

## Law Enforcement Investigation and Operations

| Resource  | S/W | Comments  |
|-----------|-----|---|
| People    | S   | <ul style="list-style-type: none"> <li>• Good communications and interactions with relevant agencies. (2)</li> <li>• Law enforcement is in good shape.</li> <li>• JIFTS helps with flow.</li> <li>• We have qualified forensic investigators</li> <li>• The team responsible for design and completion of the current and next phase of AFIS is functioning.</li> </ul>   |
|           | W   | <ul style="list-style-type: none"> <li>• Need more staff including intelligence analysts, forensic epidemiologists. (4)</li> <li>• There is a lack of dedicated personnel. (3)</li> <li>• Additional personnel need security clearances but the process is very slow. (2)</li> <li>• Need to better integrate fire investigators with law enforcement.</li> <li>• LINX and AFIS enhancements will require staff and resources.</li> <li>• There is no contact with special operation or incident related personnel.</li> <li>• We need a designated intelligence office in each jurisdiction.</li> <li>• Should have additional cross-designated staff to assist in terrorism investigation ad evidence gathering.</li> <li>• Need to dedicate personnel to WMATA</li> <li>• Need for IMT trained law enforcement personnel.</li> </ul> |
| Equipment | S   | <ul style="list-style-type: none"> <li>• Some IMT equipment procured</li> <li>• Initial installation of WMATA communication equipment to help support law enforcement operations</li> <li>• Current systems is in place and functional</li> <li>• Funding to complete upgrade of new AFIS in place</li> <li>• NCR has shown good coordination in acquisition of equipment for participating agencies</li> </ul>   |
|           | W   | <ul style="list-style-type: none"> <li>• Interoperable computer systems for investigation of suspicious activity. Communication systems to allow for timely sharing of information. (2)</li> <li>• Lack of depth in PPE</li> <li>• Lack of warehouse space</li> <li>• Specialized response and work equipment needed for evidence collection technicians</li> <li>• Need to increase secure/interoperable communications network</li> <li>• Support LINX program</li> <li>• Law enforcement/operations are unaware of the</li> </ul>  |

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|          |   | <p>equipment/we can effect in an event/incident/forensic aspect</p> <ul style="list-style-type: none"> <li>• Lack of knowledge of what equipment there is/utilization of that equipment</li> <li>• Fire investigators not equipped to handle investigations in a contaminated area</li> <li>• Specialized equipment needed to ease investigations/operations in the metro tunnel</li> <li>• Lack of equipment to handle investigations in a contaminated environment</li> <li>• Completed compliment of IMT CD needed to support operations</li> <li>• Out year completion of communication equipment is not defined</li> <li>• Current system is obsolete</li> <li>• Mobile facial recognition of AFIS is not funded.</li> <li>• Technology weakness prevents efficient regional investigations, secure data, voice, video technology LINX system</li> <li>• Maintenance of SCBA/cascade system/APR SCBA breathing</li> </ul> |
| Training | S | <ul style="list-style-type: none"> <li>• Fingerprint analysis will not change</li> <li>• Technical support will not change</li> <li>• New upgrade will require minimal training</li> <li>• Mobile AFIS will require minimal training</li> <li>• Initial IMT training provided to a few law enforcement personnel</li> <li>• Training in crime scene, forensic and bioterrorism investigations</li> </ul>   |
|          | W | <ul style="list-style-type: none"> <li>• Forensic Epidemiology Training (2)</li> <li>• Awareness level training for law enforcement in the metro system and WMD (2)</li> <li>• Public Health (PH) needs training on the law enforcement systems currently in use.</li> <li>• Fire investigators need to be trained in contaminated areas</li> <li>• Lacking law enforcement participation in IMT</li> <li>• No coordination regionally on training</li> <li>• No one asks us to be involved in training in specific BIO/CHEM investigation</li> <li>• Need to find dedicated personnel, establish investigation protocols and train to them</li> <li>• Additional terrorism training as it pertains to the investigation of CBRNE incidents</li> <li>• Need more on PPE and response protocols</li> </ul>  |

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|                                |   | <ul style="list-style-type: none"> <li>• Interdisciplinary training</li> <li>• Train on a regional level</li> </ul>   |
| Exercises/Evaluation           | S | <ul style="list-style-type: none"> <li>• Some limited exercises were conducted involving IMT.</li> <li>• Current system is functional and used by the NCR.</li> <li>• Upgrade is a refresh and enhanced capabilities within the NCR.</li> </ul>   |
|                                | W | <ul style="list-style-type: none"> <li>• Exercises must be coordinated across ESFs and jurisdictions. (2)</li> <li>• Exercised and evaluations of IMT need to be developed.</li> <li>• Lack of exercised and evaluations involving WMATA communications.</li> <li>• Need to establish accepted roles and conduct exercises accordingly.</li> <li>• Need to better include the DC Medical Examiners office in exercises.</li> <li>• Need to limit the scope of exercises.</li> <li>• Need exercises that focus solely on the investigation of a biological event related to suspicious activity.</li> <li>• Phase 2 mobile AFIS will require exercises and evaluations.</li> <li>• Need more multi-disciplinary training including health investigations.</li> <li>• Specific exercises needed for technicians responding for evidence collection purposes.</li> </ul> |
| Plans, Policies and Procedures | S | <ul style="list-style-type: none"> <li>• Have policies, procedures, plans in place for what we do/who is responsible, but they need to be updated (3)</li> </ul>  |
|                                | W | <ul style="list-style-type: none"> <li>• Law enforcement agencies are not incorporated so roles, procedures and boundaries are not defined when it comes to forensics. Need forensic epidemiology training, exercise, and protocols in NCR and in cooperation with FBI. (2)</li> <li>• Public health, hospital and healthcare officials need security clearances for health officers, risk managers, and deputies/policies and procedures are constantly updated as new intelligence is received. (2)</li> <li>• NCR boundaries conflict with FBI boundaries – results in delay in information exchange and weakness investigative thoroughness</li> <li>• Need basic procedures for regional tip line reporting, documentation, sharing of intelligence and information.</li> <li>• Support of LINX data sharing initiative</li> </ul>                               |