



2005 National Capital Region Homeland Security Strategic Plan

"A Strategic Partnership to Manage Risk"



2005 NCR-HLS Strategic Plan

**Guiding Principles, Vision, Mission,
Strategic Goals & Objectives**

Introduction

The National Capital Region (NCR) encompasses a unique group of jurisdictions with a diverse set of needs and interests. The NCR is home to infrastructure that is both critical and symbolic to our nation. This presents the homeland security leadership of these jurisdictions with a unique risk that can only be effectively managed through an integrated and collaborative effort.

This is the strategic plan for the National Capital Region Homeland Security Partners and is intended as a guiding framework for a safe and secure NCR. The NCR Homeland Security Partnership is comprised of the region's local, state, regional, and federal governments, citizen community groups, private sector, non-profit organizations, and non-governmental organizations.



"We must calibrate an approach to security that incorporates prevention and protection into our lives in a way that respects our liberty and our privacy, and fosters our prosperity."

~Secretary Michael Chertoff,
March 16, 2005 Remarks, George Washington
University Homeland Security Policy Institute

Vision

The Vision for the NCR Homeland Security Partners is...

Working together towards a safe and secure National Capital Region.

Mission

The Mission Statement for the NCR Homeland Security Partners is to...

Build and sustain an integrated effort to prepare for, prevent, protect against, respond to, and recover from "all-hazards" threats or events.



"NCR Homeland Security Partners"

refers to the region's local, state, regional, and federal governments, citizen community groups, private sector, non-profit organizations, and non-governmental organizations.

A "**best-practice**" approach draws from actual experience and lessons learned. A "**performance-based**" approach is outcome focused and can be evaluated using scenarios.

"**All-hazards**" preparedness refers to preparedness for domestic terrorist attacks, major disasters, and other emergencies. (Source: *Homeland Security Presidential Directive/HSPD-8*, December 2003)

Guiding Principles

1. *Strengthen regional coordination among all partners to gain synergy while sustaining jurisdictional authority and enhancing capabilities.*
2. *Implement homeland security policies and programs while maintaining our constitutionally-based society, particularly the civil rights and civil liberties of the NCR's diverse population, including persons with disabilities.*
3. *Prepare for "all-hazards", including man-made and naturally occurring emergencies and disasters.*
4. *Advance the safety and security of the NCR in ways that are enduring, relevant, and sustainable.*
5. *Foster a culture of collaboration, respect, communication, innovation, and mutual aid among all homeland security partners across the NCR.*
6. *Adopt best-practice, performance-based approaches to staffing, planning, equipping, training, and exercising for all homeland security partners.*
7. *Strive for an optimal balance of preparedness capabilities across the NCR that recognizes differing risks and circumstances, and leverages mutual aid agreements.*



Strategic Goals

1. ***Planning & Decision-Making:*** A collaborative culture for planning, decision-making, and implementation across the NCR.
2. ***Community Engagement:*** An informed and prepared community engaged in the safety and security of the NCR.
3. ***Prevention & Mitigation:*** An enduring capability to protect the NCR by preventing or mitigating “all-hazards” threats or events.
4. ***Response & Recovery:*** A sustained capacity to respond to and recover from “all-hazards” events across the NCR.

Strategic Goal 1

A collaborative culture for planning, decision-making, and implementation across the NCR.

Objectives

- Enhance and continually adapt the framework for regional strategic planning and decision-making to achieve an optimal balance of capabilities across the NCR.
- Design and implement an integrated and iterative performance and risk-based regional planning process that engages appropriate NCR homeland security partners.
- Establish an NCR-wide assessment process to identify and remedy gaps in regional, jurisdictional, and sector preparedness.
- Develop a requirements generation and prioritization process to effectively utilize available public and private homeland security resources to satisfy NCR regional, jurisdictional, and sector preparedness.
- Enhance the oversight and accountability process that coordinates, tracks, and evaluates the implementation and effectiveness of regional decisions.
- Adopt a lifecycle cost and investment approach to generate enduring and sustainable preparedness across the NCR.

Strategic Goal 2

An informed and prepared community engaged in the safety and security of the NCR.

Objectives

- Deliver timely, coordinated and targeted emergency information across the NCR before, during, and after emergencies.
- Raise the level of preparedness across the NCR by utilizing and enhancing public awareness and education campaigns.
- Strengthen public-private-NGO partnerships for sharing appropriate preparedness information across the NCR.
- Encourage and guide community participation in appropriate preparedness training and exercises, and in equipment use across the NCR.

Strategic Goal 3

An enduring capability to protect the NCR by preventing or mitigating “all-hazards” threats or events.

Objectives

- Develop and sustain common, multi-disciplinary standards for planning, equipping, training, operating, and (cross-jurisdictional) exercising to maximize prevention and mitigation capabilities across the NCR.
- Strengthen the gathering, fusion, analysis, and exchange of multi-discipline strategic and tactical information and data for shared situational awareness.
- Employ a performance- and risk-based approach to critical infrastructure protection across the NCR, targeting resources where the threat, vulnerability, and impact are greatest.

Strategic Goal 4

A sustained capacity to respond to and recover from “all-hazards” events across the NCR.

Objectives

- Develop, adopt, and implement integrated plans, policies, and standards to facilitate response and recovery.
- Ensure multi-level, multi-functional information sharing.
- Ensure adequate and effective sharing of resources.
- Comprehensively identify long-term recovery issues.
- Adopt and employ the National Incident Management System (NIMS).
- Develop, implement, and maintain interoperable communications.