

## Emergency Preparedness Council 2016 Priorities

### Summary of Proposed Emergency Preparedness Council 2016 Priorities

Priority	Major Actions
<p><b>Regional Strategic Leadership Priorities:</b> Provide strategic guidance on key regional homeland security initiatives through the development of a regional strategic plan, participation in leadership activities, and policy/coordination guidance</p>	<ul style="list-style-type: none"> <li>• Provide input into the development of Regional Capability Targets and the NCR Homeland Security Strategic Plan</li> <li>• Participate in Senior Leadership Preparedness Activities</li> <li>• Provide suggestions to enhance Cyber Incident Regional Coordination</li> </ul>
<p><b>Regional Communications Priorities:</b> Promote communications with individuals and businesses within the NCR community prior to, during, and after emergencies</p>	<ul style="list-style-type: none"> <li>• Encourage local, state, and federal governments, private non-profits, the private sector, and others to insure that employees/residents are well informed in emergency situations</li> <li>• Encourage RESF-15 members to insure that residents are well informed prior to, during, and after emergency situations</li> <li>• Maintain interoperable communications across emergency responders</li> </ul>
<p><b>Select Regional Capability Priorities:</b> Provide guidance on specific activities that promote a strong foundation of preparing for, responding to, and recovering from all-hazard incidents, particularly those pertaining to Metro</p>	<ul style="list-style-type: none"> <li>• Maintain oversight of Metro Rail Preparedness and Response Capabilities</li> <li>• Provide input into Complex Coordinated Attack (CCA) Regional Capabilities Assessment</li> <li>• Improve interoperability/understanding of the roles and responsibilities of MATOC, IC3, and the FEMA ONCRC 24/7 Operation</li> <li>• Improved preparedness for a nuclear or radiological incident in the NCR</li> <li>• Encourage COG member jurisdictions to maintain or establish a Community Emergency Response Team (CERT)</li> </ul>

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### Regional Strategic Leadership Priorities

Priority/Capability	Actions/Outcomes/Status	EPC Role
<p><b>Regional Capability Targets and NCR Homeland Security Strategic Plan</b></p>	<p><b>Actions:</b></p> <ul style="list-style-type: none"> <li>• Receive overview of the effort to develop regional homeland security capability targets, including how the targets will guide the development of the NCR Homeland Security Strategic Plan and other Homeland Security Activities, including the annual THIRA and UASI Grants</li> <li>• Receive updates on progress of Capability Targets, Homeland Security Strategic Plan, UASI Grants and THIRA, as appropriate</li> </ul> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Initial regional capability targets are developed that impact the THIRA and NCR Homeland Security Strategic Plan</li> <li>• Revised NCR Homeland Security Strategic Plan released</li> </ul> <p><b>Status:</b></p> <ul style="list-style-type: none"> <li>• On April 6 the Senior Policy Group-Chief Administrative Officers Homeland Security Executive Committee (SPG-CAO HSEC) made a decision on FY 2016 UASI funding for the 80% regional pass-through amount of \$42,647,200. The funding is allocated to support and maintain critical public safety, emergency management, health, and situational awareness capabilities. As well as build new capabilities to limit or counteract a complex coordinated attack (CCA).</li> <li>• 11 priority capabilities were identified to serve as interim strategic guidance until the Strategic Plan is revised. The Senior Policy Group - Chief Administrative Officer Homeland Security Executive Committee (SPG-CAO HSEC) provided guidance that the capability targets should serve as the foundation for the Strategic Plan. Therefore, the deadline for the Strategic Plan was extended to fall 2016.</li> <li>• A Core Urban Area Security Initiative Work Group for the NCR (ERSs, State Program Managers, and NCR PMO) is working with Regional Planners to conduct the THIRA and develop capability targets during the spring and summer 2016.</li> <li>• Update of the NCR Homeland Security Strategic Plan and Regional Capability Targets was deferred pending approval of Homeland Security Executive Committee (HSEC) 2.0 and direction and guidance from the HSEC.</li> </ul>	<ul style="list-style-type: none"> <li>• Provide feedback on the concept of NCR Regional Capability Targets and their applicability to the NCR Homeland Security Strategic Plan, THIRA and UASI process</li> <li>• Review and provide feedback on draft regional targets as they are developed</li> <li>• Provide feedback on drafts of the NCR Homeland Security Plan</li> <li>• Approve and issue Strategic Plan</li> </ul>

