



Region



Shaping



Leaders



METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS

2013 Annual Report

2014 Regional Directory

About the Council of Governments

For more than 55 years, the Metropolitan Washington Council of Governments has brought area leaders together to address the region's biggest challenges, such as restoring the Potomac River, ensuring the Metro system was fully built, and strengthening emergency preparedness after September 11, 2001. Today, the Council of Governments' top priority is advancing the *Region Forward* vision through the work of its Board of Directors, policy boards, committees, and programs.

Our Membership

The Council of Governments' membership is comprised of 300 elected officials from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

Our Vision

Region Forward is our vision. It's a commitment by COG and its member governments, who together seek to create a more accessible, sustainable, prosperous, and livable National Capital Region.

Our Mission

COG's mission is to make *Region Forward* happen by being a discussion forum, expert resource, issue advocate, and catalyst for action.

Region Shaping Leaders

2013 Annual Report
2014 Regional Directory



METROPOLITAN WASHINGTON
Council of Governments

ADA and Limited English Proficiency (LEP)

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Email: accommodations@mwcog.org.

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COG Public Affairs Director: Jeanne Saddler

Managing Editor: Steven Kania

Contributors: Matthew Kroneberger and Patricia Warren

Designer: Carla Badaracco Design

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2013 Annual Report





**Together,
we are shaping
stronger
communities
and a better
region.**



There's an important mission shared by the over 1,000 people that come through 777 North Capitol Street every month as well as the 130 members of the Council of Governments staff. Together, we are helping advance *Region Forward*, a vision for a more prosperous, accessible, livable, and sustainable future.

Our success depends in large part on our ability to work together collaboratively to strengthen both our local communities and region as a whole. COG connects people across borders and subject areas. Under one roof, you can find elected officials representing 22 local governments. Subject matter



PHIL MENDELSON,
COG CHAIR



CHUCK BEAN, COG
EXECUTIVE DIRECTOR

From the Chair and Executive Director

experts in housing, stormwater, and planning gather here as well as emergency managers, police and fire chiefs, and department of transportation

representatives. All of this work is supported by COG's talented transportation and urban planners, civil and water engineers, public safety experts and other professional staff members.

In 2013, the Council of Governments once again demonstrated its great value to members and area residents by developing solutions to some of the region's most critical issues. These included our support of a landmark regional wastewater agreement, innovative strategies to encourage more growth in Activity Centers, a pragmatic new plan identifying our region's transportation priorities, and an influential report to strengthen 9-1-1 emergency communications.

In the year ahead, we plan to focus new attention on investment and maintenance of our regional infrastructure. Finding ways to bring our highways and Metro into a state of good repair, address stormwater needs and improve the reliability of our energy grid are all necessary steps toward achieving our *Region Forward* goals.

Through our committees and partnerships, COG serves as the go-to, forward-looking forum for area leaders and stakeholders, helping them think regionally when acting locally. Together, we are shaping stronger communities and a better region in which to live, work, play, and learn.

In Memoriam:

Ron Kirby

Following the death of our friend and colleague, Ron Kirby, the Council of Governments received tributes about him from the many groups and individuals he touched throughout his life. They include current and former staff members, elected officials, government managers, business and advocacy organizations, transportation experts, journalists, and citizens. Among the accolades, Ron has regularly been described as a brilliant man, consummate professional, trusted colleague, and fair and thoughtful manager.

For 26 years as COG Director of Transportation Planning, Ron led staff in supporting transportation decision-making in the region, whether by collecting, analyzing, and sharing data, convening conferences where officials and the public could share their ideas about transportation, or any number of other planning and outreach activities. In his time here, Ron solidified the role of the Transportation Planning Board, and that of the Council of Governments more broadly, as a forum for regional dialogue, discussion, and consensus-building.

Ron had a keen desire and ability to help everyone—staff, elected officials, the media, and engaged citizens—better understand the transportation challenges and opportunities facing the region, so that we might make more informed decisions about our shared future. He was also an active leader in national transportation research and policy organizations, like the Transportation Research Board and the Association of Metropolitan Planning Organizations, a group he helped found in 1994.

COG has created a new award in honor of Ron: the Ronald F. Kirby Award for Collaborative Leadership. The award will recognize non-elected government officials, such as city and county managers and department directors who have demonstrated a commitment to working with other leaders and stakeholders to solve problems and make this region a better place. We are committed to further honoring his legacy by continuing the exceptional work at COG and the TPB during this critical time for regional transportation planning.

METROPOLITAN WASHINGTON
COUNCIL OF GOVERNMENTS



2013 Annual Meeting and Awards Luncheon

Bruce Katz, Vice President and Founding Director of the Metropolitan Policy Program at the Brookings Institution, told over 200 D.C. area

officials at the 2013 COG Annual Meeting that metropolitan regions, rather than the federal government, will play the lead role in shaping the 21st century economy. Katz said the D.C. region was a leader in smart land use, sustainable development, and transportation. He said the region's top challenge, as home to the nation's capital, will be adjusting to a future with less support from the federal government.



COG Executive Director Chuck Bean said officials were very pleased to hear Bruce Katz's message in support of regional cooperation and innovation, which aligns closely with our *Region Forward* vision and *Economy Forward* plan. Bean went on to say that in 2014, the Council of Governments, its member governments and partners will continue to build on our many competitive advantages, such as the Metro system and vibrant Activity Centers.

Scully Award

At the 2013 COG Annual Meeting, Arlington County Board Member **Mary Hynes** received the Elizabeth and David Scully Metropolitan Public Service Award for her leadership at the regional level, including her service as Chairman of the COG Region Forward Coalition and her work on the

Metro Board of Directors. In 2013, Hynes played a key role in promoting COG's *Region Forward* vision and Activity Centers work, the TPB's *Regional Transportation Priorities Plan*, and Metro's *Momentum* vision.



BEAN, HYNES, 2013 COG PRESIDENT CATHY DRZYSGULA AND 2013 COG CHAIR KAREN YOUNG



BEAN, DRZYSGULA, FREEMAN, AND YOUNG

Partnership Award

The Community Foundation of the National Capital Region was given the 2013 COG Regional Partnership

Award for its extensive work in local cities and counties, such as opening a fund to help Navy Yard victims and initiating a new affordable housing study with the Urban Institute and COG. Foundation President Terri Lee Freeman accepted the award.

Special Child Welfare Award

Renette Oklewicz, Director of Foundation Programs for the Freddie Mac Foundation, was honored with a special award for her leadership of the *Wednesday's Child* program for foster children, which started in the D.C. region before expanding nationwide to four other cities. Oklewicz was also recognized for helping ensure the continuation of the program as the Foundation winds down its activities.



COG'S BRITTANY COSME, KRYSTAL FENWICK, KAMILAH BUNN, OKLEWICZ, ARLINGTON COUNTY'S TABITHA KELLY, DISTRICT OF COLUMBIA'S RITU ATWAL AND CHARELIA BAZEMORE-HILL

COG events

CONTINUED

TOP ROW, LEFT TO RIGHT, *ECONOMY FORWARD EVENT*: FAIRFAX COUNTY SUPERVISOR CATHY HUDGINS; U.S. CONGRESSMAN GERRY CONNOLLY; AMERICA SPEAKS' STEVE BRIGHAM, D.C. COUNCIL CHAIRMAN PHIL MENDELSON, BOWIE COUNCIL MEMBER TODD TURNER AND ARLINGTON COUNTY BOARD MEMBER MARY HYNES.



Economy Forward Event

The Council of Governments hosted area leaders for a special event at the National Press Club in September to look at ways to advance—and better connect—transportation and land use planning in the region. The event, *Economy Forward: Help Shape the Future of the Region*, engaged participants in small group discussions and interactive voting on topics related to COG's Activity Centers work and the TPB's *Priorities Plan*.



CAO COMMITTEE
CHAIRWOMAN
MELISSA PEACOR

CAOs Meeting

In December, the region's Chief Administrative Officers (CAOs) and Deputy CAOs met for a first-of-its-kind retreat to strengthen partnerships across area jurisdictions. Prince William County Executive and COG CAO Committee Chairwoman Melissa Peacor emceed the meeting.

Safe Routes to School Meeting

The Transportation Planning Board Bicycle and Pedestrian Subcommittee, in partnership with the Greater Washington DC Region Safe Routes to School Network, hosted the first ever regional Safe Routes to School meeting at COG in October to discuss and share information and best practices.



PRINCE WILLIAM COUNTY SUPERVISOR
MICHAEL MAY AT SAFE ROUTES MEETING



Street Smart Launch

In October, area elected officials, police officers, and other leaders gathered at Upper Senate Park in the District of Columbia to kick off COG's award winning Street Smart fall 2013 ad campaign. Street Smart started in 2002 as a cooperative effort by local, state and federal agencies to reduce the number of bicyclist and pedestrian injuries and deaths in the Washington region.



ALEXANDRIA VICE MAYOR ALLISON SILBERBERG AND ARLINGTON BOARD CHAIR WALTER TEJADA AT STREET SMART LAUNCH.



SEAMON, LEGGETT, BULOVA, AND GRAY AT THE MAY 2013 COG BOARD MEETING

Crafting a landmark, cross-border water agreement

Regionalism at its best. That's how area leaders described a new multi-jurisdictional agreement to support the world's largest advanced wastewater treatment plant, the Blue Plains plant in Washington, D.C. The Blue Plains Intermunicipal Agreement (IMA) ensures service for more than 2 million area residents and 18 million annual visitors, cleaner rivers, and a healthier Chesapeake Bay.

Area leaders announced the pact at the May COG Board of Directors meeting, which included District of Columbia Mayor Vincent Gray, Fairfax County Chairman Sharon Bulova, Montgomery County Executive Isiah Leggett, Montgomery County Chief Administrative Officer Timothy Firestine, and Bradford Seamon, Prince George's County Chief Administrative Officer, representing County Executive Rushern Baker. The four jurisdictions are parties to the agreement along with two utilities, DC Water and the Washington Suburban Sanitary Commission.

The agreement determines how participants will share the plant's capital and operating costs, which total more than \$800 million annually. The IMA also provides a sound base for economic and land use planning for generations in our growing region. Reaching the agreement was a long journey, and every step of the way, COG assisted in its development and will continue to support its members with implementation.

**The Blue Plains plant provides
48 percent of the wastewater
treatment capacity for the region
stretching from the inner core to
Dulles Airport.**



BLUE PLAINS PLANT, WASHINGTON DC

Ensuring healthier air

If it's summer in the DC area, it's probably going to be hot. But it's now less certain that hot days will be unhealthy air quality days thanks to the work of area governments and the Metropolitan Washington Air Quality Committee, which coordinates regional air quality planning. On hot, sunny days, dangerous levels of ozone can occur at ground level. Ozone pollution can cause shortness of breath, coughing and a litany of other health problems.

This year out of 18 days above 90 degrees, only 4 were Code Orange levels—unhealthy to sensitive groups—and none were Code Red, the level of ozone pollution that negatively affects even people in good health. During a September air quality meeting, District of Columbia Council Chairman and MWAQC Vice Chairman Phil Mendelson said that 2013 was the cleanest summer since 2009. COG experts also pointed out a trend since 2006 of fewer unhealthy days during hot weather.

Federal, state and local actions, including regulations to reduce emissions from power plants, passenger vehicles, and large diesel trucks

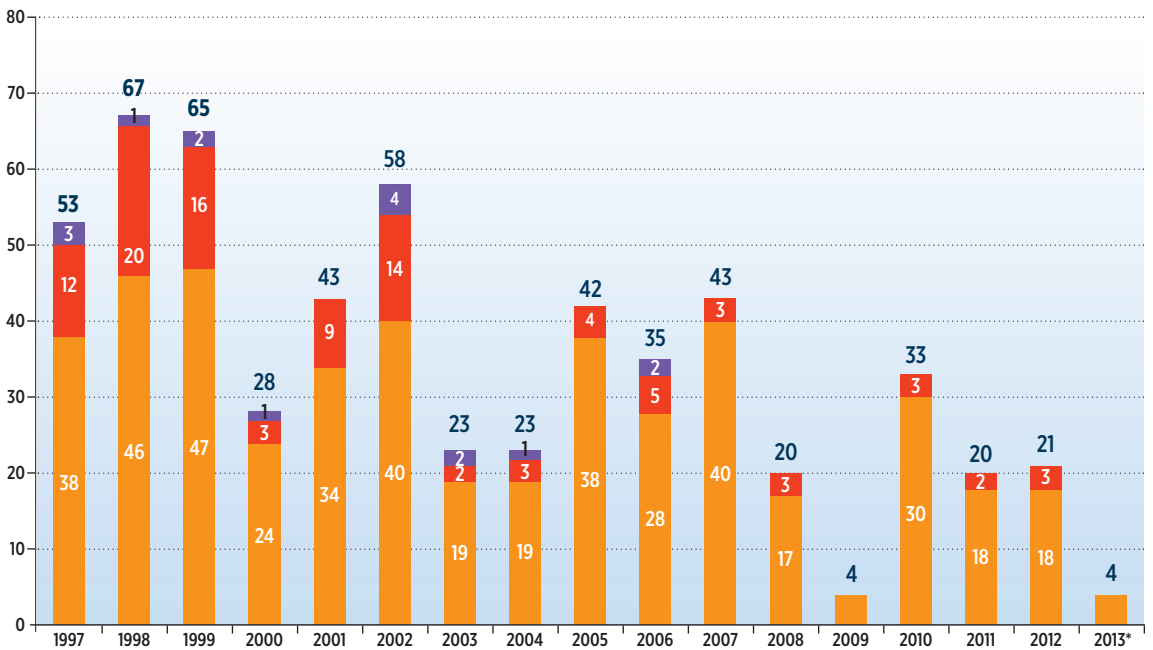
have contributed significantly to the reduction in ozone. Officials also noted that Clean Air Partners—a partnership between COG and the Baltimore Metropolitan Council—contributed to this accomplishment by educating the public about pollution and encouraging people to take action to protect their health and clean the air.



ADAM FAGEN, CREATIVE COMMONS

Number of Exceedance Days - 2008 Ozone Standard (75ppb)

Breakdown of Code Orange, Red, and Purple Days
1997-2013



Designing greener roadways

Area officials are exploring several strategies to reduce stormwater runoff, which can carry trash, oil, and other road-related pollutants into nearby waterways. One strategy being considered by an increasing number of governments is adding “Green Street” features like rain gardens to the medians and sides of streets along with planting trees and introducing permeable pavement. Green Streets reduce the effects of stormwater runoff and urban heat islands

by capturing water before it can enter storm drains.

In response to a request from the Anacostia Watershed Restoration Partnership, the Transportation Planning Board at COG began developing a regional Green Streets policy. The TPB convened a workshop in April 2013 of more than 90 people from area transportation and environmental agencies or other interested individuals to discuss the challenges and opportunities associated with implementing Green Streets treatments. In February 2014,

the TPB approved a regional Green Streets policy encouraging local jurisdictions to improve both environmental quality and street aesthetics with cost-effective green upgrades.

The recent focus on Green Streets follows the May 2012 adoption of a regional Complete Streets policy, which encourages local jurisdictions to promote the safe integration of multiple transportation modes on new and existing roadways.



CHILLUM, PRINCE GEORGE'S COUNTY, MD



Combined, the Green Streets and Complete Streets policies plan for a more friendly roadway for the environment, pedestrians, cyclists, transit riders and cars alike.

Supporting solar power initiatives

An increasing amount of the sun's free and bountiful energy is being captured in the D.C. area thanks to a variety of local, state, and federal actions. To support the further adoption of solar power across the region, COG is working on several new initiatives.

Through the U.S. Department of Energy SunShot Initiative Rooftop Solar Challenge program, COG has partnered with two teams to reduce regulations and lower costs for rooftop solar systems. On the Solar Ready II project, COG, the Mid-America Regional Council (Kansas City area), the National Association of Regional Councils, and Meister



KENYAN MCDUFFIE (D.C. COUNCIL) AND TED TRABUE (D.C. SUSTAINABLE ENERGY UTILITY) AT A SOLAR HOT WATER SYSTEM RIBBON CUTTING IN THE DISTRICT.

Consultants Group, are working with eight other regions to share and implement solar best management practices, training materials and methods. Solar Ready II will help the region diversify its energy options, improve the region's energy resilience, and increase the region's economic competitiveness with others. COG is also working with Optony, a solar research and consulting firm, to encourage area governments to join the

online Solar Roadmap platform that connects governments, utilities and consumers with the nation's largest resource library of solar best practices and online tools.

In addition, COG is working with the U.S. Environmental Protection Agency Green Power Partnership on solar bulk purchasing, which will reduce up-front costs by bundling projects for local governments. This effort led to governments assessing their solar potential and has spurred new solar system purchases.



COG STAFF MEMBERS
PARTICIPATE IN AN ENERGY
TOUR OF CHARLES COUNTY,
WHICH INCLUDED A
PRESENTATION ON
A LOCAL SOLAR FARM.



Preparing for 1.6 million new residents

Imagine if everyone living in Philadelphia were to move to our region. While this won't happen overnight, COG forecasts 1.6 million more residents by 2040. The best way to accommodate this significant influx of people will be to encourage more growth in the region's business and residential hubs. And by encouraging non-car travel with housing, jobs, and amenities close together, these "Activity Centers" reduce demand on highways and make good use of our existing transit system.

Area leaders like Arlington County Vice Chair Mary Hynes, who serves as Chair of COG's *Region Forward* Coalition, have been committed to making Activity Centers all they can be in recent years. Centers were a major focus in both the *Region Forward* vision plan and *Economy Forward* competitiveness plan. In January 2013, COG and area governments unveiled a new map of 141 Centers identifying them as the region's priority areas for growth.

COG followed up this work with *Place + Opportunity*, a new report to inform officials on planning and development actions by offering strategies tailored to different types of Centers. While these places come in various shapes and sizes, some communities share common challenges and could benefit from similar initiatives. The report, which was adopted by the COG Board in January 2014, studied and grouped 92 Activity Centers.

Moving forward, COG is working with member governments and private sector organizations, such as the Urban Land Institute-Washington, to help area leaders address development challenges and create stronger Centers.



Read the report at www.mwcog.org

**Activity Center
goal: 75% new job
growth and 50%
new households in
Activity Centers,
which make up
9% of the
region's land.**



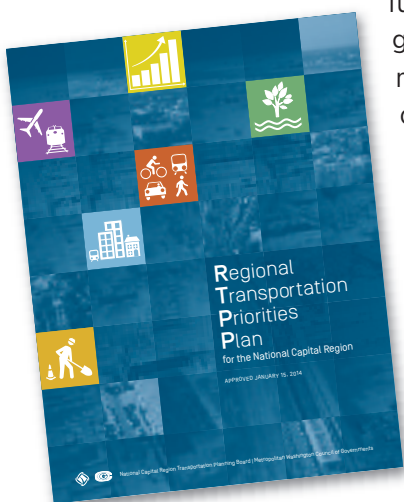
Identifying transportation priorities

Given our region's continued growth and a future of limited funding options, the Transportation Planning Board at COG undertook an effort to identify the region's top transportation priorities that are within reach both politically and financially. This effort was further supported by *Economy Forward*, which stressed that smart investments in transportation are critical to the region's competitiveness.

The TPB developed the *Regional Transportation Priorities Plan* to inform decision-makers as they set budgets and consider projects for the Constrained Long-Range Plan, the federally-mandated list of all projects and programs the region can afford to build, maintain and operate in coming decades.

The *Priorities Plan*, which was approved by the TPB in January 2014, was guided by the TPB's technical work as well as extensive public outreach and stakeholder feedback. It identifies strategies in three priority areas: maintaining the existing transportation system; focusing on fairness, efficiency, and transparency to strengthen public confidence; and moving more people and goods more efficiently.

The plan emphasizes that maintaining the transportation system we already have is the foundation for any improvement we make in the future. It calls on local, state, and regional leaders to give highest priority to Metro and highway maintenance. The second group of strategies focuses on ways transportation agencies can improve how they do business to counter public skepticism that governments are making good use of available resources. The third group includes adding to the transportation system's core capacity—things like all eight-car Metro trains at rush hour, expanding transportation choices, and concentrating more development in Activity Centers.



