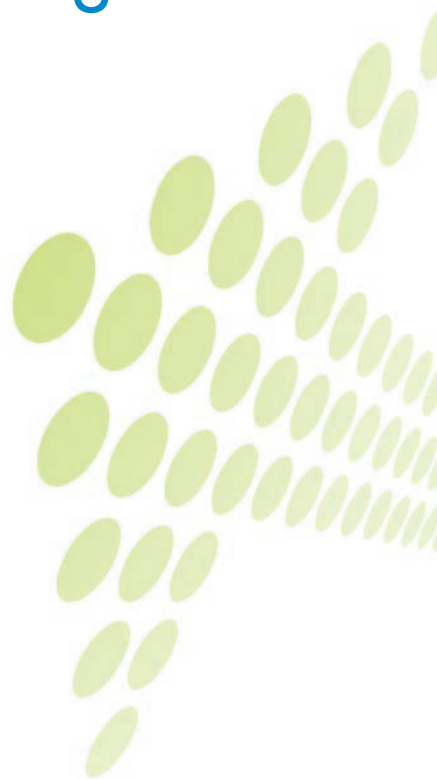
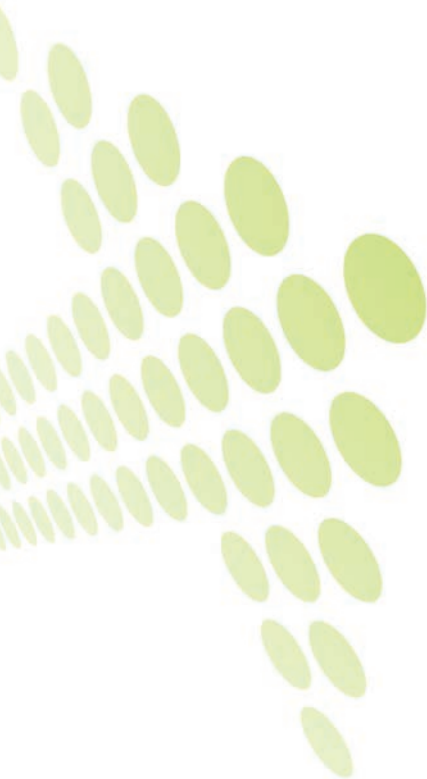


LEADERS MOVING THE REGION



Forward Together



2012 Annual Report
2013 Regional Directory



METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS

ABOUT THE COUNCIL OF GOVERNMENTS

For more than 55 years, the Metropolitan Washington Council of Governments has brought area leaders together to address the region's biggest challenges, such as restoring the Potomac River, ensuring the Metro system was fully built, and strengthening emergency preparedness after September 11, 2001. Today, the Council of Governments' top priority is advancing the *Region Forward* vision through the work of its Board of Directors, policy boards, committees, and programs.

OUR MEMBERSHIP

The Council of Governments' membership is comprised of 300 elected officials from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

OUR VISION

Region Forward is our vision. It's a commitment by COG and its member governments, who together seek to create a more accessible, sustainable, prosperous, and livable National Capital Region.

OUR MISSION

COG's mission is to make *Region Forward* happen by being a discussion forum, expert resource, issue advocate, and catalyst for action.

2012 Annual Report

2013 Regional Directory

LEADERS MOVING THE REGION
Forward Together



METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS



ADA AND LIMITED ENGLISH PROFICIENCY (LEP)

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Cover photo (left to right): Community Leadership Institute participants; COG 2012 President Vincent Gray at Foster Parents Appreciation gala; 2013 COG leadership Vice Chairman William Euille, Chairwoman Karen Young, Vice Chairman Phil Mendelson; Bike to Work Day 2012 participants; 2012 COG Chairman Frank Principi at Board meeting



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2012 Annual Report



FROM THE BOARD CHAIRWOMAN Karen Young



I think when you look at the Council of Governments key activities for 2012, it's clear that the *Region Forward* vision was at the heart of our work. The Board of Directors' principal effort, *Economy Forward*, called on the Council to refocus programs that will improve the region's economic competitiveness, such as upcoming plans for greater investment in transportation priorities and mixed-use Activity Centers.

In addition to our economic efforts, the Council released an electric vehicles report on ways the region can expand the usage of this sustainable new technology. We also focused on public safety goals through a study on 9-1-1 service problems and a conference on preventing young people from joining gangs.

Finally, one of our most important tasks was finding a replacement for COG Executive Director David Robertson. After months of searching, the Board of Directors selected Chuck Bean, former president of the Nonprofit Roundtable of Greater Washington. We are thrilled to have found someone with a track record of bringing together regional stakeholders and finding creative solutions to major challenges.

With the help of my colleagues on the COG Board, our new director, and the staff, I commit to continue moving us in the same direction—toward our vision for a more prosperous, accessible, livable, and sustainable region.



“There is no organization better positioned to bring leaders together and address regional issues.”

Even though I’ve worked as a partner of the Council of Governments for a decade on issues like emergency preparedness and home foreclosures, every week I continue to discover something new that the Council does. From regional Activity Centers, Commuter Connections, Clean Air Partners, electric vehicles, National Capital Farms, the Metropolitan Area

Transportation Operations Coordination program, Wednesday’s Child, and regional snow calls—these programs and projects show there is no organization better positioned to bring leaders together and address regional issues.



People are our greatest asset at the Council of Governments—that includes our membership of 300 elected officials, over 130 staff members, and the public servants, stakeholders, and citizens that participate on our committees and partnerships.

FROM THE EXECUTIVE DIRECTOR **Chuck Bean**

I plan to build on this strength through deeper engagement with our members and by making sure more people hear the stories of our accomplishments. I want the Council to be a nimble association, keenly responsive to emerging challenges and our members’ needs. Most of all, I look forward to ensuring that everything we do at the Council of Governments aligns with our *Region Forward* vision and continues to have a positive impact on the lives of area residents.



PLANNING FOR A New Economic Reality



“COG’s major planning efforts, including *Region Forward* and *Economy Forward*, represent serious forward thinking and will pay off. They’re helping make metropolitan Washington a model region for the nation.”

ALICE RIVLIN, BROOKINGS INSTITUTION AND COG 2012 ANNUAL MEETING KEYNOTE SPEAKER

Given the immediate concerns about sequestration and the fiscal cliff and the long-term outlook of reduced federal spending, the COG Board of Directors made economic competitiveness its top priority for 2012. The Council of Governments strongly advocated against sequestration through direct outreach to Congress, created a special web site to share news and information, and invited Brookings’ Alice Rivlin to speak at the 2012 Annual Meeting on the impact of federal budget policy on metropolitan Washington.

COG leaders also took the proactive step to develop *Economy Forward*, a plan to refocus current and future programs with the goal of improving regional economic competitiveness. The plan was based on several months of input to the Board from experts, community and business leaders, local officials, and others to find out what the region does well, what holds back its growth, and how it can become more competitive relative to national and international rivals.



Our Region's Competitive Advantages as identified in *Economy Forward*

- Educated Workforce
- Entrepreneurial Climate
- International Connections
- Vibrant, Transit Oriented Centers
- Federal Government Access



The report recommended five priority areas: building on an already strong network of activity centers, increasing investment in the region's transportation infrastructure, improving workforce development and training, updating the region's image, and strengthening partnership between federal and regional officials.



“[COG] helps make the District of Columbia and the entire region a place where retailers are clamoring to add stores, businesses are anxious to move their offices and where new residents are moving.”

VINCENT GRAY, MAYOR OF THE DISTRICT OF COLUMBIA AND 2012 COG PRESIDENT

Transportation Priorities

Already overcrowded Metrorail cars and congested highways will not stand up to the challenge presented by the additional million-plus residents projected to move to metropolitan Washington by 2040. Increasing investment in transportation infrastructure is one of the most critical elements of the *Economy Forward* plan for sustaining and enhancing the region's economic competitiveness.

In 2012, the Transportation Planning Board began developing, with strong input from stakeholders and the public, a list of 10-15 top priority strategies, such as bringing all transit and road infrastructure up to a "state of good repair." The TPB is also identifying specific and sustainable funding sources to make the strategies a reality. The Regional Transportation Priorities Plan will be completed in 2013.



“The Washington region continues to face serious transportation challenges that need to be addressed in order

for our region to remain competitive. The Regional Transportation Priorities Plan is a set of goals and solutions for the region in fixing the problem.”

