

COG BOARD OF DIRECTORS MEETING

District of Columbia

*Bladensburg**

Bowie

Charles County

College Park

Frederick

Frederick County

Gaithersburg

Greenbelt

Montgomery County

Prince George's County

Rockville

Takoma Park

Alexandria

Arlington County

Fairfax

Fairfax County

Falls Church

Loudoun County

Manassas

Manassas Park

Prince William County

**Adjunct Member*

DATE: February 12, 2014

TIME: 12:00 – 2:00PM

PLACE: COG Board Room

PLEASE NOTE: Chair Mendelson will begin the meeting promptly at Noon. Lunch for members and alternates will be available at 11:30AM

A G E N D A

**1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE
(12:00PM)**

**Phil Mendelson, Council Chair, District of Columbia
COG Board Chair**

**2. ANNOUNCEMENTS
(12:00 – 12:05PM)**

Chair Mendelson

- A. 2014 Board Handbook**
- B. Letters Sent/Received**

**3. EXECUTIVE DIRECTOR'S REPORT
(12:05 – 12:10PM)**

**4. AMENDMENTS TO AGENDA
(12:10 – 12:15PM)**

**5. APPROVAL OF MINUTES OF JANUARY 8, 2014
(12:15 – 12:20PM)**

6. ADOPTION OF CONSENT AGENDA ITEMS (12:20 – 12:25PM)

A. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO CONDUCT A NATIONAL CAPITAL REGION ENERGY EMERGENCY EXERCISE

The Board will be asked to adopt Resolution R12-2014, authorizing the Executive Director, or his designee, to receive and expend up to \$100,000 to carry-out a seminar and follow-on tabletop exercise to assess regional responses to an energy emergency and the cascading effects such an emergency would have. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R12-2014.

B. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO CONDUCT A NATIONAL CAPITAL REGION SUPPLY CHAIN EXERCISE

The Board will be asked to adopt Resolution R13-2014, authorizing the Executive Director, or his designee, to receive and expend up to \$100,000 to carry-out a tabletop and seminar exercise dealing with supply chains and recovery resource management before, during, and immediately following a disaster. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R13-2014.

C. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO PROVIDE INCIDENT COMMAND SYSTEM TRAINING FOR EMERGENCY OPERATIONS CENTERS

The Board will be asked to adopt Resolution R14-2014, authorizing the Executive Director, or his designee, to receive and expend up to \$123,000 for a project to develop and deliver a specific one-day section training for each of the five sections in the Command and General Staff of ICS. This training should improve interoperability, coordination, communications, and accountability among NCR Emergency Operations Centers. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R14-2014.

D. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO DEVELOP METRO STATION EMERGENCY RESPONSE AND EVACUATION PLANS

The Board will be asked to adopt Resolution R15-2014, authorizing the COG Executive Director, or his designee, to receive and expend up to \$230,494 to develop emergency response and evacuation plans for approximately 25 of WMATA's 86 rail stations. These plans will address evacuation of the stations, preserving life safety, securing stations, establishing passenger staging areas, alternate transportation, and system-wide adjustments. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R15-2014.

E. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT FOR THE ESTABLISHMENT AND OPERATION OF A DISTRICT EMERGENCY RESPONSE SYSTEM PROJECT MANAGEMENT OFFICE (DCERS PMO)

The Board will be asked to adopt Resolution R16-2014, authorizing the Executive Director, or his designee, to receive and expend up to \$336,000 for the establishment and operation of a District Emergency Response System Project Management Office (DCERS PMO). The DCERS PMO will bolster existing emergency management and homeland security capacity through the regional integration of policies, training, resources, information sharing, and project management. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R16-2014.

F. RESOLUTION AUTHORIZING COG TO FUND THE EMERGENCY PREPAREDNESS COUNCIL SENIOR LEADER SEMINAR FOR 2014

The Board will be asked to adopt Resolution R17-2014, approving a proposal authorizing the Executive Director, or his designee, to contract to support the development and conduct of the Emergency Preparedness Council Senior Leader Seminar for 2014. The purpose of the initiative is to provide an opportunity for a facilitated discussion with NCR leaders regarding their respective roles and responsibilities in the context of a disaster that may occur in one or more NCR jurisdictions with regional and possibly national impact. This will be done through a scenario developed by the planning team in partnership with the contractor. COG is being provided \$100,000 through a Subgrant from the SAA to fund the Emergency Preparedness Council Senior Leader Seminar 2014. **No COG Matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R17-2014.

G. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO COMPLETE DISTRICT JOINT ALL-HAZARDS OPERATION CENTER STANDARD OPERATING PROCEDURES (DCERS)

The Board will be asked to adopt Resolution R18-2014, authorizing the Executive Director, or his designee, to receive and expend up to \$250,000 to develop District Joint All-Hazards Operation Center Standard Operating Procedures. The purpose of the project is to validate and update the content of the current Joint All-Hazards Operation Center (JAHOC) Standard Operating Procedures (SOPs) and supporting documents to reflect current processes, procedures, and technology. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). No COG matching funds are required.

RECOMMENDED ACTION: Adopt Resolution R18-2014.

H. RESOLUTION AUTHORIZING COG TO CONTRACT FOR AN EXPLOSIVE BREACHER COURSE FOR NCR SPECIAL WEAPONS AND TACTICS (SWAT) TEAMS

The Board will be asked to adopt Resolution R19-2014, approving a proposal authorizing the Executive Director, or his designee, to contract for an Explosive Breacher Course for NCR Special Weapons and Tactics (SWAT) Teams. A nationally recognized contractor will be selected to provide intermediate explosive breaching certification for NCR SWAT Teams. Participants will be drilled under all aspects of explosive breaching to include target analysis, charge calculation, proper deployment, and tactical considerations pertaining to liability. COG is being provided \$37,000 through a Subgrant from the State Administrative Agent (SAA) to fund the services of a consulting firm to provide the training. **No COG Matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R19-2014.

I. RESOLUTION AUTHORIZING COG TO ENTER INTO A CONTACT WITH VENDORS FOR COMPLETION BUILD OUT OF OFFICE SPACE

The Board will be asked to adopt Resolution R20-2014, authorizing the Executive Director, or his designee, to enter into contracts not to exceed \$35,000 for the construction and build out of additional office space. An increase in the number of grant funded tasks has necessitated a growth in the number of employees in the Department of Transportation. MWCOG's Office of Information Technology & Facilities Management and Department of Transportation have identified underutilized space that can be converted into a single office today with the option for a second office in the future. Funding for this contract is from the FY2014 Facilities Annual Operating Budget.

RECOMMENDED ACTION: Adopt Resolution R20-2014.

J. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO CONDUCT A NATIONAL CAPITAL REGION CYBERSECURITY EXERCISE

The Board will be asked to adopt Resolution R21-2014, authorizing the Executive Director, or his designee, to receive and expend up to \$80,000 to carry-out a cyber security tabletop and seminar exercise intended to test a regional cyber security framework that is under development, individual agency cyber security plans, improve risk reduction, help insure business continuity, and foster broader adoption and deployment of strong cyber security tools and techniques. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R21-2014.

7. FY 2014 SECOND QUARTER FISCAL REPORT (12:25-12:30PM)

Paul Beriault, CFO, COG

Mr. Beriault will brief the Board on the FY2014 Second Quarter Fiscal Report.

RECOMMENDED ACTION: Receive briefing.

8. 2014 BOARD WORK PLAN (12:30-12:40PM)

Chair Mendelson

Chair Mendelson, Vice Chair Euille, and Vice Chair Berliner met in January to discuss and outline the 2014 Board Work Plan. Chair Mendelson will present the proposed 2014 Board Work Plan and ask the Board for input and adoption.

RECOMMENDED ACTION: Adopt Resolution R22-2014

9. PRESENTATION AND DISCUSSION ON REGIONAL TRANSPORTATION PRIORITIES PLAN (12:40-1:00PM)

John Swanson, COG DTP

On January 15, 2014, the National Capital Region Transportation Planning Board (TPB) approved the Regional Transportation Priorities Plan (RTPP). Reflecting more than a decade of TPB planning activities, including the TPB Vision And Region Forward, the RTPP has been developed to identify regional strategies that offer the greatest potential contributions toward addressing regional challenges, and to support efforts to incorporate those strategies into future updates of the financially Constrained Long-Range Transportation Plan (CLRP).

RECOMMENDED ACTION: Receive briefing.

10. PRESENTATION AND DISCUSSION ON MOMENTUM AND METRO 2025 (1:00-1:40PM)

Richard Sarles, General Manager and Chief Executive Officer, WMATA

Shyam Kannan, Managing Director of the Office of Planning, WMATA

William Euille, Mayor, City of Alexandria

In June 2013 the WMATA Board adopted the Momentum Strategic Plan, charting a new course to ensure the transit system meets the needs of the region now, in 2025, and beyond. Momentum, which directly supports achievement of Region Forward goals and implementation of the Regional Transportation Priorities Plan, provides a road map to achieve the goals and guides Metro's annual business plan over the next 10 years. The seven Metro 2025 Capital Initiatives identified in Momentum will serve to keep pace with demand and to continue the support of the region's economic competitiveness and quality of life. Metro 2025 Capital Initiatives include: eight-car trains, station improvements, Metrobus priority corridor network, Metrobus fleet expansion, next generation customer communications, and special track infrastructure to provide operational flexibility, and a new Blue Line connection. The Board is requested to adopt Resolution R23-2014, approving a letter from the Board of Directors to Congress supporting the Momentum Strategic Plan and requesting federal funding for Metro 2025.

RECOMMENDED ACTION: Adopt Resolution R23-2014.

**11. 2015 WORLD POLICE AND FIRE GAMES
(1:40-1:55PM)**

**Lieutenant Bruce Blechl, Fairfax County Police Department
Vice President, Operations & Athlete Services, Fairfax 15**

The World Police & Fire Games are a spectacular international sporting event, offering police officers, firefighters, customs and correction officers from around the world an opportunity to showcase their athletic excellence in over 65 sporting events. The 2015 World Police & Fire Games, held biennially, will be held in Fairfax County, Virginia. Lieutenant Bruce Blechl, the Vice President of Operations & Athlete Services for Fairfax 15 will brief the Board on the planning process for the 2015 games. On average a total of 15,000-30,000 visitors come to the host city and surrounding communities during the 10 day event, creating an exciting and rewarding community-wide sporting and cultural event.

RECOMMENDED ACTION: Receive briefing.

**12. OTHER BUSINESS
(1:55-2:00PM)**

**13. ADJOURN – THE NEXT MEETING IS WEDNESDAY MARCH 12, 2014
(2:00PM)**



Reasonable accommodations are provided for persons with disabilities. Please allow 7 business days to process requests. Phone: 202.962.3300 or 202-962.3213 (TDD). Email: accommodations@mwkog.org. For details: www.mwkog.org



AGENDA ITEM #2

ANNOUNCEMENTS

(2014 Board Handbook: soft copy provided separately on COG website, hard copy provided at meeting)

February 7, 2014

The Honorable Ben Cardin (SAMPLE)
Senator
United States Senate
SH-509 Hart Senate Office Building
Washington, D.C. 20510

Re: COG 2014 Legislative Priorities – A Regional Consensus

Dear Senator Cardin:

On behalf of the Metropolitan Washington Council of Governments (COG) Board of Directors, I have enclosed our Legislative Priorities for 2014. As you know, COG is an independent, nonprofit association that brings area leaders together from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress to address major regional issues in the District of Columbia, suburban Maryland and Northern Virginia. The COG Board of Directors is comprised of elected and appointed members of these bodies, and so the priorities truly represent a regional consensus about important issues which affect the quality of life of our citizens and those who interact with them.

We strongly urge you to consider the following 4 legislative priorities of the local governments comprising the metropolitan Washington Region in your decision-making.

