

Government of the City of Greenbelt
Greenbelt Police Department
Homeland Security Coordination Unit

GPA use only:
Date Received _____

HOMELAND SECURITY FACE SHEET

Purpose Area: City of Greenbelt, National Capitol Region

Fiscal Year of Funding: 2006 Type of Submission: New Renewal

Project Title: Homeland Security Implementation Plan

Originating Unit: Homeland Security Coordination Unit, Greenbelt Police Dept

Duration (Begin/End Dates): October 01, 2004 through January 31, 2007

Total Project Budget: \$496,007.76

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Signature of Authorized Official:

Date:

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I. PROBLEM STATEMENT:

The City of Greenbelt is currently one of the largest, most progressive municipalities in and around the Capitol Beltway. As such, Greenbelt is home to one of the United States Federal Court House, one of the largest retail shopping malls and mega-plex movie theaters in the area. Greenbelt has numerous apartment complexes including one of the three largest complexes on the East coast. Greenbelt houses one of Maryland's largest high schools, a middle school and three elementary schools along with a Maryland National Guard Armory, Greenbelt National Park and several office parks. Bordering the City of Greenbelt are NASA's Goddard Space Flight Center and the Beltsville Agricultural Research Center. The City of Greenbelt is also known throughout the National Capitol Region (NCR) for several yearly events, all of which are attended by thousands of people, residents and non-residents alike. The City of Greenbelt has several major roadways consisting of the Baltimore Washington Parkway, Interstate 495/95 and two major state highways being MD Route 193 and MD Route 201. With its close proximity to Washington, D.C., Greenbelt houses many other "soft-targets", transportation assets and critical infrastructure that would be attractive targets for a terrorist to carry out a mass-casualty attack.

Like other law enforcement agencies in the NCR, the City of Greenbelt's police agency; the Greenbelt Police Department (GPD), is struggling to prevent and deter attacks at these key locations while working within our local budget. While Greenbelt faces many emerging threats, both domestic and international in today's terrorist environment, a realistic potential exists for response to an actual chemical, biological, radiological, nuclear, or explosive (CBRNE) attack. As such, we must ensure that we take the necessary steps to ensure initial self sufficiency and personal protection for the first responders to enable an efficient, coordinated response that will prevent such an attack or ensure that as many lives can be saved in the event that such an attack would occur. After consultation with the Metropolitan Police Department, District of Columbia, (MPDC), the City of Greenbelt has identified a need to implement critical changes in policy, equipment and training procedures. These changes will better enhance the ability of this agency and community to respond to Homeland Security incidents.

In order to effectively prepare and respond to the emerging threat in the NCR, the Greenbelt Police Department has developed a strategy for the development of protocols, the purchasing of specialized equipment, participation in advanced and specialized training, to assist our employees in the development and implementation of these enhanced emergency response plans. Because of the target rich operating environment that the Greenbelt Police Department faces in the NCR, every step is taken to properly and immediately prepare the agency for the inevitable threat posed against the City of Greenbelt. The Greenbelt Police Department is therefore requesting funding in the following areas:

- Public Safety Overtime
- Facilities Security Upgrades
- Personal Protection Equipment and Training
- CBRNE Training and Scenario-based Exercises
- Emergency Response and Crisis Negotiation Equipment and Training
- Public Outreach and Education

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The Greenbelt Police Department has developed a strategy and is preparing to increase its emergency response capabilities in the following areas once the funding is made available:

Homeland Security Coordination Unit (HSCU) Equipment/Training	- \$119,840.00
Motorola Portable Radios	- \$219,456.00
First Responder PPE and Scene Security	- \$27,374.76
Emergency Response Unit (ERU) equipment and training	- \$35,955.00
Negotiator Specialized Equipment	- \$3,382.00
Facilities Security Upgrades	- \$65,000.00
Public Outreach and Information gathering	- \$25,000.00
TOTAL	\$496,007.76

Homeland Security Coordination Unit (HSCU) Equipment and Training

The Greenbelt Police Department's Homeland Security Coordination Unit (HSCU) provides the necessary training and equipment for all Officers of the Department to respond to threats or actual attacks involving CBRNE threats. Maintaining the effective readiness of the Unit, as well as the Unit's effective ability to train and conduct exercises with the various officers of the Department, as well as the various federal and local counterparts is a critical part of this grant request.

First Responder Personal Protective Equipment and Scene Security

Following the domestic terrorist bombing of the Murrah Federal Building in Oklahoma City, it was determined that immediately available proper personal protective equipment (PPE) for the first responder would have helped to reduce the number of injuries and lives lost following this attack. In addition, immediately available resources to secure the site would have assisted in the scene integrity and subsequent admissibility of recovered evidence at the scene. Maintaining an Explosion Response Pack stockpile, capable of immediately outfitting up to 25 first responders, as well as an additional 30 responders, and provide perimeter security for up to a 1 to 1.5 mile area would be critical in properly maintaining the safety and security at the scene. The purchase of the equipment for this purpose would be an important part of this grant application.