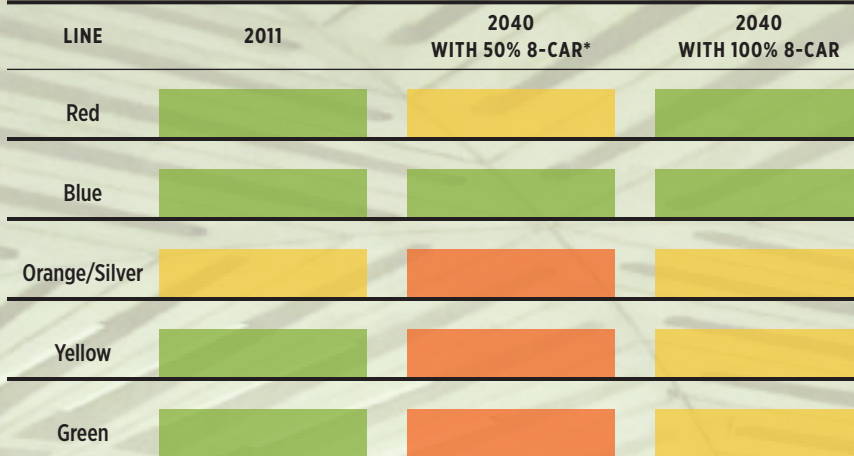
TODD TURNER, BOWIE CITY COUNCIL MEMBER
AND 2012 TRANSPORTATION PLANNING BOARD CHAIR

Transit Congestion 2013–2040

A Transportation Planning Board analysis found that without additional railcars beyond those currently funded, all lines entering the region’s core will become congested by 2040.



MetroRail Congestion—AM Rush Hour



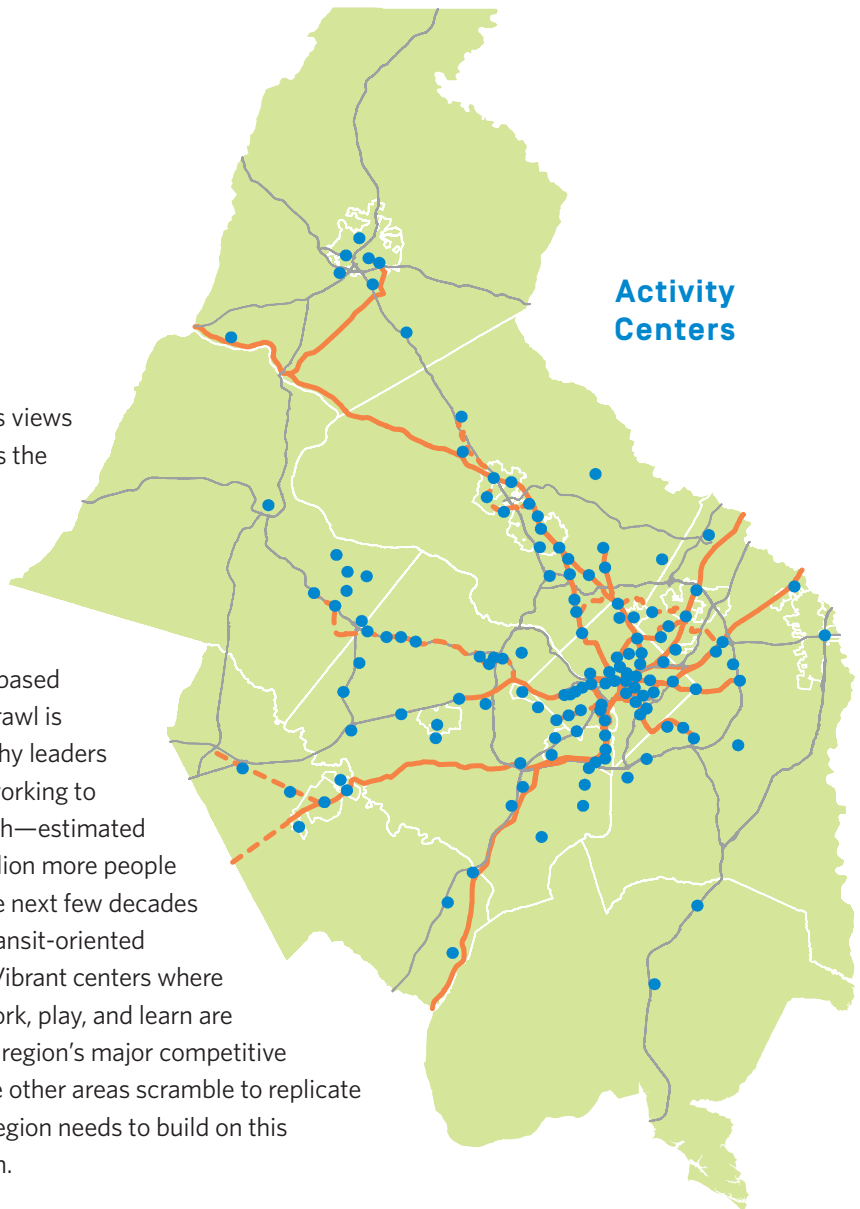
* The 2012 TPB’s long-range plan assumes 50% 8-car trains in 2040.

- Satisfactory (<100 people per car)
- Congested (100-120 people per car)
- Highly Congested (>120 people per car)

ACTIVITY CENTERS:

Building on a Strong Foundation

The Council of Governments views Activity Centers as the next generation of metropolitan Washington's growth and development. The office park model based on low-density sprawl is obsolete. That's why leaders in the region are working to focus future growth—estimated to bring over a million more people to the region in the next few decades—in mixed-use, transit-oriented Activity Centers. Vibrant centers where people can live, work, play, and learn are already one of the region's major competitive advantages. While other areas scramble to replicate this success, the region needs to build on this important strength.



Activity Centers



The Activity Centers update is one of the most tangible examples of *Region Forward* in action to date. These Centers are more accurate representations of where we want growth and development to occur.”

HARRIET TREGONING, D.C. OFFICE OF PLANNING DIRECTOR
AND *REGION FORWARD* COALITION VICE CHAIR

In 2012, COG's *Region Forward* Coalition carried out an extensive overhaul of the regional Activity Centers map. The goal was to make the Centers more useful to local governments, transit agencies, developers, and other stakeholders. Using more specific and targeted criteria, the number of Centers rose from 58 to 139 as planners focused on identifying smaller, more walkable places with a mix of uses. The new Centers were approved by the Board of Directors in January 2013. The Activity Centers update is a necessary step in the development of an upcoming Strategic Investment Plan. By pointing out the specific elements like sidewalks, ground-level retail, fresh food, and parks that a Center may be lacking or could improve upon, the Investment Plan will help local governments determine how best to use limited resources.



CREATING A STRONGER ECONOMIC ENVIRONMENT:

Workforce Development, Regional Branding, Federal-Regional Partnership

Metropolitan Washington has the most educated population in the nation—report after report confirms that. However, experts and employers see a mismatch between the skills workers have and the skills needed for jobs in demand. This means they often have to look outside the region to fill positions. To solve this problem, the *Region Forward* Coalition is undertaking an industry and labor market analysis to determine what sectors are going to fuel the region’s economy in the future and how workforce development programs can be retooled to ensure that residents are being adequately trained for jobs in those sectors.



“Economy Forward focuses on what COG does best—bringing stakeholders together, sharing essential data with decision-makers, and developing regional solutions.”

FRANK PRINCIPI, PRINCE WILLIAM COUNTY SUPERVISOR
AND 2012 COG BOARD CHAIRMAN



This analysis will also be used for the development of a new regional brand. Too many people still think of metropolitan Washington as simply a “government town,” a classification that unfairly neglects the region’s wealth of innovation, research, and small businesses. *Economy Forward* recommends updating metropolitan Washington’s image to accurately reflect the region’s economic diversity and dynamism.

The Council of Governments is also working to strengthen the federal-regional partnership. While the region needs to diversify its economy, the federal government remains metropolitan Washington’s “anchor tenant” and it has a vested interest in improving the region’s transportation system and increasing the supply of affordable housing.

***Economy Forward* highlighted six expanding industries with great potential for spurring new job growth:**

- Biotech
- Hospitality
- Cybersecurity
- Shipping/cargo
- Information technology
- Professional services



ADVANCING THE *Region Forward* Vision

Economy Forward urged area leaders to refocus specific programs to improve the region's competitiveness and ensure its prosperity, a key pillar of COG's *Region Forward* vision. Leaders at the Council of Governments also focused on a number of initiatives in 2012 to create more accessible, sustainable, and livable communities.

RENEWABLE ENERGY:

Electric Vehicles

While not yet a leader in electric vehicles, the region has great potential to increase its usage of the sustainable new technology according to *Electric Vehicles in Metropolitan Washington*. The report, which was released by the Council of Governments in the fall of 2012, provided a detailed look at the region's electric vehicle readiness and charging infrastructure. As of April 2012, it found that D.C. had the most charging stations among COG jurisdictions—36 stations—followed by Fairfax, Arlington, and Charles Counties. It also noted most vehicle trips in the region are relatively short, with an average length of less than eight miles, well within the range of one charge for all electric vehicles on the market today.

The report also offered recommendations to encourage greater usage, such as making a business case for electric vehicles. To this end, COG will work with its partners and other interested parties to advocate for deployment of electric vehicles and charging infrastructure in the Washington region. The report also suggested incentives that could be offered by stakeholders, such as preferred parking, HOV occupancy exceptions, and tax credits as well as greater coordination among individuals, businesses, and utilities in identifying and installing charging stations.



