

PACE COMMERCIAL an energy finance solution

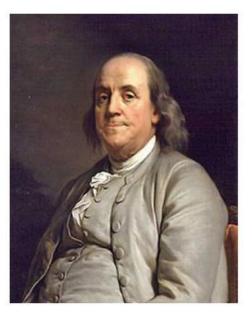
Building a Regional PACE Market

Bracken Hendricks, CEO Urban Ingenuity DC PACE Program Administrator





Property Assessed Clean Energy

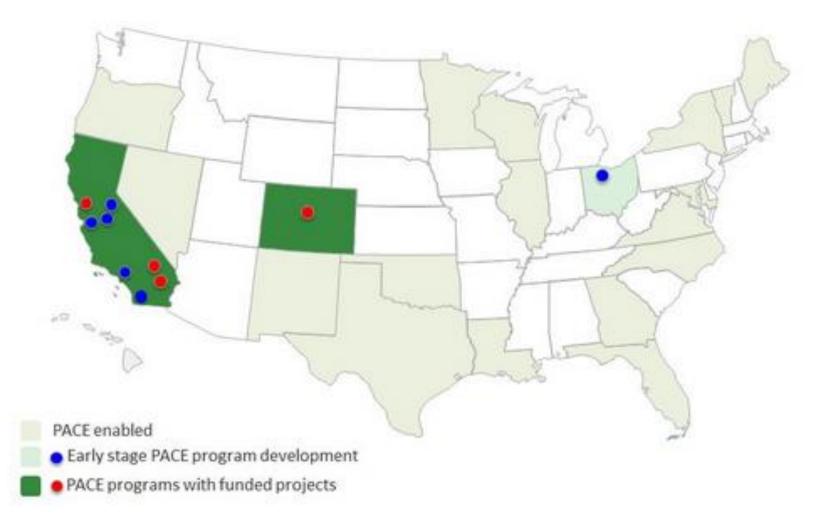


Philadelphia Opt-in Fire District 1736

- Private capital provides 100% upfront, low-cost, long-term funding
- Repayment through property taxes
- Same financing mechanism used to fund infrastructure projects (like PILOT, TIF, or "front foot benefits")
- A senior PACE lien is put on the property and stays regardless of ownership

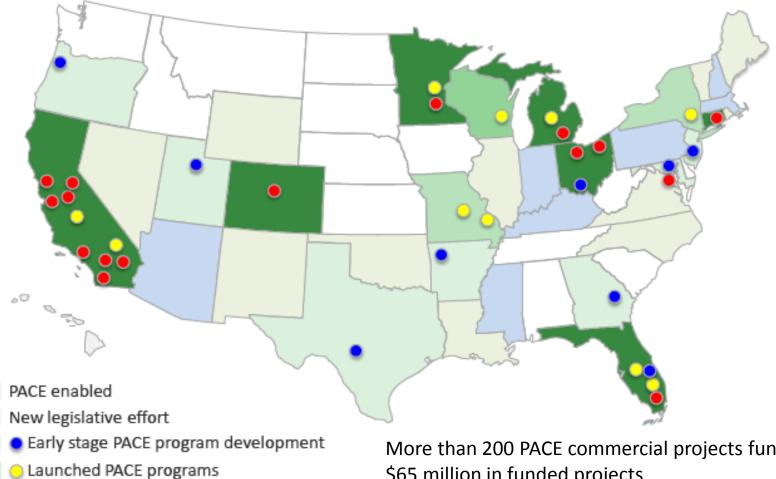


PACE 101: Market in 2010



Source: PACENow

PACE 101: Market in 2015

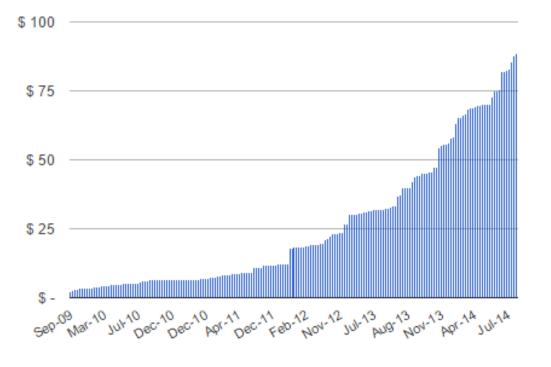


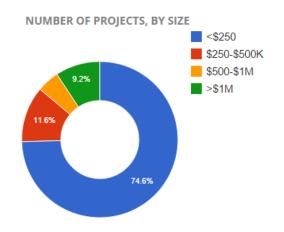
PACE programs with funded projects

More than 200 PACE commercial projects funded \$65 million in funded projects \$215 million near-term pipeline

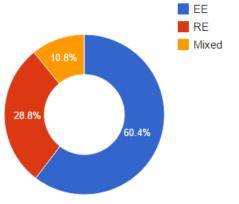
PACE 101: Commercial Market

As of end of the 2014, \$105 million has been invested in PACE projects





NUMBER OF PROJECTS, BY TYPE OF UPGRADE



Source: PACENow



Statutory Authority: Established by the DC Council as part of the Energy Efficiency Financing Act of 2010, and Sustainable DC Act of 2012. DC PACE is backed by \$250 million in bonding authority, available to all commercial, institutional and multifamily real estate within the District of Columbia.

Program Design

- Market-based, privately administered
- Can accommodate multiple building type
- for-profit & properties that don't pay real estate tax

Sustainability Goals

- Increase energy reliability
- Drive economic development and job creation
- Reduce GHG emission and environmental damage









DC PACE: Program Administration





- Oversees DC PACE program
- Approves final underwriting
- Initiates PACE note
- Responsible for bill collection and disbursement of proceeds





- Private sector program administrator, on behalf of DC Government
- Responsible for marketing and outreach
- Provides technical & financial underwriting, arranges capital, and confirms M&V

The DC PACE Experience

Lessons Learned:

- There is strong (and growing) *evidence of market demand* for PACE
- Understanding customer needs and *building awareness takes time*
- Recognize the *key roll of contractors* in scaling demand for PACE
- **Open market design** allows rate competition, efficiency, and choice
- But, owners also *need a PACE product* when they walk in the door
- Capital providers are gaining comfort, including Federally backed
- Policy should *allow the product to adapt* to new market insights
- Building a strong "DMV" regional market will accelerate all programs





Toward a Regional PACE Market

Promoting Common Program Features:

- Plan for *local resource commitments*: Core staff, audits, enhancements
- Think carefully about *program administration* functions (what to do in house, what to outsource, and what to leave to the market...)
- Focus on *financial efficiency*, price does drive customer decisions
- Pay attention to the *special assessment structure* (Assignability, Levy)
- Harmonizing security structures and rules *enables securitization*
- Be careful about not legislating program guidelines (SIR, LTV tests, etc.)
- Consider *regional collaboration* & efficiency of opt-in program structure







Bracken Hendricks Chief Executive Officer bhendricks@urbaningenuity.com 301.502.0532

Jackie Weidman Marketing Manager weidman@urbaningenuity.com 202.681.5760