- **Increased Transportation Funding:** federal and state policymakers need to devote attention to exploring new ways to dedicate increased Metro funding to extend past the current allocated funding expiring in 2020. The Region's transportation and economic viability depend on the continuation of such funding.
- **Energy Efficiency & Productivity:** improving the Region's energy productivity through enhanced access to energy efficiency finance, energy system modernization and sustained investment in innovation is critical. Improving the reliability and resilience of our energy system and, achieving our environmental goals will promote economic vitality.
- **Water Quality Protection:** adopt feasible implementation schedules and utilize regulatory flexibility, such as integrated planning/permitting solutions, to address significant financial impacts on local government and utilities. Also it is necessary to identify funding mechanisms to support implementation by local governments and utilities.
- **Workforce Development & Supporting Local Economies:** support workforce development and provide resources to spur job creation and the continued growth of our local economies. This goal can be achieved through investment in education at all levels, support of Activity Centers, and funding for workforce development education and training.

District of Columbia
Bladensburg*
Bowie
Charles County
College Park
Frederick
Frederick County
Gaithersburg
Greenbelt
Montgomery County
Prince George's County
Rockville
Takoma Park
Alexandria
Arlington County
Fairfax
Fairfax County
Falls Church
Loudoun County
Manassas
Manassas Park
Prince William County

*Adjunct Member

Please take a few moments to look over our 2014 Legislative Priorities. The COG Board of Directors hopes that you will consider these important regional priorities as you handle your legislative responsibilities.

If you have questions about any of the issues or would like more information on a specific topic, please feel free to contact me.

Sincerely,

Chuck Bean
Executive Director

cc: COG Board of Directors

Enclosure: 2014 Legislative Priorities

**Anne Gray Haynes
204 Elm Street
Alexandria, VA 22301**

Mr. Chuck Bean and All the COG Staff
Executive Director
Metropolitan Washington Council of Governments
777 North Capitol Street, suite 300
Washington, DC 20002

Dear Chuck,

I want to personally thank you all for the beautiful flowers received and the thoughtful condolences in memory of the passing of my husband Ronald Franklyn Kirby. I am devastated by loss of the love of my life. He was at the height of his professional career and accomplishments and the cusp of a wonderful retirement and now he is lost to us all.

I want to thank you especially for all the help and support you have given me and for the support of the Ron Kirby Reward Fund. We will never know what happened to Ron the day he lost his life unless we find the person or persons who are responsible for this violent act. Support of this fund gives us the chance it may help us find the perpetrators of this heinous act. Thank you for that chance.

Thank you again for your support, it means a lot to me and I am sure it would have meant a lot to Ron to know so many people cared so much for him.

Sincerely,

Anne

Anne Gray Haynes
Ron Kirby's Widow

1/03/14



We make home possible®

8250 Jones Branch Drive
McLean, VA 22102-3110

December 20, 2013

Mr. Chuck Bean
Executive Director
Metropolitan Washington Council of Governments
777 North Capitol Street, NE
Suite 300
Washington, DC 20002

Dear Chuck,

I would like to extend my deep and sincere appreciation for the special recognition given to me and the Freddie Mac Foundation by the Council of Governments at their recent annual meeting. The Five Cities Award is a beautiful and moving tribute, and I am truly humbled and honored to have been chosen to receive it.

As with any worthwhile endeavor, it really does take a dedicated and talented team of people to achieve success. I am very grateful for the enduring partnership that COG has extended to the Freddie Mac Foundation and for the focus it has maintained on the needs of foster and adoptive children and their families. I have enjoyed working with current and former COG staff who have supported and led the Wednesday's Child program in our region for the past 22 years. Our successful partnership was the platform that launched our expansion to other cities, giving thousands more children in foster care the opportunity to find their forever families. COG should take great pride in knowing that it has played a key role in making the dream of a permanent family come true for children, not just here in our region but across the entire country.

It is clear to me that the Five Cities award was created with abundant care and love by Kamilah and her colleagues. I am touched by the thoughtfulness that went into the award and by the heartfelt spirit in which it was given to me. It is hanging proudly in my home for all to see! Thank you, again, for this very exceptional recognition and for your ongoing commitment to Wednesday's Child and the children in its care.

Sincerely,

A handwritten signature in cursive script, appearing to read "Renette".

Renette Oklewicz
Director, Foundation Programs

cc: Kamilah Bunn
Paul Desjardin



AGENDA ITEM #3

EXECUTIVE DIRECTOR'S REPORT



Metropolitan Washington Council of Governments Executive Director's Report • February 2014

COMMITTEE WORK HEART OF COG OUTREACH MEDIA UPCOMING EVENTS

TRANSPORTATION PLANNING BOARD

At the January TPB meeting, members unanimously approved the *Regional Transportation Priorities Plan* (RTPP), which was the culmination of a multi-year effort to identify the top strategies for addressing the region's most pressing transportation challenges.

CHESAPEAKE BAY AND WATER RESOURCES POLICY COMMITTEE

The Committee approved of COG issuing a support letter for DC Water's Green Infrastructure Project. Members were briefed on 2014 state and federal budgets and legislation focused on water resources. They were also pleased with COG's Potomac Water Quality fact sheet highlighting the benefits resulting from local management actions.

CLIMATE ENERGY AND ENVIRONMENT POLICY COMMITTEE

The Committee heard presentations on Net Zero concepts for energy, water and waste. Members also approved a new regional Climate and Energy Awards program pilot and discussed 2014 legislative initiatives related to climate and energy.

REGION FORWARD COALITION

The Coalition celebrated the completion of the *Place + Opportunity* report and RTPP and discussed new areas of focus for 2014, including infrastructure, jobs and health. For example, Coalition members discussed how new investments in infrastructure can be leveraged to support Region Forward's goals.

Hearts of COG: Recruiting, Developing Talent for COG & the Region

JANET ERNST AND FARAI NZUWAH, OFFICE OF HUMAN RESOURCES MANAGEMENT



Farai Nzuwah, Janet Ernst

Report after report confirms that the metropolitan Washington region is home to a diverse and talented workforce. Recruiting and developing this talent is a priority at the Council of Governments, as well as a value-added benefit for our members through our [Institute for Regional Excellence](#) partnership with The George Washington University.

Senior Human Resources Analyst Janet Ernst coordinates IRE, which trains mid-level and senior managers from member governments and our own staff to be effective, innovative leaders with an understanding of regional issues. Participants graduate as Certified Public Managers after completing the year-long program. Since its creation in 2001, 261 area leaders have graduated IRE and many emphasize the strong network of connections that continues after their classes end.

At COG, we are proud to recruit and develop high-quality staff members from across the United States and the globe, including Africa, Asia, Europe and South America. Human Resources Analyst Farai Nzuwah leads our recruitment efforts. She has stepped up our participation in job fairs and coordination with area colleges to find the best and brightest experts, managers and others for our organization. We've seen a recent uptick in applications for many of our job postings--and for IRE--and we recognize Janet and Farai for their outstanding contributions to these efforts.

- Chuck Bean, Executive Director

LOCAL GOVERNMENT OUTREACH

Executive Director Chuck Bean gave presentations on the Council of Governments and its programs to the Prince William Board of County Supervisors and the Takoma Park City Council. He also went to Fairfax County to meet with Vice Chair Penny Gross and visited Rockville to meet with Mayor Bridget Newton.



STRONGER ACTIVITY CENTERS

Chuck Bean and Community Planning and Services Director Paul DesJardin presented *Place + Opportunity* to the ULI Washington Regionalism Council in the District of Columbia, and discussed opportunities for greater collaboration through this year's COG/ULI Technical Assistance Panels (TAPs).

COG EXPERTISE ON DISPLAY AT TRB MEETING

Chuck Bean and Transportation Planning Acting Co-Director Gerald Miller delivered tributes to honor Ron Kirby during a special program of the Transportation Research Board (TRB) Annual Meeting. In addition, three staff members from COG's Department of Transportation Planning gave formal presentations during the four-day conference, including Senior Transportation Planner Rich Roisman (airport systems planning, TPB's survey of air passengers at the region's three major airports) and Transportation Engineers Wenjing Pu and Jim Yin (GPS-based speed information to measure traffic impacts and improve travel demand models). Several staff also participated in meetings of standing TRB committees to share information.



SUSTAINABILITY AT LOCAL UNIVERSITIES

COG hosted a meeting of Sustainability Directors associated with the College and University Sustainability Pledge, discussing opportunities for universities in the region to contribute to local and regional sustainability goals.

ALTERNATIVE FUELS PROGRAM AT AUTO SHOW

Environmental Planner Leah Boggs participated in an education and outreach training program conducted by the Greater Washington Regional Clean Cities Coalition for fleet managers at the Washington Auto Show. The session focused on efforts to promote the growth of alternative fuel vehicles (AFVs) and infrastructure development in the region.



Wenjing Pu, Jim Yin (above),
Rich Roisman at TRB

HOUSING INITIATIVES

Housing Programs Manager Hilary Chapman and Regional Planner Sophie Mintier participated in the Community Foundation's Housing Security Study report review in the District. Paul DesJardin participated in the Multi-family Housing Forum hosted by George Mason University in Arlington.

CHILD WELFARE ACTIVITIES

COG's Child Welfare Team offered a training session to the Charles County Department of Social Services social workers on how to use Wednesday's Child to recruit parents for children on their case loads. The team also launched a three-day fundraiser in Frederick County to support foster parents.

NEW REPORTS IN THE NEWS: PLACE + OPPORTUNITY AND THE REGIONAL TRANSPORTATION PRIORITIES PLAN

In January, COG's new and closely-connected land use and transportation plans were highlighted in several news stories and blogs.

- Chuck Bean, District of Columbia Planning Director & Region Forward Coalition Vice-Chair Harriet Tregoning, and Bowie City Council Member and TPB Priorities Plan Chair Todd Turner appeared on NBC4's public affairs talk show, Viewpoint, for an extended discussion on the two plans.



Todd Turner, Harriet Tregoning and Chuck Bean on Viewpoint

- The RTPP was featured by Dr. Gridlock on The Washington Post's Commuter Page as well as a Greater Greater Washington blog. It was also covered by WAMU, WNEW and Prince George's County CTV News.
- WAMU and WNEW did separate stories on *Place + Opportunity*. In addition, Arlington County Vice-Chair and Region Forward Coalition Chair Mary Hynes and District of Columbia Deputy Planning Director and COG Planning Directors Committee Chair Rosalynn Hughey were interviewed in an ABC7 story on Place + Opportunity. The report was also featured on Mobility Lab's blog.

TRANSPORTATION PLANNING BOARD MEETING – WEDNESDAY, FEBRUARY 19, 2014

HUMAN SERVICES AND PUBLIC SAFETY POLICY COMMITTEE – FRIDAY, FEBRUARY 21, 2014

METROPOLITAN WASHINGTON AIR QUALITY COMMITTEE – WEDNESDAY, FEBRUARY 26, 2014

For more information about these events and other COG meetings, visit www.mwcog.org/calendar



AGENDA ITEM #4

AMENDMENTS TO AGENDA

(No attachment)



AGENDA ITEM #5

**APPROVAL OF MINUTES OF
JANUARY 8, 2014**

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, D.C. 20002**

**MINUTES
Board of Directors Meeting
COG Board Room
January 8, 2014**

**BOARD MEMBERS, ALTERNATES, AND OTHER PARTICIPANTS
PRESENT AND NOT PRESENT:**

See attached chart for attendance.

STAFF:

Chuck Bean, Executive Director
Sharon Pandak, General Counsel
Monica Beyrouiti, Member Services Associate/Clerk to the Board

GUESTS:

Mary Hynes, Council Member, Arlington County Board
Rosalynn Hughey, Deputy Planning Director, District of Columbia

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

Chair Pro Tempore Mendelson called the meeting to order at 12:10PM and led those present in the Pledge of Allegiance.

