



The National Capital Region (NCR) Homeland Security Strategic Plan

Emergency Preparedness Council
May 14, 2008





The NCR Homeland Security Strategic Plan

Purpose

The purpose of the Strategic Plan is to provide the framework and guidance for the National Capital Region's homeland security efforts (programming, budgeting, and execution)

The Strategic Plan was finalized and implemented in September of 2006

Composition

- 4 Goals
- 12 Objectives Supporting the Goals
- 30 Initiatives to Accomplish the Objectives
- Numerous Projects and Milestones to Support Each Initiative

The Strategic Plan includes a recommendation for a periodic update and review of Plan content every 3 years



Methodology

- Project and Milestone progress used to track overall initiative progress
- Totality of initiative progress used to measure objective and goal progress





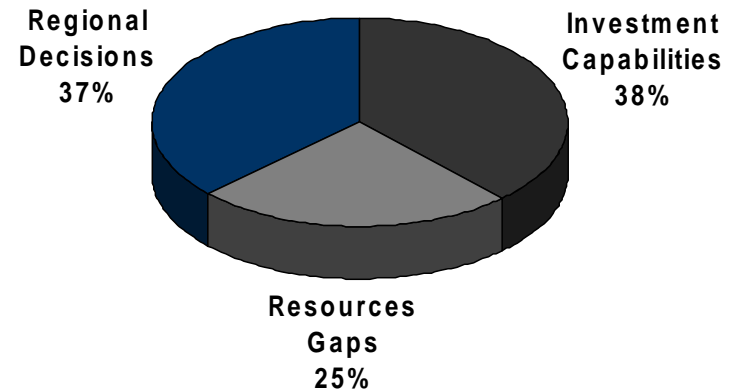
The NCR Homeland Security Strategic Plan

Goal 1: Planning & Decision Making

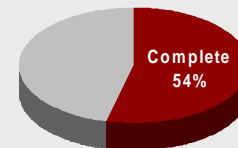
- **Strengthen the regional approach to homeland security planning and decision-making**
 - Strategic Plan update *40% complete*
 - Regional planning process *82% complete*
- **Establish an NCR-wide process to identify and close gaps using public and private resources**
 - Risk Assessment *81% complete*
 - Requirements generation and prioritization. *25% complete (HIRA)*
- **Enhance oversight and accountability for the management of investments and capabilities**
 - Regional oversight and accountability *85% complete*
 - Investment lifecycle planning *38% complete*

Denotes Priority Initiative

% of Work Completed by Objective for Goal 1



54% of work completed for Goal 1





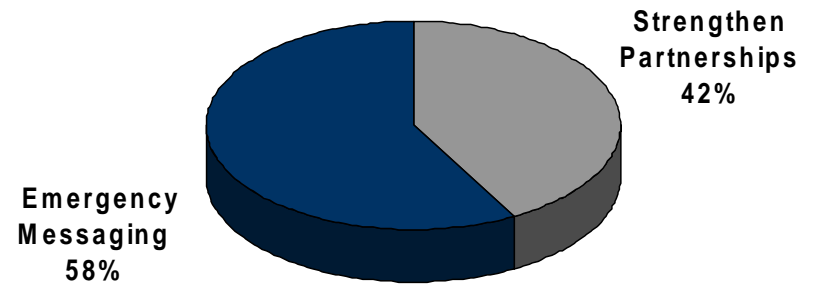
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Goal 2: Community Engagement

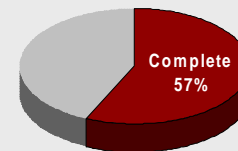
- **Increase public preparedness and emergency messaging before, during and after emergencies**
 - Emergency information distribution *89% complete*
 - Preparedness education campaigns *44% complete*
- **Strengthen partnerships among the NCR's public, civic, private, and NGO stakeholders**
 - Public disaster preparedness *33% complete*
 - Increase civic involvement and volunteerism *62% complete*