Fuel Cost Savings

Hybrid Electric	Cost to operate is usually \$0.05 to \$0.07 per mile.
Plug-In Hybrid Electric	When operating on electricity, can cost \$0.02 to \$0.04 per mile. When operating on gasoline, can cost \$0.05 to \$0.07 per mile.
All-Electric	Cost to operate is usually \$0.02 to \$0.04 per mile.
<p>Conventional gasoline powered vehicles cost \$0.10 to \$0.15 per mile to operate.</p>	

Jurisdictions with the Most Charging Stations (as of April 2012)

DC	36
Fairfax County	18
Arlington County	15
Charles County	11

EMERGENCY RESPONSE: 9-1-1 Service



“9-1-1 is an essential service that must always be available without interruption, and I appreciate my regional colleagues at the Council of Governments for joining together to examine Verizon’s 9-1-1 service gaps and make sure they don’t happen again.”

SHARON BULOVA, FAIRFAX COUNTY CHAIRWOMAN & COG BOARD MEMBER

On June 29, 2012, a severe storm with straight-line winds—known as a Derecho—caused widespread power and communication outages in the region. On the following day, 9-1-1 centers in Fairfax County, Prince William County, and Manassas and Manassas Park experienced a complete failure of Verizon’s 9-1-1 and telephone service, while other centers had partial failures. Some of these issues continued over five days, and the entire episode prompted swift action by the COG Board of Directors in July.





The Board created a steering group of 9-1-1 directors and other officials to identify ways to address these service gaps. In November, the COG Board received a draft report recommending Verizon and other 9-1-1 service providers to perform a comprehensive audit of the entire infrastructure, processes, and procedures. It called on Verizon to engage more closely with 9-1-1 centers to assure network reliability and review their public messaging plans. The report also helped inform efforts by the Federal Communications Commission, Virginia State Corporation Commission, and other groups. And the steering group encouraged the adoption of new federal and state rules to require 9-1-1 service providers to adhere to high operational standards.

SAFE COMMUNITIES:

Gang and Crime Prevention

2012 COG Chairman Frank Principi, U.S. Representative Frank Wolf, U.S. Representative Chris Van Hollen, and Montgomery County Councilmember George Leventhal



Despite falling crime rates throughout the region, the prevalence of young people joining gangs remains a serious issue. And because gangs affect young people, the issue brings together a wide range of concerned individuals—parents, police officers, school and health officials, community leaders and elected officials. To address the issue comprehensively, the Council of Governments brought hundreds of these people and experts together for a multi-day conference in Silver Spring in September.

Prevention, intervention, and regional cooperation were key themes of the conference. Participants had ample opportunity to share information on topics ranging from gang trends in the region, to how they use social media to recruit members, to how they raise

revenue. In the coming year, area officials will look to partner on public safety, health, and human services programs that prevent the spread of gangs and provide young people with positive opportunities.

Also in September, COG’s Police Chiefs Committee presented their Annual Report on Crime and Crime Control, which showed a continuing regional decline in crime. District of Columbia Police Chief Cathy Lanier and Prince George’s County Police Chief Mark A. Magaw discussed several topics with board members, including the importance of preventing young people from being recruited by gangs, ensuring that transit stations are safe environments, and continued regional law enforcement cooperation.



Lanier and Magaw interviewed by press after COG Board meeting

Regional Decline in Crime
2007–2011

Overall Crime	- 16.5%
Motor Vehicle Theft	- 45.6%
Homicide	- 38.1%
Aggravated Assault	- 23.8%
Robbery	- 20.4%



TRANSPORTATION CHOICES:

Commuter Connections

COG's Commuters Connections program continued promoting its message of a Smarter Way to Work through its mass marketing, outreach, and events like Bike to Work Day. By encouraging area residents to carpool, vanpool, take transit, telework, bike, and walk, the program is helping the region reduce the number of drive-alone commuters, which in turn helps decrease traffic and improve air quality.

Bike to Work Day 2012, which is sponsored by Commuter Connections and the Washington Area Bicyclist Association, drew 12,700 participants, almost 2,000 more than the previous year. Several area elected officials participated in the event, including COG Chair Frank Principi of Prince William County and Transportation Planning Board Chair Todd Turner of Bowie. Cyclists gathered at 58 pit stops located throughout the District of Columbia, Maryland, and Virginia.





Bike to Work Day is a truly regional event with participants from Herndon, VA (right) to Greenbelt, MD (above). Greenbelt Mayor Pro Tem Emmett Jordan (third from left) with fellow riders.



MAINTAINING INFRASTRUCTURE:

Transportation, Energy and Water

Several efforts by area leaders have drawn greater attention to the critical issues of aging transportation, water, and energy infrastructure. In April, COG experts spoke at a forum by the group Our Nation's Capital on infrastructure needs. The forum presented one option for financing these large projects—creating public-private infrastructure banks. At the end of the year, the Transportation Planning Board approved a letter outlining several options for how states and localities could increase revenue for transportation in 2013, including indexing or raising fuel taxes, additional toll roads, sales taxes, and local option taxes.



“Local governments have adopted many innovative practices to curb water pollution, but meeting strict, new regulations will require significant investment in our infrastructure and funding help from our federal and state partners.”

PENNY GROSS, FAIRFAX COUNTY VICE CHAIRMAN & COG'S CHESAPEAKE BAY
AND WATER RESOURCES POLICY COMMITTEE CHAIR

On water infrastructure, area leaders working on COG's Chesapeake Bay and Water Resources Policy Committee have stressed that meeting water quality goals with the region's old water mains and sewer pipes will be complex, time consuming and expensive—especially in light of new water quality and stormwater regulations. They have had briefings on water resource infrastructure needs from local utilities and governments and plan to hold a workshop/webinar in the summer of 2013 for elected officials on water infrastructure issues. They have also been working closely with groups like the U.S. Conference of Mayors to advocate for more flexible schedules to meet water quality goals as well as greater state and federal funding support.

In regards to the electrical grid, the Derecho storm and subsequent power outages sparked new local and state efforts aimed at improving energy reliability, which is also a critical element in being able to support water and wastewater treatment. Given the linked nature of these energy and water issues, this topic will be a joint focus of COG's Climate Energy and Environment Policy Committee and Chesapeake Bay and Water Resources Policy Committee in 2013.



PHOTO BY JOEY ROZIER, COURTESY OF FLICKR CREATIVE COMMONS



PHOTO BY WOODLEY WONDERWORKS, COURTESY OF FLICKR CREATIVE COMMONS

QUALITY SOCIAL SERVICES:

Foster Parents and Wednesday's Child

During the 2012 Foster Parent Appreciation Gala at the Grand Hyatt Washington, elected officials from the COG Board of Directors honored Foster Parents of the Year for their outstanding support and love for some the region's most vulnerable residents. Several of the parents cared for multiple children as well as children with serious medical needs.

The event was also an opportunity to celebrate the 20th anniversary of the Wednesday's Child program, which has found permanent adoptive families for hundreds of children with special needs who are in foster care. Wednesday's Child is a regular segment featured weekly on NBC4's local news shows. The program is sponsored by the station, the Freddie Mac Foundation and the Council of Governments.

(left to right)
Candice Kelly, Charles
County President;
Francois Pratt, former
Wednesday's Child;
Barbara Harrison,
NBC4 and Wednesday's
Child Host;
and Harriette Julian,
Charles County Foster
Parent of the Year



(left to right)
**Phil Mendelson, DC
Council Chairman;
Doris McLean,
DC Foster Parent
of the Year;
Frank Principi,
Prince William County
Supervisor; and
Michelle Rosenberg,
DC CFSA Chief of Staff**



(left to right)
**Barbara Harrison,
NBC4 anchor,
Wednesday's Child Host;
Cathy Owens, Loudoun
Foster Parent of the Year;
Matthew Letourneau,
Loudoun County
Supervisor;
and Lynwood Owens,
Loudoun Foster Parent
of the Year**



MEASURING PROGRESS:

Region Forward Baseline Report



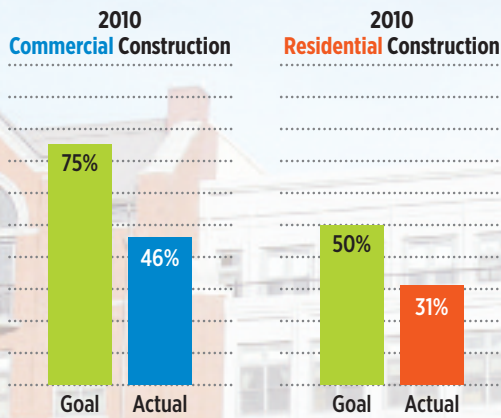
“The communities we leave to our children and future residents will depend on our ability to seize the moment, make hard decisions, and see them through.”

ERIC OLSON, PRINCE GEORGE'S COUNTY COUNCIL MEMBER
AND 2012 REGION FORWARD COALITION CHAIRMAN

In June, the COG Board of Directors received the *Region Forward* Baseline Progress Report. It is the first in a series of progress reports, and its data will be used as the baseline for measuring future performance related to COG's vision plan. The report, which was prepared by the *Region Forward* Coalition, measured regional performance related to 28 targets found in COG's vision.