2. ANNOUNCEMENTS

2014 Board Meeting Dates

Chair Pro Tempore Mendelson called attention to the 2014 Board meeting dates and asked the committee members to add them to their calendars.

Annual Retreat Date – July 25-27

Chair Pro Tempore Mendelson announced the COG Board Annual Retreat taking place on July 25-27 at the Hyatt Regency Chesapeake Bay in Cambridge, MD.

Recognition of Outgoing Board Members

Chair Pro Tempore Mendelson recognized the outgoing Board Members and thanked them for their service on the Board of Directors.

Recognition of Immediate Past Chairwoman Karen Young

Chair Pro Tempore Mendelson recognized past Chairwoman Karen Young for her leadership in 2013.

Ron Kirby Reward Fund

Chair Pro Tempore Mendelson briefed the Board on the status of the Ron Kirby Reward Fund.

3. EXECUTIVE DIRECTOR'S REPORT

Executive Director Chuck Bean briefed the Board on the many accomplishments in 2013. A few included: the Blue Plains Agreement, the "Place and Opportunity" activity centers report, the accomplishment of zero "code red" air days in 2013, improved investing in UASI dollars, the 911 Center work and nationally recognized report, and the Regional Transportation Priorities Plan. Mr. Bean also reflected on the loss of Ron Kirby, the appointment of acting transportation co-directors, Jerry Miller and Bob Griffith, and the active search committee for a succeeding transportation director. Lastly, Mr. Bean recognized the

January Heart of COG employees Sophie Mintier and Ryan Hand for their work in the Department of Community Planning and Services.

4. AMENDMENTS TO AGENDA

There were no amendments to the agenda.

5. ELECTION OF 2014 COG BOARD OFFICERS & APPOINTMENT OF 2014 POLICY COMMITTEE LEADERSHIP

As a committee member of the 2014 Nominating Committee, Chairman Bulova recommended approval of the proposed slate of COG Board Officers for 2014: Chairman Phil Mendelson, Vice Chairman William Euille, and Vice Chairman Roger Berliner. The approval of the 2014 COG Board Officers was voted on and unanimously passed. Chairman Mendelson recommended the appointment of the 2014 leadership for the COG policy advisory committees, public-private partnerships and administrative committees. The appointments unanimously passed.

ACTION: The Board approved the 2014 COG Board Officers and the 2014 policy advisory committees, public-private partnerships and administrative committee's leadership.

6. APPROVAL OF MINUTES

The minutes of the November 13, 2013 Board Meeting were approved.

7. ADOPTION OF CONSENT AGENDA ITEMS

A. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO ENHANCE AND EXPAND SITUATIONAL AWARENESS DASHBOARD FROM DC TO NCR PARTNERS

The Board adopted Resolution R1-2014, authorizing the Executive Director, or his designee to receive and expend up to \$917,500 to enhance and expand the situational awareness dashboard that can be used for a video overview, management of large volumes of data, and to quickly compile and disseminate situation reports from the District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA) to NCR partners. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

B. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO COMPLETE PREVENTION & PROTECTION PROGRAM DEVELOPMENT PROJECT FOR DC HSEMA

The Board adopted Resolution R2-2014, authorizing the Executive Director, or his designee to receive and expend up to \$50,000 to complete a Prevention and Protection Program Development Project for the District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA) and NCR partners. The contractor will develop courses of action to identify and direct the means to achieve mission-specific goals. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

C. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO COMPLETE DISTRICT RECOVERY AND MITIGATION PROGRAM DEVELOPMENT PROJECT

The Board adopted Resolution R3-2014, authorizing the Executive Director, or his designee to receive and expend up to \$150,000 to develop a Recovery Program to include a base plan and supporting annexes for the District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA) and coordinate with NCR partners to identify and direct the means to achieve mission-specific goals. Funding for this effort will be provided through a Subgrant from the State Administrative Agent

(SAA). **No COG matching funds are required.**

D. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO DEVELOP THE DISTRICT PREPAREDNESS FRAMEWORK

The Board adopted Resolution R4-2014, authorizing the Executive Director, or his designee to receive and expend up to \$150,000 to develop a District Preparedness Framework for the District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA) that will be the capstone document that defines the District Preparedness System. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

E. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO VALIDATE AND UPDATE THE DISTRICT RESPONSE PLAN, STATE OPERATIONS GUIDE, AND FIELD OPERATIONS GUIDE

The Board adopted Resolution R5-2014, authorizing the Executive Director, or his designee to receive and expend up to \$250,000 to validate and update the District Response Plan, State Operations Guide, and the Field Operations Guide for the District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA). Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

F. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT TO VALIDATE AND UPDATE THE JOINT ALL-HAZARDS OPERATIONS CENTER STANDARD OPERATING PROCEDURES

The Board adopted Resolution R6-2014, authorizing the Executive Director, or his designee to receive and expend up to \$250,000 to validate and update the Joint All-Hazards Operations Center Standard Operating Procedures for the District of Columbia (DC) Homeland Security and Emergency Management Agency (HSEMA). Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

G. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT FOR THE CONDUCT OF AN EMERGENCY EVACUATION TRANSPORTATION SEMINAR

The Board adopted Resolution R7-14, authorizing the Executive Director, or his designee to receive and expend up to \$70,000 to obtain the services of a contractor to conduct an Emergency Evacuation Transportation Seminar for all NCR jurisdictions to determine the effectiveness of updated emergency evacuation transportation plans in the region. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). **No COG matching funds are required.**

H. Resolution Authorizing the Execution of a Memorandum of Understanding with the Maryland Department of Natural Resources for Anacostia Forestry-Related Services

The Board adopted Resolution R8-2014, authorizing the Executive Director to execute an eighteen (18) month memorandum of agreement with the Prince George's County Department of Environmental Resources in an amount not to exceed \$880,000 for Anacostia forestry-related services. **No local match is required.**

I. RESOLUTION AUTHORIZING COG TO ISSUE A CONTRACT FOR THE CONDUCT A 2014 METROBUS PASSENGER SURVEY

The Board adopted Resolution R11-2014, authorizing the Executive Director, or his designee, to receive up to \$820,000 from Washington Metropolitan Area Transit Authority (WMATA) and \$180,000 from the TPB Unified Planning Work Program (UPWP) for the conduct of a 2014 Metrobus Passenger Survey and to execute a contract, not to exceed \$1,000,000, for consultant assistance in the conduct this survey. The demographic and travel pattern ridership data collected in this survey will be used by the TPB in its

regional transportation planning efforts and by the Washington Metropolitan Area Transit Authority (WMATA) in its regional bus subsidy allocation formula and in meeting its Federal Transit Administration (FTA) Title VI requirements. **No additional COG funds will be required.**

8. APPROVAL OF FY2015 WORKPLAN & BUDGET

Mr. Bean summarized the proposed FY 2015 Work Program and Budget.

ACTION: The Board adopted Resolution R9-2014, accepting the FY 2015 Work Plan and Budget as presented.

9. ADOPTION OF POLICY GUIDELINES

Chairman Mendelson summarized the development and previous review of the proposed policy guidelines that were tabled at the September 11, 2013 meeting. The policy guidelines were developed by staff and reviewed by the Board's Legislative Committee and Past Board Chairs group. The objective is to focus and clearly define parameters that will provide practical guidance to the Board when considering policy action. Supervisor Gross moved to adopt the guidelines and the resolution unanimously passed.

ACTION: The Board adopted Resolution R37-2013, approving the Policy Guidelines.

10. 2014 LEGISLATIVE PRIORITIES

Chairman Mendelson reviewed the process of how the proposed legislative priorities were developed amongst COG's policy committees and Legislative Committee to draft the region's 2014 legislative platform. Executive Director Chuck Bean and Member Services Associate Monica Beyrouiti reviewed the proposed 2014 legislative priorities. After the presentation Chairman Mendelson opened the floor for discussion. Many committee members supported the legislative priorities and thanked the Legislative Committee and staff for their work. Vice Mayor Snyder requested that homeland security be included as a priority. A consensus was reached that homeland security was a definite priority of COG and would be included explicitly in next year's platform. Chairman Bulova recommended a focus on investing in education be added to the workforce development legislative priority, and motioned for a friendly amendment to be made to the text. There was no objection, and a motion was made to adopt the 2014 Legislative Priorities including the friendly amendment.

ACTION: The Board adopted the 2014 Legislative Priorities.

11. APPROVAL OF "PLACE AND OPPORTUNITY: STRATEGIES FOR CREATING GREAT COMMUNITITES AND A STRONGER REGION"

Paul DesJardin and Sophie Mintier presented an overview of the "Place + Opportunity: Strategies for Creating Great Communities and a Stronger Region". As called for in Economy Forward, the report presents goals, strategies, and tools to assist local governments and other stakeholders with their efforts to create thriving, high-opportunity places. Arlington County Council Member Mary Hynes, Chair of the Region Forward Coalition, briefed the Board on the extensive data and valuable research in "Place and Opportunity". DC Deputy Planning Director Rosalynn Hughey, Chair of the Planning Directors Committee, voiced the Planning Directors Committee support of the report and classification of activity centers in the region.

Action: The Board approved "Place & Opportunity: Strategies for Creating Great Communities and a Stronger Region".

12. EXECUTIVE SESSION FOR EXECUTIVE DIRECTOR'S PERFORMANCE EVALUATION

The Board of Directors temporarily concluded the public meeting and convened in Executive Session for the purpose of discussing the results of the Executive Director's performance evaluation as conducted by the Employee Compensation and Benefits Review Committee (ECBR) and other COG Board Members. During the Executive Session, the Board was asked to review the ECBR's recommendations as contained in Resolution R10-2014. Subsequent to Executive Session the Board considered R10-2014 in open meeting.

ACTION: The Board adopted Resolution R10-2014.

13. OTHER BUSINESS

There was no other business.

14. ADJOURNMENT

Upon motion duly made and seconded, the meeting was adjourned at 2:00PM. The next meeting is February 12, 2014.

BOARD OF DIRECTORS – January 2014

<u>Jurisdiction</u>	<u>Member</u>	<u>Y/N</u>	<u>Alternate</u>	<u>Y/N</u>
<i>District of Columbia</i>				
Executive	Hon. Vincent Gray		Christopher Murphy	
	Mr. Allen Lew	Y	Warren Graves	
Council	Hon. Phil Mendelson (Chair)	Y		
	Hon. Kenyan R. McDuffie	Y		
<i>Maryland</i>				
Bowie	Hon. G. Frederick Robinson		Hon. Dennis Brady	Y
Charles County	Hon. Reuben Collins	Y	Hon. Ken Robinson Hon. Debra Davis	
City of Frederick	Hon. Randy McClement			
Frederick County	Hon. David Gray		Hon. Blaine Young	
College Park	Hon. Andrew Fellows	Y	Hon. Robert Catlin	
Gaithersburg	Hon. Sidney Katz		Hon. Cathy Drzyzgula	Y
Greenbelt	Hon. Emmett Jordan	Y	Hon. Judith “J” Davis	
Montgomery County				
Executive	Hon. Isiah Leggett		Mr. Tim Firestine	
Council	Hon. Roger Berliner (Vice Chair)	Y		
	Hon. Nancy Navarro			
Prince George’s County				
Executive	Hon. Rushern Baker		Mr. Bradford Seamon	Y
Council	Hon. Karen Toles	Y		
	Hon. Andrea Harrison	Y		
Rockville	Hon. Bridget Newton	Y		
Takoma Park	Hon. Bruce Williams		Hon. Terry Seamens	Y
Maryland General Assembly				
<i>Virginia</i>				
Alexandria	Hon. William Euille (Vice Chair)	Y	Hon. Redella Pepper	
Arlington County	Hon. Walter Tejada	Y	Hon. Jay Fisette	
City of Fairfax	Hon. Dan Drummond		Hon. Jeffrey Greenfield	
Fairfax County	Hon. Sharon Bulova	Y	Hon. Catherine Hudgins	
	Hon. Penelope A. Gross	Y	Hon. Patrick Herrity	
	Hon. John Foust	Y	Hon. Michael Frey	
Falls Church	Hon. David Tarter		Hon. David Snyder	Y
Loudoun County	Hon. Matt Letourneau	Y		
Loudoun County	Hon. Scott York	Y	Hon. Shawn Williams	
Manassas	Hon. Jonathan Way	Y		
Manassas Park	Hon. Suhas Naddoni		Hon. Frank Jones	
Prince William County	Hon. Frank Principi	Y		
	Hon. Wally Covington	Y		
Virginia General Assembly				

