Metropolitan Washington
Council of Governments

BOARD OF DIRECTORS

Wednesday, September 14, 2016
12:00 - 2:00 P.M.
Walter A. Scheiber Board Room

AGENDA

12:00 P.M. **1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE**
Roger Berliner, COG Board Chairman

12:05 P.M. **2. ANNOUNCEMENTS**
Roger Berliner, COG Board Chairman
A. Car Free Day – September 22
B. National Voter Registration Day – September 27
C. Latino Health Disparities Conference – October 5
D. October COG Board Meeting Rescheduled – October 26

12:10 P.M. **3. EXECUTIVE DIRECTOR'S REPORT**
Chuck Bean, COG Executive Director

12:15 P.M. **4. AMENDMENTS TO THE AGENDA**
Roger Berliner, COG Board Chairman

12:20 P.M. **5. APPROVAL OF THE MINUTES FROM JUNE 8, 2016**
Roger Berliner, COG Board Chairman

12:25 P.M. **6. ADOPTION OF CONSENT AGENDA ITEMS**
Roger Berliner, COG Board Chairman

A. Resolution R42-2016 – Resolution authorizing COG to receive a grant to monitor trash in the District of Columbia waters

B. Resolution R43-2016 – Resolution authorizing COG to procure and enter into a contract to provide phase II facilitation and consulting support to Homeland Security Executive Committee

C. Resolution R44-2016 – Resolution authorizing COG to procure and enter into contracts for audio visual leasehold improvements

D. Resolution R45-2016 – Resolution authorizing COG to receive and expend funding from NCR Drinking Water Systems to support regional drinking water security monitoring technician

E. Resolution R46-2016 – Resolution authorizing COG to enter into a Memorandum of Understanding with Montgomery County Department of Environmental Protection to provide Anacostia River Watershed trash monitoring services

Reasonable accommodations are provided upon request, including alternative formats of meeting materials.
Visit www.mwcog.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

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MWCOG.ORG   (202) 962-3200   September 2016 COG Board Packet 1

F. Resolution R47-2016 – Resolution authorizing COG to receive a grant and procure and enter into a memorandum of understanding with the Maryland Department of the Environment to provide Anacostia River Watershed Partnership-related support services

G. Resolution R48-2016 – Resolution authorizing COG to execute a memorandum of understanding with the Maryland Department of the Environment to provide Anacostia River Watershed Restoration Services

H. Resolution R49-2016 – Resolution authorizing COG to revise principles for regional water quality policies and programs

I. Resolution R50-2016 – Resolution authorizing COG to receive a grant to develop data-driven framework and decision tools for local energy planning

J. Resolution R51-2016 – Resolution authorizing COG to enter into a feasibility cost share agreement with the U.S. Army Corps of Engineers to initiate a coastal storm risk management study

K. Resolution R52-2016 – Resolution authorizing the COG 2017 Nominating Committee Appointments

L. Resolution R53-2016 – Resolution authorizing the COG 2017 Legislative Committee Appointments

Recommended Action: Ratify Resolutions R42-2016 – R44-2016 and Adopt Resolutions R45-2016 – R53-2016.

12:30 P.M. 7. **GSA LOCATION POLICY UPDATE**
Tony Costa, General Services Administration Senior Advisor

The board will be briefed on the updated GSA location policy, including a focus on sustainability goals and environmental protections, promoting existing infrastructure and resources, and establishing consistency for transit access. The board will discuss working with the Planning Directors Committee to designate Central Business Areas (CBAs) within each jurisdiction for purposes of working effectively with GSA.

Recommended Action: Receive briefing and adopt Resolution R54-2016.

12:50 P.M. 8. **2015 ANNUAL REPORT ON CRIME AND CRIME CONTROL**
Ron Hardy, Takoma Park Police Department Emergency Preparedness Manager
Lamar Greene, Metropolitan Police Department Assistant Chief
Richard Perez, Fairfax County Police Department Major
Patrick Burke, U.S. Marshal for the District of Columbia

The Police Chiefs Committee, in conjunction with its Police Planners Subcommittee, annually collects and analyzes selected crime statistics for the metropolitan Washington area. Such information has proven useful to law enforcement and policy officials to establish local and regional crime-fighting priorities. The board will be briefed on the most recent report, which reflects crime trends from 2015.