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<p><b>Senior Leadership Preparedness</b></p>	<p><b><u>Actions:</u></b></p> <ul style="list-style-type: none"> <li>• Participate in NCR EPC Senior Leader Seminar (SLS)</li> </ul> <p><b><u>Outcomes:</u></b></p> <ul style="list-style-type: none"> <li>• Provide oversight for implementing AAR &amp; Corrective Action Plan</li> </ul> <p><b><u>Status:</u></b></p> <ul style="list-style-type: none"> <li>• UASI Funding was not approved for NCR EPC SLS in FY15 or FY16</li> <li>• RESF 15 holding a Mini Table Top Exercise as part of the May 11, 2016 EPC meeting focused on regional public communications coordination</li> <li>• EPC members as appropriate are being invited to participate in exercises being conducted by local jurisdictions, MD, VA, and DC Emergency Response Systems, WMATA, and others</li> <li>• Update of the NCR Homeland Security Strategic Plan and other Homeland Security Activities were deferred pending approval of Homeland Security Executive Committee (HSEC) 2.0 and direction and guidance from the HSEC.</li> </ul>	<ul style="list-style-type: none"> <li>• Participate in SLS</li> <li>• Receive and provide feedback on SLS after action reports</li> <li>• Monitor progress of corrective actions</li> <li>•</li> </ul>
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### Regional Communications Priorities

Priority/Capability	Actions/Outcomes/Status	EPC Roles
<b>Communications with Residents Before, During and After Emergencies</b>	<p><b>Actions:</b></p> <ul style="list-style-type: none"> <li>• Encourage RESF-15 to develop a major new regional emergency preparedness public outreach campaign that includes scheduled activities to test the use of various techniques and messaging points</li> <li>• Encourage RESF-15 to continue its focus on the use of social media in emergency situations and highlight those techniques as appropriate</li> </ul> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Residents throughout the region are well informed throughout an emergency situation</li> </ul> <p><b>Status:</b></p> <ul style="list-style-type: none"> <li>• In 2015, RESF 15 completed a comprehensive National Capital Region Crisis Communications Guide. The process involved the use of expert consultants and the involvement of PIOs from around the region. The plan addresses Roles and Responsibilities, Regional Coordination Activities, Social Media Guidelines, PIO Contact Information and many other topics.</li> <li>• RESF 15 requested and received FY 2016 UASI funding to conduct a coordinated NCR Readiness Campaign to educate residents and commuters about available NCR preparedness resources. In early April the SPG-CAO HSEC approved spending \$250,000 on the project.</li> <li>• Members of RESF 15 regularly use social media to deliver a variety of preparedness message. This year, two RESF subcommittees have been especially active in that regard. The Health PIOs now meet monthly to discuss and update messages on the Zika virus and other hazards. The Water PIOs continue to be very active in delivering preparedness information and messages on the issue of lead contamination in local water systems.</li> <li>• RESF 15 plans to outline plans for its UASI-funded outreach campaign at its meeting scheduled for November 14.</li> </ul>	<ul style="list-style-type: none"> <li>• Provide guidance and input to the RESF-15 emergency preparedness outreach campaign</li> <li>• Encourage local, state, and federal governments, private non-profits, the private sector, and others to ensure that employees are well informed in emergency situations</li> </ul>
<b>Business Preparedness</b>	<p><b>Actions:</b></p> <p>Encourage local jurisdictions, Board of Trade, the American Red Cross, and others to support Business Preparedness Workshop(s) to improve business preparedness in the NCR</p>	<ul style="list-style-type: none"> <li>• Provide input into Business Preparedness Workshop(s)</li> </ul>

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	<p><b><u>Outcomes:</u></b></p> <ul style="list-style-type: none"><li>• Increased number of businesses prepared for active shooter and multi-day emergency situations</li></ul> <p><b><u>Status:</u></b></p> <ul style="list-style-type: none"><li>• The Board of Trade, the Red Cross, and COG have partnered with the FBI to provide updates to the business community subsequent to the Paris and Brussels attacks and will continue to do when situations warrant in the future</li><li>• Emergency Management Agencies throughout the region have been reaching out to the Business Community in their geographic areas with Preparedness information and activities</li><li>• The region's Fusion Centers are developing cleared/unclassified products and sharing them with the business community, especially those businesses considered to Critical Infrastructure and/or Key Resources (CI/KR)</li><li>• Law Enforcement agencies have also been reaching out to the business community to partner on public safety and emergency preparedness</li></ul>	<ul style="list-style-type: none"><li>• Promote workshop(s) among partners across region</li></ul>
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## Emergency Preparedness Council 2016 Priorities