Total: 25



AGENDA ITEM #6

ADOPTION OF CONSENT AGENDA ITEMS

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT TO
CONDUCT A NATIONAL CAPITAL REGION ENERGY EMERGENCY EXERCISE**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the regional Exercise and Training Operations Panel (ETOP) Regional Programmatic Working Group to conduct a National Capital Region (NCR) Energy Emergency Exercise; and

WHEREAS, the proposed seminar, exercise, and related planning will support regional efforts to assess regional responses to an energy emergency (e.g., electricity, natural gas, and petroleum fuels) and the cascading effects such an emergency would have; and

WHEREAS, good coordination is a must for an effective and efficient response to an energy emergency occurring in one or more of the NCR jurisdictions; and

WHEREAS, a regional exercise of existing energy emergency coordination plans and agreements has never been conducted; and

WHEREAS, funding for a contract to conduct a National Capital Region Energy Emergency Exercise has been provided to COG by the State Administrative Agent for the National Capital Region in the amount of \$100,000.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$100,000 to carry-out a seminar and follow-on tabletop exercise to assess regional responses to an energy emergency and the cascading effects such an emergency would have. Funding for this effort will be provided through a Subgrant from the State Administrative Agent (SAA). No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT TO
CONDUCT A NATIONAL CAPITAL REGION SUPPLY CHAIN EXERCISE**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the regional Exercise and Training Operations Panel (ETOP) Regional Programmatic Working Group to conduct a National Capital Region (NCR) Supply Chain Exercise; and

WHEREAS, the proposed seminar, exercise and related planning will support regional efforts to address one of the most important elements of the recovery phase of emergency management: recovery resource management; and

WHEREAS, there is a need to further improve coordinated planning between local governments in the NCR and the private sector, including suppliers, transporters and distributors of essential goods and services; and

WHEREAS, funding for a contract to conduct a National Capital Region Supply Chain Exercise has been provided to COG by the State Administrative Agent for the National Capital Region by a Subgrant in an amount up to \$100,000.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to receive and execute a contract in an amount not to exceed \$100,000 to carry-out a tabletop and seminar exercise dealing with supply chains and recovery resource management before, during and immediately following a disaster. Funding for this contract will be provided through a Subgrant from the State Administrative Agent (SAA). No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT TO PROVIDE
INCIDENT COMMAND SYSTEM TRAINING FOR EMERGENCY OPERATIONS CENTERS**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the DC Homeland Security and Emergency Management Agency to issue a contract to develop and deliver a specific one-day section training for each of the five sections in the Command and General Staff of the regional Incident Command System (ICS); and

WHEREAS, the contractor will create customized NIMS training modules to help insure that each person who staffs an NCR Emergency Operations Center understands their role; and

WHEREAS, funding for the contract to develop and conduct the NIMS training will be provided to COG by the State Administrative Agent for the National Capital Region in the amount of \$123,000.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$123,000 to develop and deliver specific one-day section training for each of the five sections in the Command and General Staff of ICS. Funding for this contract will be provided by the State Administrative Agent (SAA). No COG funds will be required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT TO DEVELOP
METRO STATION EMERGENCY RESPONSE AND EVACUATION PLANS**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the Washington Metropolitan Transit Authority (WMATA) to enter into a contract to develop emergency response and evacuation plans for approximately 25 of WMATA's 86 rail stations; and

WHEREAS, the plans will address evacuation of the stations, preserving life safety, securing stations, establishing passenger staging areas, alternate transportation, and system-wide adjustments.; and

WHEREAS, funding for the contract to conduct three regional transit seminars will be provided to COG by the State Administrative Agent for the National Capital Region in a Subgrant in the amount of \$230,494.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$230,494, to develop emergency response and evacuation plans for approximately 25 of WMATA's 86 rail stations. Funding will be provided by the State Administrative Agent (SAA) . No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT FOR THE
ESTABLISHMENT AND OPERATION OF A DISTRICT EMERGENCY RESPONSE SYSTEM PROJECT
MANAGEMENT OFFICE (DCERS PMO)**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) to enter into a contract for the establishment of a District Emergency Response System Project Management Office (DCERS PMO); and

WHEREAS, the DCERS PMO should bolster existing emergency management and homeland security capacity through the regional integration of policies, training, resources, information sharing, and project management; and

WHEREAS, the project should build capability through the provision of resources, including grant and funding guidance, training, policy, and process coordination, inventory and procurement for regional logistics improvement, operational plans, standard operating procedures, manual updates, recovery resource planning, and law and policy guidance and integration; and

WHEREAS, funding for the contract for the establishment and continuation of a District Emergency Response System (DCERS) Project Management Office will be provided to COG by the State Administrative Agent for the National Capital Region through a subgrant in the amount of \$336,000.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, to execute a contract in an amount not to exceed \$336,000 for the establishment and operation of a District Emergency Response System Project Management Office (DCERS PMO). Funding for this contract will be provided by the State Administrative Agent (SAA). No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT FOR THE
EMERGENCY PREPAREDNESS COUNCIL SENIOR LEADER SEMINAR FOR 2014**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, the 2014 Emergency Preparedness Council Work Focus includes a request for the Exercise and Training Operations Panel to develop and conduct an Emergency Preparedness Council Senior Leader Seminar to improve emergency preparedness in the National Capital Region; and

WHEREAS, the Exercise and Training Operations Panel has developed a Project Management Plan and requested COG obtain the services of a consulting firm to support a Project Management Team in the development and conduct the Emergency Preparedness Council Senior Leader Seminar for 2014; and

WHEREAS, the District of Columbia Grants Management State Administrative Agent has provided COG with Urban Area Security Initiative funding in the amount of \$100,000 to support the development and conduct the Emergency Preparedness Council Senior Leader Seminar for 2014.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$100,000 with a consulting firm to support the development and conduct the Emergency Preparedness Council Senior Leader Seminar for 2014. Funding in the amount of \$100,000 has been approved by the Exercise and Training Operations Panel, the Chief Administrative Officers, and the Senior Policy Group and will be provided to COG by the State Administrative Agent for the National Capital Region. No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT TO
COMPLETE DISTRICT JOINT ALL-HAZARDS OPERATIONS CENTER STANDARD OPERATING
PROCEDURES (DCERS)**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the District of Columbia Homeland Security and Emergency Management Agency (DC HSEMA) to issue a contract (1) to complete a District Joint All-Hazards Operations Center Standard Operating Procedures; (2) to validate and update the content of the current Joint All-Hazards Operation Center (JAHOC) Standard Operating Procedures (SOPs) and supporting documents to reflect current processes, procedures, and technology; and (3) to develop any additional operational and tactical documents to support the JAHOC SOPs; and

WHEREAS, funding for the contract for District Recovery and Mitigation Program Project has been provided to COG by the State Administrative Agent for the National Capital Region.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$250,000 to validate and update the content of the current Joint All-Hazards Operation Center (JAHOC) Standard Operating Procedures (SOPs) and supporting documents to reflect current processes, procedures, and technology as set forth above. Funding will be provided by the State Administrative Agent for the National Capital Region. No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT FOR AN
EXPLOSIVE BREACHER COURSE FOR NCR SPECIAL WEAPONS AND TACTICS (SWAT) TEAMS**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the COG Police Chiefs Committee to enter into a contract for an Explosive Breacher Course for NCR Special Weapons and Tactics (SWAT) Teams to be conducted by a nationally recognized contractor; and

WHEREAS, the participants will be drilled under all aspects of explosive breaching to include target analysis, charge calculation, proper deployment, and tactical considerations pertaining to liability; and

WHEREAS, funding for the contract to develop and conduct the training and exercise will be provided to COG by the State Administrative Agent for the National Capital Region in a Subgrant in the amount of \$37,000.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$37,000, to contract for an Explosive Breacher Course for NCR Special Weapons and Tactics (SWAT) Teams to be conducted by a nationally recognized contractor. Funding will be provided by the State Administrative Agent (SAA) for the National Capital Region. No COG matching funds are required.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, DC 20002**

**RESOLUTION AUTHORIZING EXECUTIVE DIRECTOR TO EXECUTE CONTRACTS FOR COMPLETION OF
BUILD OUT OF OFFICE SPACE**

WHEREAS, the Metropolitan Washington Council of Governments (COG) owns office space on the second and third floors of 777 North Capitol Street, NE; and

WHEREAS, all currently available offices are occupied or will be occupied due to active recruitment; and

WHEREAS, COG's Department of Transportation has received an increase in grant funding that necessitates hiring additional employees; and

WHEREAS, COG's Office of Information Technology & Facilities has identified underutilized space to meet the current growth needs and allow for additional expansion.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute contracts not to exceed \$35,000 for the construction and build out of additional office space to accommodate an increase in the number of grant funded tasks creating a growth in the number of employees in the Department of Transportation. Funding for these contract is from the FY2014 Facilities Annual Operating Budget.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

**RESOLUTION AUTHORIZING THE EXECUTIVE DIRECTOR TO EXECUTE A CONTRACT TO
CONDUCT A NATIONAL CAPITAL REGION CYBERSECURITY EXERCISE**

WHEREAS, the Metropolitan Washington Council of Governments (COG) serves as the Secretariat for the Urban Area Security Initiative for the National Capital Region; and

WHEREAS, COG has been requested by the regional Exercise and Training Operations Panel (ETOP) Regional Programmatic Working Group to conduct a National Capital Region (NCR) Cybersecurity Exercise; and

WHEREAS, the proposed seminar, exercise and related planning will support regional efforts to address one of the top threats facing the NCR and the Nation; and

WHEREAS, there is a need to further improve coordinated planning between local governments in the NCR and the private sector to help insure business continuity, and foster broader adoption and deployment of strong cybersecurity tools and techniques; and

WHEREAS, funding for a contract to conduct a National Capital Region Cybersecurity Exercise has been provided to COG by a Subgrant from the State Administrative Agent for the National Capital Region in the amount of \$80,000.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The Executive Director, or his designee, is authorized to execute a contract in an amount not to exceed \$80,000 to carry-out a NCR Cybersecurity tabletop and seminar exercise. Funding for this effort will be provided by the State Administrative Agent (SAA). No COG matching funds are required.



AGENDA ITEM #7

FY2014 SECOND QUARTER FINANCIAL REPORT

(Hard copy of report will be provided at the
meeting)



AGENDA ITEM #8

2014 BOARD WORK PLAN



Metropolitan Washington Council of Governments 2014 Board of Directors Work Plan

22 JURISDICTIONS 5+ MILLION PEOPLE 300 ELECTED OFFICIALS

Key Elements of the 2014 Work Plan

REGIONAL INFRASTRUCTURE

Long-term commitment to capital investment and maintenance of our regional infrastructure is vital to achieve the goals of a prosperous, accessible, livable and sustainable National Capital Region. COG's core competencies as well as a number of the Region Forward goals and targets include a wide range of infrastructure systems including transportation systems, water systems, communications, healthcare, housing, as well as parks & recreation. There are also other infrastructure systems such as education that are critical to our region's future success.

LAND USE & TRANSPORTATION COORDINATION

In the beginning weeks of 2014, the COG Board of Directors and the Transportation Planning Board approved Place + Opportunity: Strategies for Creating Great Communities and a Stronger Region and the Regional Transportation Priorities Plan (RTPP). COG will lead a new outreach effort in the months ahead to present these interconnected plans to its policy boards and committees, member governments and private sector partners.