The report noted on several targets—such as walk, bike and transit trips, air quality, and crime—the region appears to be heading in a good direction. It also called attention to seven targets classified as major regional challenges, such as smart growth development, transportation infrastructure, healthy waterways and affordable housing that will require the most attention by area leaders.

According to the Baseline Progress Report, the region needs to capture a greater percentage of commercial and residential construction in activity centers.



TRAINING Tomorrow's Leaders

COG's Institute for Regional Excellence

The Institute for Region Excellence (IRE) is a partnership between the Council of Governments and George Washington University that trains employees in the region to be effective leaders. After completing the year-long program, participants graduate as Certified Public Managers. Over the eleven years of its existence, the IRE has evolved into a COG “think thank” for regional issues. Several IRE ideas and proposals have been used by jurisdictions in the region.

With the COG Board's top priority in 2012 being economic growth and competitiveness, a group of IRE students signed on to help

advance this objective. They conducted a survey of area economic development directors and other stakeholders to determine the region's economic strengths and weaknesses. The survey results informed the *Economy Forward* report, which was approved in September.



TPB'S

Community Leadership Institute

The Transportation Planning Board's Community Leadership

Institute, or CLI, is a semi-annual educational program that aims to empower area residents to get involved in transportation decision-making. The CLI uses interactive group exercises, discussions, and presentations to help participants better understand regional challenges, as well as opportunities for successful public involvement. Participants learn how the interests of their local communities connect with the planning issues facing the entire region. By providing this big-picture context, the program encourages participants to "think regionally and act locally."



The CLI held its tenth session in the winter of 2012, and has had nearly 200 participants since the program began in 2006. Graduates are encouraged to use the program's lessons in their daily activism, and are able to stay connected with each other, and with the TPB, through the CLI Alumni Network. Several notable leaders have participated in the CLI, including City of Bowie Councilmember Todd Turner, who served as 2012 Chair of the TPB.



"I really found the Community Leadership Institute to be a great opportunity for people to get more involved with how transportation does affect the region, things that we see in the newspaper daily, symposia, and workshops."

WENDY DUREN, DC RESIDENT AND CLI GRADUATE

CLEAN AIR PARTNERS

Education Outreach

Clean Air Partners is a non-profit organization that has been working to improve the health and quality of life of residents in the Washington and Baltimore regions for the past 15 years. Chartered by the Council of Governments and the Baltimore Metropolitan Council, Clean Air Partners educates the public about the health risks associated with poor air quality and encourages individuals to take simple actions to improve air quality and protect public health.



Educating children is an important part of the Clean Air Partners program. *The On the Air* education curriculum is used to educate area students about air pollution. To date, lessons on air quality have been presented to more than 7,000 students across the region. Throughout the year, Clean Air Partners sponsors contests for middle and high-school students including slogan, poster, and info-graphics contests. The program supports local science fairs by awarding the best project that addresses air quality and climate change.



Annual Meeting AND Awards LUNCHEON

DECEMBER 12, 2012

SCULL AWARD

Fairfax County Supervisor **Cathy Hudgins** won COG's highest honor for her work as Chairman of the Board of Directors of the Washington Metropolitan Area Transit Authority. Her peers noted many accomplishments at WMATA, such as making safety, maintenance, and governance the Board's top priorities.



COG 2012 Chairman Frank Principi, Cathy Hudgins, and COG 2012 President Vincent Gray



Vincent Gray and John Berry

PARTNERSHIP AWARD

COG honored the U.S. Office of Personnel Management with its Regional Partnership Award for its collaboration with area officials on improving incident management and response. COG President and D.C. Mayor **Vincent Gray** presented the award to OPM Director **John Berry**.

David Robertson FAREWELL RECEPTION

After the Annual Meeting, COG held a farewell reception for **David Robertson**, who resigned at the end of the year after serving as COG's executive director since 2003. His career at COG spanned 26 years. Robertson was praised for his skills as a consensus builder, policy expert, responsible fiscal manager, spokesperson, and outcome-focused leader. Officials and colleagues noted his leadership on enhancing the Metro system's funding and governance, improving homeland security, promoting environmental efforts, and championing the Region Forward vision.

David Robertson and
2013 COG Chairwoman Karen Young



(above)
David Robertson and
Leadership Greater Washington Alumni

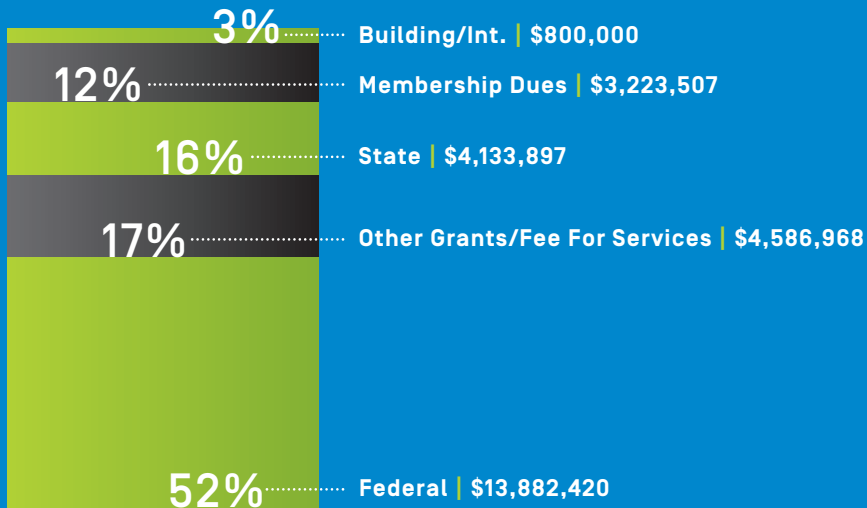


(left)
Former D.C. Councilmember Carol Schwartz,
David Robertson, and
D.C. Council Chairman Phil Mendelson

FY 2012 BUDGET Highlights

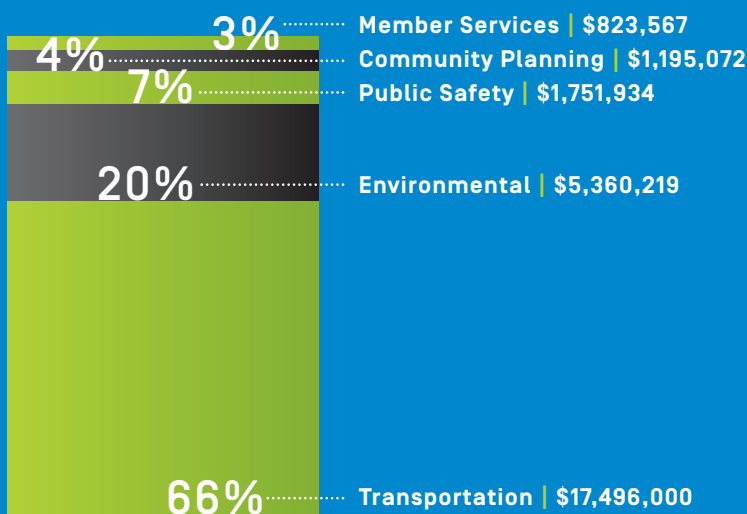
FY 2012 REVENUE SOURCES

Total Revenue: \$26,626,792



FY 2012 REVENUE SOURCES BY PROGRAM

Total Revenue: \$26,626,792



MEMBER Benefits

The Council of Governments provides many benefits to its members—planning, data and analysis, a forum for addressing regional issues, media and public outreach, and intergovernmental advocacy. Area governments and residents also find great value in the Council’s partnership and services. By contributing \$3.2 million in dues in 2012, the Council’s members leveraged \$26.6 million in valuable programs and services.

A few examples include:

Cooperative Purchasing

The Council of Governments administers a regional cooperative purchasing program buying such commodities as fuel, heating oil, natural gas, paper, and road de-icing salt. Annually it saves members millions in produce and administrative costs. Members also find value in COG’s Purchasing Rider, which expedites orders and secures lower prices. CONTINUED ON NEXT PAGE



Diesel Fuel:
Participants pay 25% less than the pump price.



Office Supplies:
Participants have saved \$744,000 through the program.

Copier Paper:
Participants pay 20% less than the average price



MEMBER Benefits CONTINUED

National Capital Farms

The Council hosts the National Capital Farms network, which is aimed at promoting and protecting local agriculture in the region. It provides information on locally grown food, farmers markets, and wineries and supports the Regional Agriculture Workgroup as it

seeks to sustain an economically viable regional agricultural system.



Transportation and Land Use Connections (TLC) Program

For fiscal year 2012, the TLC Program funded eight projects to help local governments improve transportation and land use coordination. One of

these projects was a collaboration among the District of Columbia, the City of Alexandria, and Prince George's County to study how to preserve and provide affordable housing near transit. The Transportation Planning Board provided \$220,000 in funding and MDOT committed \$130,000 from their technical assistance account for projects in Maryland.