Emergency Response Unit (ERU) / Crisis Negotiation Unit (CNU) equipment and training

The Greenbelt Police Department's Emergency Response Unit (ERU) / Crisis Negotiation Unit (CNU) is one of the SWAT teams in the National Capitol Region. In the event of an incident in the City, ERU/CNU would be called upon to assist in any critical response to include armed combatants, barricaded subjects, or dangerous entries. Currently, the Greenbelt Police Department's Emergency Response and Crisis Negotiation Units are in the process of being trained to operate in a CBRNE hazardous environment. Maintaining these Unit's heightened operational ability will require the purchasing of updated equipment as well as extensive training.

Facilities Security Upgrades

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Currently, the Special Operations Division (SOD) is located in the Greenbelt Police Department's headquarters building and houses an extensive array of specialized equipment and weaponry that is absolutely critical for the response of the various specialized units as well as other first responders. The present state of the facilities security needs immediate updating in order to insure that this equipment is not tampered with, stolen or sabotaged so that it may be available for the first responder. In addition, access control to the building parking facility needs to be established to include electronic gate access and a locked secure storage facility.

Public Outreach and Information Gathering

An informed and involved public will undoubtedly be one of the City's most capable allies in the war on terrorism. Public education and outreach programs will prove vital in the rapid and seamless relaying and investigation of citizen's information. The full development and integration of this program, as well as other community outreach and education programs, will be a vital step in the successful administration of this grant.

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II. PROGRAM/PROJECT DESCRIPTION:

Homeland Security Coordination Unit (HSCU) equipment and training

The purpose of enhancing the equipment and training for the Greenbelt Police Department's Homeland Security Coordination Unit (HSCU) would be to increase the skill level of the Unit's training and exercise program, as well as to provide the latest and most effective equipment available to provide this training and to combat the emerging terrorist threat. The target populations of this training, equipment, exercise and plan preparation upgrades would be for the entire 54 Officers of the Department, as well as the citizens and businesses that we serve. Components of this program will include the following:

- Enhanced training and equipment for the members of the Homeland Security Coordination Unit (HSCU)

First Responder Personal Protective Equipment and Scene Security

The purpose of purchasing additional equipment for First Responder Personal Protective Equipment and Scene Security would be to respond to the lessons learned from the domestic terrorist bombing of the Murrah Federal Building in Oklahoma City. Maintaining a capability of immediately outfitting up to 24 first responders, as well as an additional 30 responders, and provide perimeter security for up to a 1 to 1.5 mile area would be critical in properly maintaining the safety and security at the scene. The target populations of this equipment would be for the entire 54 Officers of the Department, who would most likely be the first responders in the event on an incident, as well as the thousands of self dispatching emergency services workers who would be responding to the scene of the incident to provide life saving assistance. Components of this program will include the following:

- Purchasing and maintaining 54 go packs containing protective: Helmets, gloves, visibility vests, flashlights and boots.
- Maintaining 24 of these packs as readily available and an additional 30 on call at our Greenbelt Police headquarters.

Emergency Response Unit (ERU) / Crisis Negotiation Unit (CNU) equipment and training

The purpose of enhancing the equipment and training for the Emergency Response Unit and Crisis Negotiators would be to greatly increase their effective readiness and skill level for dealing with today's emerging terrorist threat. The initial target population of this training and equipment upgrades would be the 18 officers assigned to the Emergency Response and Crisis Negotiator Units. However, these upgrades would ultimately serve the entire 54 Officers of the Department, as well as the citizens and businesses that we serve by ensuring the availability of the best trained Emergency Response Unit in the event of an incident. Components of this program will include the following:

- Specialized training for the ERU and Negotiators
- Specialized equipment for the ERU/Negotiators

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Facilities Security Upgrades

The purpose of increasing the facility security for the Greenbelt Police Department's headquarters is to provide a safer work environment for the officers assigned to this location, while ensuring the security and integrity of the equipment housed at this location. The initial target population of these upgrades would be the 4 officers assigned to the Homeland Security Coordination Unit (HSCU). However, these upgrades would ultimately serve the entire 54 officers of the Department by ensuring the availability of critically necessary equipment in the event of an incident, as well as the countless other people at the various critical facilities we work at who rely on the integrity of our vehicles. Components of this program will include the following:

- Sliding electronic gates for the parking lot
- Secure storage facilities for large SOD vehicles
- Secure storage facilities for specialized equipment