REGION FORWARD COALITION

In 2013, COG and the Coalition advanced several initiatives that brought together land use and transportation, such as the COG annual retreat, an Economy Forward event at the National Press Club and the completion of Place + Opportunity and the RTPP. In 2014, the COG Board will ask the Coalition to broaden its focus further and weave in other COG core competencies that address Region Forward's goals.

DRAFT

FEBRUARY 12, 2014

ONE REGION **MOVING FORWARD**

www.mwcog.org



www.regionforward.org

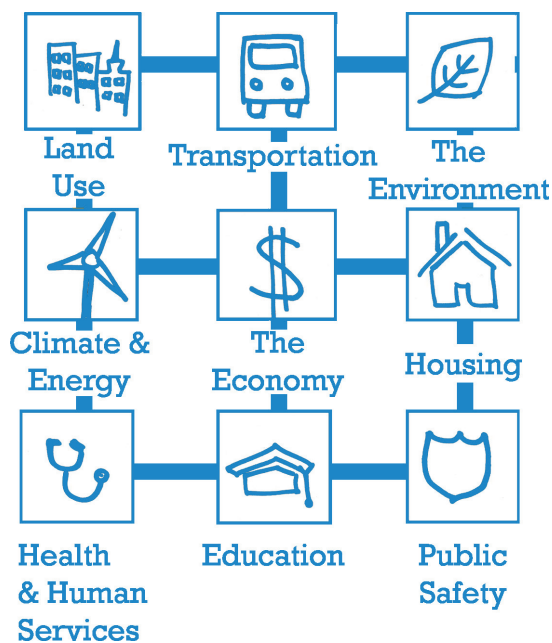
February 12, 2014 37

> REGIONAL INFRASTRUCTURE

Long-term commitment to capital investment and maintenance of our Regional Infrastructure is vital to achieve the goals of a prosperous, accessible, livable and sustainable National Capital Region. COG's core competencies as well as a number of the Region Forward goals and targets include a wide range of infrastructure systems including transportation systems (roads, mass transit, aviation, bicycles, and related systems), water systems (drinking water, wastewater, stormwater), energy (electricity, natural gas, transportation fuels), communications (telephone, internet, emergency response), healthcare (hospitals, medical facilities), housing, as well as parks and recreation. There are also other infrastructure systems such as education that are critical to our region's future success.

Throughout 2014, the Board of Directors and staff will work to highlight the critical importance of investment in our region's infrastructure and work to align COG's infrastructure related programs to help fulfill the goals and targets of Region Forward.

- At each meeting of the Board of Directors there will be a focus on infrastructure. During the first half of 2014, programs directly related to COG's core competencies will be highlighted at Board meetings; this may lead to policy initiatives, guidance and direction that will lead to future policy, as well as a focus on information needed by decision-makers to help make the best informed decisions for their jurisdictions as well as on a regional basis. In the latter half of 2014, emerging or new infrastructure areas will also be discussed by the Board.
- The summer COG retreat will be an opportunity to take a comprehensive look at lessons learned on infrastructure and help define a major fall infrastructure event's goals and outcomes that will engage stakeholders, the media and general public in a conversation on the region's vital infrastructure and the critical needs for investment and maintenance.
- Also to be examined throughout the year will be financing tools such as infrastructure banks, public-private partnerships, and other innovative best practices. Partnerships with other organizations and experts in financing will be utilized to help provide the Board with the most significant strategic information.
- All infrastructure related goals, targets and indicators will be reviewed and specific priorities identified for 2014; most likely areas of focus include transportation as the Regional Transportation Priorities Program is implemented; environmental programs, notably infrastructure related actions required for achievement of Region Forward Chesapeake Bay goals; and other priorities identified by the Board as it considers the range of infrastructure sectors during the year.



**INVESTMENT &
MAINTENANCE
OF OUR
INFRASTRUCTURE
IS CRITICAL TO OUR
REGION FORWARD
GOALS &
TARGETS**

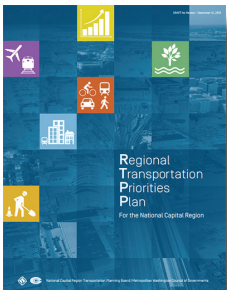
> LAND USE & TRANSPORTATION COORDINATION

In the beginning weeks of 2014, the Council of Governments Board of Directors and the Transportation Planning Board approved Place + Opportunity: Strategies for Creating Great Communities and a Stronger Region and the Regional Transportation Priorities Plan. Together these two plans serve as a roadmap for activity centers and transportation priorities throughout the region. To advance their implementation, COG will lead an outreach effort in the months ahead presenting these interconnected plans to its policy boards and committees, member governments, and private sector partners, such as the Board of Trade and Urban Land Institute. COG will also reach out to Board members and subject matter experts, who can champion these strategies in their local jurisdictions.



- **Place + Opportunity: Strategies for Creating Great Communities and a Stronger Region:**

This report was approved by the COG Board of Directors on January 8, 2014. Place + Opportunity is an initiative to strengthen and enhance Activity Centers throughout metropolitan Washington. Activity Centers – the places that will accommodate much of the region’s growth in the coming decades – attract residents, businesses, and visitors to the area, and are critical to ensuring the region’s future competitiveness and success. The report, carried out by COG, city and county planning directors, and a team of local and national experts, presents a variety of strategies to inform government leaders and stakeholders on planning and development decisions.



- **RTPP: Regional Transportation Priorities Plan:** This plan was approved by the Transportation Planning Board (TPB) on January 15, 2014. The RTPP reflects over a decade of TPB planning activities, including the TPB Vision and Region Forward. The RTPP has been developed to identify regional strategies that offer the greatest potential contributions toward addressing regional challenges, and to support efforts to incorporate those strategies into future updates of the financially Constrained Long-Range Transportation Plan (CLRP). The Plan calls for maintaining the region’s existing system of roadways and transit first, strengthening public confidence and ensuring fairness, and finding better, more efficient ways to move people throughout the region.

> REGION FORWARD COALITION

In 2010, the Council of Governments and its member governments approved Region Forward, our vision for a more prosperous, accessible, livable, and sustainable metropolitan Washington. The COG Board charged the public-private Region Forward Coalition to oversee the implementation of the vision and much of the group’s early work focused on land use and Activity Centers. In 2013, COG and the Coalition advanced several initiatives that brought together land use and transportation, such as the COG annual retreat, an Economy Forward event at the National Press Club, and the completion of Place + Opportunity and the RTPP. In 2014, the COG Board will ask the Coalition to broaden its focus further and weave in other COG core competencies that address Region Forward’s goals.

- **Positioning Region Forward:** Region Forward aligns COG’s many programs, including transportation, the environment, planning, public safety and health, but there are opportunities to better promote our vision. WMATA recently embedded Region Forward into its own strategic plans. COG will build on this example to better engage business, nonprofit, thought leaders, and the media about our vision, goals, and objectives and seek additional key regional partners’ strong support of Region Forward.
- **Strategic Realignment:** Taking Region Forward to the next level will require greater collaboration amongst COG’s departments, policy boards and committees. To foster this collaboration the Board will receive regular briefings that highlight and promote synergies and integration.

**METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002**

RESOLUTION ADOPTING 2014 BOARD OF DIRECTORS WORK PLAN

WHEREAS, the Metropolitan Washington Council of Governments (COG) Board of Directors' establishes a yearly work plan to direct the priorities and direction of the Board and overall Council of Governments; and

WHEREAS, the COG Board of Directors' 2014 Work Plan outlines three key priorities for the COG Board of Directors. The three priorities for 2014 are Regional Infrastructure, Land Use & Transportation Implementation, and Region Forward Coalition; and

WHEREAS, the Board of Directors will work with COG staff to address the aforementioned priorities and achieve the goals outlined in the 2014 Work Plan.

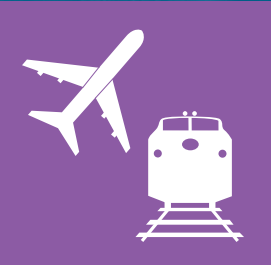
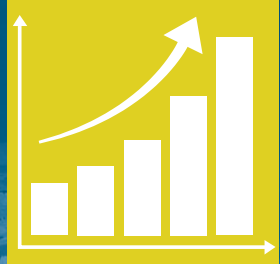
**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE
METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The COG Board of Directors approves the 2014 Board Work Plan to establish priorities and direction of the Board of Directors in 2014.



AGENDA ITEM #9

PRESENTATION AND DISCUSSION ON REGIONAL TRANSPORTATION PRIORITIES PLAN



Regional Transportation Priorities Plan

for the National Capital Region

APPROVED JANUARY 15, 2014



WHAT IS THE TPB?

Transportation planning at the regional level is coordinated in the Washington area by the National Capital Region Transportation Planning Board (TPB). The TPB is staffed by the Department of Transportation Planning of the Metropolitan Washington Council of Governments (COG).

Members of the TPB include representatives of the transportation agencies of the states of Maryland and Virginia, and the District of Columbia, local governments, the Washington Metropolitan Area Transit Authority, the Maryland and Virginia General Assemblies, and nonvoting members from the Metropolitan Washington Airports Authority and federal agencies.

The TPB was created in 1965 by local and state governments in the Washington region to respond to a requirement of 1962 highway legislation for establishment of official Metropolitan Planning Organizations (MPOs). The TPB became associated with the Metropolitan Washington Council of Governments in 1966, serving as COG's transportation policy committee. In consultation with its technical committee, the TPB is responsible for directing the continuing transportation planning process carried out cooperatively by the states and local communities in the region.

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As of January 15, 2014

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*The Arlington County and City of Frederick seats on the TPB were vacated in December 2013 by Christopher Zimmerman and Carol Krimm, both of whom were active participants in the development of the Regional Transportation Priorities Plan.



Regional Transportation Priorities Plan
National Capital Region Transportation Planning Board (TPB)
Approved January 15, 2014

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We wish to offer a special thanks to Bowie Councilmember Todd Turner, chair of the Priorities Plan Scoping Task Force (2010-11) and the TPB (2012), for his leadership in the development of this Plan. We would also like to thank the many COG and TPB staff who contributed time and technical expertise in the development of this Plan, especially: Andrew Austin, Monica Bansal, Deborah Bilek, Leah Boggs, Sarah Crawford, Michael Farrell, Ryan Hand, Bryan Hayes, Andrew Meese, Ron Milone, Erin Morrow, Nicholas Ramfos, Daivamani Sivasailam, and Darren Smith.

Other Acknowledgements

We also wish to acknowledge the valuable contributions of the TPB's Citizens Advisory Committee (CAC), Access for All (AFA) Advisory Committee, the TPB Technical Committee, and the Priorities Plan Scoping Task Force. Finally, we wish to thank our many other stakeholders and members of the general public who shared their input at various stages throughout this process.

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Executive Summary

The Regional Transportation Priorities Plan aims to identify strategies with the greatest potential to respond to our region's most significant transportation challenges. It also aims to identify those strategies that are “within reach” both financially and politically—recognizing the need for pragmatism in an era of limited financial resources and a lack of political will to raise significant amounts of new revenue. Development of the Priorities Plan included a unique public opinion survey element to help identify those strategies with the greatest likelihood of garnering broad public support.

The Plan calls for maintaining the region's existing system of roadways and transit first, strengthening public confidence and ensuring fairness, and finding better, more efficient ways to move people and goods throughout the region. Focusing our attention on these efforts will move us toward achieving our shared goals for the future.

Ultimately, the purpose of the Priorities Plan is to support efforts to incorporate into future updates of the region's Constrained Long-Range Transportation Plan (CLRP) specific projects and programs that support regional priorities. The Priorities Plan serves as a policy guide to assist local, state, and regional leaders in “thinking regionally and acting locally”—that is, in considering regional needs when identifying transportation improvements to advance to implementation.