2013 Regional Directory



THE COG Corporation

The Metropolitan Washington Council of Governments is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland and Northern Virginia. COG's membership is comprised of 300 elected officials from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

Policies are set through the COG Board of Directors, the National Capital Region Transportation Planning Board, and the Metropolitan Washington Air Quality Committee. These three boards are responsible for a broad range of issues under the COG umbrella. Supporting committees help shape programs through the dedicated work of a wide array of public servants, from police chiefs to social workers.

COG Corporate Officers



PRESIDENT

Cathy C. Drzyzgula

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City of Gaithersburg Council Member



VICE PRESIDENT

Allen Y. Lew

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District of Columbia City Administrator



VICE PRESIDENT

Matthew Letourneau

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Loudoun County Supervisor



SECRETARY-TREASURER

Candice Kelly

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Charles County President

COG Board of Directors

The Board of Directors is the Council of Governments' governing body and is responsible for its overall policies, functions, and funds. Board members are appointed each year by the participating local governments and by caucuses of state legislative delegations from the region. The Board takes action on committee recommendations, discusses current and emerging regional problems, and receives briefings on issues facing the region. Meetings are open to the public, and representatives from the media frequently attend. *The Board of Directors meets monthly.*

Please visit www.mwco.org for the latest information on meeting dates and times.



CHAIR
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 Board President Pro Tem



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- David P. Gray** | (301) 600-1101
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- Judith F. Davis** | (301) 474-8000
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- Isiah Leggett** | (240) 777-2500
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- Roger Berliner** | (240) 777-7828
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- Valerie Ervin** | (240) 777-7960
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- Galen R. Clagett** | (301) 858-3436
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- Pete Candland** | (703) 792-6195
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- Frank J. Principi** | (703) 792-4646
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- James M. Scott** | (703) 560-8338
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Transportation Planning Board (TPB)

The National Capital Region Transportation Planning Board (TPB) is the federally designated Metropolitan Planning Organization (MPO) for the region, and plays an important role as the regional forum for transportation planning. The TPB is responsible for developing regional transportation policy and a long-range transportation plan for the metropolitan Washington region, as well as programs that the federal government must approve in order for federal-aid transportation funds to flow to the area. The TPB was created in 1965 by an agreement among local governments and the state departments of transportation in response to the requirements of the Federal Aid Highway Act of 1962. In July 1966, by mutual agreement, the TPB became associated with COG. *The TPB meets monthly and has a public comment period during each meeting.*



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Metropolitan Washington Air Quality Committee [MWAQC]

The Metropolitan Washington Air Quality Committee (MWAQC) is the entity certified by the mayor of the District of Columbia and the governors of Maryland and Virginia to prepare an air quality plan for the Washington Metropolitan Area under the Federal Clean Air Act Amendments of 1990. In executing its responsibilities, MWAQC coordinates air quality planning activities among COG and other external committees and the Transportation Planning Board, reviews policies, resolves policy differences, and adopts a regional air quality plan for transmittal to the District of Columbia and the states of Maryland and Virginia. *MWAQC meets seven times a year and has a public comment period during each meeting.*



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VICE CHAIR

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COG Policy Committees AND Advisory Bodies

CHESAPEAKE BAY AND WATER RESOURCES POLICY COMMITTEE (CBPC)

CBPC advises the COG Board on the Chesapeake Bay Program activities and other regional water quality issues. It focuses on developing proactive Bay policies on behalf of the COG membership, as well as communicating with COG member jurisdictions on Bay Program activities. Its membership includes representatives from COG's member governments.

CLIMATE, ENERGY AND ENVIRONMENT POLICY COMMITTEE (CEEPC)

CEEPC advises the COG Board on climate change, energy, green building, alternative fuels, solid waste and recycling issues and supports the implementation of the National Capital Region Climate Change Report. Its membership includes representatives from COG's member governments, state environmental, energy, and transportation agencies, state legislatures, the Air and Climate Public Advisory Committee, federal and regional agencies, electric and gas utilities, environmental organizations, business organizations, and members of the academic community.

HUMAN SERVICES AND PUBLIC SAFETY POLICY COMMITTEE (HSPSPC)

HSPSPC advises the COG Board on law enforcement, fire and rescue services, affordable housing, health and human services, foster care, substance abuse, and mental health. Its membership includes elected officials, department managers and directors from COG's member governments.

NATIONAL CAPITAL REGION EMERGENCY PREPAREDNESS COUNCIL (EPC)

The EPC oversees and supports the implementation of the Regional Emergency Coordination Plan, coordinates activities of emergency support groups, and develops emergency preparedness training with the Chief Administrative Officers Committee and state/federal Senior Policy Group. Its membership includes area elected officials and senior representatives of federal, state, nonprofit, and private sector stakeholders.

REGION FORWARD COALITION

The Region Forward Coalition oversees and supports the implementation of the Region Forward vision plan. Its membership includes area government officials and stakeholders from area businesses, nonprofits, and philanthropic, advocacy, and community-based organizations.

A full listing of COG Committees can be found at www.mwcog.org/committee.

COG Public/Private Partnerships

ANACOSTIA WATERSHED RESTORATION PARTNERSHIP

The Partnership was created by COG to guide the restoration of the river in the District of Columbia and suburban Maryland. Its Leadership Council consists of the Mayor of the District of Columbia, the Governor of Maryland, the County Executives of Montgomery and Prince George's Counties and two high-level federal agency officials.

www.anacostia.net

CAPITAL AREA FORECLOSURE NETWORK (CAFN)

CAFN was created by COG and the Nonprofit Roundtable of Washington to prevent foreclosures by working with at-risk residents and housing counselors. Its leadership includes representatives from local governments, grassroots organizations, funders, and large national institutions such as NeighborWorks America, the Federal Reserve Bank of Richmond, Fannie Mae and Freddie Mac.

www.cafn.org

CLEAN AIR PARTNERS

Clean Air Partners, a volunteer, nonprofit, public-private partnership, seeks to improve health and the quality of life in the Washington and Baltimore metropolitan regions by educating the public to take voluntary action to reduce ground-level ozone and particle pollution, and to reduce exposure to ozone. It was created by COG and the Baltimore Metropolitan Council.

www.cleanairpartners.net

WEDNESDAY'S CHILD

Wednesday's Child is a partnership of NBC4, the Freddie Mac Foundation, and COG to find adoptive families for children with special needs who are in foster care. Hundreds of area children have found permanent loving families after being featured on television.

www.mwcog.org/wednesdayschild

Public Input

The COG Board of Directors, Transportation Planning Board (TPB), and Metropolitan Washington Air Quality Committee (MWAQC) hold open meetings that area stakeholders, residents, and members of the media are welcome to attend. In addition, TPB and MWAQC have public comment periods during each meeting as well as advisory committees representing members of the public.

AIR AND CLIMATE PUBLIC ADVISORY COMMITTEE (ACPAC)

ACPAC advises MWAQC on air quality planning and the Climate, Energy and Environment Policy Committee on climate and energy issues and initiatives. The ACPAC is comprised of 18 members chosen by MWAQC. Members serve staggered 1-3 year terms and represent communities across the region and from various backgrounds including business/industry, education/scientific, environmental/health and civic organizations. ACPAC meets on the third Monday of the month from 5:30 pm – 7:30 pm at COG.

TRANSPORTATION PLANNING BOARD'S CITIZENS ADVISORY COMMITTEE (CAC)

The CAC promotes public involvement in transportation planning for the region and provides independent, region-oriented citizen advice to the TPB on transportation plans and issues. It is comprised of 15 area residents, evenly divided among D.C., suburban Maryland and Northern Virginia, who represent diverse viewpoints on long-term transportation policy. Nine members of the CAC are appointed annually by the TPB. The other six members are elected by the previous year's CAC. CAC meets on Thursdays preceding the regular meetings of the TPB, beginning at 6 pm. Special outreach meetings are also held throughout the year at different locations across the region.

COG Senior Management Staff

Executive Office

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EXECUTIVE ASSISTANT

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A full staff listing is available at www.mwkog.org/contact/staff.

Information Numbers

Air Quality Hotline
(202) 962-3299 (May-Sept.)