Public Outreach and Information Gathering

The purpose of enhancing the Public Outreach and Information Gathering aspect of the Greenbelt Police Department's fight against terrorism would be to place a more informed, and more capable public throughout the City to monitor for suspicious activity which could be a precursor to a terrorist event. A more educated public would be able to more readily spot suspicious activity, know exactly where to report it, and be able to provide pertinent and effective information in a rapid manner. In addition, a more educated public may be able to reduce responses to false reports by being better trained on what to look for. The target populations of this training would be for the entire 54 officers of the Department, as well as all of the citizens and businesses that we serve. Components of this program will include the following:

- Enhancing and advertising outreach programs
- Flyers and PSA's
- Public education seminars and campaigns
- Renting of halls for training and/or town meetings
- Equipment and supplies for the training and investigative follow-ups

III. Program Goals and Objectives

Goal: To provide the equipment, training and protocols required to ensure that all members of the Greenbelt Police Department have the means and information necessary to effectively prevent, mitigate, prepare for , and respond to terrorism and other emergencies as well as the means to sustain this level of preparedness over time.

Objective 1: Fund overtime costs for personnel to participate in ODP approved training, exercises and drills with other first responders in the National Capitol Region. (See Note **)

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Objective 2: Enhance security at Greenbelt Police Headquarters, which is considered critical infrastructure that houses firearms, ammunition and chemical riot control munitions.

Objective 3: Increase GPD's level of readiness to deal with emerging terrorist threats by providing personal protection equipment for line officers and enhance the equipment of the various specialized units within the Department.

Objective 4: Procure communications equipment that will allow GPD to communicate effectively with multiple other first responders from the NCR.

Objective 5: Procure basic Personal Protective Equipment for all members of the Department to ensure an efficient and effective response during incidents involving CBRNE.

Objective 6: Fully implement and integrate the National Incident Management System throughout the agency by the end of CY 2005.

****Public Safety Overtime** – Currently, funding is not available for overtime costs associated with increased security measures at critical infrastructure sites incurred during time periods of Department of Homeland Security increased alerts or for backfill cost for personnel attending ODP and other critical training courses and exercises needed to reach our goal. If funding is awarded, it will be used for the above stated purpose and **not** to supplant ongoing or routine local law enforcement activities or to hire staff for operational activities.

IV. EVALUATION STRATEGY FOR PROGRAM/PROJECT:

Since the Homeland Security strategies outlined in this proposal flow from the various operational functions of the Department as a whole, representatives from each unit within GPD will be involved in both the process and outcome evaluation. The **Process Evaluation Team** (PET) will be comprised of one member of the Homeland Security Coordination Unit (HSCU), one member of SOD and an administration officer.

Process evaluation will be coordinated with outcome evaluation by conceptualizing the evaluation process as occurring in four distinct phases:

- 1) A pre-implementation process evaluation, which will include refining each program component and establishing outcome measures. In this phase the Process Evaluation Team will also set up a timeline for outcome evaluation (further defined in phase three and four);

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- 2) An ongoing process evaluation of overall grant execution marked by quarterly team meetings.
- 3) A first wave outcome evaluation after the initial first quarter with a feedback loop that informs the PET of any necessary program changes;
- 4) A final outcome evaluation at the end of the grant period.

The process evaluation will address actual execution of the Homeland Security strategies outlined in the grant proposal. The purpose of the process evaluation is to:

- 1) Verify that strategies, protocols, training and procurements were implemented as planned
- 2) Determine how strategies, protocols, training and equipment purchases for each component varied (if at all)
- 3) Develop ideas about how to more effectively prevent, mitigate, prepare for and respond to terrorism and other emergencies, as well as sustain a superior level of preparedness over time. The process evaluation will provide answers to the following questions about how the GPD executes the Homeland Security strategies outlined in this proposal:
 - What are the stated goals and objectives of the Homeland Security program?
 - What is the size and nature of the program?
 - Who participated in the program (i.e., outside agencies, other L.E., etc.)?
 - Were there any unexpected problems or barriers to achieving the Homeland Security grant program's overall goals and objectives?
 - What parts of the program (if any) were easier to conduct than was anticipated?
 - Was the Homeland Security grant program implemented as planned?

The answers to these questions will be determined by:

- 1) Interviewing operations and programmatic personnel
- 2) Observing and monitoring training and exercises
- 3) Monitoring and tracking procurements
- 4) Reviewing written material, standards and protocols established for the Homeland Security program

In its entirety, the program seeks to prevent, mitigate, prepare for, and respond to Terrorism and other emergencies, as well as the means to sustain a superior level of preparedness over time.