Read the report at www.mwcog.org

Public support for highway and transit maintenance is high, supported by 90 percent of people who participated in an online TPB survey of area residents last year.

LARRY LEVINE, WMATA



VADOT



ELVERT BARNES, CREATIVE COMMONS

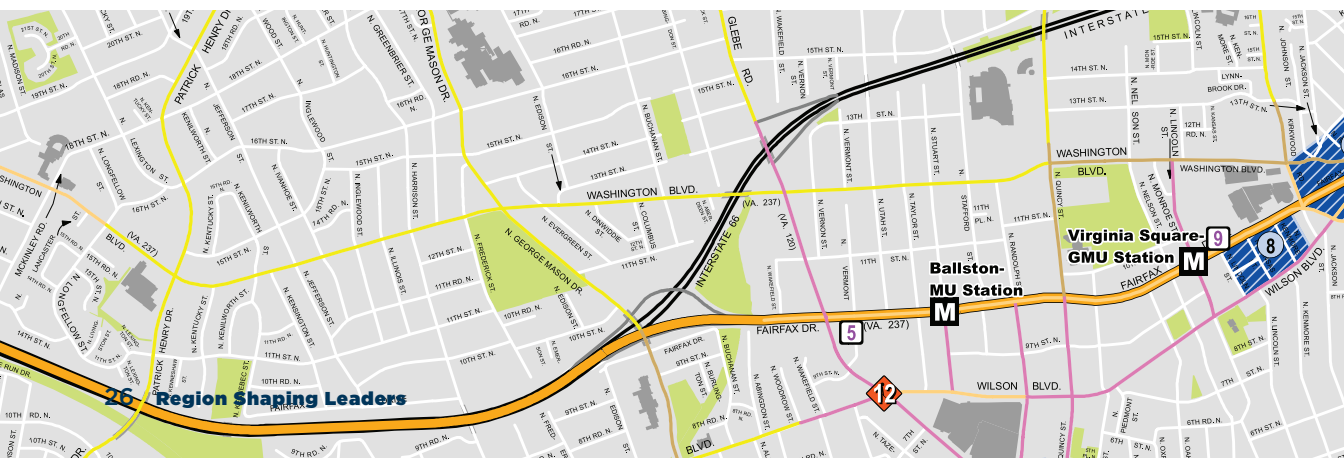




Involving people in transportation decision-making

Transportation decisions are made every day at many different levels of government. In our complex region, it can be difficult to understand how and where these take place, so the Transportation Planning Board developed the Transportation Planning Information Hub. The website explains the different planning processes at the state, local, and regional levels, and the unique role that the TPB plays in pulling it all together.

The website stresses that public involvement is a key part of the decision-making process and provides links to various opportunities for people to get involved. In addition to the planning processes, the website highlights high-profile projects in the region. This section includes projects already in the TPB's Constrained Long-Range Plan, such as the Purple Line in Maryland and the Frederick Douglass Memorial Bridge in the District of Columbia, as well as projects that do not yet have funding plans or anticipated funding sources identified, such as Metrorail extensions to Centerville or Potomac Mills in Virginia.

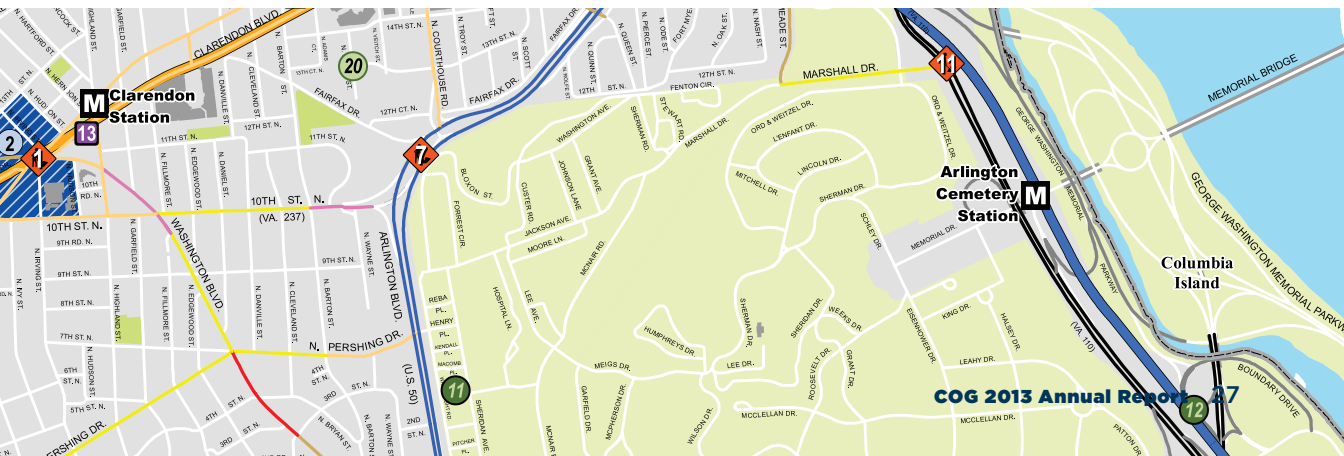




ADAM FAGEN, CREATIVE COMMONS

The Info Hub lists comprehensive plans like Frederick County's Comprehensive Plan, city, county, and state-wide transportation plans like Arlington County's Master Transportation Plan, as well as information on who operates and maintains area road and transit systems.

Visit www.transportationplanninghub.org



61 percent of participants in the public acceptability study expressed the most support for pricing at least one lane on all area highways.

57 percent of participants also supported increasing gas taxes to pay for transportation.

27 percent of participants in Commuter Connections' 2013 State of the Commute Survey reported working from home or working remotely "at least occasionally," up from 18 percent in 2006.

DC area workers commuting on public transit increased almost 4 percent—from 11.8 to **15.4 percent**—over the past decade, according to an analysis of Census and TPB data.

Seeing our transportation future

Area officials, stakeholders, and reporters turn to the Transportation Planning Board at COG as the go-to source for regional transportation information. In 2013, the TPB released a wide range of data, analyses, and studies, including the results of a survey of household travel in specific communities, a Commuter Connections survey of regional commuting behavior, an analysis showing a decline in driving per person in the region between 2005 and 2011, and an analysis of TPB and Census data showing a significant increase in transit commuting over the past decade.

The TPB also released the findings of a study of the public acceptability of congestion pricing. The study, carried out in partnership with the Brookings Institution, was funded through the Federal Highway Administration's Value Pricing Pilot Program. Using deliberative forums, the researchers engaged more than 300 area residents in extended discussions about their views on three potential pricing scenarios: priced lanes on all major highways, pricing on all roads and streets using vehicle-based GPS systems, and priced zones for entering designated areas, similar to pricing systems in London and other cities.



Focusing on health needs for diverse populations

In 2013, the Council of Governments focused several health initiatives on some of the region's growing population groups—including Latinos and older adults. To discuss factors that affect access to healthcare for area Latinos, Arlington County Board Chair Walter Tejada, Montgomery County Council President Nancy Navarro, and the District of Columbia's Deputy Mayor for Health and Human Services Beatriz "BB" Otero worked together with COG to host a Regional Latino Health Forum in September. The forum brought together about one hundred participants, including elected officials, government health directors, service providers, and other community stakeholders.

In November, COG held a special panel on age-friendly initiatives at the November Human Services and Public Safety Policy Committee.

Officials from government agencies on aging and The George

Washington University led the discussion. As an increasing

number of older residents choose to age-in-place—and many are attracted to the region's walkable Activity

Centers—area officials are planning accordingly in

regards to health services, public

safety, and transportation.



IN 2013, COG PUBLIC HEALTH STAFF PUBLISHED TWO DIRECTORIES FOR SERVICE PROVIDERS AND PUBLIC HEALTH PROFESSIONALS—THE *LATINO HEALTH & COMMUNITY RESOURCES REGIONAL DIRECTORY* AND THE *REGIONAL MENTAL HEALTH AND SUBSTANCE ABUSE RESOURCE DIRECTORY*.

Download the directories at www.mwcog.org



BEAN, OTERO, NAVARRO, TEJADA AND TONYA KINLOW OF CAREFIRST AT THE REGIONAL LATINO HEALTH FORUM

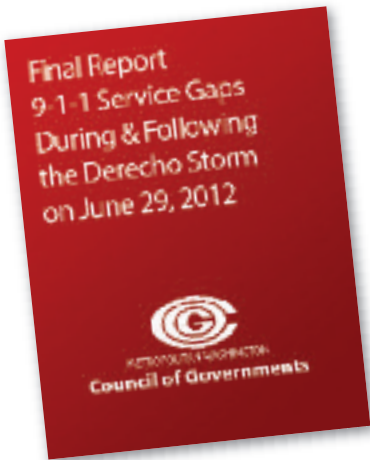
As with many successful COG events, people exchanged information, best practices, and business cards and made connections across jurisdictions and disciplines.

Enhancing emergency communications

After a powerful thunderstorm rolled through the region in the summer of 2012, 9-1-1 emergency call centers in Fairfax County, Prince William County, and the Cities of Manassas and Manassas Park experienced a complete failure of their connections provided by Verizon's 9-1-1 and telephone services, while additional jurisdictions experienced a partial failure of these services. The widespread outage drew attention to the vital role of emergency communications and prompted swift action by Sharon Bulova, Chairman of Fairfax County's Board of Supervisors, and other leaders at COG.

In March 2013, the COG Board of Directors approved a report calling on Verizon to take actions to prevent outages to 9-1-1. The report also urged Verizon's regulators, the Federal Communications Commission (FCC) and state commissions, to establish service level agreements to ensure 9-1-1 reliability and continuity. To ensure continued coordination, the COG Board also established a permanent committee of 9-1-1 directors to continue working with Verizon and the regulatory bodies.

The FCC adopted rules in December to hold 9-1-1 service providers accountable for providing reliable and resilient telecommunications services to both citizens and the 9-1-1 Call Centers. This historic action was informed by COG's work and showed the power of regional collaboration to help spark progress.



Read the report at www.mwcog.org

9-1-1 Report recommendations called for service providers to:

- **Conduct a comprehensive audit of its entire 9-1-1 infrastructure**
- **Provide subject matter experts to 9-1-1 agencies to ensure network reliability**
- **Review communications plans to keep the public informed of any service issues and outages**

Strengthening the region's emergency preparedness

At the Council of Governments September 2013 meeting, a panel of area leaders discussed how governments, non-profits, and private partners have worked together to strengthen the region's emergency preparedness in the twelve years since the 9/11 terrorist attacks.

The panel said major improvements are being made by COG Public Safety, Emergency Management, and other committees by making the best use of approximately \$50 million in Urban Area Security Initiative (UASI) funds that are provided to the region annually by the U.S. Department of Homeland Security. The funds have helped purchase new equipment and trainings for first responders and tactical teams as well as emergency management software, text message alert systems, and patient tracking and disease surveillance systems at hospitals.

In November, the National Capital Region Emergency Preparedness Council convened a seminar of over 100 high-level officials to discuss how to prepare and respond to cyber threats in the Washington area. Information discussed during this Senior Leaders Seminar will be used to inform cyber security planning being developed for the region.



RIGHT: D.C. DEPUTY MAYOR PAUL QUANDER, WHO SERVES AS COG EMERGENCY PREPAREDNESS COUNCIL CHAIR, AT SEMINAR ON CYBER SECURITY

BELOW: OVER 100 OFFICIALS GATHERED FOR REGIONAL SEMINAR.



Helping members save on goods and commodities



Fuel, heating oil, natural gas, paper, and road de-icing salt. All are in-demand commodities by area governments and agencies. And through volume buying through the regional Cooperative Purchasing Program, COG members can save millions. In 2013, the COG Board approved a new partnership with the Baltimore Metropolitan Council to merge cooperative purchasing and expand our purchasing power.

Another valuable service of the Purchasing Program is COG's Purchasing Rider, which expedites orders and secures lower prices. Members save money on administrative expenses by substantially reducing the paperwork associated with competitive procurement.

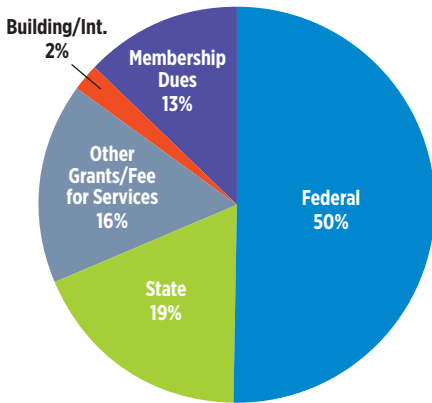
COG also now hosts a clearinghouse of local government solicitations that is automatically populated and accessed by hundreds of vendors in the region. In addition, area leaders on COG's Climate Energy and Environment Policy Committee have urged the creation a new sustainable purchasing program. COG has coordinated recent trainings on buying products like energy efficient lighting, copy paper, and toner cartridges and is working to also incorporate sustainable purchasing into the overall Cooperative Purchasing Program.



Loudoun County, for example, has used the COG Purchasing Rider 57 times last year, saving significant staff time and resources and offering the County access to more competitive pricing.

FY 2013 Budget Highlights

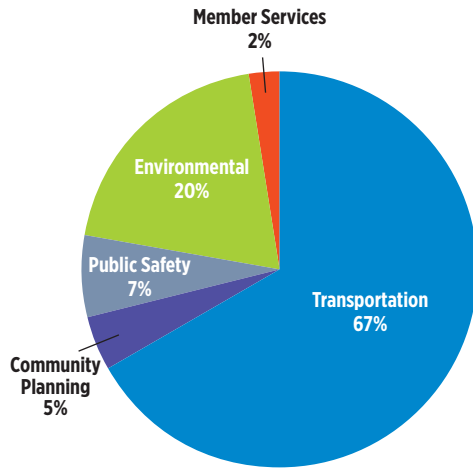
FY 2013 Revenue Sources



Sources

Federal	\$13,509,787
State	\$4,981,000
Other Grants/Fee For Services	\$4,359,214
Building/Int.	\$600,000
Membership Dues	\$3,413,478
Total Revenue	\$26,863,479

FY 2013 Revenue Sources by Program



By Program

Transportation	\$17,926,344
Community Planning	\$1,222,072
Public Safety	\$1,755,531
Environmental	\$5,324,338
Member Services	\$635,194
Total Revenue	\$26,863,479

An aerial photograph showing a large, dark, winding river system that branches out extensively across a vast, green landscape. The river starts from the bottom right and flows towards the top left, with many smaller tributaries branching off. The surrounding land is a mix of vibrant green and some brownish patches, suggesting a natural, possibly forested or agricultural area. The overall scene is a top-down view of a complex water network.

2014 Regional Directory

The COG Corporation



PRESIDENT
Matthew Letourneau
(703) 777-0204
Loudoun County
Supervisor



VICE PRESIDENT
Allen Y. Lew
(202) 478-9200
District of Columbia
City Administrator



VICE PRESIDENT
Andrew M. Fellows
(301) 441-8141
City of College Park
Mayor



SECRETARY-TREASURER
Alison Silberberg
(703) 746-4500
City of Alexandria
Vice Mayor

The Metropolitan Washington Council of Governments is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland and Northern Virginia. COG's membership is comprised of 300 elected officials from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

Policies are set through the COG Board of Directors, the National Capital Region Transportation Planning Board, and the Metropolitan Washington Air Quality Committee. These three boards are responsible for a broad range of issues under the COG umbrella. Supporting committees help shape programs through the dedicated work of a wide array of public servants, from police chiefs to social workers.

COG Board of Directors



CHAIR
Phil Mendelson
 (202) 724-8032
 District of Columbia
 Council Chairman



VICE CHAIR
William D. Euille
 (703) 746-4500
 City of Alexandria
 Mayor



VICE CHAIR
Roger Berliner
 (240) 777-7828
 Montgomery County
 Councilmember

The Board of Directors is the Council of Governments' governing body and is responsible for its overall policies, functions, and funds. Board members are appointed each year by the participating local governments and by caucuses of state legislative delegations from the region. The Board takes action on committee recommendations, discusses current and emerging regional problems, and receives briefings on issues facing the region. Meetings are open to the public, and representatives from the media frequently attend. *The Board of Directors meets monthly.* Please visit www.mwcog.org for the latest information on meeting dates and times.

District of Columbia

Vincent C. Gray
 (202) 727-2980
 District of Columbia Mayor

Kenyan McDuffie
 (202) 724-8028
 District of Columbia
 Councilmember

Allen Y. Lew
 (202) 478-9200
 District of Columbia City
 Administrator

Maryland

G. Frederick Robinson
 (301) 809-3029
 City of Bowie Mayor

Reuben B. Collins, II
 (301) 645-0550
 Charles County Vice President

Andrew M. Fellows
 (301) 441-8141
 City of College Park Mayor

Randy A. McClement
 (301) 600-1380
 City of Frederick Mayor

David P. Gray
 (301) 600-1101
 Frederick County Commissioner

Sidney A. Katz
 (301) 926-0679
 City of Gaithersburg Mayor

Emmett V. Jordan
 (301) 474-8000
 City of Greenbelt Mayor

Isiah Leggett
 (240) 777-2500
 Montgomery County Executive

Nancy Navarro
 (240) 777-7968
 Montgomery County
 Councilmember

Rushern L. Baker, III
 (301) 952-4131
 Prince George's County Executive

Andrea C. Harrison
 (301) 952-3864
 Prince George's County Council
 Member

Karen R. Toles
 (301) 952-3690
 Prince George's County Council
 Member

Bridget Donnell Newton
 (240) 314-8290
 City of Rockville Mayor

Bruce R. Williams
 (301) 891-7230
 City of Takoma Park Mayor

Brian J. Feldman
 (301) 858-3186
 Maryland State Senator

Virginia

J. Walter Tejada
 (703) 228-3130
 Arlington County Board Member

Daniel F. Drummond
 (703) 385-7800
 City of Fairfax Council Member

Sharon Bulova
 (703) 324-2321
 Fairfax County Chairman

Penelope A. Gross
 (703) 256-7717
 Fairfax County Vice Chairman

John W. Foust
 (703) 356-0551
 Fairfax County Supervisor

David Tarter
 (703) 248-5014
 City of Falls Church Mayor

Scott K. York
 (703) 777-0204
 Loudoun County Chair-At-Large

Matthew Letourneau
 (703) 777-0204
 Loudoun County Supervisor

Jonathan L. Way
 (703) 257-8211
 City of Manassas Council Member

Suhas Naddoni
 (703) 335-8800
 City of Manassas Park Council
 Member

Wally Covington
 (703) 792-6190
 Prince William County Supervisor

Frank J. Principi
 (703) 792-4646
 Prince William County
 Supervisor

George L. Barker
 (703) 303-1426
 Virginia State Senator

Transportation Planning Board (TPB)



CHAIR

Patrick L. Wojahn
(240) 864-8666
City of College Park
Councilmember



VICE CHAIR

Tommy Wells
(202) 724-8072
District of Columbia
Councilmember



VICE CHAIR

Timothy Lovain
(703) 746-4500
City of Alexandria
Council Member

The National Capital Region Transportation Planning Board (TPB) is the federally designated Metropolitan Planning Organization (MPO) for the region, and plays an important role as the regional forum for transportation planning. The TPB is responsible for developing regional transportation policy and a long-range transportation plan for the metropolitan Washington region, as well as programs that the federal government must approve in order for federal-aid transportation funds to flow to the area. The TPB was created in 1965 by an agreement among local governments and the state departments of transportation in response to the requirements of the Federal Aid Highway Act of 1962. In July 1966, by mutual agreement, the TPB became associated with COG. *The TPB meets monthly and has a public comment period during each meeting.*