The Priorities Plan aims to identify those strategies that are “within reach” both financially and politically.

Background: The Metropolitan Washington Region and the TPB

The metropolitan Washington region includes the District of Columbia plus parts of Maryland and Virginia. The region is home to more than 5.3 million people and 3.2 million jobs in hundreds of communities linked together by a system of roads, transit lines, and bicycle and pedestrian paths. Both population and employment in the region are expected to continue growing over coming decades, putting greater demand on the region’s transportation system. Competition for funds will continue to present challenges, especially for rehabilitation and maintenance of existing roadway and transit systems.

The National Capital Region Transportation Planning Board (TPB) is the federally designated metropolitan planning organization (MPO) for the region, and plays an important role as the regional forum for transportation planning. The TPB is responsible for carrying out a continuing, cooperative, and comprehensive planning process for regional transportation planning in the District of Columbia, Northern Virginia, and Suburban Maryland. The TPB prepares plans and programs that must receive federal approval in order for federal-aid transportation funds to flow to the Washington region.

Developing the Regional Transportation Priorities Plan

The Regional Transportation Priorities Plan is rooted in more than a decade of planning at the TPB and the Metropolitan Washington Council of Governments, including the establishment of regional goals through

the *TPB Vision* and *Region Forward*, analysis of a range of transportation and land-use scenarios using the adopted Constrained Long-Range Transportation Plan (CLRP) as a baseline, and various studies of the region’s transportation funding challenges.

The *TPB Vision*, adopted by the TPB in 1998, outlines a number of broad transportation-planning goals that provide policy guidance to shape the region’s transportation investments. *Region Forward*, developed by the Metropolitan Washington Council of Governments and approved in 2010, lays out comprehensive regional planning goals in a variety of sectors to guide future planning in the region. *Region Forward* also identifies specific targets to help measure progress in achieving those goals. The strategies in this Plan are designed, collectively, to support and advance the comprehensive regional planning guidance provided both by the *TPB Vision* and *Region Forward*.

The idea to develop a priorities plan originated from the TPB’s Citizens Advisory Committee. In 2010, the CAC recommended that the TPB develop a financially unconstrained regional vision for transportation operations and investment. The TPB convened regional stakeholders to participate in the “Conversation on Setting Regional Transportation Priorities,” an event that led to the development of a scope and process for developing the Priorities Plan.

Since then, the TPB and its staff have engaged in extensive technical work and public outreach—including listening sessions with key stakeholder groups and engaged citizens, a citizen forum in June 2012, and a public

opinion survey in spring 2013—to refine the challenges and strategies in the Plan and to identify the key priorities for moving the region closer to achieving its goals.

Building on the *TPB Vision*

Development of the Priorities Plan over the past two years has involved identifying the key continuing transportation challenges the Washington region faces in achieving six of the major policy goals articulated in the *TPB Vision*. Those goals are:

- Provide a comprehensive range of transportation options for everyone
- Promote a strong regional economy, including a healthy regional core and dynamic regional Activity Centers
- Ensure adequate maintenance, preservation, and safety of the existing system
- Maximize operational effectiveness and safety of the transportation system
- Enhance environmental quality, and protect natural and cultural resources
- Support inter-regional and international travel and commerce

Identifying the region's most significant transportation challenges relied on using the adopted CLRP as a baseline. The adopted CLRP, which includes only those projects and programs that we realistically expect to build or implement by 2040—and which takes into account forecasts of future population and job growth, and where that growth is expected to occur—provides the best assessment of what our transportation future will look like under current planning and funding trajectories.

REGIONAL GOALS AND CHALLENGES

Development of the Regional Transportation Priorities Plan over the past two years has involved identifying the key continuing transportation challenges the Washington region faces in achieving six of the major policy goals articulated in the *TPB Vision*.

GOAL 1: Provide a Comprehensive Range of Transportation Options

Roadway Congestion: The region's roadways are among the most congested in the nation, making it harder for people and goods to get where they need to go.

Transit Crowding: The Metrorail system currently experiences crowding during peak hours and lacks the capacity to support future population and job growth.

Inadequate Bus Service: Existing bus service is too limited in its coverage, frequency, and reliability, making transit a less viable option, especially for people with disabilities and limited incomes.

Unsafe Walking and Biking: Too few people have access to safe pedestrian and bicycle infrastructure or live in areas where walking and bicycling are not practical options for reaching nearby destinations.

GOAL 2: Promote a Strong Regional Economy, Including a Healthy Regional Core and Dynamic Activity Centers

Development Around Metrorail: Too many Metrorail stations, especially on the eastern side of the region, are surrounded by undeveloped or underdeveloped land, limiting the number of people who can live or work close to transit and leaving unused capacity in reverse-commute directions on several lines.

Housing and Job Location: Most housing, especially affordable housing, and many of the region's jobs are located in areas outside of Activity Centers where transit, bicycling, and walking are not safe and viable options.

GOAL 3: Ensure Adequate System Maintenance, Preservation, and Safety

Metrorail Repair Needs: Deferred Metrorail maintenance over the years has led to unreliability, delays, and safety concerns today, as well as higher maintenance costs.

Roadway Repair Needs: Older bridges and roads are deteriorating and in need of major rehabilitation to ensure safe, reliable, and comfortable travel for cars, trucks, and buses.

GOAL 4: Maximize Operational Effectiveness and Safety of the Transportation System

Incidents: Major accidents and weather disruptions on roadways and transit systems cause severe delays and inconvenience.

Pedestrian and Bicyclist Safety: The number of bicycle and pedestrian fatalities each year is holding steady even as the number of vehicle fatalities has declined steadily.

GOAL 5: Enhance Environmental Quality, and Protect Natural and Cultural Resources

Environmental Quality: Increasing amounts of vehicle travel resulting from population and job growth could threaten the quality of our region's air and water.

Open Space Development: Wildlife habitat, farmland, and other open spaces are threatened by construction of new transportation facilities and residential and commercial development.

GOAL 6: Support Inter-Regional and International Travel and Commerce

Bottlenecks: Bottlenecks on the highway and rail systems cause delays in inter-regional travel for both freight and passengers, hurting the region's economic competitiveness.

Travel Time Reliability: Travel times to and from the region's airports are becoming less reliable for people and goods movement.

The Plan calls for maintaining the region's existing system of roadways and transit first, strengthening public confidence and ensuring fairness, and finding better, more efficient ways to move people and goods.

The public reviewed and commented on the challenges developed through the TPB's technical work in the early listening sessions, the citizens forum in June 2012, the public opinion survey in spring 2013, and in comment periods on the draft Plan.

Our Three Regional Priorities

The priorities planning process led to the identification of three regional priorities that local, state, and regional agencies should consider when developing projects, especially those that will eventually be included in the CLRP. The three priorities in this Plan are like building blocks, all essential in achieving our shared goals for the future. The three priorities and the individual strategies they comprise aim to be "within reach" both financially and politically. And they aim to achieve greater efficiencies, in particular by making better use of the infrastructure already in place and by combining or packaging complementary strategies that offer mutually supportive benefits.

PRIORITY 1 STRATEGIES

- Ensure Maintenance of the Transit System [OG1]
- Ensure Maintenance of Roads and Bridges [OG2]

PRIORITY 1

Meet Our Existing Obligations Maintain the Transportation System We Already Have

Meeting our existing obligations to maintain the transportation system we already have comes first among the three strategies in this Plan. Proper maintenance of our highways, bridges, and transit systems, especially Metro, is of primary importance; the success of all other strategies to improve transportation in our region relies on an existing system that functions properly and is safe.

For many years now, most transportation agencies in the region that are responsible for the upkeep of roadway facilities have had requirements and procedures in place to guarantee that adequate funds are dedicated to maintenance and preservation of the existing system before roadways are expanded or new facilities are built. Agencies also have robust systems in place to evaluate the condition of area roadways and bridges, including structural integrity, pavement condition, and time remaining before major reconstruction is needed.

Transit agencies in the region also dedicate a significant portion of their budgets to maintenance. But a number of high-profile disruptions and accidents



VADOT

in recent years highlights the need for greater efforts to bring the system, especially Metrorail, into a state of good repair. The Washington Metropolitan Area Transit Authority (WMATA) is pursuing such efforts through its ambitious six-year, \$5-billion *Metro Forward* reconstruction program. Although *MetroForward* will make great strides in rebuilding the system, the funding agreements for this work will end before the end of the decade.

New federal rules outlined in the latest surface transportation reauthorization, Moving Ahead for Progress in the 21st Century, or MAP-21, now require the region to bring its highways and transit systems into a state of good repair. The new law requires state transportation agencies, federally assisted transit agencies, and metropolitan planning organizations (MPOs) like the TPB to set performance targets for maintenance and to report regularly on progress in achieving those targets.

PRIORITY 2 STRATEGIES

- **Ensure Accessibility for Persons with Disabilities, Low Incomes, and Limited English Proficiency (OG5)**
- **Engage and Communicate with the Public***
- **Promote System Efficiency Through Management and Operations, and the Appropriate Use of Technology***

* These strategies originated in public outreach during the development of the Plan. They are not described in the strategies in Chapter 3.

PRIORITY 2

Strengthen Public Confidence and Ensure Fairness

Pursue Greater Accountability, Efficiency, and Accessibility

As a matter of institutional practice, we must take steps to strengthen public confidence and ensure fairness and equity throughout the region. Agencies need the public's confidence in order to make important decisions about transportation, including raising revenue. Agencies in the region should take steps to demonstrate their competence and that they are being managed effectively. This includes taking care of obvious things first, making common-sense improvements, engaging citizens in the planning and decision-making process, and using technology to achieve greater efficiencies and communicate better with the public.

Ensuring greater fairness in our region means improving access to transportation services so that everyone can use the system and contribute to and benefit from the region's vibrant economy. It is especially important to ensure accessibility for traditionally disadvantaged groups—persons with disabilities, low incomes, and limited English proficiency. Efforts to improve paratransit services, limit the negative effects of increases in transit fares, and provide important transit system information in multiple languages and formats all improve accessibility for traditionally disadvantaged groups. A number of other strategies in the Priorities Plan that reduce auto-dependency and expand transportation choice also greatly benefit these groups. Committing to providing more and better

travel options and greater accessibility for everyone in our region is an essential step as we move forward both in maintaining our existing system and in developing new projects and programs to improve our transportation system.

Three “Building Block” Priorities

Move More People and Goods More Efficiently

Alleviate Congestion
and Crowding, and
Accommodate Future Growth

Strengthen Public Confidence and Ensure Fairness

Pursue Greater
Accountability, Efficiency,
and Accessibility

Meet Our Existing Obligations

Maintain the
Transportation System
We Already Have

PRIORITY 3 STRATEGIES

- Improve Access to Transit Stops and Stations [NT1]
- Alleviate Roadway Bottlenecks [NT2]
- Support and Promote Electric Vehicles [NT3]
- Promote Commute Alternatives [NT4]
- Expand Pedestrian Infrastructure [NT5]
- Expand Bicycle Infrastructure [NT6]
- Apply Priority Bus Treatments [OG3]
- Increase Roadway Efficiency [OG4]
- Update and Enforce Traffic Laws [OG6]
- More Capacity on the Existing Transit System [LT1]
- Concentrated Growth in Activity Centers [LT2]
- Enhanced Circulation within Activity Centers [LT3]
- Bus Rapid Transit (BRT) and Other Cost-Effective Transit Alternatives [LT4]
- Express Toll Lanes [LT5]

PRIORITY 3

Move More People and Goods More Efficiently

Alleviate Congestion and Crowding, and Accommodate Future Growth

The region's economy and quality of life depend on the ability of our transportation system to move more people and goods, and to move them more efficiently. Priority Three focuses on the more technical aspects of transportation planning, decision-making, and investment—how to alleviate congestion and crowding on the existing system now, and how to accommodate growth in travel in the future.