V. BUDGET:

Homeland Security Coordination Unit (HSCU) Equipment and Training	\$ 119,840.00
Stand alone computer with enhanced graphics	\$5,500.00
Notebook computer	\$2,000.00

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Memory Upgrades and peripherals	\$900.00
PortaCount plus Respirator FTI tester and Adaptor	\$7,750.00
CB Protective Suits (5)	\$1,375.00
Butyl Over Boots (4)	\$ 260.00
Butyl Gloves (5)	\$ 255.00
Exercise Scenarios, Planning and Overtime	\$100,000.00
100 18" Traffic Cones - \$18.00 each	\$1,800.00

MOTOROLA Portable Radios

\$219,456.00

ITEM: XTS3000 (Portable Radio)
MODEL: MODEL II, LIMITED KEYPAD
QUANTITY: 54
PRICE: \$104,009.00

ITEM: ASTRO DIGITAL
MODEL: Q806
QUANTITY: 54
PRICE: \$23,638.50

ITEM: CONVENTIONAL OPERATION
MODEL: H35
QUANTITY: 54
PRICE: \$36,720.00

ITEM: REPEATER ACCESS TONES
MODEL: H101
QUANTITY: 54
PRICE: \$4,590.00

ITEM: ENHANCED DIGITAL ID
MODEL: H14
QUANTITY: 54
PRICE: \$3,442.50

ITEM: ENCRYPTION
MODEL: Q625
QUANTITY: 54
PRICE: \$40,446.00

ITEM: TWO YEAR WARRANTY
MODEL: H885
QUANTITY: 54
PRICE: \$3,510.00

ITEM: SIX UNIT RACK CHARGER
MODEL: NTN1177

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QUANTITY: 1
PRICE \$669.80

ITEM: TWO WAY PROGRAMMING
MODEL: TWP
QUANTITY: 54
PRICE: \$2,430.00

First Responder Personal Protective Equipment and Scene Security \$27,374.76

- Explosion Response Pack stockpile
- Kiwi Search and Rescue Helmet (RDK3) \$200.00 each @ 54
= \$ 10,800.00
 - ESS Innerzone II NFPA Fire Goggles \$49.99 each @ 54
= \$ 2,699.46
 - Shelby Extrication Gloves \$39.99 each @ 54
= \$ 2,159.46
 - Rocky First Med 8" Safety Toe Zipper Boot \$159.99 each @ 54
= \$ 8,639.46
 - Galls Pro Bag printed w/ POLICE \$29.99 each @ 54
= \$ 1,619.46
 - Waterproof light from Underwater Kinetics \$19.99 each @ 54
= \$ 1079.46
 - Economic Traffic Reflective Vest \$6.99 each @ 54
= \$ 377.46

Emergency Response Unit (ERU) equipment and training \$35,955.00

Tactical Blanket Systems Threat Level III+ and accessories. Defeats multiple rounds of .308 cal and 7.62mm

ITEM	DESCRIPTION	QTY	Unit Price	Total
TAC-03	N.I.J. Level III Tactical Blanket panel	5	6,815.00	\$ 34,075.00
HC-TAC3	Hardcase: holds up to 5 panels. 3 handles, recessed wheel, compartments for straps & pole sets.	1	587.78	\$ 587.78
SCS	4' Suction Cup Strap	5	82.73	\$ 413.65
EP-48	4-piece interlocking, aluminum pole set (2 nd set to be used with Pole Pocket , below)	2	139.00	\$ 278.00
PP-01	Pole Pocket (2 per set)	1	23.00	\$ 23.00
LS-01	Loop Strap	3	23.76	\$ 71.28
HS-01	Hook Strap	3	26.68	\$ 80.04
Patch-SWAT	4" X 10" ID patch w/full Velcro hook (choose from "Swat" "Police, Sheriff")	5	16.00	\$ 80.00
INS	Value Insurance w/carrier	5	20.65	\$ 103.25

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Shipping U.P.S. ground 5 48.60 \$ 243.00

NEGOTIATOR SPECIALIZED EQUIPMENT \$3,382.00

ITEM: MOBILE WORK STATION

MAKE:DELL

MODEL: M70

QUANTITY: 1

PRICE: \$800.00

ITEM: NOTEBOOK WIRELESS SOLUTION

MAKE: DELL

MODEL: LATITUDE D410

QUANTITY:1

PRICE: \$ 1,000.00

ITEM: 8MM MICRO VCR/WITH LCD MONITOR, WIRELESS RECEIVERS

MAKE:SHARP

MODEL:ETG-VCR 101

QUANTITY: 1

PRICE: \$ 1,482.00

Facilities Security Upgrades \$65,000

- Enhanced Security at Headquarters
- Sliding electronic gates for the parking lot
- Secure storage facilities for large SOD vehicles
- Secure storage facilities for specialized equipment

Public Outreach and Information Gathering \$25,000.00

- Enhancing and advertising of the outreach programs
- Flyers and PSA's
- Public education seminars and campaigns
- Renting of halls for training and/or town meetings
- Equipment and supplies for the training and investigative follow-ups