MEMBERS

Muriel Bowser

(202) 724-8052
District of Columbia
Councilmember

Phil Mendelson

(202) 724-8032
District of Columbia Council
Chairman

Terry Bellamy

(202) 673-6813
District of Columbia
Department of Transportation
Director

Rosalynn Hughey

(202) 442-7600
District of Columbia Office of
Planning Acting Director

Todd M. Turner

(301) 809-3029
City of Bowie Council Member

Reuben B. Collins II

(301) 645-0550
Charles County Vice President

Kelly Russell

(301) 600-1863
City of Frederick Alderman

C. Paul Smith

(301) 600-1101
Frederick County Vice President

Henry F. Marraffa

(301) 258-6310
City of Gaithersburg
Council Member

Rodney M. Roberts

(301) 474-8000
City of Greenbelt Council
Member

Marc Elrich

(240) 777-7966
Montgomery County
Councilmember

Arthur Holmes

(240) 777-7170
Montgomery County
Transportation Director

Derrick L. Davis

(301) 952-3426
Prince George's County
Council Member

Darrell Mobley

(301) 883-5600
Prince George's County
Department of Public Works
and Transportation Director

Bridget Donnell Newton

(240) 314-8290
City of Rockville Mayor

Seth Grimes

(301) 891-7100
City of Takoma Park
Council Member

Donald A. Halligan

(410) 865-1275
Maryland Department of
Transportation

Tawanna P. Gaines

(301) 858-3058
Maryland General Assembly
Delegate

Jennie M. Forehand

(301) 858-3134
Maryland General Assembly
Senator

Jay Fiset

(703) 228-3130
Arlington County Board Chair

David L. Meyer

(703) 385-7800
City of Fairfax Council Member

Catherine M. Hudgins

(703) 478-0283
Fairfax County Supervisor

Linda Q. Smyth

(703) 560-6946
Fairfax County Supervisor

David F. Snyder

(703) 248-5014
City of Falls Church Vice Mayor

Scott K. York

(703) 777-0204
Loudoun County
Chair-At-Large

Jonathan L. Way

(703) 257-8211
City of Manassas
Council Member

Preston Banks

(703) 335-8800
City of Manassas Park
Council Member

John D. Jenkins

(703) 792-4668
Prince William County
Supervisor

Michael C. May

(703) 792-4643
Prince William County
Vice Chair

Helen Cuervo

(703) 383-8368
Virginia Department of
Transportation

Barbara J. Comstock

(703) 772-7168
Virginia General Assembly
Delegate

Vacant

Virginia General Assembly
Senator

Shyam Kannan

(202) 962-2730
Washington Metropolitan Area
Transit Authority

NON-VOTING MEMBERS

Christopher Lawson

(202) 219-3536
Federal Highway Administration

Brigid Hynes-Cherin

(215) 656-7100
Federal Transit Administration

Robert Werth

(703) 548-6500
Private Providers Task Force

L. Preston Bryant

(202) 482-7200
National Capital Planning
Commission

H. R. Michael Curto

(202) 457-5611
Metropolitan Washington
Airports Authority

Peter May

(202) 619-7025
National Park Service

Metropolitan Washington Air Quality Committee (MWAQC)



CHAIR
David Snyder
(703) 248-5014
City of Falls Church
Vice Mayor



VICE CHAIR
Hans Reimer
(240) 777-7965
Montgomery County
Councilmember



VICE CHAIR
Mary M. Cheh
(202) 724-8062
District of Columbia
Councilmember



VICE CHAIR
John C. Cook
(703) 324-2321
Fairfax County Supervisor

The Metropolitan Washington Air Quality Committee (MWAQC) is the entity certified by the mayor of the District of Columbia and the governors of Maryland and Virginia to prepare an air quality plan for the Washington Metropolitan Area under the Federal Clean Air Act Amendments of 1990. In executing its responsibilities, MWAQC coordinates air quality planning activities among COG and other external committees and the Transportation Planning Board, reviews policies, resolves policy differences, and adopts a regional air quality plan for transmittal to the District of Columbia and the states of Maryland and Virginia. *MWAQC meets five times a year and has a public comment period during each meeting.*

**MEMBERS****Phil Mendelson**

(202) 724-8032
District of Columbia Council
Chairman

Keith Anderson

(202) 535-2600
District Department of the
Environment

Vacant

City of Bowie

Steve Weems

(410) 535-1600
Calvert County Commissioner

Reuben B. Collins, II

(301) 645-0550
Charles County Vice President

Robert W. Day

(301) 741-1962
City of College Park
Councilmember

Vacant

City of Frederick

David P. Gray

(301) 600-1000
Frederick County Commissioner

Vacant

City of Gaithersburg

Leta Mach

(301) 474-8000
City of Greenbelt
Council Member

Robert Hoyt

(240) 777-7700
Montgomery County
Environmental Protection
Director

Ingrid M. Turner, Esq.

(301) 952-3094
Prince George's County
Council Member

Larry Coffman

(301) 883-5839
Prince George's County
Environmental Resources
Department Deputy Director

Vacant

City of Rockville

Tim Male

(301) 891-7100
City of Takoma Park
Council Member

Marvin Holmes

(410) 841-3098
Maryland General Assembly
Delegate

Joanne Benson

(301) 858-3148
Maryland General Assembly
Senator

Redella S. Pepper

(703) 838-4500
City of Alexandria
Council Member

Steven C. Stombres

(703) 385-7800
City of Fairfax Council Member

Sharon Bulova

(703) 324-2321
Fairfax County Chairman

Linda Q. Smyth

(703) 560-6946
Fairfax County Supervisor

Johannah Barry

(703) 248-5014
City of Falls Church
Council Member

Janet Clarke

(703) 777-0204
Loudoun County Supervisor

Preston Banks

(703) 335-8800
City of Manassas
Council Member

Pete Candland

(703) 792-6195
Prince William County
Supervisor

Vacant

Virginia General Assembly
Delegate

Vacant

Virginia General Assembly
Senator

**STATE AIR MANAGEMENT
OFFICIALS****Cecily Beall**

(202) 535-2626
District of Columbia Air Quality
Division

George (Tad) Aburn

(410) 537-3255
State of Maryland Department
of the Environment

Mike Dowd

(804) 698-4284
Commonwealth of Virginia
Department of Environmental
Quality

**STATE TRANSPORTATION
OFFICIALS****Terry Bellamy**

(202) 673-6813
District of Columbia
Department of Transportation

Howard Simons

(410) 865-1296
Maryland Department of
Transportation

Garrett Moore

(703) 259-2737
Virginia Department of
Transportation

COG Policy Committees and Advisory Bodies

Chesapeake Bay and Water Resources Policy Committee (CBPC)

CBPC advises the COG Board on the Chesapeake Bay Program activities and other regional water quality issues. It focuses on developing proactive Bay policies on behalf of the COG membership, as well as communicating with COG member jurisdictions on Bay Program activities. Its membership includes representatives from COG's member governments.

Climate, Energy and Environment Policy Committee (CEEPC)

CEEPC advises the COG Board on climate change, energy, green building, alternative fuels, solid waste and recycling issues and supports the implementation of the National Capital Region Climate Change Report. Its membership includes representatives from COG's member governments, state environmental, energy, and transportation agencies, state legislatures, the Air and Climate Public Advisory Committee, federal and regional agencies, electric and gas utilities, environmental organizations, business organizations, and members of the academic community.

Human Services and Public Safety Policy Committee (HSPSPC)

HSPSPC advises the COG Board on law enforcement, fire and rescue services, affordable housing, health and human services, foster care, substance abuse, and mental health. Its membership includes elected officials, department managers and directors from COG's member governments.

National Capital Region Emergency Preparedness Council (EPC)

The EPC oversees and supports the implementation of the Regional Emergency Coordination Plan, coordinates activities of emergency support groups, and develops emergency preparedness training with the Chief Administrative Officers Committee and state/federal Senior Policy Group. Its membership includes area elected officials and senior representatives of federal, state, nonprofit, and private sector stakeholders.

Region Forward Coalition

The *Region Forward* Coalition oversees and supports the implementation of the *Region Forward* vision plan. Its membership includes area government officials and stakeholders from area businesses, nonprofits, and philanthropic, advocacy, and community-based organizations.

A full listing of COG Committees can be found at www.mwcog.org/committee.

COG Public/Private Partnerships



Anacostia Watershed Restoration Partnership

The Partnership was created by COG to guide the restoration of the river in the District of Columbia and suburban Maryland. Its Leadership Council consists of the Mayor of the District of Columbia, the Governor of Maryland, the County Executives of Montgomery and Prince George's Counties and two high-level federal agency officials.

www.anacostia.net

Clean Air Partners

Clean Air Partners, a volunteer, nonprofit, public-private partnership, seeks to improve health and the quality of life in the Washington and Baltimore metropolitan regions by educating the public to take voluntary action to reduce ground-level ozone and particle pollution, and to reduce exposure to ozone. It was created by COG and the Baltimore Metropolitan Council.

www.cleanairpartners.net

Wednesday's Child

Wednesday's Child is a partnership of NBC4, the Dave Thomas Foundation for Adoption, and COG to find adoptive families for children with special needs who are in foster care. Hundreds of area children have found permanent loving families after being featured on television.

www.mwcog.org/wednesdayschild

Public Input

The COG Board of Directors, Transportation Planning Board (TPB), and Metropolitan Washington Air Quality Committee (MWAQC) hold open meetings that area stakeholders, residents, and members of the media are welcome to attend. In addition, TPB and MWAQC have public comment periods during each meeting as well as advisory committees representing members of the public.

Air and Climate Public Advisory Committee (ACPAC)

ACPAC advises MWAQC on air quality planning and the Climate, Energy and Environment Policy Committee on climate and energy issues and initiatives. The ACPAC is comprised of 18 members chosen by MWAQC. Members serve staggered 1-3 year terms and represent communities across the region and from various backgrounds including business/industry, education/scientific, environmental/health and civic organizations. ACPAC meets on the third Monday of the month from 5:30 pm – 7:30 pm at COG.

Transportation Planning Board's Citizens Advisory Committee (CAC)

The CAC promotes public involvement in transportation planning for the region and provides independent, region-oriented citizen advice to the TPB on transportation plans and issues. It is comprised of 15 area residents, evenly divided among D.C., suburban Maryland and Northern Virginia, who represent diverse viewpoints on long-term transportation policy. Nine members of the CAC are appointed annually by the TPB. The other six members are elected by the previous year's CAC. CAC meets on Thursdays preceding the regular meetings of the TPB, beginning at 6 pm. Special outreach meetings are also held throughout the year at different locations across the region.



COG Senior Management Staff

Executive Office

EXECUTIVE DIRECTOR

Chuck Bean
(202) 962-3260
cbean@mwkog.org

SENIOR DIRECTOR ENVIRONMENT, PUBLIC SAFETY AND HEALTH

Stuart A. Freudberg
(202) 962-3340
sfreudberg@mwkog.org

EXECUTIVE ASSISTANT

Patricia Warren
(202) 962-3214
pwarren@mwkog.org

GENERAL COUNSEL

Sharon E. Pandak
(202) 962-3709
spandak@mwkog.org

MEMBER SERVICES ASSOCIATE/ CLERK TO THE BOARD

Monica Beyrouiti
(202) 962-3212
mbeyrouiti@mwkog.org

Offices and Departments

CHIEF FINANCIAL OFFICER

Paul Beriault
(202) 962-3362
pberiault@mwkog.org

COMMUNITY PLANNING AND SERVICES DIRECTOR

Paul DesJardin
(202) 962-3293
pdesjardin@mwkog.org

ENVIRONMENTAL PROGRAMS DIRECTOR

Stephen Walz
(202) 962-3205
swalz@mwkog.org

HUMAN RESOURCES MANAGEMENT DIRECTOR

Imelda Roberts
(202) 962-3240
iroberts@mwkog.org

INFORMATION TECHNOLOGY AND FACILITY MANAGEMENT DIRECTOR

George Danilovics
(202) 962-3248
gdanilovics@mwkog.org

PUBLIC AFFAIRS DIRECTOR

Jeanne Saddler
(202) 962-3250
jsaddler@mwkog.org

PUBLIC SAFETY AND HEALTH DIRECTOR

David McMillion
(202) 962-3708
dmcmillion@mwkog.org

TRANSPORTATION PLANNING ACTING CO-DIRECTORS

Robert Griffiths
(202) 962-3280
reg@mwkog.org

Gerald Miller
(202) 962- 3319
gkmiller@mwkog.org

A full staff listing is available at
www.mwkog.org/contact/staff.

Information Numbers

Air Quality Hotline

(202) 962-3299
(May-September)

Commuter Connections

800-745-RIDE

Kids Need Families

(Foster/Adoption Info)
(877) 800-FOSTER

Reach A Ride

(Transportation options for
people with special needs)
(855) REACH-A-RIDE

Weather Line

(202) 589-1212

Wednesday's Child

800-TO-ADOPT-ME



District of Columbia

John A. Wilson Building (WB)
1350 Pennsylvania Avenue, NW
Washington, DC 20004-3001
(202) 737-4404
7 a.m. – 7 p.m.
www.dc.gov

The Mayor and Council serve staggered four-year terms.
Next general election: November 2014

Office of the Mayor

MAYOR

Vincent C. Gray (D)
(202) 727-6300
WB 6th Floor
vincent.gray@dc.gov

CHIEF OF STAFF TO MAYOR

Christopher Murphy
(202) 727-6300
WB 3rd Floor
christopher.Murphy@dc.gov

DEPUTY CHIEF OF STAFF

TO MAYOR

Sheila Bunn
(202) 727-6300
WB 3rd Floor
sheila.bunn@dc.gov

Council of the District of Columbia

CHAIRMAN

Phil Mendelson (D)
(202) 724-8032
WB 504
pmendelson@dccouncil.us

CHAIRMAN PRO TEM

Kenyan McDuffie (D) Ward 5
(202) 724-8028
WB 506
kmcduffie@dccouncil.us

Yvette M. Alexander (D) Ward 7
(202) 724-8068
WB 400
yalexander@dccouncil.us

Marion Barry (D) Ward 8
(202) 724-8045
WB 102
mbarry@dccouncil.us

Anita Bonds (D) At-Large
(202) 724-8064
WB 408
abonds@dccouncil.us

Muriel Bowser (D) Ward 4
(202) 724-8052
WB 110
mbowser@dccouncil.us

David A. Catania (I) At-Large
(202) 724-7772
WB 404
dcatania@dccouncil.us

Mary M. Cheh (D) Ward 3
(202) 724-8062
WB 108
mcheh@dccouncil.us

Jack Evans (D) Ward 2
(202) 724-8058
WB 106
jevans@dccouncil.us

Jim Graham (D) Ward 1
(202) 724-8181
WB 105
jgraham@dccouncil.us

David Grosso (I) At-Large
(202) 724-8105
WB 406
dgrosso@dccouncil.us

Vincent B. Orange, Sr. (D)
At-Large
(202) 724-8174
WB 107
vorange@dccouncil.us

Tommy Wells (D) Ward 6
(202) 724-8072
WB 402
twells@dccouncil.us

SECRETARY TO THE COUNCIL

Nyasha Smith
(202) 724-8080
nsmith@dccouncil.us

Administration

CITY ADMINISTRATOR

Allen Y. Lew
(202) 478-9200
allen.lew@dc.gov

DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE

Paul Quander
(202) 442-9283
paul.quander@dc.gov

DEPUTY MAYOR FOR PLANNING AND ECONOMIC DEVELOPMENT

Victor Hoskins
(202) 727-6365
victor.hoskins@dc.gov

DEPUTY MAYOR FOR EDUCATION

Abigail Smith
(202) 727-3636
abigail.smith@dc.gov

DEPUTY MAYOR FOR HEALTH AND HUMAN SERVICES

Beatriz Otero
(202) 727-7973
beatriz.otero@dc.gov

SECRETARY OF THE DISTRICT OF COLUMBIA

Cynthia A. Brock-Smith
(202) 727-6306
cynthia.brock-smith@dc.gov

ATTORNEY GENERAL FOR THE DISTRICT OF COLUMBIA

Irvin B. Nathan
(202) 727-3400
irvin.nathan@dc.gov

COMMUNICATIONS OFFICE DIRECTOR

Pedro Ribeiro
(202) 727-5011
Pedro.Ribeiro@dc.gov

CORRECTIONS DIRECTOR

Thomas N. Faust
(202) 673-7316
Thomas.Faust@dc.gov

HOMELAND SECURITY AND EMERGENCY MANAGEMENT DEPARTMENT DIRECTOR

Christopher Geldart
(202) 727-6161
christopher.geldart@dc.gov

ENVIRONMENT DEPARTMENT DIRECTOR

Keith Anderson
(202) 535-2600
Keith.Anderson@dc.gov

CHIEF FINANCIAL OFFICER

Jeffrey DeWitt
(202) 727-2476
jeffrey.dewitt@dc.gov

FIRE AND EMS CHIEF

Kenneth B. Ellerbe
(202) 673-3320
kenneth.ellerbe@dc.gov

HEALTH DEPARTMENT DIRECTOR

Dr. Joxel Garcia
(202) 442-5955
joxel.garcia@dc.gov

HOUSING AND COMMUNITY DEVELOPMENT DEPARTMENT DIRECTOR

Michael Kelly
(202) 442-7200
michael.kelly@dc.gov

HUMAN RESOURCES DEPARTMENT DIRECTOR

Shawn Stokes
(202) 442-9700
shawn.stokes@dc.gov

HUMAN SERVICES DEPARTMENT DIRECTOR

David A. Berns
(202) 671-4200
david.berns@dc.gov

POLICY AND LEGISLATIVE AFFAIRS DIRECTOR

Janene D. Jackson
(202) 727-6979
janene.jackson@dc.gov

DC LIBRARY DIRECTOR

Richard Reyes-Gavilan
(202) 727-1101
richard.reyes-gavilan@dc.gov

PARKS AND RECREATION DIRECTOR

Sharia Shanklin
(202) 673-7647
sharia.shanklin@dc.gov

ACTING PLANNING DIRECTOR

Rosalynn Hughey
(202) 442-7600
rosalynn.hughey@dc.gov

POLICE CHIEF

Cathy L. Lanier
(202) 727-4218
cathy.lanier@dc.gov

CONTRACTING AND PROCUREMENT DIRECTOR

James D. Staton, Jr.
(202) 727-0252
james.stanton@dc.gov

PUBLIC WORKS DIRECTOR

William O. Howland
(202) 673-6812
william.howland@dc.gov

CHANCELLOR OF SCHOOLS

Kaya Henderson
(202) 442-5885
kaya.henderson@dc.gov

CHIEF TECHNOLOGY OFFICER

Rob Mancini
(202) 727-2277
rob.mancini@dc.gov

TRANSPORTATION DEPARTMENT DIRECTOR

Terry Bellamy
(202) 673-6813
terry.bellamy@dc.gov



Bladensburg

4229 Edmonston Road
Bladensburg, Maryland 20710
(301) 927-7048
9 a.m.–5 p.m.
www.bladensburg.com

The mayor serves a four-year term.
Council members serve four-year terms.
Next election: October 2015

Town Council

MAYOR

Walter Lee James, Jr.
(301) 927-7048
wjames@bladensburg.net

Trina Brown
(301) 927-7048
tbrown@bladensburg.net

Walter Ficklin
(301) 927-7048
wficklin@bladensburg.net

Beverly Hall
(301) 927-7048
bhall@bladensburg.net

Cris Mendoza
(301) 927-7048
cmendoza@bladensburg.net

Administration

TOWN ADMINISTRATOR

John E. Moss
(301) 927-7048
jmoss@bladensburg.net

TOWN CLERK
Patricia McAuley
(301) 927-7048, ext. 136
pmcauley@bladensburg.net

CHIEF OF POLICE
Charles Owens
(301) 864-6080
cowens@bladensburg.net

PUBLICWORKS FOREMAN
Purnell Hall
(301) 927-7048
phall@bladensburg.net

TREASURER
Terry Jackson
(301) 927-7048
tjackson@bladensburg.net

Bowie

City Hall
15901 Excalibur Road
Bowie, MD 20716
(301) 262-6200
8:30 a.m. – 5 p.m.
www.cityofbowie.org