Denotes Priority Initiative

% of Work Completed by Objective for Goal 2



57% of work completed for Goal 2





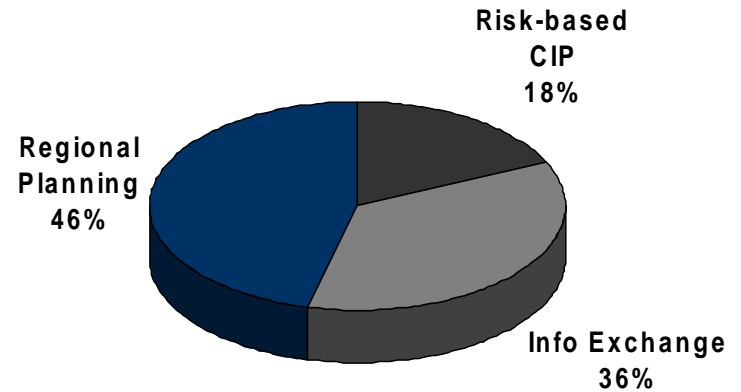
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Goal 3: Prevention & Protection

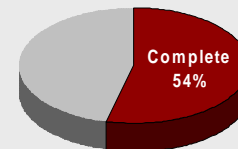
- **Develop common regional standards for planning, equipping, training, operating and exercising**
 - Prevention and mitigation *72% complete*
 - Exercises and training *92% complete*
 - Health surveillance, detection, and mitigation *34% complete*
 - Prevention and deterrence *0% complete*
- **Strengthen the analysis of information across disciplines for improved situational awareness**
 - Information sharing and collaboration *87% complete*
 - Personnel suitability *69% complete*
- **Employ a risk based approach to critical infrastructure protection across the NCR**
 - Critical Infrastructure Protection protective actions *70% complete*
 - Critical Infrastructure/ Key Resource inventory *7% complete*

Denotes Priority Initiative

% of Work Completed by Objective for Goal 3



54% of work completed for Goal 3





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Goal 4: Response & Recovery

■ Develop and implement integrated response and recovery plans, policies, and standards

- Corrective action program *38% complete*
- Align & integrate ESF plans *41% complete*
- Decontamination and re-entry *58% complete*

■ Strengthen all components of an integrated region wide response and recovery capability

- Notification protocols *34% complete*
- NIMS adoption *34% complete*
- Interoperability *85% complete*

■ Improve and expand effective resource sharing systems and standards

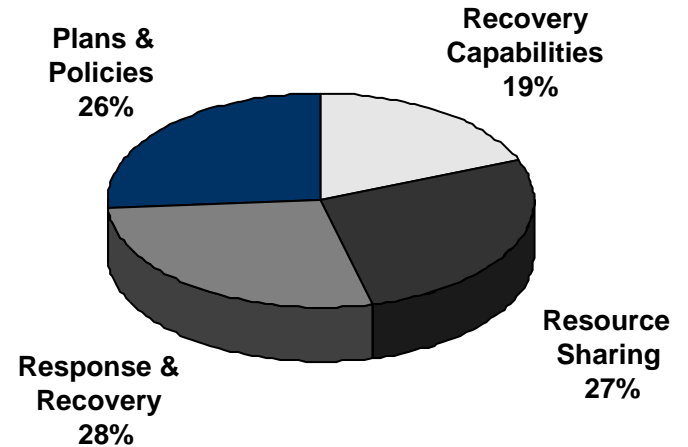
- Resource management *75% complete*
- Equipment interoperability standards *33% complete*
- Interdisciplinary protocols *38% complete*

□ Identify and close gaps in long-term recovery capabilities

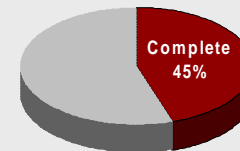
- Model & exercise 15 DHS scenarios *53% complete*
- Align resources with identified need *12% complete*
- Close long-term recovery gap *36% complete*

Denotes Priority Initiative

% of Work Completed by Objective for Goal 4



45% of work completed for Goal 4





A Breakdown of Two Priority Initiatives

Priority Initiative 3.2.1

Develop common regional information-sharing and collaboration frameworks, to include determining roles, responsibilities and protocols. Develop a system that allows for two-way communication flow between local, State, Regional and Federal operations centers in the NCR, to ensure that useful information is passed to the appropriate people in a timely fashion.

