem of congestion on both roadway and transit systems in the Washington region.



LEGISLATIVE AGENDA

- A substantial increase in federal and state transportation funding is necessary to address the under-investment in the region's transportation system, and should be sought from:
 - o Increases in fuel taxes or other user-based fees;
 - o Pricing strategies enabled by emerging technology for all modes of travel, including rates that vary by time of day, type of vehicle, level of emissions, and specific infrastructure segments; and
 - o Inclusion of major transportation investments in legislation to create infrastructure banks or bonding programs.
- Federal transportation policy should provide for increased federal funding over the long-term, with a greater focus on metropolitan congestion and other metropolitan transportation challenges. MAP 21, enacted in July 2012 and a significant milestone in surface transportation legislation, is only a two year measure. While MAP-21 maintains current funding levels, it includes no new revenue sources dedicated to transportation, and provides very limited sub-allocation of funding to metropolitan areas.
- After first addressing growing statewide obligations, states should consider enacting legislation that enables localities to augment state and federal transportation funding with local revenue sources. Potential local option taxes include: gasoline, vehicle registration, sales, and income taxes.

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Board of Directors Packet 120



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Metropolitan Washington Council of Governments 2013 Legislative Priority: Increased Funding for Transportation

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS



OPTIONS FOR RAISING TRANSPORTATION REVENUES:

The TPB has identified a number of successful approaches from across the country for raising transportation revenues.

- **Indexing the Fuel Tax to Inflation or Fuel Prices** – Indexing the fuel tax can protect existing fuel tax revenues from the impacts of inflation. Currently, several states adjust fuel tax rates based either on the consumer price index (CPI) or on changes in fuel prices.
- **Sales Tax on Motor Fuel** – In addition to the traditional motor fuel excise taxes, some states also collect sales taxes on motor fuels, including California (6.0 percent), Georgia (4.0 percent), Hawaii (4.0 percent), Illinois (6.25 percent), Indiana (6.0 percent), Michigan (6.0 percent), and New York (4.0 percent). Revenues from sales taxes on motor fuel may not be completely dedicated for transportation: in California and Georgia, a portion goes to the general fund and in Indiana none of the receipts of sales taxes on motor fuels is dedicated for transportation.
- **Sales Taxes and General Revenues** – The largest sources of recent funding increases for transportation have been general revenues and sales taxes. From 2003 through 2009 between 65 and 83 percent of transit ballot measures for sales taxes and bonding were approved each year, illustrating the very substantial public support for well targeted revenue measures.
- **New Toll Roads and High-Occupancy Toll (HOT) Lanes** – HOT lanes are lanes for which single-occupancy vehicles (SOV) buy the right to use the excess capacity available in exclusive lanes that are otherwise reserved for high-occupancy vehicles (HOV) that pay no tolls. Tolls have been recognized as important components of overall funding, but there are few if any new facilities which could be funded entirely from tolls.
- **Local Option Taxes** – Local option taxes have been adopted in one form or another in at least 46 states. The application and level can be for individual local governments or for regional groupings of such governments. These taxes are often dedicated to specific transportation projects or programs. Listed below are specific examples of local option taxes.
 - o **Local Option Gas Taxes (LOGT)** – Florida. Local governments in Florida have the option of implementing up to 11 cents per gallon on local gas taxes for funding transportation improvement projects, including transit.
 - o **Vehicle Taxes** – Ohio. Local governments in Ohio can levy up to \$20 in vehicle license registration fees, in increments of \$5.
 - o **Sales Taxes** – Missouri. Local governments in Missouri have the authority (subject to voters' approval) to implement local sales taxes, ranging from 0.125 percent to 1 percent, for capital improvements and transportation-specific improvements.
 - o **Income or Payroll Taxes** – Oregon. The Tri-County Metropolitan Transportation District of Oregon (TriMet) in Portland, Oregon levies 0.6418 percent in payroll and self-employment taxes, which are dedicated to public transportation.

For more information about COG, this Transportation Funding Legislative Priority, or any other of COG's Legislative Priorities, please contact Nicole Hange, COG's Government Relations Coordinator at 202.962.3231 or nhange@mwkog.org

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Metropolitan Washington Council of Governments 2013 Legislative Priority: Energy Security & Productivity

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS



CREATING JOBS AND SUPPORTING LOCAL ECONOMIES

Nationally, more than one million new full-time jobs could be created if investments in today's energy efficiency potential are realized. Already, investments in energy efficiency are saving businesses, citizens, and government more than \$500 billion a year in avoided energy costs.

Energy efficiency creates jobs by shifting consumer spending from the energy sector toward more employment-intense industries.

National estimates indicate that per million dollars invested, the energy industry creates 10 full-time jobs while the building energy retrofit industry creates 20.

Consumer savings spent in other sectors of the economy average 17 jobs per million. Additionally, efficiency retrofits primarily benefit local businesses, increasing demand for installation and maintenance jobs that cannot be exported.