Council members serve concurrent two-year terms.
Next election: November 2015

City Council

MAYOR

G. Frederick Robinson
(301) 809-3029
mayor@cityofbowie.org

Dennis Brady
(301) 809-3029
councilman.brady@verizon.net

Henri Gardner
(301) 809-3029
hgardner@cityofbowie.org

James L. Marcos
(301) 809-3029
jmarcos@cityofbowie.org

Diane M. Polangin
(301) 809-3029
dpolangin@cityofbowie.org

Isaac C. Trouth
(301) 809-3029
itrouth@cityofbowie.org

Todd M. Turner
(301) 809-3029
tmturner@cityofbowie.org

Administration

CITY MANAGER

David J. Deutsch
(301) 809-3030
ddeutsch@cityofbowie.org

ASSISTANT CITY MANAGER

John L. Fitzwater
(301) 809-3075
jfitzwater@cityofbowie.org

CITY ATTORNEY

Elissa Levan
(301) 474-0044
elevan@bsm-legal.com

CITY CLERK

Awilda Hernandez
(301) 809-3029
ahernandez@cityofbowie.org

COMMUNICATIONS COORDINATOR

Una Cooper
(301) 809-3032
ucooper@cityofbowie.org

COMMUNITY SERVICES DIRECTOR

Lawrence Pierce
(301) 809-3004
lpierce@cityofbowie.org

ECONOMIC DEVELOPMENT DIRECTOR

John Henry King
(301) 809-3042
jhking@cityofbowie.org

EMERGENCY MANAGEMENT RESOURCE COORDINATOR

Alan L. Creveling
(301) 809-3079
acreveling@cityofbowie.org

FINANCE DIRECTOR

H. Byron Matthews
(301) 809-3023
bmatthews@cityofbowie.org

HUMAN RESOURCES DIRECTOR

Steven Haley
(301) 809-3070
shaley@cityofbowie.org

INFORMATION TECHNOLOGY ACTING DIRECTOR

Denise Haworth
(301) 809-3067
dhaworth@cityofbowie.org

PLANNING AND COMMUNITY DEVELOPMENT DIRECTOR

Joseph M. Meinert
(301) 809-3046
jmeinert@cityofbowie.org

POLICE CHIEF

John Nesky
(301) 575-2482
jnesky@cityofbowie.org

PUBLIC WORKS ACTING DIRECTOR

Dan Layton
(301) 809-2337
dlayton@cityofbowie.org

WATERSHED MANAGER

Tiffany Wright
(301) 809-3043
twright@cityofbowie.org

GRANT DEVELOPMENT AND ADMINISTRATION DIRECTOR

Jesse Buggs
(301) 809-3094
jbuggs@cityofbowie.org

Charles County

Charles County Government Building
200 Baltimore Street
La Plata, Maryland 20646
(301) 870-3000
8 a.m. - 4:30 p.m.
www.CharlesCountyMD.gov

Mailing Address: P.O. Box 2150 La Plata, MD 20646
Commissioners serve concurrent four-year terms.
Next general election: November 2014

Board of Commissioners

PRESIDENT

Candice Kelly (D)
(301) 645-0550
KellyC@CharlesCountyMD.gov

VICE PRESIDENT

Reuben B. Collins, II, Esq. (D)
District 3
(301) 645-0550
CollinsR@CharlesCountyMD.gov

Ken Robinson (D) District 1
(301) 645-0550
RobinsonK@CharlesCountyMD.gov

Debra M. Davis, Esq. (D)
District 2
(301) 645-0550
DavisD@CharlesCountyMD.gov

Bobby Rucci (D) District 4
(301) 645-0550
RucciB@CharlesCountyMD.gov

Administration

COUNTY ADMINISTRATOR

Mark Belton
(301) 645-0550
BeltonM@CharlesCountyMD.gov

DEPUTY COUNTY ADMINISTRATOR

Deborah Hall
(301) 645-0550
HallD@CharlesCountyMD.gov

CLERK TO THE COMMISSIONERS

Denise Ferguson
(301) 645-0550
FergusoD@CharlesCountyMD.gov

COUNTY ATTORNEY

Barbara Loveless Holtz
(301) 645-0555
HoltzB@CharlesCountyMD.gov

STATE'S ATTORNEY

Anthony B. Covington
(301) 932-3350
CovingT@CharlesCountyMD.gov

COMMUNITY SERVICES DIRECTOR

Eileen B. Minnick
(301) 934-9305
MinnickE@CharlesCountyMD.gov

ECONOMIC DEVELOPMENT DIRECTOR

Kwasi Holman
(301) 885-1341
HolmanK@MeetCharlesCounty.com

EMERGENCY SERVICES DIRECTOR

William Stephens
(301) 609-3400
StephenW@CharlesCountyMD.gov

FISCAL AND ADMINISTRATIVE SERVICES DIRECTOR

David M. Eicholtz
(301) 645-0570
EicholtzD@CharlesCountyMD.gov

HEALTH OFFICER/DIRECTOR

Dr. Dianna Abney
(301) 609-6902
Dianna.Abney@Maryland.gov

HUMAN RESOURCES DIRECTOR (ACTING)

Megan Donnick
(301) 645-0585
DonnickM@CharlesCountyMD.gov

PUBLIC LIBRARY DIRECTOR

Emily Ferren
(301) 934-9001
eferren@somd.lib.md.us

PLANNING AND GROWTH MANAGEMENT DIRECTOR

Peter Aluotto
(301) 645-0627
AluottoP@CharlesCountyMD.gov

PUBLIC INFORMATION OFFICER

Crystal Hunt
(301) 645-0580
HuntC@CharlesCountyMD.gov

PUBLIC WORKS DIRECTOR

William A. Shreve
(301) 645-0627
ShreveB@CharlesCountyMD.gov

SHERIFF

Rex W. Coffey
(301) 609-6400
CoffeyR@ccso.us

SOCIAL SERVICES DIRECTOR

Therese Wolf
(301) 392-6600
therese.wolf@maryland.gov

College Park

City Hall
4500 Knox Road
College Park, Maryland
20740-3390
(240) 487-3500 Fax: (301) 699-8029
M-F 8 a.m.– 7 p.m., Sat. 1 p.m.–5 p.m.
www.collegeparkmd.gov

Councilmembers serve concurrent two-year terms.
Next election: November 2015

City Council

MAYOR

Andrew M. Fellows
(301) 441-8141
afellows@collegeparkmd.gov

P.J. Brennan
(301) 220-1640
pbrennan@collegeparkmd.gov

Robert W. Day
(301) 741-1962
rday@collegeparkmd.gov

Monroe S. Dennis
(301) 474-6270
mdennis@collegeparkmd.gov

Alan Y. Hew
(240) 391-8678
ahew@collegeparkmd.gov

Fazlul Kabir
(301) 659-6295
fkabir@collegeparkmd.gov

Denise C. Mitchell
(240) 460-7620
dmitchell@collegeparkmd.gov

Stephanie E. Stullich
(301) 742-4442
sstullich@collegeparkmd.gov

Patrick L. Wojahn
(240) 988-7763
pwojahn@collegeparkmd.gov

Administration

CITY MANAGER
Joseph L. Nagro
(240) 487-3501
jnagro@collegeparkmd.gov

ASSISTANT CITY MANAGER
Bill Gardiner
(240) 487-3501
bgardiner@collegeparkmd.gov

CITY ATTORNEY
Suellen Ferguson
(301) 261-2247
ferguson@cbknlaw.com

CITY CLERK
Janeen S. Miller
(240) 487-3501
jsmiller@collegeparkmd.gov

DIRECTOR OF FINANCE
Stephen Groh
(240) 487-3509
sgroh@collegeparkmd.gov

HOUSING AUTHORITY DIRECTOR
James Simpson
(301) 345-3600
jsimpson@collegeparkmd.gov

HUMAN RESOURCES DIRECTOR
Jill R. Clements
(240) 487-3533
jclements@collegeparkmd.gov

PLANNING AND ECONOMIC DEVELOPMENT DIRECTOR
Terry Schum
(240) 487-3538
tschum@collegeparkmd.gov

PUBLIC SERVICES DIRECTOR
Robert Ryan
(240) 487-3570
bryan@collegeparkmd.gov

PUBLIC WORKS DIRECTOR
Robert Stumpff
(240) 487-3590
rstumpff@collegeparkmd.gov

YOUTH, FAMILY AND SENIOR SERVICES DIRECTOR
Peggy Higgins
(240) 487-3550
phiggins@collegeparkmd.gov





Frederick

City Hall
101 North Court Street,
Frederick, Maryland 21701
(301) 600-1380
8 a.m.–4:30 p.m.
www.cityoffrederick.com

The Mayor and Aldermen serve four-year terms.
Next general election: November 2017

MAYOR

Randy A. McClement
(301) 600-1380
rmcclement@cityoffrederick.com

Board of Aldermen

PRESIDENT PRO TEM

Kelly M. Russell
(301) 600-2966
krussell@cityoffrederick.com

Michael C. O'Connor
(301) 600-1386
moconnor@cityoffrederick.com

Phil Dacey
(301) 600-1632
pdacey@cityoffrederick.com

Josh Bokee
(301) 600-1863
jbokee@cityoffrederick.com

Donna Kuzemchak
(301) 600-1382
dkuzemchak@cityoffrederick.com

Administration

CHIEF EXECUTIVE OFFICER

Randy A. McClement
(301) 600-1380
mayor@cityoffrederick.com

CITY ATTORNEY

Sandra Nickols
(301) 600-1387
snickols@cityoffrederick.com

DIRECTOR OF BUDGET AND PURCHASING

Katie Barkdoll
(301) 600-1397
kbarkdoll@cityoffrederick.com

FREDERICK COMMUNITY ACTION AGENCY DIRECTOR

Michael Spurrier
(301) 600-1506
mspurrier@cityoffrederick.com

ECONOMIC DEVELOPMENT DIRECTOR

Richard Griffin
(301) 600-6361
rgriffin@cityoffrederick.com

FINANCE DIRECTOR

Gerald Kolbfleisch
(301) 600-1395
gkolbfleisch@cityoffrederick.com

HUMAN RESOURCES MANAGER

Kathryn Nicolato
(301) 600-1892
knicolato@cityoffrederick.com

PARKS AND RECREATION

DEPUTY DIRECTOR

Roelkey Myers
(301) 600-1902
rmyers@cityoffrederick.com

PLANNING DEPUTY DIRECTOR

Joseph Adkins
(301) 600-1655
jadkins@cityoffrederick.com

POLICE CHIEF

Thomas Ledwell
(301) 600-1216
tledwell@frederickmdpolice.org

PUBLIC INFORMATION OFFICER

Susan Harding
(301) 600-1385
susan@cityoffrederick.com

PUBLIC WORKS DIRECTOR

Zack Kershner
(301) 600-1404
zkershner@cityoffrederick.com

PURCHASING MANAGER

Kandi Fullerton
(301) 600-6906
kfullerton@cityoffrederick.com

TECHNOLOGY MANAGER

Matthew Bowman
(301) 600-6209
mbowman@cityoffrederick.com



Frederick County

Winchester Hall
12 East Church Street
Frederick, Maryland 21701
(301) 600-9000
8 a.m. – 4 p.m.
www.FrederickCountyMD.gov

Commissioners serve concurrent four-year terms.
Next election: November 2014



Board of Commissioners

PRESIDENT

Blaine R. Young (R)
(301) 600-2336
byoung@
FrederickCountyMD.gov

VICE PRESIDENT

C. Paul Smith (R)
(301) 600-1101
cpaulsmith@
FrederickCountyMD.gov

Billy Shreve (R)
(301) 600-2336
billy@FrederickCountyMD.gov

David P. Gray (R)
(301) 600-1101
dgray@FrederickCountyMD.gov

Kirby Delauter (R)
(301) 600-1303
kdelauter1@
FrederickCountyMD.gov

Administration

COUNTY MANAGER

Lori L. Depies, CPA
(301) 600-3190
ldepies@FrederickCountyMD.gov

ADMINISTRATIVE OFFICER

Joyce M. Grossnickle
(301) 600-1102
jgrossnickle@
FrederickCountyMD.gov

COUNTY ATTORNEY

John S. Mathias, Esq.
(301) 600-1030
jmathias@
FrederickCountyMD.gov

STATE'S ATTORNEY

J. Charles "Charlie" Smith III, Esq.
(301) 600-2917
jcsmith@FrederickCountyMD.gov

ADULT DETENTION CENTER CORRECTIONS BUREAU CHIEF

Lt. Col. William (Vic) DeLauter
(301) 600-2555
wdelauter@
FrederickCountyMD.gov

BUSINESS DEVELOPMENT AND RETENTION MANAGER

Helen L. Propheter
(301) 600-1899
hpropheter@
FrederickCountyMD.gov

COMMUNITY DEVELOPMENT DIRECTOR (ACTING)

Gary W. Hessong
(301) 600-1172
ghessong@
FrederickCountyMD.gov

EMERGENCY MANAGEMENT DIRECTOR

Jack E. Markey
(301) 600-6790
jmarkey@FrederickCountyMD.gov

ENVIRONMENTAL HEALTH DIRECTOR

George L. Keller
(301) 600-3179
gkeller@FrederickCountyMD.gov

FINANCE DIRECTOR (ACTING)

Erin M. White, CPA
(301) 600-1117
ewhite@FrederickCountyMD.gov

FIRE AND RESCUE SERVICES DIRECTOR

Denise S. Pouget
(301) 600-1536
dpouget@
FrederickCountyMD.gov

HEALTH OFFICER

Barbara A. Brookmyer, M.D., M.P.H.
(301) 600-2509
bbrookmyer@
FrederickCountyMD.gov

HOUSING AND COMMUNITY DEVELOPMENT DIRECTOR

Jennifer S. Short
(301) 600-3530
jshort@FrederickCountyMD.gov

HUMAN RESOURCES DIRECTOR

Mitchell L. Hose
(301) 600-1070
mhose@FrederickCountyMD.gov

INTERAGENCY INFORMATION TECHNOLOGIES DIRECTOR

Sherry A. Weakley
(301) 600-4016
sweakley@
FrederickCountyMD.gov

PUBLIC LIBRARIES DIRECTOR

Darrell L. Batson
(301) 600-1613
dbatson@
FrederickCountyMD.gov

PARKS AND RECREATION DIRECTOR

W. Paul Dial
(301) 600-1647
pdial@FrederickCountyMD.gov

PROCUREMENT AND CONTRACTING DIRECTOR

Diane L. George, CPPB
(301) 600-1047
dgeorge@
FrederickCountyMD.gov

PUBLIC INFORMATION OFFICER

Robin K. Santangelo
(301) 600-2590
rsantangelo@
FrederickCountyMD.gov

PUBLIC WORKS DIRECTOR

Charles F. Nipe
(301) 600-1129
cnipe@FrederickCountyMD.gov

SUPERINTENDENT OF SCHOOLS

Theresa R. Alban, Ph.D.
(301) 696-6910
theresa.alban@fcps.org

SHERIFF

Charles "Chuck" A. Jenkins
(301) 600-3692
cjenkins@FrederickCountyMD.gov

SOCIAL SERVICES DIRECTOR

Diane W. Gordy
(301) 600-4541
diane.gordy@maryland.gov

ENGINEERING AND CONSTRUCTION MANAGEMENT DEPARTMENT HEAD

Yau-Ming (Robert) Shen, P.E.
(301) 600-2928
rshen@FrederickCountyMD.gov

TREASURY DEPARTMENT HEAD

Diane E. Fox, CPA
(301) 600-1114
dfox@FrederickCountyMD.gov

Gaithersburg

City Hall
31 S. Summit Avenue
Gaithersburg, Maryland
20877-2098
(301) 258-6300 TTY: (301) 258-6430
8 a.m. – 5 p.m.
www.gaithersburgmd.gov

Council members serve staggered four-year terms.
Next election: November 2015

City Council

MAYOR AND PRESIDENT OF THE COUNCIL

Sidney A. Katz
(301) 258-6310
skatz@gaithersburgmd.gov

VICE PRESIDENT

Henry F. Marraffa
(301) 258-6310
hmarraffa@gaithersburgmd.gov

Jud Ashman
(301) 258-6310
jashman@gaithersburgmd.gov

Cathy Drzyzgula
(301) 258-6310
cdrzyzgula@gaithersburgmd.gov

Michael Sesma
(301) 258-6310
msesma@gaithersburgmd.gov

Ryan Spiegel
(301) 258-6310
rspiegel@gaithersburgmd.gov

Administration

CITY MANAGER
Tony Tomasello
(301) 258-6310
ttomasello@gaithersburgmd.gov

ASSISTANT CITY MANAGER
Dennis Enslinger
(301) 258-6300
denslinger@gaithersburgmd.gov

CITY ATTORNEY
Lynn Board
(301) 258-6310
lboard@gaithersburgmd.gov

ASSISTANT CITY ATTORNEY
Frank Johnson
(301) 258-6310
fjohnson@gaithersburgmd.gov

MUNICIPAL CLERK
Doris Stokes
(301) 258-6310
dstokes@gaithersburgmd.gov

ECONOMIC DEVELOPMENT DIRECTOR
Tom Lonergan
(301) 258-6310
tlonergan@gaithersburgmd.gov

FINANCE AND ADMINISTRATION DIRECTOR (ACTING)
Tina Smith
(301) 258-6320
tsmith2@gaithersburgmd.gov

HUMAN RESOURCES DIRECTOR
Kim Yocklin
(301) 258-6327
kyocklin@gaithersburgmd.gov

INFORMATION TECHNOLOGY DIRECTOR
Peter Cottrell
(301) 258-6325
pcottrell@gaithersburgmd.gov

LEGISLATIVE AFFAIRS MANAGER
Monica Sanchez
(301) 258-6310
msanchez@gaithersburgmd.gov

PARKS, RECREATION, AND CULTURE DIRECTOR
Michele Potter
(301) 258-6350
mpotter@gaithersburgmd.gov

PLANNING AND CODE ADMINISTRATION DIRECTOR
John Schlichting
(301) 258-6330
jschlichting@gaithersburgmd.gov

POLICE CHIEF
Mark Sroka
(301) 258-6400
msroka@gaithersburgmd.gov

PUBLIC INFORMATION DIRECTOR
Britta Monaco
(301) 258-6310
bmonaco@gaithersburgmd.gov

PUBLIC WORKS, PARKS MAINTENANCE, AND ENGINEERING DIRECTOR (ACTING)
Ollie Mumpower
(301) 258-6370
omumpower@gaithersburgmd.gov

Greenbelt

25 Crescent Road
Greenbelt, Maryland
20770-1886
(301) 474-8000
8 a.m.–4:30 p.m.
www.greenbeltmd.gov

Councilmembers serve concurrent two-year terms.
The Mayor is selected by the Council.
Next general election: November 2015

City Council

MAYOR

Emmett V. Jordan
(301) 474-8000
ejordan@greenbeltmd.gov

MAYOR PRO TEM

Judith F. Davis
(301) 474-8000
jdavis@greenbeltmd.gov

Konrad E. Herling

(301) 474-8000
kherling@greenbeltmd.gov

Leta M. Mach

(301) 474-8000
lmach@greenbeltmd.gov

Silke I. Pope

(301) 474-8000
spope@greenbeltmd.gov

Edward V. J. Putens

(301) 474-8000
eputens@greenbeltmd.gov

Rodney M. Roberts

(301) 474-8000
rroberts@greenbeltmd.gov

Administration

CITY MANAGER

Michael P. McLaughlin
(301) 474-8000
mmclaughlin@greenbeltmd.gov

ASSISTANT CITY MANAGER

David E. Moran
(301) 474-8000
dmoran@greenbeltmd.gov

CITY ATTORNEY

Robert Manzi
(301) 474-0044
rmanzi@bsm-legal.com

CITY CLERK

Cindy Murray
(301) 474-8000
cmurray@greenbeltmd.gov

HUMAN RESOURCES DIRECTOR

Mary Johnson
(301) 345-7203
majohnson@greenbeltmd.gov

INFORMATION TECHNOLOGY DIRECTOR

Dale Worley
(240) 542-2021
dworley@greenbeltmd.gov

PLANNING AND COMMUNITY DEVELOPMENT DIRECTOR

Celia W. Craze
(301) 345-5417
ccraze@greenbeltmd.gov

POLICE CHIEF

James R. Craze
(301) 507-6501
jcraze@greenbeltmd.gov

PUBLIC INFORMATION AND COMMUNICATIONS COORDINATOR

Beverly Palau
(301) 474-8000
bpalau@greenbeltmd.gov

PUBLIC WORKS DIRECTOR

Kenneth Hall
(301) 474-8004
khall@greenbeltmd.gov

PURCHASING AGENT

Lannay Tull
(301) 474-1552
ltull@greenbeltmd.gov

RECREATION DIRECTOR

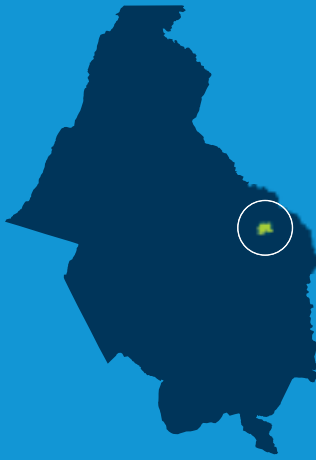
Julianna McHale
(301) 397-2200
jmchale@greenbeltmd.gov