Commuter Connections
800-745-RIDE

Foster Care Hopeline
800-669-HOPE

Weather Line
(202) 589-1212

Wednesday's Child
800-TO-ADOPT-ME

Wise Water Use Hotline
(202) 962-3755

WASHINGTON District of Columbia



DISTRICT OF COLUMBIA

John A. Wilson Building (WB)
1350 Pennsylvania Avenue, NW
Washington, DC 20004-3001
[202] 737-4404
7 a.m. – 7 p.m.
www.dc.gov

The Mayor and Council serve
staggered four-year terms.
Next general election:
November 2014

Office of the Mayor

MAYOR

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DEPUTY CHIEF OF STAFF TO MAYOR

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Council of the District of Columbia

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CHAIRMAN PRO TEM

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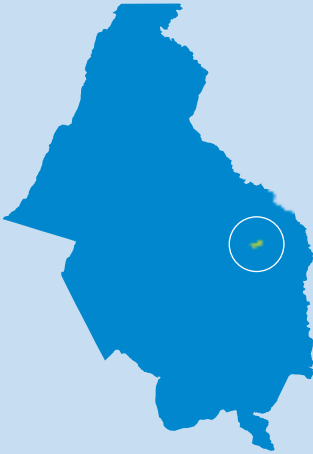
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Bladensburg MARYLAND



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BLADENSBURG

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Bladensburg, Maryland 20710
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9 a.m. – 5 p.m.
www.bladensburg.com

The mayor serves a two-year term.
Council members serve
four-year terms.
Next election: October 2013

Bowie MARYLAND



BOWIE
 City Hall
 15901 Excalibur Road
 Bowie, MD 20716
 (301) 262-6200
 8:30 a.m. – 5 p.m.
www.cityofbowie.org

Council members serve
 concurrent two-year terms.
 Next election: November 2013

City Council

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Charles County MARYLAND



CHARLES COUNTY
Charles County
Government Building
200 Baltimore Street
La Plata, Maryland 20646
(301) 870-3000
8 a.m. - 4:30 p.m.
www.CharlesCountyMD.gov

Mailing Address
P.O. Box 2150
La Plata, MD 20646

Commissioners serve
concurrent four-year terms.
Next general election:
November 2014

Board of Commissioners

PRESIDENT

Candice Kelly (D) | (301) 645-0550
KellyC@CharlesCounty.org

VICE PRESIDENT

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Administration

COUNTY ADMINISTRATOR

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College Park MARYLAND



COLLEGE PARK

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Fax: 301-699-8029
8 a.m. – 5 p.m.
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Council members serve
concurrent two-year terms.
Next election: November 2013

City Council

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Frederick MARYLAND



FREDERICK

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(301) 600-1380
8 a.m.–4:30 p.m.
www.cityoffrederick.com

The Mayor and Aldermen
serve four-year terms.
Next general election:
November 2013

MAYOR

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Board of Aldermen

PRESIDENT PRO TEM

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Administration

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Frederick County MARYLAND



Board of Commissioners

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FREDERICK COUNTY

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Frederick, Maryland 21701
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8 a.m. – 4 p.m.
www.FrederickCounty
MD.gov

Commissioners serve
concurrent four-year terms.
Next election: November 2014

CONTINUED ON FOLLOWING PAGE

Frederick County MARYLAND

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SOCIAL SERVICES DIRECTOR

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dgordy@dhr.state.md.us

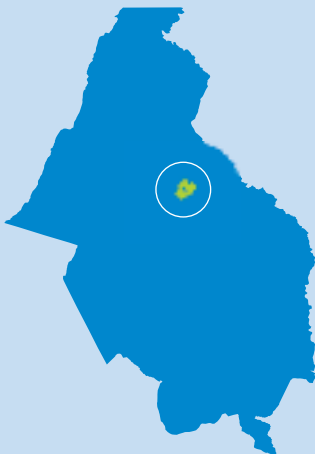
HIGHWAYS AND TRANSPORTATION DEPARTMENT HEAD

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TREASURY DEPARTMENT HEAD

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Gaithersburg MARYLAND



GAITHERSBURG

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31 S. Summit Avenue
Gaithersburg, Maryland
20877-2098
(301) 258-6300
TTY: (301) 258-6430
8 a.m. – 5 p.m.
www.gaithersburgmd.gov

Council members serve
staggered four-year terms.
Next election: November 2013

City Council

MAYOR AND PRESIDENT OF THE COUNCIL

Sidney A. Katz | (301) 258-6310
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VICE PRESIDENT

Michael A. Sesma | (301) 258-6310
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Administration

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POLICE CHIEF

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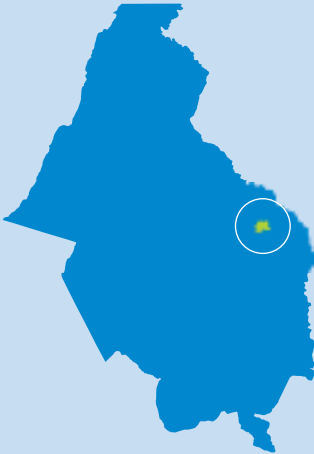
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PUBLIC WORKS, PARKS MAINTENANCE, AND ENGINEERING DIRECTOR

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Greenbelt MARYLAND



GREENBELT

25 Crescent Road
Greenbelt, Maryland
20770-1886
(301) 474-8000
8 a.m.–4:30 p.m.
www.greenbeltmd.gov

Councilmembers serve
concurrent two-year terms.
The Mayor is selected by
the Council.
Next general election:
November 2013

City Council

MAYOR

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MAYOR PRO TEM

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Administration

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CITY ATTORNEY

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CITY CLERK

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CITY TREASURER

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Montgomery County MARYLAND



MONTGOMERY COUNTY

Executive Office Building
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(240) 777-0311
8:30 a.m. – 5 p.m.
www.montgomerycountymd.gov

The County Executive and Councilmembers serve concurrent four-year terms.
Next election: November 2014

Office of the County Executive

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County Council

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PRESIDENT

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VICE PRESIDENT

Craig L. Rice (D), District 2
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CONTINUED ON FOLLOWING PAGE

Montgomery County MARYLAND

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Prince George's County MARYLAND



PRINCE GEORGE'S COUNTY

County Administration

Building (CAB)

14741 Governor Oden

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Executive Office: (301) 952-4131

County Council: (301) 952-3700

8:30 a.m. – 5 p.m.

www.princegeorgescountymd.gov

The County Executive and Council

Members serve concurrent

four-year terms.

Next general election:

November 2014

Office of the County Executive

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County Council

CHAIR

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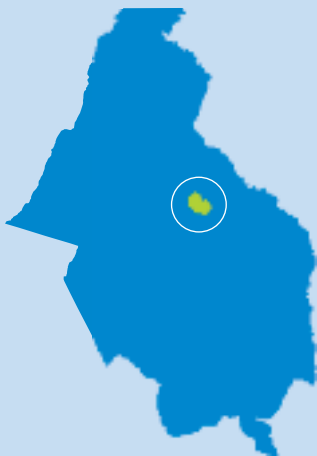
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Rockville MARYLAND



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Mayor and Council members
serve concurrent two-year terms.
Next election: November 2013

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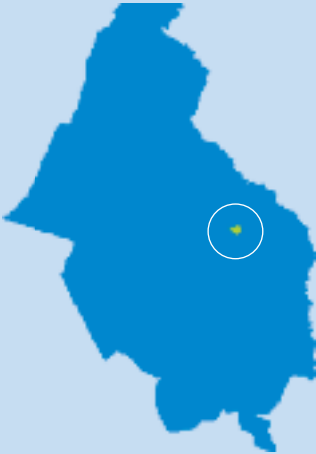
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Takoma Park MARYLAND



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Takoma Park Community Center—
Sam Abbott Citizens' Center
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8:30 a.m. – 5 p.m.
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Council members serve
concurrent two-year terms.
Next election: November 2013

County Council

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Alexandria VIRGINIA



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Council members serve
concurrent three-year terms.
Next general election:
November 2015

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Board members serve
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Next general election:
November 2013

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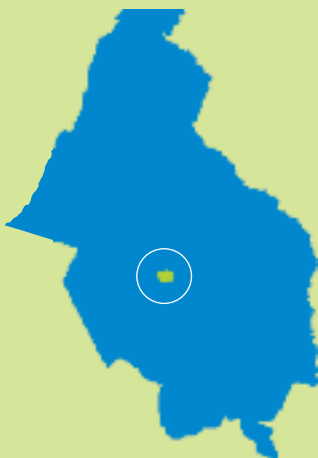
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Next election: May 2014

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Fairfax County VIRGINIA



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Supervisors serve concurrent
four-year terms.
Next general election:
November 2015

Board of Supervisors

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Alexandria, VA 22310
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Linda Q. Smyth (D) | (703) 560-6946
Providence District Supervisor
8739 Lee Highway
Fairfax, VA 22031
provdist@fairfaxcounty.gov

Administration

COUNTY EXECUTIVE

Edward L. Long Jr. | (703) 324-2531
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ASSISTANT COUNTY EXECUTIVE

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DEPUTY COUNTY EXECUTIVES

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CHIEF FINANCIAL OFFICER

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**ECONOMIC DEVELOPMENT
AUTHORITY PRESIDENT***

[*independent agency]

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**EMERGENCY MANAGEMENT
COORDINATOR**

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FAMILY SERVICES DIRECTOR

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FINANCE DIRECTOR

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FIRE AND RESCUE CHIEF

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HEALTH DEPARTMENT DIRECTOR

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**HOUSING AND COMMUNITY
DEVELOPMENT DIRECTOR**

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**LEGISLATIVE DIRECTOR
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LIBRARY DIRECTOR

