Joint Development Portfolio Update

TPB Regional Public
Transportation Subcommittee

Liz Price, VP of Real Estate & Development July 25, 2023



Joint Development at Metro Started in 1975

First project was 1100 Connecticut Ave over the Farragut North Metro Station entrance

What is Joint Development?

Federal Transit Administration term for real estate development on Metro-owned property

Requires coordinated construction of public transit facilities with private development

Generates ridership and revenue for Metro

Expands regional tax base and supports econ development and climate goals

Policy Requirements

Maintain or enhance ridership

Upgrade transit access and facilities (where required)

Comply with local land use plans & regulations

Fulfill FTA "Fair Share of Revenue" guidelines

Produce positive net fiscal impact to Metro



Metro's JD Program is Most Successful in Nation

Impact To Date

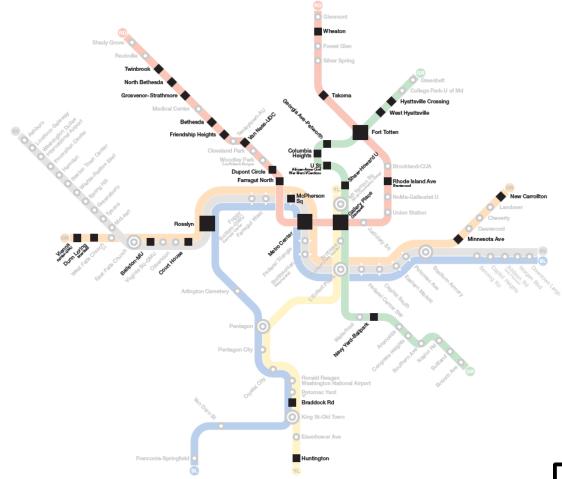
55 buildings completed at 30 stations

17M sq. ft. of development

8,000+ housing units

\$194M annual local/state taxes generated (est.)

Grows Metro ridership & revenues





Joint Development Strategic Plan (April 2022)

Future Development Potential

550+ acres of developable land at 40 stations

31M+ sq. ft. of <u>new</u> development

26,000+ new housing units

\$340M new annual local/state taxes forecasted

Grows Metro Ridership & Revenues

Goal: 20 Development Agreements by 2032







Historic Approach to Funding Joint Development Costs

Past projects benefited from:

Smaller infill parcels

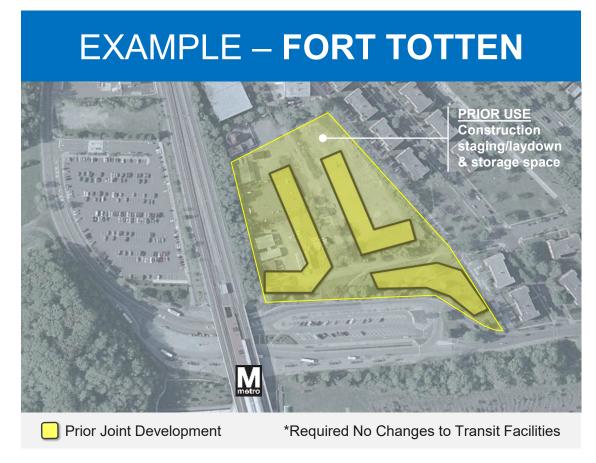
Lower transit replacement costs

Limited needs for other site infrastructure

Stronger real estate markets

Land value > costs (positive net fiscal impact)

WMATA discounted land value to advance projects





Challenges Ahead for Future Joint Development Costs

Financial gaps exist at many stations:

Larger / complex properties (5 to 50+ acres)

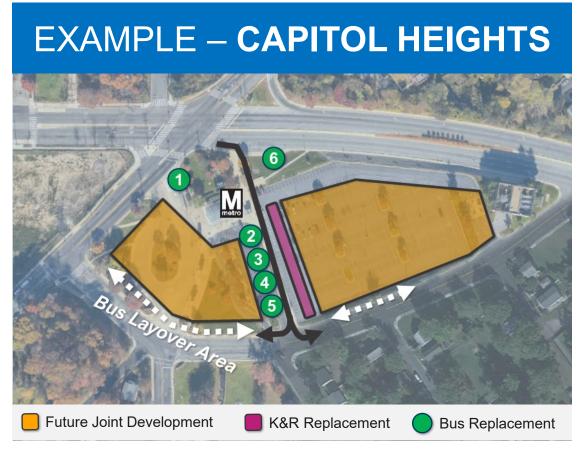
More infrastructure needs (transit or other)

Desires for more affordable housing

Softer real estate markets

Land value < costs

Most projects cannot advance without investment from other sources





Partnership Approach to Joint Development

Metro's Role

Reduce costs & risks

Right-size capacity and footprint of parking & bus facilities

Apply commercial design standards

Reinvest or defer land value to address investment needs

Secure Board approval for changes to transit facilities as early as possible

Jurisdictional Roles

Support remaining gaps

Coordinate state & local funding

Pursue federal assistance (grants, etc.)

Leverage affordable housing & economic development programs

Expedite rezonings/permits & reduce requirements (private parking, etc.)