SOCIAL SERVICES DIRECTOR

Elizabeth Park
(301) 345-6660
lpark@greenbeltmd.gov

CITY TREASURER

Jeffrey L. Williams
(301) 474-1552
jwilliams@greenbeltmd.gov



Montgomery County

Executive Office Building
101 Monroe Street
Rockville, Maryland 20850-2540
(240) 777-0311
8:30 a.m.–5 p.m.
www.montgomerycountymd.gov

The County Executive and Councilmembers serve concurrent four-year terms.
Next election: November 2014

Office of the County Executive

COUNTY EXECUTIVE

Isiah Leggett (D)
(240) 777-2550
ocemail@montgomerycountymd.gov

SPECIAL ASSISTANTS TO THE COUNTY EXECUTIVE

Connie Latham
(240) 777-2548
connie.latham@montgomerycountymd.gov

Joy Nurmi
(240) 777-2515
joy.nurmi@montgomerycountymd.gov

Charles Short
(240) 777-2513
chuck.short@montgomerycountymd.gov

County Council

Stella B. Werner Council
Office Building
100 Maryland Avenue, 6th Floor
Rockville, MD 20850

PRESIDENT

Craig L. Rice (D), District 2
(240) 777-7955
councilmember.rice@montgomerycountymd.gov

VICE PRESIDENT

George L. Leventhal (D),
At Large
(240) 777-7811
councilmember.leventhal@montgomerycountymd.gov

Phil Andrews (D), District 3
(240) 777-7906
councilmember.andrews@montgomerycountymd.gov

Roger Berliner (D), District 1
(240) 777-7828
councilmember.berliner@montgomerycountymd.gov

Cherri Branson (D), District 5
(240) 777-7960
councilmember.branson@montgomerycountymd.gov

Marc Elrich (D), At Large
(240) 777-7966
councilmember.elrich@montgomerycountymd.gov

Nancy Floreen (D), At Large
(240) 777-7959
councilmember.floreen@montgomerycountymd.gov

Nancy Navarro (D), District 4
(240) 777-7968
councilmember.navarro@montgomerycountymd.gov

Hans Riemer (D), At Large
(240) 777-7964
councilmember.riemer@montgomerycountymd.gov

LEAD COUNCIL CLERK

Linda Lauer
(240) 777-7979
linda.lauer@montgomerycountymd.gov

COUNCIL STAFF DIRECTOR

Steve B. Farber
(240) 777-7900
steve.farber@montgomerycountymd.gov

INFORMATION COORDINATOR

Neil Greenberger
(240) 777-7939
neil.greenberger@montgomerycountymd.gov

Administration

CHIEF ADMINISTRATIVE OFFICER

Timothy Firestine
(240) 777-2519
timothy.firestine@montgomerycountymd.gov

ASSISTANTS TO THE CHIEF ADMINISTRATIVE OFFICER

Ramona Bell-Pearson
(240) 777-2561
ramona.bell-pearson@montgomerycountymd.gov

Fariba Kassiri

(240) 777-2512
fariba.kassiri@montgomerycountymd.gov

Bonnie Kirkland

(240) 777-2593
Bonnie.kirkland@montgomerycountymd.gov

Thomas Street

(240) 777-2559
thomas.street@montgomerycountymd.gov

COUNTY ATTORNEY

Marc Hansen

(240) 777-6700
marc.hansen@montgomerycountymd.gov

STATE'S ATTORNEY

John J. McCarthy

(240) 777-7300
john.mccarthy@montgomerycountymd.gov

CORRECTIONS AND REHABILITATION DIRECTOR

Arthur M. Wallenstein

(240) 777-9978
arthur.wallenstein@montgomerycountymd.gov

ECONOMIC DEVELOPMENT DIRECTOR

Steve Silverman

(240) 777-2000
steve.silverman@montgomerycountymd.gov

EMERGENCY MANAGEMENT AND HOMELAND SECURITY DIRECTOR

Chris Voss

(240) 777-2469
chris.voss@montgomerycountmd.gov

ENVIRONMENTAL PROTECTION DIRECTOR

Bob Hoyt

(240) 777-7730
bob.hoyt@montgomerycountymd.gov

FEDERAL RELATIONS COORDINATOR

Sara Morningstar

(240) 777-6553
sara.morningstar@montgomerycountymd.gov

FINANCE DIRECTOR

Joseph Beach

(240) 777-8870
joseph.beach@montgomerycountymd.gov

FIRE AND RESCUE SERVICES CHIEF

Steve Lohr

(240) 777-6194
Steve.lohr@montgomerycountymd.gov

GENERAL SERVICES DIRECTOR

David E. Dise

(240) 777-6194
david.e.dise@montgomerycountymd.gov

HEALTH OFFICER

Dr. Ulder Tillman

(240) 777-1741
ulder.tillman@montgomerycountymd.gov

HOUSING AND COMMUNITY AFFAIRS DIRECTOR

Rick K. Nelson

(240) 777-3611
rick.nelson@montgomerycountymd.gov

HUMAN RESOURCES DIRECTOR

Joseph Adler

(240) 777-5010
joseph.adler@montgomerycountymd.gov

HEALTH AND HUMAN SERVICES DIRECTOR

Uma Ahluwalia

(240) 777-1266
uma.ahluwalia@montgomerycountymd.gov

INTERGOVERNMENTAL RELATIONS DIRECTOR

Melanie Wenger

(240) 777-6550
melanie.wenger@montgomerycountymd.gov

PARKS DIRECTOR

Mary R. Bradford

(301) 495-2500
mary.bradford@montgomeryparks.org

PUBLIC LIBRARIES DIRECTOR

Parker Hamilton

(240) 777-0012
parker.hamilton@montgomerycountymd.gov

PLANNING DIRECTOR

Françoise Carrier

(301) 495-4605
françoise.carrier@mncppc-mc.org

POLICE CHIEF

J. Thomas Manger

(240) 773-5005
tom.manger@montgomerycountymd.gov

PUBLIC INFORMATION DIRECTOR

Patrick Lacefield

(240) 777-6522
patrick.lacefield@montgomerycountymd.gov

RECREATION DIRECTOR

Gabriel Albornoz

(240) 777-6801
gabriel.albornoz@montgomerycountymd.gov

SCHOOL SUPERINTENDENT

Dr. Joshua P. Starr

(301) 279-3383
joshua_starr@mcpsmd.org

SHERIFF

Darren M. Popkin

(240) 777-7008
darren.popkin@montgomerycountymd.gov

TRANSPORTATION DIRECTOR

Arthur Holmes

(240) 777-7170
arthur.holmes@montgomerycountymd.gov

TECHNOLOGY SERVICES DIRECTOR

Sonny Segal

(240) 777-2822
sonny.segal@montgomerycountymd.gov

Prince George's County

County Administration
Building (CAB)
14741 Governor Oden Bowie Drive
Upper Marlboro, Maryland 20772-3050
Executive Office: (301) 952-4131 County Council: (301) 952-3700
8:30 a.m.–5 p.m.
www.princegeorgescountymd.gov

The County Executive and Council Members serve concurrent four-year terms.
Next general election: November 2014

Office of the County Executive

COUNTY EXECUTIVE
Rushern L. Baker, III (D)
(301) 952-4131
countyexecutive@co.pg.md.us

County Council

CHAIR
Mel Franklin (D) District 9
(301) 952-3820
MFranklin@co.pg.md.us

VICE CHAIR
Will A. Campos (D) District 2
(301) 952-4436
WACampos@co.pg.md.us

Mary A. Lehman (D) District 1
(301) 952-3887
MALehman@co.pg.md.us

Eric C. Olson (D) District 3
(301) 952-3060
EOlson@co.pg.md.us

Ingrid M. Turner, Esq. (D)
District 4
(301) 952-3094
IMTurner@co.pg.md.us

Andrea C. Harrison (D) District 5
(301) 952-3864
ACHarrison@co.pg.md.us

Derrick L. Davis (D) District 6
(301) 952-3426
DLDavis@co.pg.md.us

Karen R. Toles (D) District 7
(301) 952-3690
KRToles@co.pg.md.us

Obie Patterson (D) District 8
(301) 952-3860
OPatterson@co.pg.md.us

COUNCIL ADMINISTRATOR
Robert J. Williams, Jr.
(301) 952-3794
RJWilliams@co.pg.md.us

Administration

**CHIEF ADMINISTRATIVE
OFFICER**
Bradford L. Seamon
(301) 952-3173
BLSeamon@co.pg.md.us

DEPUTY CHIEF ADMINISTRATIVE OFFICERS

Betty Hager Francis
(301) 952-4461
BHFranis@co.pg.md.us

Thomas Himler
(301) 952-4441
THimler@co.pg.md.us

Barry L. Stanton
(301) 952-4213
blstanton@co.pg.md.us

INTERIM DEPUTY CAO

Aubrey Thagard
(301) 952-3969
adthagard@co.pg.md.us

COUNTY ATTORNEY

M. Andree Green
(301) 952-5225
magreen@co.pg.md.us

STATE'S ATTORNEY

Angela D. Alsobrooks
(301) 952-4295
adalsobrooks@co.pg.md.us

OFFICE OF CENTRAL SERVICES DIRECTOR

Roland Jones
(301) 883-6450
rjones@co.pg.ms.us

CLERK OF THE COUNCIL

Redis C. Floyd
(301) 952-3600
rcfloyd@co.pg.md.us

**COMMUNICATIONS SENIOR
POLICY ADVISOR AND MANAGER
OF COMMUNICATION DIVISION**

Barry L. Hudson
(301) 952-5980
blhudson@co.pg.md.us

CORRECTIONS DIRECTOR

Mary Lou McDonough
(301) 952-7015
MLMcDonough@co.pg.md.us

**ECONOMIC DEVELOPMENT
CORPORATION PRESIDENT**

Gwen S. McCall
(301) 583-4648
GSMcCall@co.pg.md.us

**EMERGENCY MANAGEMENT
MANAGER**

Ronald E. Gill
(301) 883-4273
regill@co.pg.md.us

**ENVIRONMENTAL RESOURCES
DEPARTMENT ACTING DIRECTOR**

Adam Ortiz
(301) 883-5812
AOrtiz@co.pg.md.us

FINANCE DIRECTOR

Gail D. Francis
(301) 952-5025
gdfrancis@co.pg.md.us

FIRE/EMS DEPARTMENT CHIEF

Marc S. Bashoor
(301) 883-5204
MSBashoor@co.pg.md.us

HEALTH OFFICER

Pamela B. Creekmur
(301) 883-7834
pbcreekmur@co.pg.md.us

**OFFICE OF HOMELAND
SECURITY DIRECTOR**

Brian R. Moe
(301) 352-1492
BRMoe@co.pg.md.us

**HOUSING AND COMMUNITY
DEVELOPMENT DIRECTOR**

Eric C. Brown
(301) 883-5531
ecbrown@co.pg.md.us

**HUMAN RESOURCES
MANAGEMENT DIRECTOR**

Stephanie R. Maxwell
(301) 883-6344
srmaxwell@co.pg.md.us

**INFORMATION TECHNOLOGY
AND COMMUNICATIONS
DIRECTOR**

Vennard Wright
(301) 883-5357
VWright@co.pg.md.us

**INTERGOVERNMENTAL AFFAIRS
DIRECTOR**

Lisa L. Jackson
(301) 261-1735 / (301) 952-3649
LLJackson@co.pg.md.us

LIBRARY SYSTEM DIRECTOR

Kathleen Teaze
(301) 699-3500, ext. 224
Kathleen.Teaze@pgcmls.info

**PARKS AND RECREATION
DIRECTOR**

Ronnie Gathers
(301) 699-2582
Ronnie.Gathers@pgparks.com

PLANNING DIRECTOR

Fern Piret, Ph.D.
(301) 952-3594
fern.piret@ppd.mncppc.org

POLICE CHIEF

Mark A. Magaw
(301) 772-4740
mamagaw@co.pg.md.us

**PUBLIC WORKS AND
TRANSPORTATION DIRECTOR**

Darrell B. Mobley
(301) 883-5600
DBMobley@co.pg.md.us

**SCHOOL CHIEF EXECUTIVE
OFFICER**

Dr. Kevin Maxwell
(301) 952-6008
ceo@pgcps.org

SHERIFF

Melvin C. High
(301) 780-8600
sheriffinfo@co.pg.md.us

SOCIAL SERVICES DIRECTOR

Gloria Brown
(301) 909-7017
GBrown@co.pg.md.us

CHIEF OF TREASURY

Linda V. Allen
(301) 952-3396
LVAllen@co.pg.md.us

Rockville

City Hall
111 Maryland Avenue
Rockville, Maryland 20850-2364
(240) 314-5000
8:30 a.m.–5 p.m.
www.rockvillemd.gov

Mayor and Council members serve concurrent two-year terms.
Next election: November 2015

County Council

MAYOR

Bridget Donnell Newton
(240) 314-8290
bnewton@rockvillemd.gov

Beryl L. Feinberg
(240) 314-8293
bfeinberg@rockvillemd.gov

Tom Moore
(240) 314-8292
tmoore@rockvillemd.gov

Virginia Onley
(240) 314-8294
vonley@rockvillemd.gov

Julie Palakovich Carr
(240) 314-8295
jpalakovichcarr@rockvillemd.gov

Administration

CITY MANAGER
Barbara B. Matthews
(240) 314-8102
bmatthews@rockvillemd.gov

CITY ATTORNEY
Debra Daniel
(240) 314-8150
ddaniel@rockvillemd.gov

CLERK-TREASURER
Douglass A. Barber
(240) 314-8282
dbarber@rockvillemd.gov

COMMUNICATION OFFICER
Marylou Berg
(240) 314-8105
mberg@rockvillemd.gov

COMMUNITY SERVICES PROGRAM MANAGER
Carlos Aparicio
(240) 314-8303
caparicio@rockvillemd.gov

FINANCE DIRECTOR
Gavin Cohen
(240) 314-8400
gcohen@rockvillemd.gov

INFORMATION TECHNOLOGY DIRECTOR
Nicholas Obodo
(240) 314-8160
nobodo@rockvillemd.gov

LEGISLATIVE LIAISON

Linda Moran
(240) 314-8115
lmoran@rockvillemd.gov

PERSONNEL DIRECTOR
Karen Marshall
(240) 314-8470
kmarshall@rockvillemd.gov

COMMUNITY PLANNING AND DEVELOPMENT SERVICES DIRECTOR
Susan Swift
(240) 314-8200
sswift@rockvillemd.gov

CHIEF OF POLICE
Terrance N. Treschuk
(240) 314-8910
ttreschuk@rockvillemd.gov

PUBLIC WORKS DIRECTOR
Craig H. Simoneau
(240) 314-8502
csimoneau@rockvillemd.gov

RECREATION AND PARKS DIRECTOR
Timothy Chesnutt
(240) 314-8602
tchesnutt@rockvillemd.gov

Takoma Park

Takoma Park Community Center—Sam Abbott Citizens' Center
7500 Maple Avenue
Takoma Park, Maryland 20912
(301) 891-7100 Fax: (301) 270-8794
8:30 a.m.–5 p.m.
www.takomaparkmd.gov

Council members serve concurrent two-year terms.
Next election: November 2015

County Council

MAYOR

Bruce R. Williams

(301) 891-7230
brucew@takomaparkmd.gov

MAYOR PRO TEM

Terry J. Seamens (Ward 4)

(301) 565-0190
terrys@takomaparkmd.gov

Seth Grimes (Ward 1)

(301) 873-8225
sethg@takomaparkmd.gov

Tim Male (Ward 2)

(301) 274-0341
timm@takomaparkmd.gov

Frederick L. Schultz (Ward 6)

(301) 434-7090
freds@takomaparkmd.gov

Jarrett K. Smith (Ward 5)

(301) 960-7462
jarretts@takomaparkmd.gov

Vacant (Ward 3)

Administration

CITY MANAGER

Brian T. Kenner

(301) 891-7268
briank@takomaparkmd.gov

DEPUTY CITY MANAGER

Suzanne Ludlow

(301) 891-7229
suzannel@takomaparkmd.gov

CITY ATTORNEY

Susan Silber

(301) 891-2200
silber@sp-law.com

CITY CLERK

Jessie Carpenter

(301) 891-7267
jessiec@takomaparkmd.gov

FINANCE DIRECTOR

Yovonda Brooks

(301) 891-7210
yovondab@takomaparkmd.gov

HOUSING AND COMMUNITY DEVELOPMENT DIRECTOR

Sara Anne Daines

(301) 891-7224
sarad@takomaparkmd.gov

HUMAN RESOURCES DIRECTOR

Alexis Blackwell

(301) 891-7201
alexisb@takomaparkmd.gov

INFORMATION SYSTEMS MANAGER

Abel J. Castillo

(301) 891-7218
abelc@takomaparkmd.gov

LIBRARY DIRECTOR

Ellen Arnold-Robbins

(301) 891-7258
ellenr@takomaparkmd.gov

MEDIA SPECIALIST

Craig Terrill

(301) 891-7236
craigt@takomaparkmd.gov

POLICE CHIEF

Alan Goldberg

(301) 891-7104
alang@takomaparkmd.gov

PUBLIC WORKS DIRECTOR

Daryl Braithwaite

(301) 891-7615
daryl@takomaparkmd.gov

RECREATION DIRECTOR

Gregory Clark

(301) 891-7227
gregoryc@takomaparkmd.gov





Alexandria

City Hall
301 King Street
Alexandria, Virginia 22314-3211
(703) 746-4000
8 a.m.–5 p.m.
www.alexandriava.gov

Council members serve concurrent three-year terms.
Next general election: November 2015

City Council

MAYOR

William D. Euille (D)
(703) 746-4500
william.euille@alexandriava.gov

VICE MAYOR

Allison Silberberg (D)
(703) 746-4500
allison.silberberg@alexandriava.gov

John Taylor Chapman (D)
(703) 746-4500
john.taylor.chapman@alexandriava.gov

Timothy Lovain (D)
(703) 746-4500
timothy.lovain@alexandriava.gov

Redella S. Pepper (D)
(703) 746-4500
del.pepper@alexandriava.gov

Paul C. Smedberg (D)
(703) 746-4500
paul.smedberg@alexandriava.gov

Justin Wilson (D)
(703) 746-4500
justin.wilson@alexandriava.gov

Administration

CITY MANAGER

Rashad M. Young
(703) 746.4300
rashad.young@alexandriava.gov

ASSISTANT TO THE CITY MANAGER

Sean Garrick
(703) 746-3719
sean.garrick@alexandriava.gov

DEPUTY CITY MANAGER/ CHIEF OF STAFF

Tom Gates
(703) 746-4300
tom.gates@alexandriava.gov

DEPUTY CITY MANAGERS

Michele Evans
(703) 746-4300
michele.evans@alexandriava.gov

Mark Jinks
(703) 746-3718
mark.jinks@alexandriava.gov

Debra Collins
(703) 746-4300
debra.collins@alexandriava.gov

SPECIAL ASSISTANTS TO THE CITY MANAGER

Rose Boyd
(703) 746.4300
rose.boyd@alexandriava.gov

Jerome Fletcher
(704) 746-3727
jerome.fletcher@alexandriava.gov

CITY ATTORNEY

James L. Banks
(703) 746-3750
james.banks@alexandriava.gov

COMMONWEALTH'S ATTORNEY

Bryan Porter
(703) 746-4100
bryan.porter@alexandriava.gov

CITY CLERK AND CLERK OF COUNCIL

Jackie M. Henderson
(703) 746-4550
jackie.henderson@alexandriava.gov

CODE ADMINISTRATION DIRECTOR

John Catlett
(703) 746-4182
john.catlett@alexandriava.gov

COMMUNICATIONS DIRECTOR (ACTING)