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PARK AUTHORITY DIRECTOR

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**PLANNING AND ZONING DIRECTOR
(Acting)**

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POLICE CHIEF (Acting)

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PUBLIC AFFAIRS DIRECTOR

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**PUBLICWORKS AND
ENVIRONMENTAL SERVICES
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**PURCHASING AND SUPPLY
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cathy.muse@fairfaxcounty.gov

SUPERINTENDENT OF SCHOOLS

Dr. Jack Dale | (703) 846-8405
jack.dale@fcps.edu

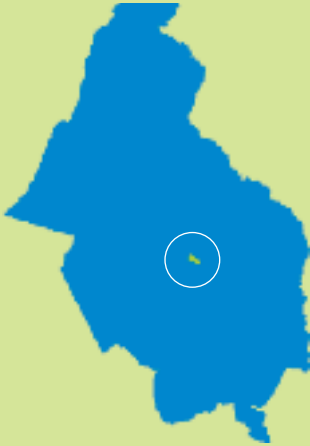
SHERIFF

Stan G. Barry | (703) 246-3260
sbarry@fairfaxcounty.gov

TRANSPORTATION DIRECTOR

Tom Biesiadny | (703) 324-1165
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Falls Church VIRGINIA



FALLS CHURCH

Harry E. Wells Building
300 Park Avenue
Falls Church, Virginia 22046-3395
(703) 248-5001
8 a.m. – 5 p.m.
www.fallschurchva.gov

Councilmembers serve staggered four-year terms. The mayor and vice mayor are selected for two-year terms by councilmembers. Next council election: November 2013

City Council

MAYOR

Nader Baroukh | (703) 248-5014
nbaroukh@fallschurchva.gov

VICE MAYOR

David F. Snyder | (703) 248-5014
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Johannah Barry | (703) 248-5014
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Phil Duncan | (703) 248-5014
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Ira Kaylin | (703) 248-5014
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Ron Peppe | (703) 248-5014
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David Tarter | (703) 248-5014
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Administration

CITY MANAGER

Wyatt Shields | (703) 248-5004
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ASSISTANT CITY MANAGER

Cindy L. Mester | (703) 248-5042
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CITY ATTORNEY

John E. Foster | (703) 248-5010
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CITY CLERK

Kathleen C. Buschow | (703) 248-5014
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COMMUNICATIONS DIRECTOR

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CHIEF TECHNOLOGY OFFICER

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DEPUTY EMERGENCY MANAGER

Tom Polera | (703) 248-5058
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CHIEF FINANCIAL OFFICER

Richard La Condre | (703) 248-5092
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FIRE CHIEF

Paul Schomburg | (703) 532-2672
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HUMAN SERVICES DIRECTOR

Nancy Vincent | (703) 248-5191
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HUMAN RESOURCES DIRECTOR

Richard D. Parker | (703) 248-5129
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LIBRARY DIRECTOR

Mary McMahon | (703) 248-5032
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DEVELOPMENT SERVICES AND PLANNING DIRECTOR

James Snyder | (703) 248-5182
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POLICE CHIEF/ DIRECTOR OF PUBLIC SAFETY

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PUBLIC WORKS DIRECTOR

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RECREATION AND PARKS DIRECTOR

Danny Schlitt | (703) 248-5138
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SUPERINTENDENT OF SCHOOLS

Dr. Toni Jones | (703) 248-5601
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SHERIFF

S. Stephen Bittle | (703) 248-5111
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TREASURER

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Loudoun County VIRGINIA



LOUDOUN COUNTY

1 Harrison Street, SE
Leesburg, Virginia 20177-7000
[703] 777-0100
8:30 a.m. – 5 p.m.
www.loudoun.gov

Supervisors serve
concurrent four-year terms.
Next general election:
November 2015

Board of Supervisors

CHAIR-AT-LARGE

Scott K. York (R) | [703] 777-0204
scott.york@loudoun.gov

VICE CHAIR

Shawn Williams (R) | [703] 777-0204
Shawn.williams@loudoun.gov

Ralph Buona (R) | [703] 777-0204
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Suzanne Volpe (R) | [703] 777-0204
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Administration

COUNTY ADMINISTRATOR

Tim Hemstreet | [703] 777-0200
tim.hemstreet@loudoun.gov

DEPUTY COUNTY ADMINISTRATOR

Linda Neri | [703] 777-0200

ASSISTANT COUNTY ADMINISTRATORS

John J. Sandy | [703] 777-0200
Charles A. Yudd | [703] 777-0200
Julie Grandfield | [703] 777-0200

COUNTY ATTORNEY

John Roberts | [703] 777-0307
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COMMONWEALTH'S ATTORNEY

James E. Plowman | [703] 777-0242
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ECONOMIC DEVELOPMENT DIRECTOR

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MANAGEMENT AND FINANCIAL SERVICES DIRECTOR

Ben Mays | [703] 777-0569
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FIRE, RESCUE, AND EMERGENCY MANAGEMENT SERVICES CHIEF

W. Keith Brower, Jr., Chief
[703] 777-0333

GENERAL SERVICES DIRECTOR

Richard Pezzullo | [703] 771-5552
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HEALTH DEPARTMENT DIRECTOR

Dr. David Goodfriend | [703] 771-5829
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FAMILY SERVICES AND HOUSING PROGRAMS DIRECTOR

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INFORMATION TECHNOLOGY DIRECTOR

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LIBRARY DIRECTOR

Chang Liu | (703) 777-0368
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PARKS AND RECREATION AND COMMUNITY SERVICES DIRECTOR

Diane Ryburn | (703) 777-0343
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PLANNING DIRECTOR

Julie Pastor, AICP | (703) 777-0246
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PUBLIC INFORMATION OFFICER

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SHERIFF

Mike Chapman | (703) 777-0407
lcso@loudoun.gov

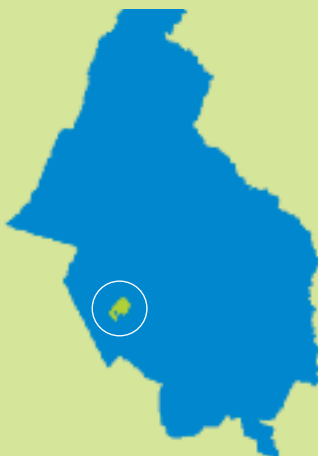
TRANSPORTATION SERVICES ACTING DIRECTOR

Rick Conner | (703) 737-5107
ots@loudoun.gov

TREASURER

Roger Zurn | (703) 777-0280
taxes@loudoun.gov

Manassas VIRGINIA



MANASSAS

City Hall
9027 Center Street
Manassas, Virginia 20110
[703] 257-8200
8:30 a.m.–5 p.m.
www.manassascity.org

Council members serve
staggered four-year terms.
Next general election:
November 2013

City Council

MAYOR

Harry J. Parrish II | [703] 257-8211
amadden@ci.manassas.va.us

VICE MAYOR

Andrew L. Harrover | [703] 257-8211
aharrover@ci.manassas.va.us

Marc T. Aveni | [703] 257-8211
maveni@ci.manassas.va.us

Ian T. Lovejoy | [703] 257-8211
ilovejoy@ci.manassas.va.us

J. Steven Randolph | [703] 257-8211
rsandolph@ci.manassas.va.us

Jonathan L. Way | [703] 257-8211
jway@ci.manassas.va.us

Mark D. Wolfe | [703] 257-8211
mwolfe@ci.manassas.va.us

Administration

CITY MANAGER

John A. Budesky | [703] 257-8212
jbudesky@ci.manassas.va.us

CITY CLERK

Andrea Madden | [703] 257-8280
amadden@ci.manassas.va.us

BUDGET MANAGER

Diane Bergeron | [703] 257-8272
dbergeron@ci.manassas.va.us

COMMUNICATIONS COORDINATOR

Patty Prince | [703] 257-8456
pprince@ci.manassas.va.us

COMMUNITY AND ECONOMIC DEVELOPMENT DIRECTOR

Elizabeth S. Via-Gossman
[703] 257-8285
Evia-gossman@ci.manassas.va.us

FAMILY SERVICES DIRECTOR

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Ronald.King@dss.virginia.gov

FIRE AND RESCUE CHIEF

Brett Bowman | 703-257-8458
bbowman@ci.manassas.va.us

HOUSING ADVOCATE AND PLANNER

Mickey Rhoades | [703] 257-8297
mrhoades@ci.manassas.va.us

HUMAN RESOURCES MANAGER

Darla Hicks | [703] 257-8268
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NETWORK INFRASTRUCTURE MANAGER

Randy Buzzard | [703] 257-8293
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POLICE CHIEF

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PUBLIC WORKS AND UTILITIES DIRECTOR