ENERGY SECURITY AND PRODUCTIVITY

Implementing large-scale, sustained investments in energy efficiency is needed to improve the region's energy security and promote its economic vitality.



REGULATORY AND LEGISLATIVE AGENDA

1. Enable energy efficiency financing programs for home and commercial building owners. To remove barriers to money-saving building retrofits, states should enable programs that improve access to capital, provide a repayment structure in line with energy savings, and allow transfer upon sale of the building. Options include:
 - o Infrastructure bank or similar energy financing program
 - o On-Bill Financing
 - o Sustainable Energy Utility
 - o Commercial Property Assessed Clean Energy (PACE)

2. Provide financial and technical support for Energy Savings Performance Contracts (ESPCs). ESPCs are a proven method for improving energy efficiency in the public sector, but local governments often lack the funding and expertise needed to execute them.

3. Explore federal-local partnerships, such as collaborative procurement, on energy efficiency and alternative energy projects. Expanding opportunities for COG and local governments to participate in federal energy projects with GSA, NCPC, HUD, DoD, and others can improve economies of scale and support economic development in metropolitan Washington.





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Metropolitan Washington Council of Governments 2013 Legislative Priority: Energy Security & Productivity

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS



EFFICIENCY FINANCE FOR HOMES AND BUSINESSES

New energy efficiency finance mechanisms are needed to better serve home and building owners' needs. COG calls upon state governments to enable finance programs or support public-private partnerships that lower the up-front costs of energy improvements and provide terms that work for homeowners and businesses. The feasibility of a regional infrastructure bank for energy improvements should be evaluated as a potential solution.

The economic benefits of energy efficiency are not being realized. Homeowners and businesses can save 30% to 50% on their energy bills using today's energy efficiency technology, yet only about one-fifth of potential cost-effective energy improvements are made each year.

High up-front costs and limited financing options keep homeowners and businesses from making cost-effective energy improvements. Home and building owners often find that payment plans do not correspond to projected monthly energy savings, and worry about recovering their investment if they move.

Energy financing programs should provide the option for payments equivalent to or lower than monthly energy savings and allow transferability upon sale of the home or building. Unbiased technical assistance is also needed to help building owners choose the cost-effective energy improvement option that works best for their home or business.

SUPPORT FOR PUBLIC SECTOR ENERGY PROJECTS

Municipalities, universities, schools, and hospitals could save up to \$8.1 billion per year nationwide if energy efficiency finance mechanisms were more available. Assistance from states and the federal government is needed to execute ESPCs and foster partnerships that expand access to energy technology.

Capital constraints and sensitivity to impacts on debt capacity often prevent governments from using conventional finance mechanisms. ESPCs are off-credit arrangements, and thus provide a good option for financing retrofits of public and institutional buildings. However, transaction costs can be high and expertise may be needed to help navigate the process. Financial and technical assistance will help capture energy saving potential and deliver better value to taxpayers.

Partnerships between local governments and federal agencies can help expand access to and lower costs of renewable and energy efficiency technology. Executive Order 13514 directs federal agencies to forge stronger links between their facilities and surrounding communities while improving sustainability. Agencies such as GSA, NCPC, HUD, and DoD should implement this aspect of the Order through cooperative purchasing, pilot projects, and technical assistance.

For more information about COG, this Energy Security & Productivity Legislative Priority, or any other of COG's Legislative Priorities, please contact Nicole Hange, COG's Government Relations Coordinator at 202.962.3231 or nhange@mwkog.org

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Metropolitan Washington Council of Governments 2013 Legislative Priority: Water Quality Protection

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS



BACKGROUND

Local governments and utilities in the region face sharply escalating costs and accelerated implementation schedules to comply with new state and federal regulations under the Clean Water and Safe Drinking Water Acts. Many of these new requirements derive from ambitious pollution reduction goals under the Chesapeake Bay Total Maximum Daily Load (TMDL), issued in 2010, and a growing number of TMDLs for local watersheds. Meeting these Clean Water Act requirements helps to address Safe Drinking Water Act requirements.

A major challenge is controlling the pollution that occurs during wet weather; which includes stormwater runoff, flows from combined sewer and stormwater systems in several parts of the region, and even leaks and overflows from sanitary sewers. In the case of stormwater runoff, the challenge is complicated by the need to address runoff from existing developed areas, many of which were built without the “best management practices” for improving water quality that have become commonplace – but only since the 1980s. Retrofitting stormwater pollutant controls into older developed areas is inherently complex, time consuming and highly expensive. (continued on back)

WATER QUALITY PROTECTION

Protecting water quality in metropolitan Washington to achieve the goals of the federal Clean Water and Safe Drinking Water Acts requires that EPA, state regulatory agencies, the state legislatures and United States Congress support actions to: 1) identify local government and utility funding needs and financial impacts, 2) develop feasible implementation schedules; 3) utilize regulatory flexibility such as integrated planning/permitting solutions.