Craig Fifer
(703) 746-3965
craig.fifer@alexandriava.gov

COMMUNITY AND HUMAN SERVICES DIRECTOR

Kate Garvey
(703) 746-3400
kate.garvey@alexandriava.gov

ALEXANDRIA ECONOMIC DEVELOPMENT PARTNERSHIP PRESIDENT/CEO

Val Hawkins
(703) 739-3820, x104
hawkins@alexecon.org

EMERGENCY COMMUNICATIONS DIRECTOR

JoAnne Munroe
(703) 746-1861
Joanne.munroe@alexandriava.gov

**EMERGENCY MANAGEMENT
COORDINATOR**

Mark L. Penn
(703) 706-3940
mark.penn@alexandriava.gov

**OFFICE OF ENVIRONMENTAL
QUALITY DIRECTOR**

William Skrabak
(703) 746-4065
william.skrabak@alexandriava.gov

**CHIEF FINANCIAL
OFFICER/FINANCE DIRECTOR**

Laura Triggs
(703) 746-3900
laura.triggs@alexandriava.gov

**FINANCE ASSISTANT DIRECTOR/
REVENUE DIVISION CHIEF**

Debbie Kidd
(703) 746-3936
debbie.kidd@alexandriava.gov

**FINANCE ASSISTANT DIRECTOR/
TREASURY DIVISION CHIEF**

David Clark
(703) 746-3871
david.clark@alexandriava.gov

FIRE CHIEF

Adam Thiel
(703) 746-5200
adam.thiel@alexandriava.gov

GENERAL SERVICES DIRECTOR

Jeremy McPike
(703) 746-4770
jeremy.mcpike@alexandriava.gov

HEALTH DIRECTOR

Stephen Haering
(703) 746-4956
stephen.haering@v
dh.virginia.gov

HOUSING DIRECTOR

Mildrilyn Davis
(703) 746-4990
mildrilyn.davis@alexandriava.gov

HUMAN RESOURCES DIRECTOR

Bettina Deynes
(703) 746.3766
bettina.deynes@alexandriava.gov

**CHIEF INFORMATION OFFICER/
INFORMATION TECHNOLOGY
SERVICES DIRECTOR**

Kevin Edwards
(703) 746-3001
kevin.edwards@alexandriava.gov

LEGISLATIVE DIRECTOR

Bernard Caton
(703) 746-3963
bernard.caton@alexandriava.gov

LIBRARY DIRECTOR

Rose Dawson
(703) 746-1777
rdawson@alexandria.lib.va.us

**MANAGEMENT AND BUDGET
DIRECTOR**

Nelsie Smith
(703) 746-3735
Nelsie.smith@alexandriava.gov

**RECREATION, PARKS, AND
CULTURAL ACTIVITIES DIRECTOR**

James Spengler
(703) 746-5500
james.spengler@alexandriava.gov

**PLANNING AND ZONING
DIRECTOR**

Faroll Hamer
(703) 746-4666
faroll.hamer@alexandriava.gov

POLICE CHIEF

Earl Cook
(703) 746-4700
earl.cook@alexandriava.gov

PURCHASING AGENT (ACTING)

Stephen Taylor
(703) 746-4294
stephen.taylor@alexandriava.gov

SCHOOL SUPERINTENDENT

Alvin Crawley
(703) 824-6610
alvin.crawley@acps.k12.va.us

SHERIFF

Dana Lawhorne
(703) 746-4114
dana.lawhorne@alexandriava.gov

**TRANSPORTATION AND
ENVIRONMENTAL SERVICES
DIRECTOR**

Richard Baier
(703) 746-4025
rich.baier@alexandriava.gov

Arlington County

2100 Clarendon Boulevard
Arlington, Virginia 22201-5445
(703) 228-3000
8 a.m.–5 p.m.
www.arlingtonva.us

Board members serve staggered four-year terms.
Next general election: November 2014

County Board

CHAIR

Jay Fiset (D)
(703) 228-3130
jfiset@arlingtonva.us

VICE CHAIR

Mary Hynes (D)
(703) 228-3130
mhynes@arlingtonva.us

Libby Garvey (D)
(703) 228-3130
lgarvey@arlingtonva.us

J. Walter Tejada (D)
(703) 228-3130
wtejada@arlingtonva.us

Vacant

Administration

COUNTY MANAGER

Barbara M. Donnellan
(703) 228-3120
bdonnellan@arlingtonva.us

DEPUTY COUNTY MANAGER

Mark J. Schwartz
(703) 228-3414
mschwartz@arlingtonva.us

ASSISTANT COUNTY MANAGER

Marsha Allgeier
(703) 228-3120
mallge@arlingtonva.us

ASSISTANT COUNTY MANAGER

Gabriela Acurio
(703) 228-3117
gacuri@arlingtonva.us

ASSISTANT COUNTY MANAGER

Wilfredo Calderon
(703) 228-1865
wcalde@arlingtonva.us

ASSISTANT COUNTY MANAGER

Shannon Flanagan-Watson
(703) 228-3911
Sflanagan-watson@arlingtonva.us

ASSISTANT COUNTY MANAGER/ DIRECTOR OF COMMUNICATIONS

Diana Sun
(703) 228-3247
dsun@arlingtonva.us

ASSISTANT COUNTY MANAGER/ DIRECTOR OF HUMAN RIGHTS

Raul Torres
(703) 228-7045
rtorre@arlingtonva.us

COUNTY ATTORNEY

Stephen A. MacIsaac
(703) 228-3100
smacisaac@arlingtonva.us

COMMONWEALTH'S ATTORNEY

Theophani Stamos
(703) 228-4548
tstamos@arlingtonva.us

CLERK TO COUNTY BOARD

Hope Halleck
(703) 228-3130
hhalle@arlingtonva.us

ECONOMIC DEVELOPMENT DIRECTOR (ACTING)

Cynthia Richmond
(703) 228-0808
crichmond@arlingtonva.us

OFFICE OF EMERGENCY MANAGEMENT DIRECTOR

Jack Brown
(703) 228-0781
JJBrown@arlingtonva.us

ENVIRONMENTAL SERVICES DIRECTOR

Greg Emanuel
(703) 228-5022
gemanuel@arlingtonva.us

MANAGEMENT AND FINANCE DIRECTOR

Michelle Cowan
(703) 228-5023
mcowan@arlingtonva.us

FIRE CHIEF

James Schwartz
(703) 228-3362
jschwartz@arlingtonva.us

PUBLIC HEALTH DIVISION DIRECTOR

Reuben Varghese, M.D.
(703) 228-5580
rvarghese@arlingtonva.us

HOUSING DIVISION CHIEF

David Cristeal
(703) 228-0761
dcristeal@arlingtonva.us

HUMAN RESOURCES DIRECTOR

Marcy Foster
(703) 228-3443
mfoste@arlingtonva.us

HUMAN SERVICES DIRECTOR

Susanne Eisner
(703) 228-1700
seisne@arlingtonva.us

OFFICE OF TECHNOLOGY AND INFORMATION SERVICES DIRECTOR

Jack Belcher
(703) 228-3220
jbelcher@arlingtonva.us

INTERGOVERNMENTAL AFFAIRS

Patricia Carroll – State
(703) 228-3101
pcarroll@arlingtonva.us

Brian Stout – Federal
(703) 228-0577
bstout@arlingtonva.us

LIBRARIES DIRECTOR

Diane Kresh
(703) 228-3348
dkresh@arlingtonva.us

PARKS AND RECREATION DIRECTOR

Jane Rudolph
(703) 228-3313
jrudolph@arlingtonva.us

COMMUNITY PLANNING, HOUSING, AND DEVELOPMENT DIRECTOR

Robert Brosnan
(703) 228-3516
rbrosnan@arlingtonva.us

POLICE CHIEF

M. Douglas Scott
(703) 228-4040
dscott@arlingtonva.us

PROBATION COUNSELOR SUPERVISOR

Winston Marcus
(703) 228-0126
wmarcu@arlingtonva.us

PURCHASING AGENT

Rick D. Warren
(703) 228-3294
rwarren@arlingtonva.us

SUPERINTENDENT OF SCHOOLS

Patrick Murphy
(703) 228-8634
pat.murphy@apsva.us

SHERIFF

Beth N. Arthur
(703) 228-4466
barthur@arlingtonva.us

TRANSPORTATION DIVISION DIRECTOR

Dennis Leach
(703) 228- 0588
dleach@arlingtonva.us

TREASURER

Francis X. O’Leary
(703) 228-3255
foleary@arlingtonva.us

Fairfax

City Hall
10455 Armstrong Street
Fairfax, Virginia 22030-3630
(703) 385-7850
8:30 a.m.–5 p.m.
www.fairfaxva.gov

Council members serve concurrent two-year terms.
Next election: May 2014



City Council

MAYOR

R. Scott Silverthorne
(703) 385-7800
Scott.Silverthorne@fairfaxva.gov

Michael J. DeMarco
(703) 385-7800
Michael.Demarco@fairfaxva.gov

Daniel F. Drummond
(703) 385-7800
Dan.Drummond@fairfaxva.gov

Jeffrey C. Greenfield
(703) 385-7800
Jeff.Greenfield@fairfaxva.gov

David L. Meyer
(703) 385-7800
David.Meyer@fairfaxva.gov

Eleanor D. Schmidt
(703) 385-7800
Eleanor.Schmidt@fairfaxva.gov

Steven C. Stombres
(703) 385-7800
Steve.Stombres@fairfaxva.gov

Administration

CITY MANAGER
Robert L. Sisson
(703) 385-7850
Robert.Sisson@fairfaxva.gov

**ASSISTANT CITY MANAGER/
FINANCE DIRECTOR**
David E. Hodgkins
(703) 385-7872
David.Hodgkins@fairfaxva.gov

CITY ATTORNEY
Brian Lubkeman
(703) 712-5496
Brian.Lubkeman@mcguirewoods.com

CITY CLERK
Melanie Burrell
(703) 385-7935
Melanie.Burrell@fairfaxva.gov

**COMMUNITY RELATIONS
SPECIALIST**
Chris Cohen
(703) 385-7120
Chris.Cohen@fairfaxva.gov

**ECONOMIC DEVELOPMENT
MANAGER**
Nicole Hange
(703) 385-7862
Nicole.Hange@fairfaxva.gov

EMERGENCY COORDINATOR
Ken Rudnicki
(703) 385-4856
Ken.Rudnicki@fairfaxva.gov

**STORMWATER RESOURCE
ENGINEER**
Christina Alexander
(703) 385-3067
Christina.Alexander@fairfaxva.gov

**FIRE AND RESCUE SERVICES
CHIEF**
David Rohr
(703) 385-7874
Dave.Rohr@fairfaxva.gov

HUMAN SERVICES COORDINATOR
Louise Armitage
(703) 385-7894
Louise.Armitage@fairfaxva.gov

**INFORMATION TECHNOLOGY
DIRECTOR**
Lynn Barbour
(703) 385-7896
Lynn.Barbour@fairfaxva.gov

**PARKS AND RECREATION
DIRECTOR**
Michael McCarty
(703) 385-7853
Michael.McCarty@fairfaxva.gov

PERSONNEL DIRECTOR
Sara Sharp
(703) 385-7835
Sara.Sharp@fairfaxva.gov

**COMMUNITY DEVELOPMENT
AND PLANNING DIRECTOR**
Brooke Hardin
(703) 385-7930
Brooke.Hardin@fairfaxva.gov

POLICE CHIEF
Richard J. Rappoport
(703) 385-7960
Rick.Rappoport@fairfaxva.gov

PUBLIC WORKS DIRECTOR
David Summers
(703) 385-7810
David.Summers@fairfaxva.gov

PURCHASING OFFICER
Katrina Cypress
(703) 385-7875
Katrina.Cypress@fairfaxva.gov

SCHOOL SUPERINTENDENT
Peter Noonan
(703) 293-7131
Peter.Noonan@fairfaxva.gov

TRANSPORTATION DIRECTOR
Wendy Block-Sanford
(703) 385-7889
Wendy.Sanford@fairfaxva.gov

TREASURER
Tom Scibilia
(703) 385-7905
Tom.Scibilia@fairfaxva.gov



Fairfax County

12000 Government Center Parkway
Fairfax, Virginia 22035-0001
(703) 324-2000
8 a.m. – 4:30 p.m.
www.fairfaxcounty.gov

Supervisors serve concurrent four-year terms.
Next general election: November 2015

Board of Supervisors

CHAIR

Sharon Bulova (D)
(703) 324-2321
12000 Government Center
Parkway
Suite 530
Fairfax, VA 22035
chairman@fairfaxcounty.gov

VICE CHAIR

Penelope A. Gross (D)
(703) 256-7717
Mason District Supervisor
6507 Columbia Pike
Annandale, VA 22003
mason@fairfaxcounty.gov

John C. Cook (R)
(703) 425-9300
Braddock District Supervisor
9002 Burke Lake Road
Burke, VA 22015
braddock@fairfaxcounty.gov

John W. Foust (D)
(703) 356-0551
Dranesville District Supervisor
6649-A Old Dominion Drive
McLean, VA 22101
dranesville@fairfaxcounty.gov

Michael R. Frey (R)
(703) 814-7100
Sully District Supervisor
4900 Stonecroft Boulevard
Chantilly, VA 20151
sully@fairfaxcounty.gov

Pat Herrity (R)
(703) 451-8873
Springfield District Supervisor
6140 Rolling Road
Springfield, VA 22152
springfield@fairfaxcounty.gov

Catherine M. Hudgins (D)
(703) 478-0283
Hunter Mill District Supervisor
12000 Bowman Towne Drive
Reston, VA 20190
hntmill@fairfaxcounty.gov

Gerald W. Hyland (D)
(703) 780-7518
Mount Vernon District
Supervisor
2511 Parkers Lane
Alexandria, VA 22306
mtvernon@fairfaxcounty.gov

Jeffrey C. McKay (D)
(703) 971-6262
Lee District Supervisor
6121 Franconia Road
Alexandria, VA 22310
leedist@fairfaxcounty.gov

Linda Q. Smyth (D)
(703) 560-6946
Providence District Supervisor
8739 Lee Highway
Fairfax, VA 22031
provdist@fairfaxcounty.gov

Administration

COUNTY EXECUTIVE

Edward L. Long Jr.
(703) 324-2531
edward.long@fairfaxcounty.gov

ASSISTANT COUNTY EXECUTIVE

Catherine A. Chianese
(703) 324-2531
catherine.chianese@fairfaxcounty.gov

DEPUTY COUNTY EXECUTIVES

Patricia Harrison
(703) 324-2425
patricia.harrison@fairfaxcounty.gov

David J. Molchany
(703) 324-2531
dave.molchany@fairfaxcounty.gov

David M. Rohrer
(703) 324-4355
dave.rohrer@fairfaxcounty.gov

Robert A. Stalzer
(703) 324-3440
rob.stalzer@fairfaxcounty.gov

CHIEF FINANCIAL OFFICER

Susan Datta
(703) 324-4096
susan.datta@fairfaxcounty.gov

COUNTY ATTORNEY

David Bobzien
(703) 324-2421
david.bobzien@fairfaxcounty.gov

CONTINUED ON FOLLOWING PAGE

Fairfax County CONTINUED

12000 Government Center Parkway
Fairfax, Virginia 22035-0001
(703) 324-2000
8 a.m. – 4:30 p.m.
www.fairfaxcounty.gov

Supervisors serve concurrent four-year terms.
Next general election: November 2015



CONTINUED FROM PREVIOUS PAGE

COMMONWEALTH'S ATTORNEY

Raymond F. Murrogh
(703) 246-2776
raymond.murrogh@fairfaxcounty.gov

ECONOMIC DEVELOPMENT AUTHORITY PRESIDENT*

(*independent agency)
Gerald L. Gordon
(703) 790-0600
ggordon@fceda.org

EMERGENCY MANAGEMENT COORDINATOR

David M. McKernan
(571) 350-1003
david.mckernan@fairfaxcounty.gov

FAMILY SERVICES DIRECTOR

Nannette M. Bowler
(703) 324-7749
nannette.bowler@fairfaxcounty.gov

FINANCE DIRECTOR

Chris Pietsch
(703) 324-3126
christopher.pietsch@fairfaxcounty.gov

FIRE AND RESCUE CHIEF

Richard R. Bowers, Jr.
703-246-2126
richard.bowers@fairfaxcounty.gov

HEALTH DEPARTMENT DIRECTOR

Gloria Addo-Ayensu, M.D.
(703) 246-2479
gloria.addo-ayensu@fairfaxcounty.gov

HOUSING AND COMMUNITY DEVELOPMENT DIRECTOR

Paula C. Sampson
(703) 246-5105
paula.sampson@fairfaxcounty.gov

HUMAN RESOURCES DIRECTOR

Susan Woodruff
(703) 324-4341
susan.woodruff@fairfaxcounty.gov

INFORMATION TECHNOLOGY DIRECTOR

Wanda M. Gibson
(703) 324-4521
wanda.gibson@fairfaxcounty.gov

LEGISLATIVE DIRECTOR

Claudia Arko
(703) 324-2647
claudia.arko@fairfaxcounty.gov

LIBRARY DIRECTOR

Edwin S. Clay, III
(703) 324-8324
edwin.clay@fairfaxcounty.gov

PARK AUTHORITY DIRECTOR

Kirk W. Kincannon
(703) 324-8734
kirk.kincannon@fairfaxcounty.gov

PLANNING AND ZONING DIRECTOR

Fred Selden
(703) 324-1325
fred.selden@fairfaxcounty.gov

POLICE CHIEF

Colonel Edwin C. Roessler Jr.
(703) 246-2195
edwin.roesslerjr@fairfaxcounty.gov

PUBLIC AFFAIRS DIRECTOR

Tony Castrilli
(703) 324-3189
tony.castrilli@fairfaxcounty.gov

PUBLIC WORKS AND ENVIRONMENTAL SERVICES DIRECTOR

James W. Patteson
(703) 324-5587
james.patteson@fairfaxcounty.gov

PURCHASING AND SUPPLY DIRECTOR

Cathy A. Muse
(703) 324-3206
cathy.muse@fairfaxcounty.gov

SUPERINTENDENT OF SCHOOLS

Karen Garza
(571) 423-1010
SuperintendentGarza@fcps.edu

SHERIFF

Stacey Kincaid
(703) 324-3260
stacey.kincaid@fairfaxcounty.gov

TRANSPORTATION DIRECTOR

Tom Biesiadny
(703) 324-1165
tom.biesiadny@fairfaxcounty.gov

Falls Church

Harry E. Wells Building
 300 Park Avenue
 Falls Church, Virginia 22046-3395
 (703) 248-5001
 8 a.m.–5 p.m.
www.fallschurchva.gov

Councilmembers serve staggered four-year terms.
 The mayor and vice mayor are selected for two-year terms by councilmembers.
 Next council election: November 2015



City Council

MAYOR
David Tarter
 (703) 248-5014
dtarter@fallschurchva.gov

VICE MAYOR
David F. Snyder
 (703) 248-5014
dsnyder@fallschurchva.gov

Nader Baroukh
 (703) 248-5014
nbaroukh@fallschurchva.gov

Marybeth Connelly
 (703) 248-5014
mconnelly@fallschurchva.gov

Phil Duncan
 (703) 248-5014
pduncan@fallschurchva.gov

Karen Oliver
 (703) 248-5014
koliver@fallschurchva.gov

Dan Sze
 (703) 248-5014
dsze@fallschurchva.gov

Administration

CITY MANAGER
Wyatt Shields
 (703) 248-5004
wshields@fallschurchva.gov

ASSISTANT CITY MANAGER
Cindy L. Mester
 (703) 248-5042
cmester@fallschurchva.gov

CITY ATTORNEY
Vacant

CITY CLERK
Kathleen C. Buschow
 (703) 248-5014
cityclerk@fallschurchva.gov

COMMUNICATIONS DIRECTOR
Susan Finarelli
 (703) 248-5210
sfinarelli@fallschurchva.gov