This priority calls for:

- **A mix of supply- and demand-side strategies.** Expanding roadway and transit capacity goes a long way in alleviating congestion on the existing transportation system, but doing so can often be more expensive and less cost-effective than efforts to manage demand.

- **A multimodal approach.** Offering a wider variety of travel modes, and focusing attention on modes that can move more people at lower cost, is key to moving more people more efficiently. Making such options available to more people takes pressure off currently crowded systems, especially the roadway network and the core of the transit system, and alleviates demand for expensive new infrastructure. Providing travelers with more options also results in an increase in quality of life, as they are more likely to be able to choose a mode that best suits their individual needs. Not all projects within a given mode deserve equal attention, however; some investments or projects support more regional goals and offer greater benefit relative to their costs than others.

- **A focus on concentrating future growth in mixed-use Activity Centers.** Land-use is a critical component in more effectively





The Priorities Plan serves as a policy guide to assist local, state, and regional leaders in “thinking regionally and acting locally”—that is, in considering regional needs when identifying transportation improvements to advance to implementation.

managing demand on our region’s transportation system. Concentrating growth in mixed-use Activity Centers can help make more effective use of existing facilities, and can improve socioeconomic balance in the region by supporting job growth and commercial activity in areas that currently lack it. These land-use principles are central tenets of *Region Forward* and the *TPB Vision*.

Together, the strategies outlined in Priority Three represent a shift in focus away from large-scale supply-side investments of the past to smarter, more strategic approaches to alleviating congestion and crowding, and to accommodating future growth.

Next Steps: Implementing Regional Priorities

Thinking Regionally, Acting Locally

Implementation of specific projects and programs is the responsibility of local, state, and regional agencies in the Washington region. These agencies are also responsible for conceiving and developing such initiatives. The purpose of the Regional Transportation Priorities Plan is to inform that project development process, by assisting local, state, and regional leaders in “thinking regionally and acting locally”—that is, in considering regional needs when identifying transportation improvements to advance to implementation. Elected leaders and transportation officials who



Pursuing the priorities and strategies outlined in this Plan will lead to greater economic vitality and a higher quality of life in the Washington region.

sit on the TPB should return to the jurisdictions, bodies, and agencies they represent and share the priorities and principles laid out in this Plan as a resource to use in developing such improvements.

Updating the Constrained Long-Range Transportation Plan (CLRP)

Locally developed projects and programs that are deemed to be “regionally significant” must be included in the CLRP. The CLRP is maintained and updated by the TPB. It includes all projects and programs that the region can afford to build, maintain, and operate with revenues that are reasonably expected to be available in the future.

When projects developed at the local, state, or regional level have enough specificity and are reasonably expected to be funded, they will come to the TPB for inclusion in the CLRP. Because the CLRP is a “check point” in the implementation process, updating it provides a clear opportunity to consider the priorities outlined in this Plan in making decisions

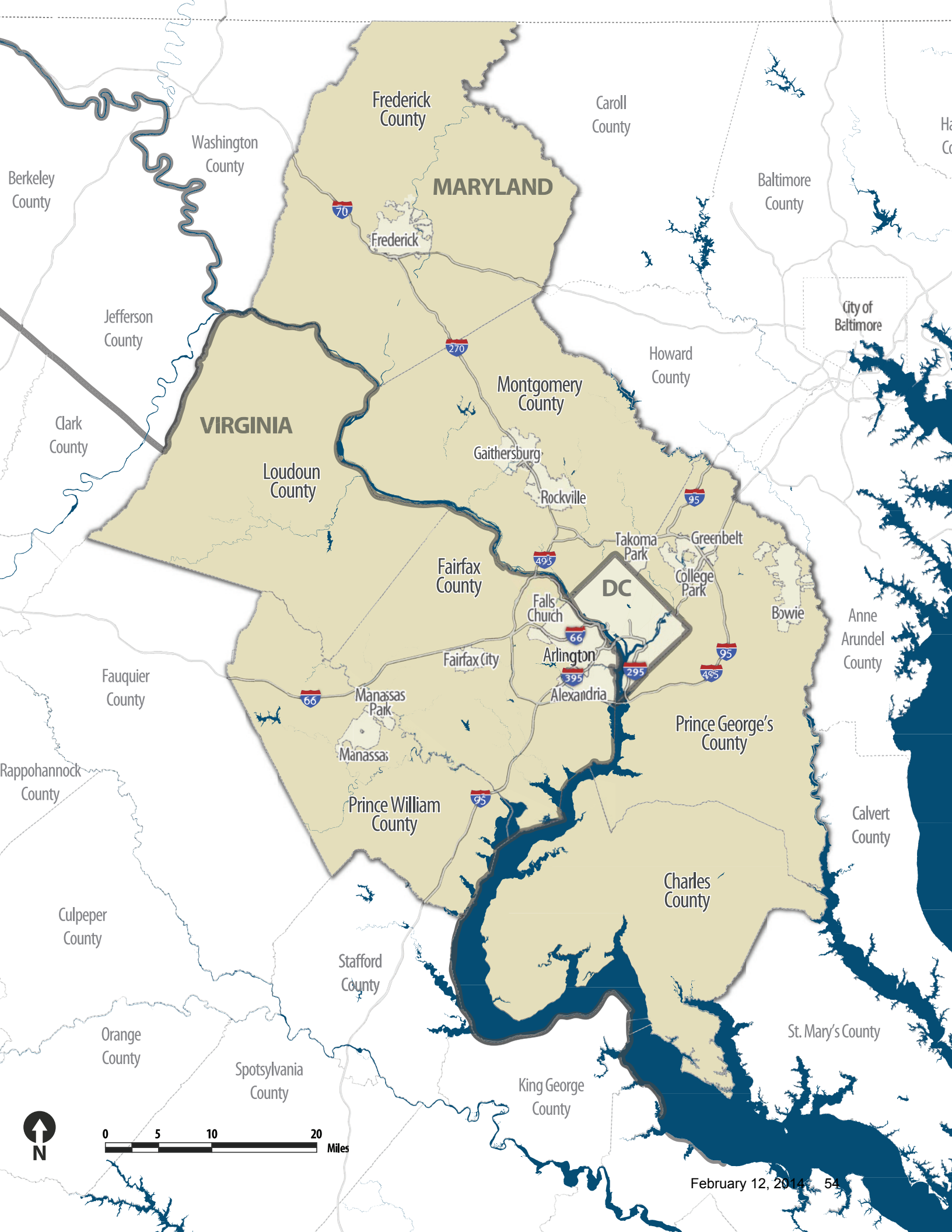
about what projects and programs to advance, or what projects or programs already in the plan might need to be changed or removed in order to bring the region closer to achieving its goals.

As agencies submit projects and programs for inclusion in the CLRP, the TPB will have an opportunity to review, assess, and discuss the relationship of those submissions to the priorities in this Plan. The public will also have opportunities throughout the update process to comment on how well any of the submissions support regional priorities.

In the future, the TPB will work collaboratively with the region’s jurisdictions to develop a process by which each jurisdiction will describe—in a formal letter or other documentation—the ways in which the projects and programs they submit for inclusion in the CLRP address the priorities in this Plan. In advance of each four-year update to the CLRP, the TPB will revisit and update the Priorities Plan to reflect changes planned for the region, including new projects and programs in the CLRP, new land-use developments and forecasts, and new challenges that will emerge as policy and political issues change over time.

Conclusion

Pursuing the priorities and strategies outlined in this Plan will lead to greater economic vitality and a higher quality of life in the Washington region. Maintaining the existing system first, strengthening public confidence and ensuring fairness, and finding better, more efficient ways to move people and goods throughout the region will move us toward achieving our shared goals for the future.





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[202] 962-3200
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AGENDA ITEM #10

PRESENTATION AND DISCUSSION ON MOMENTUM AND METRO 2025

DRAFT

February 12, 2014

Sample
Senator
United States Senate
SH-509 Hart Senate Office Building
Washington, D.C. 20510

Re: COG Support of MAP-21 Extension and Replenishment of the Highway Trust Fund

Dear Senator:

The COG Board of Directors strongly urges you to support the re-authorization of Moving Ahead for Progress in the 21st Century (MAP-21) Surface Transportation bill and replenishment of the Highway Trust Fund to ensure continued and sustained federal investment in the nation's and this region's transportation system. Additional federal funding is needed for MAP-21 to extend and increase overall federal surface transportation funding, which expires September 30, 2014. Securing additional revenue sources dedicated to transportation in MAP-21 is vital to maintaining our regional transportation system and keeping our growing National Capital Region moving forward.

Critical to the extension of MAP-21 is replenishment of the Highway Trust Fund to ensure long-term funding for federal-aid highway and transit programs. Based on current spending and revenue projections, the US Department of Transportation estimates the Highway Account of the Highway Trust Fund, and its Transit Account, will encounter a shortfall by the end of this federal fiscal year. Absent replenishment, the Highway Trust fund would not be able to meet any new obligations, leading to a drastic reduction in funds for federal transportation programs. We encourage Congress and the Administration to act to address replenishment of the Highway Trust Fund and extension of MAP-21 and federal transportation programs to provide at least current federal funding levels for fiscal year 2015 and beyond.

Transportation investments directly promote the Region Forward goals supported by the Council of Governments, local jurisdictions, businesses, nonprofits, and other civic groups in your jurisdiction. The recently developed Regional Transportation Priorities Plan lays out the near-term, ongoing, and long-term strategies needed for transportation in the metropolitan region. Additionally, the Washington Metropolitan Area Transportation Authority's Momentum strategic plan was developed to guide investment in public transportation over the next 10 years, including ongoing operations, infrastructure renewal and upkeep, and potential capacity expansion.

District of Columbia
*Bladensburg**
Bowie
Charles County
College Park
Frederick
Frederick County
Gaithersburg
Greenbelt
Montgomery County
Prince George's County
Rockville
Takoma Park
Alexandria
Arlington County
Fairfax
Fairfax County
Falls Church
Loudoun County
Manassas
Manassas Park
Prince William County

**Adjunct Member*

If the region is to maintain its current transportation system and make the needed capacity investments for the future to meet population and economic growth, significant additional transportation funding is needed. Under MAP-21, federal funding for transportation has stayed flat in dollar terms, while the federal gas tax which supports the Highway Trust fund remains unchanged since 1993. Revenue increases to keep up with inflation and enable the funding investments to match the growing economy and population are critical and immediate needs.

The State of Maryland and the Commonwealth of Virginia both passed major transportation revenue acts in 2013, and the District of Columbia is dedicating increasing funding from its general fund for transportation improvements. These increases in transportation funding at the state level will make more investment possible for the Washington metropolitan region. However, the increased state revenues do not make up for the decline in spending power of the federal contribution, leading to a decrease in overall transportation funding. As the seat of the federal government, we, the region, are asking the federal government to do more to ensure regional mobility and prosperity.

The COG Board of Directors urges you to consider the critical role that safe, efficient, and sustainable transportation investment plays in the economy of the region and the workings of the federal government and workforce. The extension of MAP-21 and replenishment of the Highway Trust Fund, including much-needed increases in federal funding, should be at the forefront of your legislative responsibilities. If you have questions about the region's needs and support for renewed federal transportation funding, please feel free to contact me.