Recommended Action: Receive briefing.

| 1:15 P.M. | 9. | BRIEFING ON 911: SPRINT 911 OUTAGE - ROOT CAUSE, LESSONS LEARNED, AND NEXT STEPS; REGIONAL COORDINATION ON NEXT-GENERATION 911 IMPLEMENTATION |

1:15 P.M.   9. **BRIEFING ON 911: SPRINT 911 OUTAGE - ROOT CAUSE, LESSONS LEARNED, AND NEXT STEPS; REGIONAL COORDINATION ON NEXT-GENERATION 911 IMPLEMENTATION**
Stuart Freudberg, COG Deputy Executive Director
Brian Hedlund, Sprint Washington DC, Maryland, and Virginia Region President
Scott Boggs, COG Interoperable Communications Regional Manager
The board will be briefed on the root cause of the recent 911 outage, actions taken by Sprint and the impacted PSAPs, gaps identified, and initiatives currently underway to improve the infrastructure and communications systems. The board will also be briefed on Next Generation 911 technology and asked to endorse preparation and execution of a regional Memorandum of Understanding to coordinate regionally interoperable Next Generation 911 systems for the COG membership.
Recommended Action: Receive briefing and adopt Resolution R55-2016.

1:40 P.M.   10. **TRENDS IN WORKFORCE DEMAND**
Nicole McCall, COG Transportation Planner
The board will be briefed on the findings from the Trends in Workforce Demand: Seven Key Economic Clusters Report, which focuses on the seven key economic clusters that will help diversify and grow the region's economy. Utilizing job postings data from the first half of 2016, Ms. McCall will discuss the workforce needs of the key economic clusters.
Recommended Action: Receive briefing.

1:55 P.M.   11. **OTHER BUSINESS**

2:00 P.M.   12. **ADJOURN**

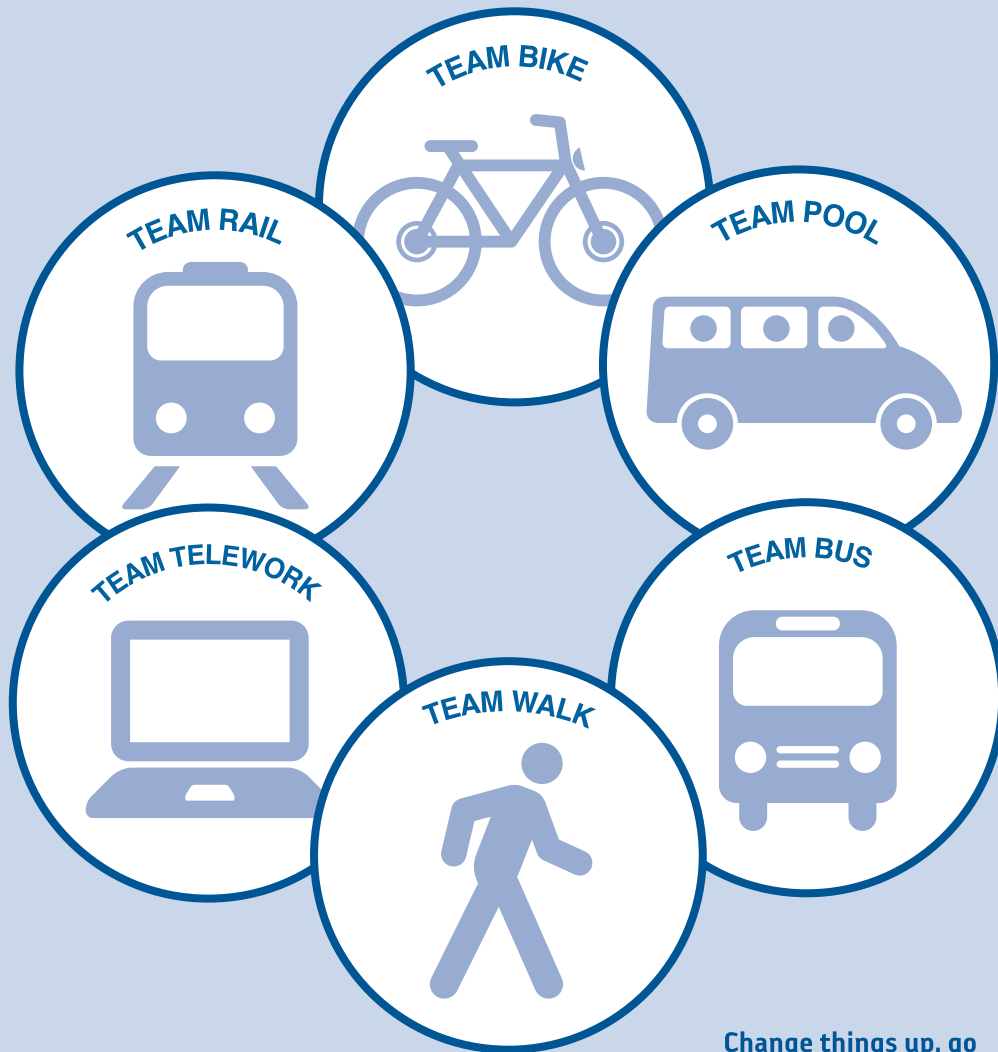The next COG Board of Directors meeting is Wednesday, October 26, 2016.