ECONOMIC DEVELOPMENT DIRECTOR
Rick Goff
 (703) 248-5490
rickgoff@fallschurchva.gov

CHIEF TECHNOLOGY OFFICER
Jamal Matthews
 (703) 248-5415
jmatthews@fallschurchva.gov

DEPUTY EMERGENCY MANAGER
Tom Polera
 (703) 248-5058
tpolera@fallschurchva.gov

CHIEF FINANCIAL OFFICER
Richard La Condre
 (703) 248-5092
rlacondre@fallschurchva.gov

FIRE CHIEF
Paul Schomburg
 (703) 532-2672
chief@fallschurchvfd.org

HUMAN SERVICES DIRECTOR
Nancy Vincent
 (703) 248-5191
nvincent@fallschurchva.gov

HUMAN RESOURCES DIRECTOR
Richard D. Parker
 (703) 248-5129
rparker@fallschurchva.gov

LIBRARY DIRECTOR
Mary McMahon
 (703) 248-5032
mmcmahon@fallschurchva.gov

DEVELOPMENT SERVICES AND PLANNING DIRECTOR
James Snyder
 (703) 248-5182
jsnyder@fallschurchva.gov

POLICE CHIEF/DIRECTOR OF PUBLIC SAFETY
Mary Gavin
 (703) 248-5069
mgavin@fallschurchva.gov

PUBLIC WORKS DIRECTOR
Mike Collins
 (703) 248-5287
mcollins@fallschurchva.gov

PURCHASING AGENT
George R. Armstrong
 (703) 248-5007
garmstrong@fallschurchva.gov

RECREATION AND PARKS DIRECTOR
Danny Schlitt
 (703) 248-5138
dschlitt@fallschurchva.gov

SUPERINTENDENT OF SCHOOLS
Dr. Toni Jones
 (703) 248-5601
tjones@fccps.org

SHERIFF
S. Stephen Bittle
 (703) 248-5111
sbittle@fallschurchva.gov

TREASURER
Cathy Kaye
 (703) 248-5049
ckaye@fallschurchva.gov

Loudoun County

1 Harrison Street, SE
Leesburg, Virginia 20177-7000
(703) 777-0100
8:30 a.m.–5 p.m.
www.loudoun.gov

Supervisors serve concurrent four-year terms.
Next general election: November 2015



Board of Supervisors

CHAIR-AT-LARGE

Scott K. York (R)
(703) 777-0204
scott.york@loudoun.gov

VICE CHAIR

Shawn Williams (R)
(703) 777-0204
Shawn.williams@loudoun.gov

Ralph Buona (R)
(703) 777-0204
Ralph.buona@loudoun.gov

Janet Clarke (R)
(703) 777-0204
Janet.clarke@loudoun.gov

Eugene A. Delgaudio (R)
(703) 777-0204
eugene.delgaudio@loudoun.gov

Geary Higgins (R)
(703) 777-0204
Geary.higgins@loudoun.gov

Matthew Letourneau (R)
(703) 777-0204
Matt.letourneau@loudoun.gov

Ken Reid (R)
(703) 777-0204
Ken.reid@loudoun.gov

Suzanne Volpe (R)
(703) 777-0204
Suzanne.volpe@loudoun.gov

Administration

COUNTY ADMINISTRATOR

Tim Hemstreet
(703) 777-0200
tim.hemstreet@loudoun.gov

DEPUTY COUNTY ADMINISTRATOR

Linda Neri
(703) 777-0200

ASSISTANT COUNTY ADMINISTRATORS

John J. Sandy
(703) 777-0200

Charles A. Yudd
(703) 777-0200

Julie Grandfield
(703) 777-0200

COUNTY ATTORNEY

John Roberts
(703) 777-0307
jack.roberts@loudoun.gov

COMMONWEALTH'S ATTORNEY

James E. Plowman
(703) 777-0242
oca@loudoun.gov

COMMUNITY CORRECTIONS DIRECTOR

Jim Freeman
(703) 777-0207
Jim.Freeman@loudoun.gov

ECONOMIC DEVELOPMENT DIRECTOR

Buddy Rizer
(703) 777-0426
Buddy.Rizer@loudoun.gov

MANAGEMENT AND FINANCIAL SERVICES DIRECTOR

Ben Mays
(703) 777-0569
finance@loudoun.gov

FIRE, RESCUE, AND EMERGENCY MANAGEMENT SERVICES CHIEF

W. Keith Brower, Jr., Chief
(703) 777-0333

GENERAL SERVICES DIRECTOR

Richard Pezzullo
(703) 771-5552
dgs@loudoun.gov

HEALTH DEPARTMENT

DIRECTOR
Dr. David Goodfriend
(703) 771-5829
david.goodfriend@loudoun.gov

HUMAN RESOURCES OFFICER

Jeanette Green
(703) 737-8632
hr@loudoun.gov

FAMILY SERVICES AND HOUSING PROGRAMS DIRECTOR

Ellen Grunewald
(703) 777-0353
dfs@loudoun.gov

INFORMATION TECHNOLOGY DIRECTOR

Wendy Wickens
(703) 771-5412
Wendy.Wickens@loudoun.gov

LIBRARY DIRECTOR

Chang Liu
(703) 777-0368
chang.liu@loudoun.gov

PARKS AND RECREATION AND COMMUNITY SERVICES DIRECTOR

Diane Ryburn
(703) 777-0343
prcs@loudoun.gov

PLANNING DIRECTOR

Julie Pastor, AICP
(703) 777-0246
dop@loudoun.gov

PUBLIC INFORMATION OFFICER

Anna Nissinen
(703) 777-0200
pio@loudoun.gov

PURCHASING AGENT

Donnie R. Legg
(703) 777-0403
donnie.legg@loudoun.gov

SUPERINTENDENT OF SCHOOLS

Dr. Edgar B. Hatrick
(571) 252-1000
schools@loudoun.k12.va.us

SHERIFF

Mike Chapman
(703) 777-0407
lcs@loudoun.gov

TRANSPORTATION AND CAPITAL INFRASTRUCTURE DIRECTOR

Joe Kroboth
(703) 737-8624
Joe.Kroboth@loudoun.gov

TREASURER

Roger Zurn
(703) 777-0280
taxes@loudoun.gov

Manassas

City Hall
 9027 Center Street
 Manassas, Virginia 20110
 (703) 257-8200
 8:30 a.m.–5 p.m.
www.manassascity.org

Council members serve staggered four-year terms.
 Next general election: November 2014



City Council

MAYOR
Harry J. Parrish II
 (703) 257-8211
amadden@ci.manassas.va.us

VICE MAYOR
Andrew L. Harrover
 (703) 257-8211
aharrover@ci.manassas.va.us

Marc T. Aveni
 (703) 257-8211
maveni@ci.manassas.va.us

Ian T. Lovejoy
 (703) 257-8211
ilovejoy@ci.manassas.va.us

J. Steven Randolph
 (703) 257-8211
srandolph@ci.manassas.va.us

Jonathan L. Way
 (703) 257-8211
jway@ci.manassas.va.us

Mark D. Wolfe
 (703) 257-8211
mwolfe@ci.manassas.va.us

Administration

CITY MANAGER
W. Patrick Pate
 (703) 257-8212
ppate@manassasva.gov

CITY CLERK
Andrea Madden
 (703) 257-8280
amadden@ci.manassas.va.us

BUDGET MANAGER
Diane Bergeron
 (703) 257-8272
dbergeron@ci.manassas.va.us

COMMUNITY AND ECONOMIC DEVELOPMENT DIRECTOR
Elizabeth S. Via-Gossman
 (703) 257-8285
Evia-gossman@ci.manassas.va.us

FAMILY SERVICES DIRECTOR
Ronald King
 (703) 361-8277, ext. 2329
Ronald.King@dss.virginia.gov

FIRE AND RESCUE CHIEF
Brett Bowman
 703-257-8458
bbowman@ci.manassas.va.us

HUMAN RESOURCES MANAGER
Darla Hicks
 (703) 257-8268
dhicks@ci.manassas.va.us

NETWORK INFRASTRUCTURE MANAGER
Randy Buzzard
 (703) 257-8293
rbuzzard@ci.manassas.va.us

POLICE CHIEF
Douglas W. Keen
 (703) 257-8087
dkeen@ci.manassas.va.us

PUBLIC AFFAIRS SPECIALIST
Patty Prince
 (703) 257-8456
pprince@ci.manassas.va.us

PUBLIC WORKS AND UTILITIES DIRECTOR
Michael C. Moon
 (703) 257-8351
mmoon@ci.manassas.va.us

PURCHASING MANAGER
Jimmy Falls
 (703) 257-8368
jfalls@ci.manassas.va.us

SCHOOL SUPERINTENDENT
Dr. Catherine Magouyrk
 (571) 377-6008
cmagouyrk@mcpsva.org

TREASURER
Robin Perkins
 (703) 257-8246
rperkins@ci.manassas.va.us



Manassas Park

City Hall
One Park Center Court
Manassas Park, Virginia 20111-2395
(703) 335-8800 Fax: (703) 335-0053
8:30 a.m.–5 p.m.
www.cityofmanassaspark.us

The mayor and council members serve staggered four-year terms.
Next general election: November 2014

City Council

MAYOR

Francis “Frank” C. Jones
(703) 335-8800
f.jones@manassasparkva.gov

VICE MAYOR

Bryan E. Polk
(703) 335-8800
b.polk@manassasparkva.gov

Preston Banks

(703) 335-8800
p.banks@manassasparkva.gov

Donald Shuemaker

(703) 335-8800
d.shuemaker@manassasparkva.gov

Keith Miller

(703) 335-8800
k.miller@manassasparkva.gov

Suhas Naddoni

(703) 335-8800
s.naddoni@manassasparkva.gov

Jeanette Rishell

(703) 335-8800
j.rishell@manassasparkva.gov

Administration

CITY MANAGER (INTERIM)

Dean H. Crowhurst
(703) 335-8813
d.crowhurst@manassasparkva.gov

BUSINESS MANAGER

Julia Drake
703-335-0037
j.drake@manassasparkva.gov

CITY ATTORNEY

Dean H. Crowhurst
(703) 335-0052
d.crowhurst@manassasparkva.gov

CITY CLERK

Lana Conner
(703) 335-8808
l.conner@manassasparkva.gov

FINANCE DIRECTOR

Gary Fields
(703) 335-8803
g.fields@manassasparkva.gov

FIRE CHIEF

David Dixon
(703) 331-3528
d.dixon@manassasparkva.gov

HUMAN RESOURCES DIRECTOR

Magali “Maggie” Kain
(703) 257-2625
m.kain@manassasparkva.gov

DIRECTOR OF PARKS AND RECREATION

Catherine Morretta
(703) 335-8871
c.morretta@manassasparkva.gov

PLANNING AND ZONING DIRECTOR

Vanessa Watson
(703) 335-8820
v.watson@manassasparkva.gov

CHIEF OF POLICE

John C. Evans
(703) 335-8846
j.evans@manassasparkva.gov

PUBLIC WORKS DIRECTOR

James “Jay” Johnson
(703) 335-8840
j.johnson@manassasparkva.gov

COMMISSIONER OF REVENUE

Debbie Wood
(703) 335-8827
d.wood@manassasparkva.gov

SOCIAL SERVICES DIRECTOR

Addie Whitaker
(703) 335-8061
a.whitaker@manassasparkva.gov

TREASURER

Winifred “Winnie” O’Neal
(703) 335-8836
w.oneal@manassasparkva.gov

VOTER REGISTRAR

Patricia Brendel
(703) 335-8806
p.brendel@manassasparkva.gov

Prince William County



One County Complex Court
Prince William, Virginia 22192-9201
(703) 792-6000
8 a.m.–5 p.m.
www.pwcgov.org

Supervisors serve concurrent four-year terms.
Next general election: November 2015

Board of County Supervisors

CHAIR-AT-LARGE

Corey A. Stewart (R)
(703) 792-4640
cstewart@pwcgov.org

VICE CHAIRMAN

Michael C. May (R)
(703) 792-4643
mcmay@pwcgov.org

Maureen S. Caddigan (R)
(703) 792-4645
mcaddigan@pwcgov.org

Pete Candland (R)
(703) 792-6195
pcandland@pwcgov.org

W. S. Wally Covington (R)
(703) 792-6190
wcovington@pwcgov.org

John D. Jenkins (D)
(703) 792-4668
jjenkins@pwcgov.org

Martin E. Nohe (R)
(703) 792-4620
mnohe@pwcgov.org

Frank J. Principi (D)
(703) 792-4646
fprincipi@pwcgov.org

Administration

COUNTY EXECUTIVE

Melissa S. Peacor
(703) 792-6600
mpeacor@pwcgov.org

DEPUTY COUNTY EXECUTIVES

Susan L. Roltsch
(703) 792-6600
sroltsch@pwcgov.org

Christopher E. Martino
(703) 792-6600
cmartino@pwcgov.org

COUNTY ATTORNEY

Angela Horan
(703) 792-6620
ahoran@pwcgov.org

COMMONWEALTH'S ATTORNEY

Paul B. Ebert
(703) 792-6050
pebert@pwcgov.org

CLERK TO THE BOARD OF COUNTY SUPERVISORS

Phillip J. Campbell
(703) 792-6600
pcampbell@pwcgov.org

COMMUNICATIONS DIRECTOR

Jason Grant
(703) 792-6606
jdgrant@pwcgov.org

ADULT DETENTION CENTER, JAIL SUPERINTENDENT

Peter A. Meletis
(703) 792-6417
Pmeletis@pwcgov.org

ECONOMIC DEVELOPMENT DIRECTOR

Jeffrey Kaczmarek
(703) 792-5000
jkaczmarek@pwcgov.org

EMERGENCY SERVICES COORDINATOR

Patrick M. Collins
(703) 792-5828
pcollins@pwcgov.org

FINANCE DIRECTOR

Steven A. Solomon
(703) 792-6700
ssolomon@pwcgov.org

FIRE CHIEF

Kevin McGee
(703) 792-6800
kmcgee@pwcgov.org

HEALTH DIRECTOR

Alison Ansher
(703) 792-6300
aansher@vdh.virginia.gov

HOUSING AND COMMUNITY DEVELOPMENT DIRECTOR

Elijah Johnson
(703) 792-7530
ejohnson@pwcgov.org

HUMAN RESOURCES DIRECTOR (ACTING)

Michelle Attreed
(703) 792-6640
mattreed@pwcgov.org

DEPARTMENT OF INFORMATION TECHNOLOGY, CHIEF INFORMATION OFFICER

Thomas A. McQuillan
(703) 792-4188
tmcquillan@pwcgov.org

LEGISLATIVE LIAISON

Tracy Gordon
(703) 792-6613
tgordon@pwcgov.org

LIBRARY DIRECTOR

Constance Gilman
(703) 792-6100
cgilman@pwcgov.org

PARKS AND RECS DIRECTOR

Debbie Andrew
(703) 792-4270
dandrew@pwcgov.org

PLANNING DIRECTOR

Chris M. Price
(703) 792-6830
cprice@pwcgov.org

POLICE CHIEF

Stephan M. Hudson
(703) 792- 6650
shudson@pwcgov.org

PUBLICWORKS DIRECTOR

Thomas Bruun
(703) 792-6820
tbruun@pwcgov.org

PURCHASING MANAGER

Adam Manne
703.792.6770
amanne@pwcgov.org

SCHOOL SUPERINTENDENT

Steven L. Walts
(703) 791-8712
swalts@pwcs.edu

SHERIFF

Glendell T. Hill
(703) 792-6415
ghill@pwcgov.org

SOCIAL SERVICES DIRECTOR

Janine Sewell
(703) 792-7520
Jsewell@pwcgov.org

TRANSPORTATION DIRECTOR

Thomas Blaser
(703) 792-6825
tblaser@pwcgov.org

State of Maryland

General Legislative Information: <http://mlis.state.md.us>

Next general election: November 2014

Toll-free Annapolis trunk line, (301) 858-xxxx, is listed.

C - Charles County

F - Frederick County

M - Montgomery County

PG - Prince George's County

Office of the Governor

Martin O'Malley (D)

State House
100 State Circle
Annapolis, MD 21401
(410) 974-3901
governor@gov.state.md.us
www.gov.state.md.us

Senate

107 State House
Annapolis, MD 21401-1925
Secretary of the Senate
(410) 841-3000

James Senate Office Building
110 College Avenue
Annapolis, MD 21401

Miller Senate Office Building
11 Bladen Street
Annapolis, MD 21401

Joanne Benson (D) (PG-24)
214 James Senate Office Bldg
(301) 858-3148
joanne.benson@senate.state.md.us

David R. Brinkley (R) (F-4)
420 James Senate Office Bldg
(301) 858-3704
david.brinkley@senate.state.md.us

Ulysses Currie (D) (PG-25)
201 James Senate Office Bldg
(301) 858-3127
ulysses.currie@senate.state.md.us

Roy P. Dyson (D) (C-29)
102 James Senate Office Bldg
(301) 858-3673
roy.dyson@senate.state.md.us

Brian J. Feldman (D) (M-15)
104 James Senate Office Bldg
(301) 858-3169
rob.garagiola@senate.state.md.us

Jennie M. Forehand (D) (M-17)
223 James Senate Office Bldg
(301) 858-3134
jennie.forehand@senate.state.md.us

Brian E. Frosh (D) (M-16)
2 East Miller Senate Office Bldg
(301) 858-3124
brian.frosh@senate.state.md.us

Nancy J. King (D) (M-39)
222 James Senate Office Bldg
(301) 858-3686
nancy.king@senate.state.md.us

Richard S. Madaleno, Jr. (D)
(M-18)
203 James Senate Office Bldg
(301) 858-3137
richard.madaleno@senate.state.md.us

Roger Manno (D) (M-19)
3 West Miller Senate Office Bldg
(301) 858-3151
roger.manno@senate.state.md.us

Thomas M. Middleton (D) (C-28)
3 East Wing Miller Senate Office Bldg
(301) 858-3616
thomas.mclain.middleton@senate.state.md.us

Thomas V. Mike Miller, Jr. (D)
(PG-27)
H-107, State House
(301) 858-3700
thomas.v.mike.miller@senate.state.md.us

Karen Montgomery (D) (M-14)
202 James Senate Office Bldg
(301) 858-3625
karen.montgomery@senate.state.md.us

C. Anthony Muse (D) (PG-26)
304 James Senate Office Bldg
(301) 858-3092
anthony.muse@senate.state.md.us

Douglas J. J. Peters (D) (PG-23)
121 James Senate Office Bldg
(301) 858-3631
douglas.peters@senate.state.md.us

Paul G. Pinsky (D) (PG-22)
220 James Senate Office Bldg
(301) 858-3155
paul.pinsky@senate.state.md.us

Victor Ramirez (D) (PG-47)
303 James Senate Office Bldg
(301) 858-3745
victor.ramirez@senate.state.md.us

Jamin B. Raskin (D) (M-20)
122 James Senate Office Bldg
(301) 858-3634
jamie.raskin@senate.state.md.us

James C. Rosapepe (D) (PG-21)
314 James Senate Office Bldg
(301) 858-3141
jim.rosapepe@senate.state.md.us

Ronald Young (D) (F-3)
316 James Senate Office Bldg
(301) 858-3575
ronald.young@senate.state.md.us

House of Delegates

Lowe House Office Building
6 Bladen Street
Annapolis, MD 21401-1925
Chief Clerk (410) 841-3999

Kathy Afzali (R) (F-4A)
 319 House Office Bldg
 (301) 858-3288
 kathy.afzali@house.state.md.us

Sam Arora (D) (M-19)
 224 House Office Bldg
 (301) 858-3528
 sam.arora@house.state.md.us

Charles E. Barkley (D) (M-39)
 223 House Office Bldg
 (301) 858-3001
 charles.barkley@house.state.md.us

Benjamin S. Barnes (D) (PG-21)
 151 House Office Bldg
 (301) 858-3046
 ben.barnes@house.state.md.us

Kumar P. Barve (D) (M-17)
 361 House Office Bldg
 (301) 858-3464
 kumar.barve@house.state.md.us