Sincerely,

Phil Mendelson
Chairman, Council of the District of Columbia
Chairman, COG Board of Directors

cc: COG Board of Directors

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, DC 20002-4239

**RESOLUTION ENDORSING A LETTER TO THE REGION'S CONGRESSIONAL DELEGATION EXPRESSING
SUPPORT FOR THE EXTENSION OF MAP-21 AND REPLENISHMENT OF THE HIGHWAY TRUST FUND**

WHEREAS, the COG Board of Directors believes transportation planning and funding are vital to maintain and support the growing demand of the National Capital Region, the goals of Region Forward, the Regional Transportation Priorities Plan, and

WHEREAS, the WMATA Board of Directors, comprised of representatives from the State of Maryland, Commonwealth of Virginia, District of Columbia and the Federal government, has adopted the Metro Momentum Strategic Plan identifying critical regional transit investments to increase transit capacity and improve regional mobility; and

WHEREAS, the State of Maryland and the Commonwealth of Virginia both passed major transportation revenue acts in 2013, and the District of Columbia is dedicating increasing funding from its general fund for transportation improvements, and

WHEREAS, these increases in transportation funding at the state level will not make up for the decline in spending power of the federal contribution, leading to a decrease in overall transportation funding, and;

WHEREAS, the federal surface transportation authorization act, Moving Ahead for Progress in the 21st Century (MAP-21), expires on September 30, 2014, and;

WHEREAS, the Highway Trust Fund, the primary source of funds for highway federal aid-programs, may run out of funds before the date of September 30, 2014, by which time the Transit Account of the Highway Trust Fund for transit programs will also be nearly empty, and;

WHEREAS, as the seat of the federal government, we, the region, are asking the federal government to do more to ensure regional mobility and prosperity by providing a long-term and reliable source of transportation funds, and;

WHEREAS, the COG Board acknowledges that additional federal funding is vital to maintaining our regional transportation system and to meeting the needs of our growing economy and population in order to keep our National Capital Region moving forward.

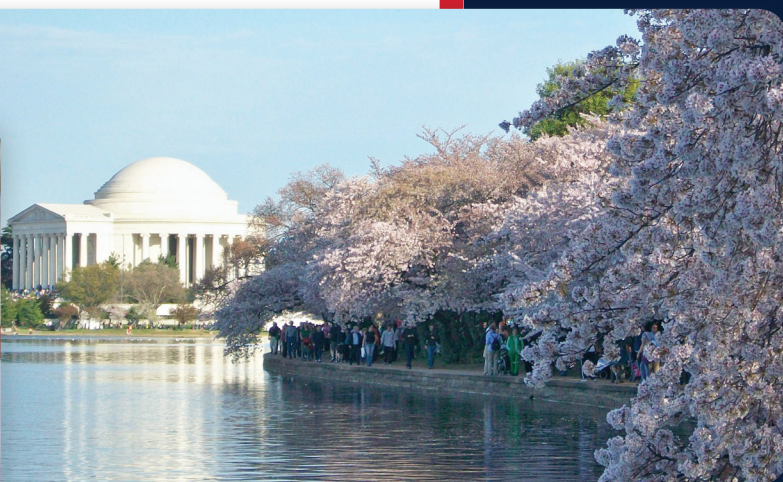
**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN
WASHINGTON COUNCIL OF GOVERNMENTS THAT:**

The attached letter regarding COG's support for Congressional actions in support of federal transportation funding through extension of MAP-21 and replenishment of the Highway Trust Fund be endorsed and disseminated by the COG Board of Directors.



AGENDA ITEM #11

2015 WORLD POLICE AND FIRE GAMES

The logo for the Fairfax 2015 World Police & Fire Games. It features a stylized eagle head in blue and yellow, with red and white stripes. Below the eagle, the text "FAIRFAX ★ 2015" is written in blue, followed by "WORLD" in large, bold, blue letters, "POLICE & FIRE" in red, and "GAMES" in large, bold, blue letters.

FAIRFAX ★ 2015
WORLD
POLICE & FIRE
GAMES



2015
JUNE 26 - JULY 5
Fairfax County, Virginia
U.S.A.



FAIRFAX ★ 2015

February 12, 2014 - 61

FAIRFAX COUNTY

and the National Capital Region

WELCOME...



12,000 FIRST RESPONDERS
representing **70 COUNTRIES** displaying
WORLD CLASS ATHLETIC COURAGE



Competition in **61 SPORTS** over **10 DAYS**

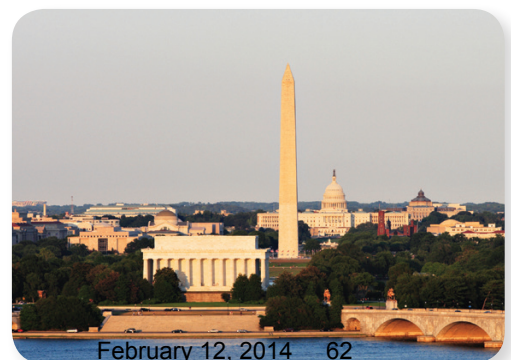


30,000 VISITORS will **CHEER**
4,000 VOLUNTEERS will **HOST**



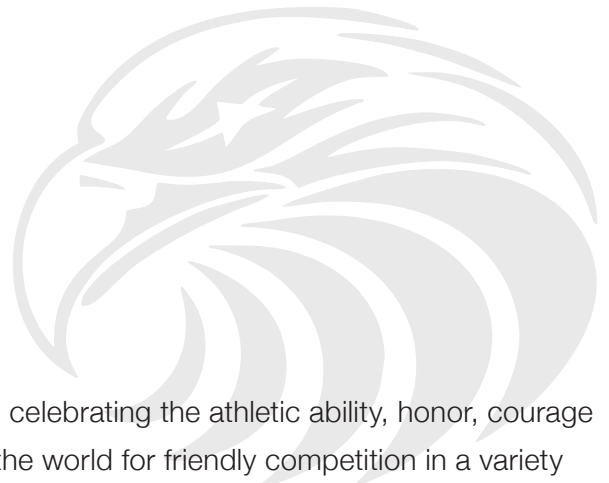
LARGEST MULTI-SPORT EVENT IN THE WORLD
for public safety agencies, law enforcement officers, and firefighters

Games will deliver
more than **\$60 - 80 MILLION** in
ECONOMIC IMPACT.



February 12, 2014 62

EVENT PROFILE



The World Police & Fire Games is a spectacular biennial event celebrating the athletic ability, honor, courage and camaraderie of first responders who gather from around the world for friendly competition in a variety of sports, some unique to their professions, and not found in typical sporting events. It is among the largest multi-sports events in the world, and is the largest exclusively featuring qualified public safety participants.

Games History

In 1985, the World Police & Fire Games Federation, a non-profit organization created by the California Police Athletic Federation, established the first World Games. This spectacular event, sanctioned by the WPMF Federation, is awarded to successful bid cities around the world and takes place on odd-numbered years. Previous hosts include among others Indianapolis, Barcelona, Melbourne, Vancouver, New York and Belfast. Fairfax County, VA won the right to host the 2015 Games and Fairfax 2015, Inc., a 501(c)3 non-profit entity was established to organize and manage the Games. The 2017 Games will be held in Montreal, Canada, and the flag will pass to Chengdu, China for 2019.

Sports

The 2015 Games will feature 12,000 athletes from 70 countries competing in 61 sports over 10 days. In addition to traditional Olympic sports such as track and field, swimming, hockey, cycling, archery and triathlon, many competitions will display skills related to the public safety professions - SWAT, Service Dogs, Ultimate Firefighter, Stair Race, and Honor Guard are just a few of these unique competitions. Many others fit into the leisure sport profile of first responders,

such as Softball, Angling, Soccer, Bowling, Darts, Flag Football, and Golf.

Venues

Fairfax County will host the majority of sport competitions, which will be held throughout the region. Venues include George Mason University, Reston Town Center, county parks & recreation centers, local high schools and other public and private facilities around the region. Events will be free for the public to see and enjoy

Special Events

The Opening Ceremonies will take place at RFK Stadium in Washington, DC on June 26, 2015. The July 5 Closing Ceremonies, to be held at Wolf Trap National Park for the Performing Arts, will also feature

entertainment along with the traditional flag passing to Montreal. Daily activities will be scheduled for the Athlete Entertainment Village at the Reston Town Center and other social events will be planned at select venues.



ATHLETE & SPORT PROFILE



All of the athletes have inspirational and compelling stories. For many, simply to participate will be the ultimate reward for the time, commitment, and sacrifice given in the line of duty, and in training to enter the field of play against peers from around the globe. The variety of competitions pays tribute to both the level of professional fitness and the active lifestyle they maintain.



Athletes

More than 12,000 first responders from approximately 70 countries and spanning six continents will converge on Fairfax County and the National Capital Region for The 2015 World Police and Fire Games. They proudly represent the best qualities to be found among the more than 10,000,000 men and women worldwide who dedicate their lives to public safety. Competitors are full time or retired police, firefighters, paramedics, customs and corrections officers representing local, state, provincial, national and federal agencies from around the world.

Featured Sports

Medals will be awarded in 61 sports. Traditional and leisure sports include:

Angling
Archery
Badminton
Baseball
Basketball
Bench Press
Biathlon
Bodybuilding
Bowling
Boxing
Cross Country
Cycling Street
Darts
Dodgeball
Dragon Boat
Field Lacrosse
Flag Football

Golf
Half Marathon
Honor Guard
Ice Hockey
Indoor Rowing
Judo
Karate
Motocross
Motorcycle Street
Mountain Bike
Muster
Open Water Swim
Orienteering
Paintball
Pistol Center Fire
Pistol Police Action

Pistol Police Combat
Pocket Billiards
Police Service Dogs
Push Pull
Rifle Air
Rifle Large Bore
Rifle Small Bore
Rugby
Skeet
Soccer
Softball
Sporting Clays
Stair Race
Submission Grappling

SWAT
Swimming
Table Tennis
Tae Kwon Do
Tennis
Toughest Competitor Alive
Track & Field
Trap
Triathlon
Tug Of War
Ultimate Firefighter
Volleyball
Wrestling
Wrist Wrestling

Public safety-related competitions will provide a unique character to the Games.

Find complete listing of sports at www.Fairfax2015.com



WHY JOIN THE TEAM?

The better question is...Why not?

The 2015 World Police and Fire Games provides an exceptional platform to showcase Fairfax County and the National Capital Region on an international stage. Fairfax 2015 is a nonprofit 501(c)3 established to successfully win the bid and to organize, manage and operate all activities related to the 2015 Games. The positive attention, prestige and significant economic impact (estimated to be approximately \$60 - \$80 million) for the region will be a source of pride and accomplishment that will be long remembered.

Hosting this massive event requires a team effort involving businesses, government entities, community groups and individuals all doing their part. While everyone will benefit, those with the vision to get involved have an opportunity to share in the pride of ownership and the deserved recognition that will result from their leadership spirit.

Show Your Support

The 2015 Games is your opportunity to embrace the honor, pride, skills, and courage demonstrated by the first responders who protect and serve us every day. The spirit of camaraderie and skill exhibited when these professionals come together for "fun and games" will inspire and leave a lasting impression. Corporate Partners have many opportunities to leverage the substantial publicity, exposure and good will that will be generated by this great event. These athletes answer the call every day - will you?

Be a Part of the Passion

There are many memories to be made. Friendships to be found. Pride to be felt. The 2015 Games will establish new partnerships (and strengthen existing ones) among public safety, businesses, and the community. Individuals, community groups, and corporate employee programs can join the team and have rewarding experiences while providing invaluable service as volunteers. Everyone wins!

Contribute to a Legacy

The enduring impact on the National Capital Region as a direct result from hosting the 2015 World Police & Fire Games allows our corporate partners to extend their brands in the community long after the Games have been completed. Esprit de corps will also be promoted from coordination among government agencies, and community pride will result from the volunteerism and good citizenship displayed. Fairfax2015 has also established beneficiaries that include the Valor Awards Scholarship Fund, the National Fallen Firefighters Memorial, the National Law Enforcement Officers Memorial and a youth initiative to be announced. Be a part of this legacy!





AGENDA ITEM #12

OTHER BUSINESS

(No attachment)



AGENDA ITEM #13

ADJOURN

(The next meeting is
Wednesday March 12, 2014)