### Select Regional Capability Priorities

Priority/Capability	Actions/Outcomes/Status	EPC Role
<b>Cyber Incident Regional Coordination</b>	<p><b><u>Actions:</u></b></p> <ul style="list-style-type: none"> <li>• Validate the NCR-specific Cyber incident assumptions in the NCR THIRA</li> <li>• Finalize the development of the Cyber Annex to the RECP</li> <li>• Consider conducting workshop for NCR state and local officials</li> </ul> <p><b><u>Outcomes:</u></b></p> <ul style="list-style-type: none"> <li>• Improved regional coordination across cyber-related entities</li> <li>• Documented regional roles, responsibilities, and concept of operations for a cyber-related incident</li> </ul> <p><b><u>Status:</u></b></p> <ul style="list-style-type: none"> <li>• The CISO committee and FBI subject matter experts provided the EPC with a cyber threat update in September 2016.</li> <li>• A Regional Cyber Annex to the RECP has been approved by the CISO Subcommittee as part of the overall RECP revision process.</li> <li>• The next step is to submit the draft annex to the Interoperable Communications RPWG for their approval.</li> </ul>	<ul style="list-style-type: none"> <li>• Receive Cyber threat update from DHS/FEMA and encourage regional partners to address as appropriate</li> <li>• Receive updates from RESF-2-CIOs and CISOs on policy and procedural issues</li> <li>• Approve and issue Cyber Annex to Regional Emergency Coordination Plan (RECP)</li> </ul>
<b>Metro Rail Preparedness and Response Capabilities</b>	<p><b><u>Actions:</u></b></p> <ul style="list-style-type: none"> <li>• Receive updates on progress of efforts to improve WMATA Preparedness and Response</li> <li>• Receive after action briefs on WMATA's 2016 series of TTX and FSE</li> </ul> <p><b><u>Outcomes:</u></b></p> <ul style="list-style-type: none"> <li>• Improved WMATA Preparedness and Response Capabilities</li> </ul> <p><b><u>Status:</u></b></p> <ul style="list-style-type: none"> <li>• The Metro Underground Interoperable Communications Study Workgroup has moved forward several of the study recommendations for Metrorail jurisdictions, WMATA, and cell phone carriers</li> <li>• The group has helped to secure funding for a full-time Rail Operations Control Center (ROCC) Liaison position; the group also supports process improvement for the system</li> <li>• COG staff have closely monitored developments at WMATA and reported on board meetings, funding discussions, and relevant media summaries</li> </ul>	<ul style="list-style-type: none"> <li>• Receive after action reports from 2016 WMATA TTXs and FSE, and provide feedback</li> <li>• Encourage regional partners to take action to address regional gaps identified in AARs/IPs</li> </ul>

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	<ul style="list-style-type: none"> <li>• COG first responder committees identified regional priorities among the recommendations and are continuously tracking implementation progress</li> </ul>	
<p style="text-align: center;"><b>Complex Coordinated Attack (CCA) Regional Capabilities</b></p>	<p><b>Actions:</b></p> <ul style="list-style-type: none"> <li>• Receive briefing on the assessment process</li> <li>• Receive briefing on next steps after assessment is completed</li> </ul> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Improved preparedness for CCA</li> </ul> <p><b>Status:</b></p> <ul style="list-style-type: none"> <li>• The Emergency Managers will be leading an effort in coordination with the Fire Chiefs, Police Chiefs and jurisdictional Training and Exercise Officers to implement a UASI funded CCA Preparedness Program focused on acquiring specialized equipment and practicing unified command and coordination around expanding CCA scenarios</li> <li>• A CCA working group is assessing the current capabilities around the NCR pertinent to preparing for and responding to a complex coordinated attack to identify key areas on which the CCA Preparedness Program should focus</li> <li>• A variety of projects are moving forward in FY 16 that will procure equipment and advance systems critical for emergency response to and situational awareness during a CCA (refer to approved FY16 project list indicating CCA-aligned proposals)</li> <li>• The Emergency Managers will be coordinating with the Fire Chiefs, Police Chiefs and Health/Medical officials to provide guidance to the Exercise and Training Subcommittee in the establishment of a regional exercise program with a near-term focus on a CCA scenario</li> </ul>	<ul style="list-style-type: none"> <li>• Encourage appropriate regional partners to take action as appropriate to address regional gaps identified in assessment</li> </ul>
<p style="text-align: center;"><b>Interoperable Communications Regional Program Working Group and Emergency Communications Centers</b></p>	<p><b>Actions:</b></p> <ul style="list-style-type: none"> <li>• Receive updates on the findings and recommendations of the Metro Interoperable Communications Working Group</li> <li>• Review roles and responsibilities of MATOC, IC3, and the FEMA ONCRC 24/7 operation to identify synergies among the groups through a facilitated discussion</li> </ul> <p><b>Outcomes:</b></p> <ul style="list-style-type: none"> <li>• Integrated and synchronized regional interoperability activities</li> </ul> <p><b>Status:</b></p>	<ul style="list-style-type: none"> <li>• Provide feedback on the findings and encourage responsible parties to take timely action to address findings and recommendations</li> <li>• Participate in a facilitated discussion of MATOC, IC3, and the FEMA ONCRC 24/7 operation and offer any identified suggested synergies</li> </ul>