Aisha N. Braveboy (D) (PG-25)
 209 House Office Bldg
 (301) 858-3707
 aisha.braveboy@house.state.md.us

Alfred C. Carr, Jr. (D) (M-18)
 222 House Office Bldg
 (301) 858-3638
 alfred.carr@house.state.md.us

Galen R. Clagett (D) (F-3A)
 405 House Office Bldg
 (301) 858-3436
 galen.claggett@house.state.md.us

Bonnie L. Cullison (D) (M-19)
 220 House Office Bldg
 (301) 858-3883
 bonnie.cullison@house.state.md.us

Dereck E. Davis (D) (PG-25)
 231 House Office Bldg
 (301) 858-3519
 dereck.davis@house.state.md.us

Kathleen M. Dumais (D) (M-15)
 101 House Office Bldg
 (301) 858-3052
 kathleen.dumais@house.state.md.us

Donald B. Elliott (R) (F-4B)
 311 House Office Bldg
 (301) 858-3118
 donald.elliott@house.state.md.us

David Fraser-Hidalgo (D) (M-15)
 219 House Office Bldg
 (301) 858-3186
 david.fraser.hidalgo@house.state.md.us

C. William "Bill" Frick (D) (M-16)
 350 House Office Bldg
 (301) 858-3454
 bill.frick@house.state.md.us

Barbara A. Frush (D) (PG-21)
 160 House Office Bldg
 (301) 858-3114
 barbara.frush@house.state.md.us

Tawanna Gaines (D) (PG-22)
 416 House Office Bldg
 (301) 858-3058
 tawanna.gaines@house.state.md.us

James W. Gilchrist (D) (M-17)
 221 House Office Bldg
 (301) 858-3744
 jim.gilchrist@house.state.md.us

Melony G. Griffith (D) (PG-25)
 307 House Office Bldg
 (301) 858-3557
 melony.griffith@house.state.md.us

Ana Sol Gutierrez (D) (M-18)
 220 House Office Bldg
 (301) 858-3181
 ana.gutierrez@house.state.md.us

Anne Healey (D) (PG-22)
 350 House Office Bldg
 (301) 858-3961
 anne.healey@house.state.md.us

Sheila E. Hixson (D) (M-20)
 131 House Office Bldg
 (301) 858-3469
 sheila.hixson@house.state.md.us

Patrick N. Hogan (R) (F-3A)
 324 House Office Bldg
 (301) 858-3240
 patrick.hogan@house.state.md.us

Marvin E. Holmes, Jr. (D) (PG-23B)
 313 House Office Bldg
 (301) 858-3310
 marvin.holmes@house.state.md.us

Michael J. Hough (R) (F-3B)
 213 House Office Bldg
 (301) 858-3472
 michael.hough@house.state.md.us

Carolyn J. B. Howard (D) (PG-24)
 301 House Office Bldg
 (301) 858-3919
 carolyn.howard@house.state.md.us

James W. Hubbard (D) (PG-23A)
 363 House Office Bldg
 (301) 858-3103
 james.hubbard@house.state.md.us

Tom Hucker (D) (M-20)
 210 House Office Bldg
 (301) 858-3474
 tom.hucker@house.state.md.us

Jolene Ivey (D) (PG-47)
 207 House Office Bldg
 (301) 858-3478
 jolene.ivey@house.state.md.us

Sally Y. Jameson (D) (C-28)
 427 House Office Bldg
 (301) 858-3337
 sally.jameson@house.state.md.us

CONTINUED ON FOLLOWING PAGE

CONTINUED FROM PREVIOUS PAGE

Anne R. Kaiser (D) (M-14)
151 House Office Bldg
(301) 858-3036
anne.kaiser@house.state.md.us

Ariana B. Kelly (D) (M-16)
210 House Office Bldg
(301) 858-3642
ariana.kelly@house.state.md.us

Benjamin F. Kramer (D) (M-19)
226 House Office Bldg
(301) 858-3485
benjamin.kramer@house.state.md.us

Susan C. Lee (D) (M-16)
414 House Office Bldg
(301) 858-3649
susan.lee@house.state.md.us

Eric Luedtke (D) (M-14)
222 House Office Bldg
(301) 858-3110
eric.luedtke@house.state.md.us

Aruna Miller (D) (M-15)
225 House Office Bldg
(301) 858-3090
aruna.miller@house.state.md.us

Heather R. Mizeur (D) (M-20)
429 House Office Bldg
(301) 858-3493
heather.mizeur@house.state.md.us

Peter F. Murphy (D) (C-28)
426 House Office Bldg
(301) 858-3247
peter.murphy@house.state.md.us

Doyle L. Niemann (D) (PG-47)
203 House Office Bldg
(301) 858-3326
doyle.niemann@house.state.md.us

Joseline A. Pena-Melnyk (D) (PG-21)
157 House Office Bldg
(301) 858-3502
joseline.pena.melnyk@house.state.md.us

James E. Proctor, Jr. (D) (PG-27A)
121 House Office Bldg
(301) 858-3083
james.proctor@house.state.md.us

Kirill Reznik (D) (M-39)
225 House Office Bldg
(301) 858-3039
kirill.reznik@house.state.md.us

Shane Robinson (D) (M-39)
223 House Office Bldg
(301) 858-3021
shane.robinson@house.state.md.us

Kelly M. Schulz (R) (F-4A)
324 House Office Bldg
(301) 858-3080
kelly.schulz@house.state.md.us

Luiz R. S. Simmons (D) (M-17)
226 House Office Bldg
(301) 858-3037
luiz.simmons@house.state.md.us

Michael G. Summers (D) (PG-47)
203 House Office Bldg
(301) 858-3340
michael.summers@house.state.md.us

Darren M. Swain (D) (PG-24)
204 House Office Bldg
(301) 858-3692
darren.swain@house.state.md.us

Veronica Turner (D) (PG-26)
205 House Office Bldg
(301) 858-3212
veronica.turner@house.state.md.us

Kriselda Valderrama (D) (PG-26)
205 House Office Bldg
(301) 858-3210
kris.valderrama@house.state.md.us

Geraldine Valentino-Smith (D) (PG-23A)
209 House Office Bldg
(301) 858-3101
geraldine.valentino@house.state.md.us

Joseph F. Vallario, Jr. (D) (PG-27A)
101 House Office Bldg
(301) 858-3488
joseph.vallario@house.state.md.us

Michael L. Vaughn (D) (PG-24)
423 House Office Bldg
(301) 858-3691
michael.vaughn@house.state.md.us

Jeffrey D. Waldstreicher (D) (M-18)
221 House Office Bldg
(301) 858-3130
jeff.waldstreicher@house.state.md.us

Jay Walker (D) (PG-26)
430 House Office Bldg
(301) 858-3581
jay.walker@house.state.md.us

Alonzo T. Washington (D) (PG-22)
204B House Office Bldg
(301) 858-3652
alonzo.washington@house.state.md.us

C. T. Wilson (D) (C-28)
152 House Office Bldg
(301) 858-3325
ct.wilson@house.state.md.us

John F. Wood, Jr. (D) (C-29A)
422 House Office Bldg
(301) 858-3170
john.wood@house.state.md.us

Craig Zucker (D) (M-14)
224 House Office Bldg
(301) 858-3380
craig.zucker@house.state.md.us

Commonwealth of Virginia

General Legislative Information: <http://legis.state.va.us>

Next general election: November 2015

AL Alexandria	FC Falls Church	M Manassas
AR Arlington County	FX Fairfax	MP Manassas Park
F Fairfax County	L Loudoun County	PW Prince William County

(804) area code listed for State Capitol offices

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Office of the Governor

Terry McAuliffe (D)
Office of the Governor
State Capitol
Richmond, VA 23219
(804) 786-2211
www.governor.virginia.gov

Senate

Clerk's Office
P.O. Box 396
Richmond, VA 23218
(804) 698-7400

George L. Barker (D)
(AL/F/PW-39)
Room 315
(804) 698-7539, (703) 303-1426
district39@senate.virginia.gov

Richard H. Black (R) (L/PW-13)
Room 308
(804) 698-7513, (703) 406-2951
district13@senate.virginia.gov

Charles J. Colgan (D)
(M/MP/PW-29)
Room 326
(804) 698-7529, (703) 368-0300
district29@senate.virginia.gov

Adam P. Ebbin (D) (AL/AR/F-30)
Room 318
(804) 698-7530, (571) 384-8957
district30@senate.virginia.gov

Barbara A. Favola (D)
(AR/F/L-31)
Room 316
(804) 698-7531, (703) 835-4845
district31@senate.virginia.gov

Janet D. Howell (D) (AR/F-32)
Room 321
(804) 698-7532, (703) 709-8283
district32@senate.virginia.gov

David W. Marsden (D) (F-37)
Room 429
(804) 698-7537, (571) 249-3037
district37@senate.virginia.gov

Chap Petersen (D) (F/FX-34)
Room 329
(804) 698-7534, (703) 349-3361
district34@senate.virginia.gov

Linda T. "Toddy" Puller (D)
(F/PW-36)
Room 332
(804) 698-7536, (703) 765-1150
district36@senate.virginia.gov

Richard L. Saslaw (D)
(AL/F/FC-35)
Room 613
(804) 698-7535, (703) 978-0200
district35@senate.virginia.gov

Richard H. Stuart (R) (PW-28)
Room 302
(804) 698-7528, (804) 493-8892
district28@senate.virginia.gov

Jill Holtzman Vogel (R) (L-27)
Room 309
(804) 698-7527, (540) 662-4551
district27@senate.virginia.gov

Jennifer T. Wexton (D) (F/L-33)
Room 322
(804) 698-7533, (703) 672-3696
district33@senate.virginia.gov

House of Delegates

Clerk's Office
P.O. Box 406
Richmond, VA 23218-0406
(804) 698-1619

David B. Albo (R) (F-42)
Room 529
(804) 698-1042, (703) 451-3555
DelDAlbo@house.virginia.gov

Richard L. Anderson (R)
(PW-51)
Room 406
(804) 698-1051, (571) 264-9983
DelRAnderson@house.virginia.gov

Robert H. Brink (D) (AR/F-48)
Room 711
(804) 698-1048, (703) 531-1048
DelRBrink@house.virginia.gov

David L. Bulova (D) (F/FX-37)
Room 405
(804) 698-1037, (703) 310-6752
DelDBulova@house.virginia.gov

Barbara J. Comstock (R)
(F/L-34)
Room 407
(804) 698-1034, (703) 772-7168
DelBComstock@house.virginia.gov

Eileen Filler-Corn (D) (F-41)
Room 705
(804) 698-1041, (571) 249-3453
DelEFiller-Corn@house.virginia.gov

Michael T. Futrell (D) (PW-2)
Room 509
(804) 698-1002, (571) 494-1520
DelMFutrell@house.virginia.gov

CONTINUED ON FOLLOWING PAGE

CONTINUED FROM PREVIOUS PAGE

Thomas A. Greason (R) (L-32)
Room 513
(804) 698-1032, (703) 203-3203
DelTGreason@house.virginia.gov

Charniele Herring (D) (AL-46)
Room 816
(804) 698-1046, (703) 606-9705
DelCHerring@house.virginia.gov

Patrick A. Hope (D) (AR-47)
Room 712
(804) 698-1047, (703) 486-1010
DelPHope@house.virginia.gov

Timothy D. Hugo (R) (F/PW-40)
Room 523
(804) 698-1040, (703) 968-4101
DelTHugo@house.state.va.us

Mark L. Keam (D) (F-35)
Room 706
(804) 698-1035, (703) 350-3911
DelMKeam@house.virginia.gov

Kaye Kory (D) (F-38)
Room 709
(804) 698-1038, (703) 354-6024
DelKKory@house.virginia.gov

Robert Krupicka (D)
(AL/AR/F-45)
Room 707
(804) 698-1045, (571) 357-4762
delrkrupicka@house.virginia.gov

David A. LaRock (R) (L-33)
Room 721
(804) 698-1033, (540) 751-8364
DelDLaRock@house.virginia.gov

James M. LeMunyon (R)
(F/L-67)
Room 419
(804) 698-1067, (703) 264-1432
DelJLemunyon@
house.virginia.gov

L. Scott Lingamfelter (R)
(PW-31)
Room 504
(804) 698-1031, (703) 580-1294
delslingamfelter@
house.virginia.gov

Alfonso H. Lopez (D) (AR/F-49)
Room 716
(804) 698-1049, (571) 336-2147
DelALopez@house.virginia.gov

Robert G. Marshall (R)
(M/MP/PW-13)
Room 501
(804) 698-1013, (703) 853-4213
DelBMarshall@
house.virginia.gov

Jackson H. Miller (R)
(PW, M-50)
Room 720
(804) 698-1050, (703) 244-6172
DelJMiller@house.virginia.gov

J. Randall Minchew (R) (L-10)
Room 505
(804) 698-1010, (703) 777-1570
DelRMinchew@
house.virginia.gov

Kenneth R. Plum (D) (F-36)
Room 401
(804) 698-1036, (703) 758-9733
DelKPlum@house.virginia.gov

David I. Ramadan (R)
(L/PW-87)
Room 718
(804) 698-1087, (703) 348-7015
DelDRamadan@
house.virginia.gov

Thomas Davis Rust (R) (L/F-86)
Room 820
(804) 698-1086, (703) 437-9400
DelTRust@house.virginia.gov

Mark D. Sickles (D) (F-43)
Room 703
(804) 698-1043, (703) 922-6440
DelMSickles@house.virginia.gov

Marcus B. Simon (D) (F/FC-53)
Room 710
(804) 698-1053, (571) 327-0053
DelMSimon@house.virginia.gov

Scott A. Surovell (D) (F-44)
Room 708
(804) 698-1044, (571) 249-4484
DelSSurovell@house.virginia.gov

Luke E. Torian (D) (PW-52)
Room 508
(804) 698-1052, (703) 785-2224
DelLTorian@house.virginia.gov

Vivian E. Watts (D) (F-39)
Room 514
(804) 698-1039, (703) 978-2989
DelVWatts@house.virginia.gov

United States Senate

MARYLAND

Ben Cardin (D)
(202) 224-4524
509 Hart Senate Office Bldg
Washington, DC 20510
www.cardin.senate.gov

Barbara Mikulski (D)
(202) 224-4654
503 Hart Senate Office Bldg
Washington, DC 20510
www.mikulski.senate.gov

VIRGINIA

Tim Kaine (D)
(202) 224-4024
388 Russell Senate Office Bldg
Washington, DC 20510
www.kaine.senate.gov

Mark Warner (D)
(202) 224-2023
475 Russell Senate Office Bldg
Washington, DC 20510
www.warner.senate.gov

United States House of Representatives

DISTRICT OF COLUMBIA

Eleanor Holmes Norton (D)
(202) 225-8050
2136 Rayburn House Office Bldg
Washington, DC 20515
www.norton.house.gov

MARYLAND

John Delaney (D-6th)
(202) 225-2721
1632 Longworth House Office Bldg
Washington, DC 20515
www.delaney.house.gov

Donna F. Edwards (D-4th)
(202) 225-8699
2445 Rayburn House Office Bldg
Washington, DC 20515
www.donnaedwards.house.gov

Steny H. Hoyer (D-5th)
(202) 225-4131
1705 Longworth House Office Bldg
Washington, DC 20515
www.hoyer.house.gov

Christopher J. Van Hollen
(D-8th)
(202) 225-5341
1707 Longworth House Office Bldg
Washington, DC 20515
www.vanhollen.house.gov

VIRGINIA

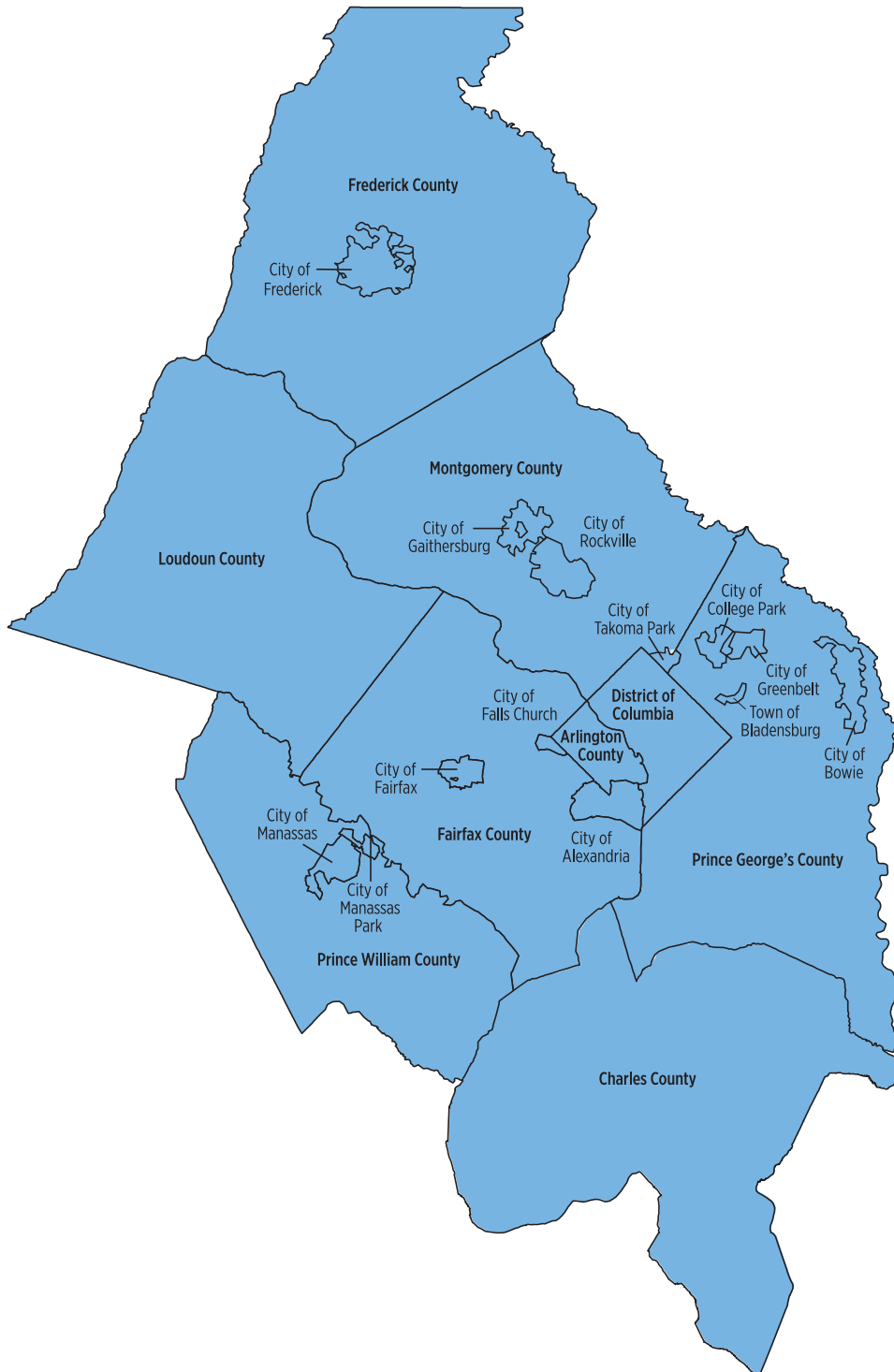
Gerry E. Connolly (D-11th)
(202) 225-1492
424 Cannon House Office Bldg
Washington, DC 20515
www.connolly.house.gov

James P. Moran, Jr. (D-8th)
(202) 225-4376
2252 Rayburn House Office Bldg
Washington, DC 20515
www.moran.house.gov

Robert J. Wittman (R-1st)
(202) 225-4261
2454 Rayburn House Office Bldg
Washington, DC 20515
www.wittman.house.gov

Frank R. Wolf (R-10th)
(202) 225-5136
233 Cannon House Office Bldg
Washington, DC 20515
www.wolf.house.gov

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2014**



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John Foust COG Board Member (Fairfax County)
Randy McClement COG Board Member (Frederick)
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Suhas Naddoni COG Board Member (Manassas Park)
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**Metropolitan Washington
Council of Governments**

777 North Capitol Street, NE
Suite 300
Washington, DC 20002
(202) 962-3200
www.mwcog.org

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