Strategic Planning Milestones	Target Date	Progress	
1. Outfit all regional intel centers with standard equipment	September 2008	75%	<div style="width: 75%; background-color: #0056b3; height: 10px;"></div>
2. List of regional Intelligence Operations center centers updated	November 2006	100%	<div style="width: 100%; background-color: #0056b3; height: 10px;"></div>
3. Requirements for interoperable communications systems	December 2006	100%	<div style="width: 100%; background-color: #0056b3; height: 10px;"></div>
4. 90% of key operations center personnel trained to a common standard	April 2008	100%	<div style="width: 100%; background-color: #0056b3; height: 10px;"></div>
5. All identified ops centers have updated contact information included in a "pushed" web based system	August 2008	75%	<div style="width: 75%; background-color: #0056b3; height: 10px;"></div>
6. All jurisdictions have roles, responsibilities, and updated contact information included in regional flow chart/working document	December 2008	45%	<div style="width: 45%; background-color: #0056b3; height: 10px;"></div>
7. NCR Law Enforcement personnel trained on NCR LINX	October 2007	100%	<div style="width: 100%; background-color: #0056b3; height: 10px;"></div>
8. Mobile AFIS enhanced and NCR trained on Mobile AFIS	December 2009	100%	<div style="width: 100%; background-color: #0056b3; height: 10px;"></div>

Priority Initiative 4.1.1

Establish a corrective action program to modify plans by addressing gaps identified in analyses, exercises, and events.

Modify existing response and recovery plans, or develop new ones where necessary, to address gaps identified during exercises, real-world events, and the gap analysis conducted as part of Goal One.

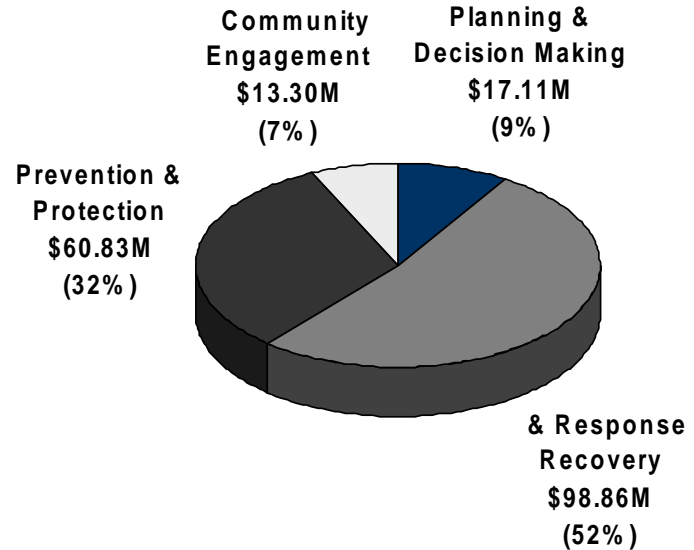
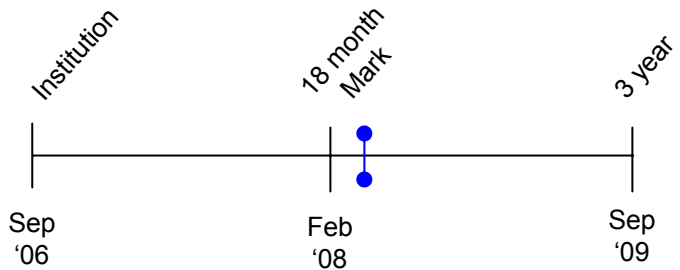
Strategic Planning Milestones	Target Date	Progress	
1. Charter a working group to develop program	January 2007	100%	<div style="width: 100%; background-color: #0056b3; height: 10px;"></div>
2. Corrective action program plan accepted by NCR governance	September 2007	50%	<div style="width: 50%; background-color: #0056b3; height: 10px;"></div>
3. Identify issues from Regional Exercises, emergencies, and events	June 2008	75%	<div style="width: 75%; background-color: #0056b3; height: 10px;"></div>
4. Identify lead agency for each issue, who will identify possible solutions	June 2008	0%	<div style="width: 0%; background-color: #0056b3; height: 10px;"></div>
5. Track issues until resolution is implemented	June 2008	0%	<div style="width: 0%; background-color: #0056b3; height: 10px;"></div>
6. Results of refinements to plans and preparedness activities reflected in improvements to exercise and operations after action	June 2008	0%	<div style="width: 0%; background-color: #0056b3; height: 10px;"></div>



Percentage of Dollars Spent (To Date) by Strategic Goal (05-07 GY)

Average % Complete of the Strategic Plan

52%



Total \$ Spent

\$190M