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	<ul style="list-style-type: none"> <li>• The Interoperable Communications Regional Program Working Group completed development and review of a draft Land Mobile Radio Strategic Plan Addendum</li> <li>• The group developed a draft work plan for its goals and objectives going forward</li> <li>• The group started development and review of supplemental materials for the NCR Communications MOU</li> <li>• The group is exploring interoperable communications best practices from other multi-jurisdictional regions in the United States</li> <li>• Radio Status Survey sent to jurisdictions to assess current radio equipment status in the NCR</li> </ul>	
<b>Nuclear/ Radiological Preparedness</b>	<p><b><u>Actions:</u></b></p> <ul style="list-style-type: none"> <li>• Receive updates on progress of the Securing The Cities (STC) Grant</li> </ul> <p><b><u>Outcomes:</u></b></p> <ul style="list-style-type: none"> <li>• Improved Radiological/Nuclear preparedness in the NCR</li> </ul> <p><b><u>Status:</u></b></p> <ul style="list-style-type: none"> <li>• DNDO has released \$5.3M FY16 funds with restrictions. DCHSEMA sent out Addendums to CAOs for reimbursement backfill/overtime for training.</li> <li>• The STC program has trained 1811 First Responders in Radiological/Nuclear detection, 2000+ will be trained by end of 2016.</li> <li>• The program has purchased 3,362 Personal Radiation Detectors (PRDs) and 278 Spectroscopic Personal Radiation Detectors (SPRDs)for Primary Screening.</li> <li>• MWCOG recently closed 4 RFPs to purchase additional STC PRND equipment for Secondary Screening.</li> </ul>	<ul style="list-style-type: none"> <li>• Encourage regional partners to participate in the STC Regional Grant Program</li> </ul>
<b>Community Emergency Response Teams (CERT)</b>	<p><b><u>Actions:</u></b></p> <ul style="list-style-type: none"> <li>• Encourage COG member jurisdictions to establish or maintain at least one CERT program.</li> </ul> <p><b><u>Outcomes:</u></b></p> <ul style="list-style-type: none"> <li>• COG member jurisdictions that have established or maintained at least one CERT program will be recognized by the EPC Chair at the November EPC meeting</li> </ul> <p><b><u>Status:</u></b></p>	<ul style="list-style-type: none"> <li>• Recognize COG member jurisdictions that have established or maintained at least one CERT based on data being maintained by FEMA or jurisdictional program leads.</li> <li>• Recognize member jurisdiction CERTs that were successfully activated to respond to a major emergency.</li> </ul>



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	<ul style="list-style-type: none"><li>• 13 active CERT Programs in the NCR have trained more than 14,500 volunteer members in courses such as ICS/NIMS, Animal Response, Basic First Aid, Search &amp; Rescue, and Mass Care/Shelter Operations.</li><li>• Programs are engaged and actively participate with their local, state and federal partner agencies in drills and full-scale exercises.</li><li>• Examples of activities to which the CERTs have responded include flood/hurricane conditions, excessive heat, missing person search, winter storm, and pandemic influenza.</li><li>• Arlington County had the only reported CERT activation in 2016 and that was for Winter Storm Jonas - 202 hydrants cleared and 82 storm drains cleared involving 84 members for 132 hours.</li></ul>	
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