4 Buildings Delivered Including \$800M WMATA Investment in 3 New Office Buildings



Navy Yard 161 DUs (8% Affordable) MRP Realty



Metro HQ at L'Enfant Plaza 290,000 SF Jair Lynch Real Estate Partners



Metro Office at New Carrollton 329,000 SF Urban Atlantic/Bolton Development



Metro Office at Eisenhower 425,000 SF Jair Lynch Real Estate Partners



Closed on **Ground Lease with Rockefeller/Stonebridge** to Redevelop Metro's Original HQ for Trophy Office; Pre-lease to Crowell & Moring is **Largest Private Office Lease Since 2019**







5 Groundbreakings on 1,000+ affordable housing units with \$100M+ Invested by Amazon's Housing Equity Fund



Congress Heights
179 Housing Units
100% Affordable



College Park 451 Affordable 100% Affordable



New Carrollton 291 Housing Units 100% Affordable



Grosvenor-Strathmore
220 Housing Units
15% Affordable



North Bethesda 354 Housing Units 12.5% Affordable



4 Compact Public Hearings to Improve Facilities & Enable Transit-Oriented Development



Franconia-Springfield
Complete street grid
& expand bus loop



East Falls Church
Expand bus loop



West Falls Church
Reconfigure bus
& parking facilities



TakomaReconfigure bus
& parking facilities



3 Projects Entitled for Development & Received 3 Unsolicited Proposals



West Falls Church
Rezoning
900 Housing Units



Twinbrook
Rezoning
440 Housing Units



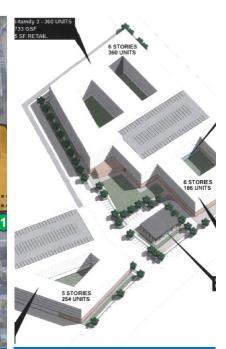
Huntington
Comp Plan
1,200+ Housing Units



Congress Heights
DCPL Proposal for
Public Library



Forest Glen
HOC Proposal for
Affordable Housing



Largo | Lottsford Rd Adjacent Owner Proposal for Housing



\$600+M in Federal/State/Local Funding for Station Improvements and Econ Development

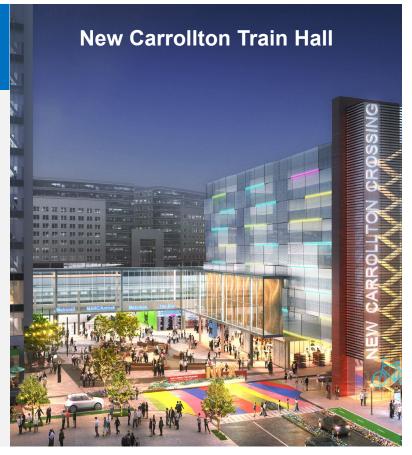
Public Investment

New Carrollton (\$100+M): Train Hall, retail, plazas, streets, bike/ped access

Blue Line Corridor (\$400+M): Ampitheater, market hall, sports field house, library, cultural center

North Bethesda (\$90+M): Second Metro entrance, streets & UMD Institute for Health Computing

Congress Heights and Deanwood (\$50M): DC Public Libraries, streets, plazas





Implementation Next Steps

April 2022 | Board authorized 6 Compact hearings and 7 Joint Development solicitations

Hold 6 Compact Public Hearings

Coordinate Funding Needs with Jurisdictions & Issue Joint Development Solicitations

Advance Master Planning for 18+ Stations



Investment by Jurisdictions Needed to Advance Projects

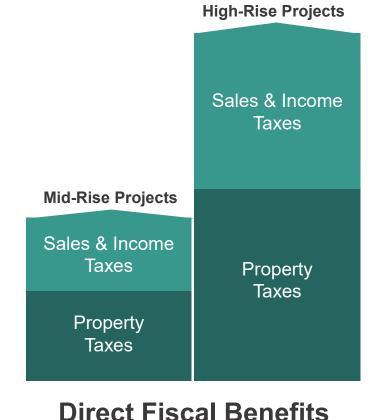
Near term projects unlock \$800M+ in new state & local tax revenues over 30 years

Increased Affordability

Maximizing Density

Transit & Site Infra

Investment Needs





Other Benefits



Development Potential of Near-Term Projects

6.6+M Square Feet Will Generate \$800M+ in New Local & State Tax Revenues (30-year NPV)

Location	Station	Gross Floor Area Square Feet	Housing Units	Tax Benefits 30-Year Estimate
District of Columbia ■ 1.8 million square feet ■ 1,800+ total housing units ■ 180+ affordable units	Brookland	400,000	400+	\$285 Million revenue to local govts
	Congress Heights	350,000	350+	
	Deanwood	395,000	300+	
	Fort Totten	680,000	750+	
Maryland	Capitol Heights	570,000	500+	revenue to
 4.5 million square feet 2,500+ total housing units 625+ affordable units 	Forest Glen	1,400,000	1,000+	
	North Bethesda	2,500,000	1,000+	
 Virginia 295,000 square feet 200+ total housing units 20+ affordable units 	Eisenhower (Mill Rd)	295,000	200+	\$35 Million revenue to local govts



Upcoming Solicitations / Projects

6.6M+ square feet of development potential at 8 stations including 4,500+ housing units





Contact Information

- Liz Price, Vice President of Real Estate and Development
- Email: <u>LPrice2@wmata.com</u>
- Phone: 202-713-7117