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mmoon@ci.manassas.va.us

PURCHASING MANAGER

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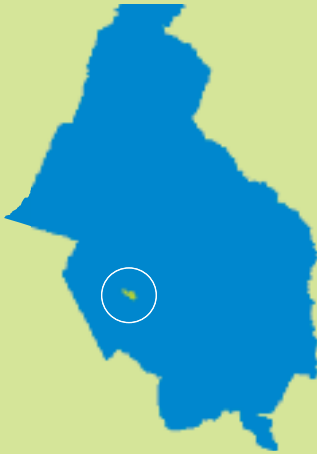
SCHOOL SUPERINTENDENT

Dr. Catherine Magouyrk | [571] 377-6008
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TREASURER

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Manassas Park VIRGINIA



MANASSAS PARK

City Hall
One Park Center Court
Manassas Park, Virginia 20111-2395
(703) 335-8800
Fax: (703) 335-0053
8:30 a.m. – 5 p.m.
www.cityofmanassaspark.us

The mayor and council members serve staggered four-year terms.
Next general election:
November 5, 2013

MAYOR

Francis “Frank” C. Jones
(703) 335-8800
f.jones@manassasparkva.gov

VICE MAYOR

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Preston Banks | (703) 335-8800
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Jeanette Rishell | (703) 335-8800
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Administration

CITY MANAGER

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ASSISTANT TO THE CITY MANAGER

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CITY CLERK

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FINANCE DIRECTOR

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HUMAN RESOURCES DIRECTOR

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DIRECTOR OF PARKS AND RECREATION

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PLANNING AND ZONING DIRECTOR

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CHIEF OF POLICE

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PUBLIC WORKS DIRECTOR

James “Jay” Johnson | (703) 335-8840
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SOCIAL SERVICES DIRECTOR

Addie Whitaker | (703) 335-8061
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TREASURER

Winifred “Winnie” O’Neal
(703) 335-8836
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COMMISSIONER OF REVENUE

Debbie Wood | (703) 335-8827
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VOTER REGISTRAR

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Prince William County VIRGINIA



PRINCE WILLIAM COUNTY

One County Complex Court
 Prince William, Virginia 22192-9201
 (703) 792-6000
 8 a.m. – 5 p.m.
www.pwcgov.org

Supervisors serve concurrent
 four-year terms.
 Next general election:
 November 2015

Board of County Supervisors

CHAIR-AT-LARGE

Corey A. Stewart [R] | (703) 792-4640
cstewart@pwcgov.org

VICE CHAIRMAN

W. S. Wally Covington [R]
 (703) 792-6190
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Maureen S. Caddigan [R]
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Pete Candland [R] | (703) 792-6195
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John D. Jenkins [D] | (703) 792-4668
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Michael C. May [R] | (703) 792-4643
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Martin E. Nohe [R] | (703) 792-4620
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Frank J. Principi [D] | (703) 792-4646
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Administration

COUNTY EXECUTIVE

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DEPUTY COUNTY EXECUTIVES

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Angela Horan | (703) 792-6620
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COMMONWEALTH'S ATTORNEY

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CLERK TO THE BOARD OF COUNTY SUPERVISORS

Phillip J. Campbell | (703) 792-6600
pcampbell@pwcgov.org

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ECONOMIC DEVELOPMENT DIRECTOR

Jeffrey Kaczmarek (703) 792-5000
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Prince William County VIRGINIA

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HUMAN RESOURCES DIRECTOR

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DEPARTMENT OF INFORMATION TECHNOLOGY, CHIEF INFORMATION OFFICER

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LIBRARY DIRECTOR

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PARKS AND RECS DIRECTOR (Acting)

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PLANNING DIRECTOR

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POLICE CHIEF

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PUBLICWORKS DIRECTOR

Thomas Bruun | (703) 792-6820
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PURCHASING MANAGER

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SCHOOL SUPERINTENDENT

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SHERIFF

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Janine Sewell | (703) 792-7520
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TRANSPORTATION DIRECTOR

Thomas Blaser | (703) 792-6825
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STATE OF Maryland

General Information**General Legislative Information:**<http://mlis.state.md.us>

Next general election: November 2014

Toll-free Annapolis trunk line,
[301] 858-xxxx, is listed.

C - Charles County

F - Frederick County

M - Montgomery County

PG - Prince George's County

Office of the Governor**Martin O'Malley (D)**State House
100 State Circle
Annapolis, MD 21401
(410) 974-3901
governor@gov.state.md.us
www.gov.state.md.us**Senate****107 State House**
Annapolis, MD 21401-1925
Secretary of the Senate: (410) 841-3000**James Senate Office Building**
110 College Avenue
Annapolis, MD 21401**Miller Senate Office Building**
11 Bladen Street
Annapolis, MD 21401**Joanne Benson (D) (PG-24)**
214 James Senate Office Building
(301) 858-3148
joanne.benson@senate.state.md.us**David R. Brinkley (R) (F-4)**
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senate.state.md.us**Thomas V. Mike Miller, Jr. (D) (PG-27)**
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senate.state.md.us**Karen Montgomery (D) (M-14)**
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anthony.muse@senate.state.md.us**Douglas J. J. Peters (D) (PG-23)**
121 James Senate Office Building
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STATE OF Maryland

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Jamin B. Raskin [D] [M-20]
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L Loudoun County

M Manassas, Manassas Park

PW Prince William County

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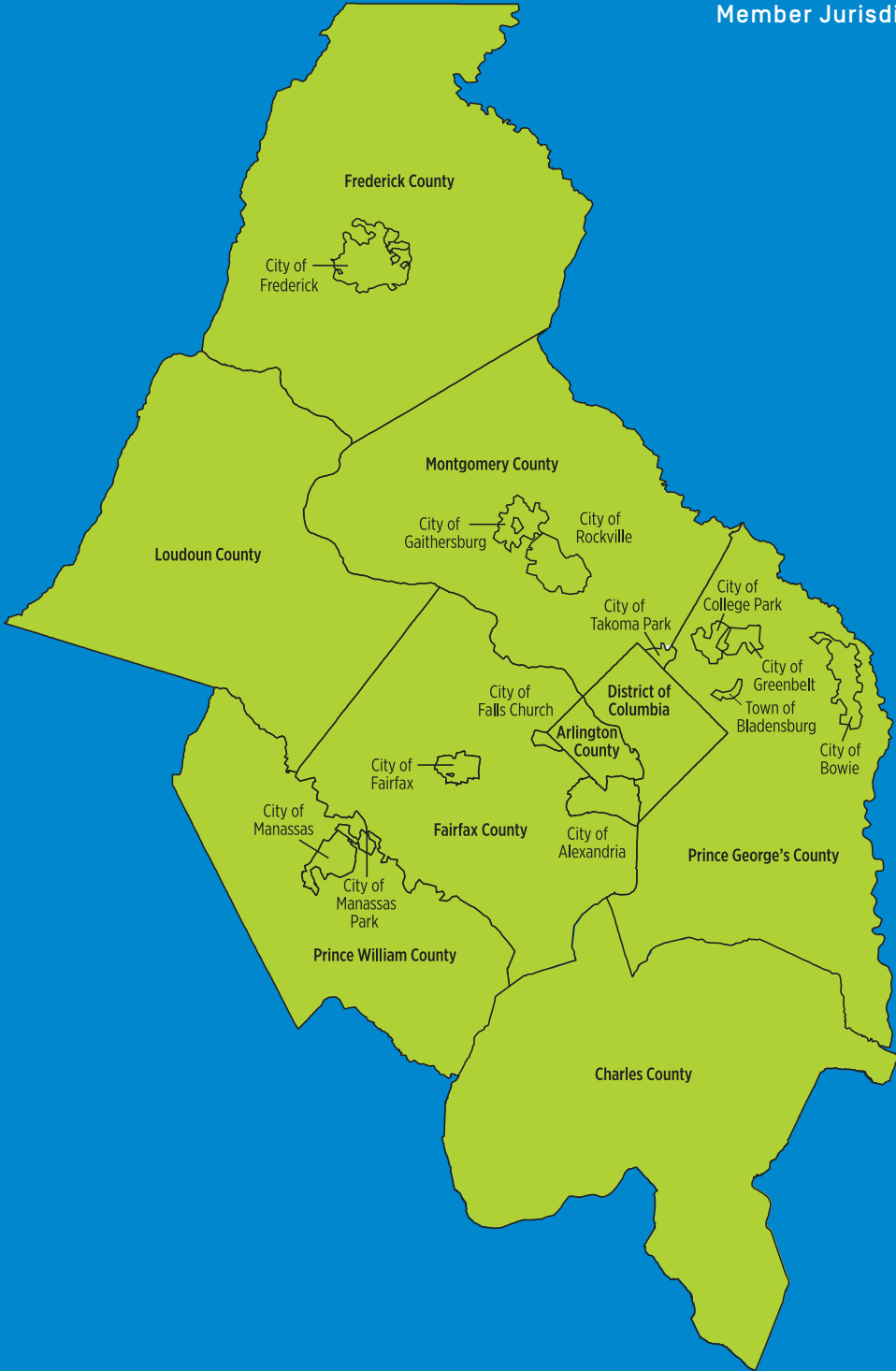
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