REGULATORY AND LEGISLATIVE AGENDA

1. Federal government: Define clear affordability criteria to ensure that local governments and utilities can pay for permit requirements without unduly burdening ratepayers and taxpayers, and without compromising other critical local programs.
 - Affordability criteria should take into account the cumulative costs for complying with drinking water, wastewater and stormwater regulations, as well as trade-offs between environmental sector costs and other local responsibilities.
2. State government: Ensure that the extent and pace of implementation proposed under the new generation of local government stormwater permits (MS4s) is feasible and cost-effective.
 - Continue to apply the “Maximum Extent Practicable” (MEP) standard so that stormwater permits reflect what can reasonably be accomplished within their 5-year permit terms.
3. Federal and state government: Use the flexibility inherent in existing regulations and policies, as well as EPA’s ‘integrated planning/permitting’ policy to allow local governments and utilities to prioritize spending on water quality projects.
 - Allow localities to experiment with new technology, such as green infrastructure, and use trading between different sources of pollution to meet permit requirements on a cost-effective basis.

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Metropolitan Washington Council of Governments 2013 Legislative Priority: Water Quality Protection

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS



BACKGROUND (continued)

Because meeting permit requirements is a local responsibility, and because state and federal governments provide little cost-share assistance in the Washington region (as compared to the past), funding has become a major challenge for local governments and utilities. To meet these obligations, they are raising water-based rates and taxes at a rate well above inflation. They are also making new investments in infrastructure at the same time as they are struggling to pay for the maintenance of existing infrastructure. As a result, conflicts are developing between paying for water quality requirements and funding other necessary local government services.

Better use of existing regulatory flexibility and application of integrated permits/planning that allows localities to address their wastewater, stormwater and drinking water needs in an integrated and prioritized manner would help localities meet permit requirements with limited resources. This includes permit implementation schedules that recognize limitations due to affordability and other criteria. Beyond this, additional cost-share funding from state and federal governments would accelerate progress toward reducing pollutant loads.

For more information about COG, this Water Quality Legislative Priority, or any other of COG's Legislative Priorities, please contact Nicole Hange, COG's Government Relations Coordinator at 202.962.3231 or nhange@mwkog.org

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Board of Directors Packet 125



AGENDA ITEM #12

APPOINTMENT OF 2013 POLICY COMMITTEE LEADERSHIP

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
Board of Directors
Policy and Administrative Committee
Proposed Calendar Year 2013 Appointments

NAME	JURISDICTION	LEADERSHIP RESPONSIBILITY
COG Board Policy Advisory Committees		
Penny Gross	Fairfax County	CBPC, Chair
Roger Berliner	Montgomery County	CEEPC, Chair
Jonathan Way	City of Manassas	CEEPC, Vice Chair
Mary Cheh	District of Columbia	CEEPC, Vice Chair
Barry Stanton	Prince George's County	HSPSPC, Chair
Paul Quander	District of Columbia	EPC, Chair
Mary Hynes	Arlington County	RFC, Chair
Harriet Tregoning	District of Columbia	RFC, Vice Chair
Emmet Jordan	City of Greenbelt	RFC, Vice Chair
Executive Committee		
Karen Young, <i>Chair</i>	City of Frederick	COG Board Chair
Phil Mendelson	District of Columbia	COG Board Vice Chair
William Euille	City of Alexandria	COG Board Vice Chair
Budget And Finance Committee		
Karen Young, <i>Chair</i>	City of Frederick	COG Board Chair
Phil Mendelson	District of Columbia	COG Board Vice Chair
William Euille	City of Alexandria	COG Board Vice Chair
Scott York	Loudoun County	TPB Chair
Leta Mach	City of Greenbelt	MWAQC Chair
Cathy Drzyzgula	City of Gaithersburg	COG President
Candice Kelly	Charles County	COG Secretary-Treasurer
Audit Committee		
Bruce Williams, <i>Chair</i>	City of Takoma Park	COG Board Member
John Foust	Fairfax County	COG Board Member
Andrew Fellows	City of College Park	COG Board Member
Employee Compensation And Benefits Review Committee		
Karen Young, <i>Chair</i>	City of Frederick	COG Board
Phil Mendelson	District of Columbia	COG Board Vice Chair
William Euille	City of Alexandria	COG Board Vice Chair
Frank Principi	Prince William County	Past COG Board Chair
Cathy Drzyzgula	City of Gaithersburg	COG President
Candice Kelly	Charles County	COG Secretary-Treasurer
Pension Plan Administrative Committee		
Chuck Bean, <i>Chair</i>		COG Executive Director
Candice Kelly	Charles County	COG Secretary-Treasurer
Judith Davis	City of Greenbelt	Past COG Secretary-Treasurer
Penny Gross	Fairfax County	Past COG Secretary-Treasurer
Imelda Roberts		COG OHRM
Sharon Pandak		COG General Counsel
Christine Howard		Employee Representative
Diavimani Sivasailam		Employee Representative
Paul Beriault**		COG CFO, <i>ex officio</i>

Ad Hoc Committees (appointed/convened as needed)

Nominations Committee

Awards Committee

Strategic Planning/Governance Committee