AGENDA ITEM #2

ANNOUNCEMENTS

CAR FREE DAY
SEPTEMBER 22, 2016

TAKE THE FREE PLEDGE
WWW.CARFREEMETRODC.ORG

TEAM BIKE

TEAM RAIL

TEAM POOL

TEAM TELEWORK

TEAM BUS

TEAM WALK

Change things up, go car free or go car-lite by ridesharing on September 22. You could **win great prizes!** Take the free pledge, even if you're already car free or car-lite.

CAR FREE DAY
METRO DC

Printed on recycled paper

Choose the "team" that fits your mobility best and get social #CarFreeDay @CarFreeMetroDC

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ABOUT NATIONAL VOTER REGISTRATION DAY

In 2008, 6 million Americans didn't vote because they missed a registration deadline or didn't know how to register. In 2016, we want to make sure no one is left out. On September 27, 2016, volunteers, celebrities, and organizations from all over the country will "hit the streets" for National Voter Registration Day. This single day of coordinated field, technology and media efforts will create pervasive awareness of voter registration opportunities–allowing us to reach tens of thousands of voters who we could not reach otherwise.

What It Means

- Volunteers at transportation hubs, retail stores, sporting events, and concerts.

- Technology to help eligible voters find registration drives nearby and register to vote online.

- A network of grassroots, local organizations engaged in their own communities.

- Tens of thousands of voters registering to vote online and offline in a single day.

What It Will Accomplish

- Register Voters: A network of a thousand organizations operating on the ground and through social media will register tens of thousands of voters in the field and tens of thousands more online while also receiving pledges to vote from those already registered.

- Mobilize Volunteers: By partnering with nonprofits not usually engaged in voter registration drives, and amplifying existing drives through event-based recruitment and cultural outreach, National Voter Registration Day will bring together thousands of volunteers across the nation to register voters.

- Educate Eligible Voters: Millions of voters need to register and re-register every year. By utilizing new technology and leveraging partners, we'll educate more Americans than ever before, bringing new voters into the fold.

- Change the Conversation: National Voter Registration Day will be an opportunity to put our differences aside and celebrate the rights that unite us as Americans; democracy. National Voter Registration Day is set for the fourth Tuesday of September by resolution of the National Association of Secretaries of State.

For more information, please visit: http://nationalvoterregistrationday.org/

Register Now: Regional Conference on Advancing Health Equity for Latino Youth & Families

Registration is now open for the Avance Center for the Advancement of Immigrant/Refugee Health's Annual Latino Health Disparities Conference on **October 5, 2016**. This year's conference features partnerships with the Metropolitan Washington Council of Governments and the Regional Primary Care Coalition to host the *Regional Conference on Advancing Health Equity for Latino Youth & Families*. Focus areas of the conference include emerging research, health policies, and culturally responsive health care.

This meeting brings together individuals committed to addressing health disparities that impact Latino immigrant communities. The conference offers an opportunity for researchers, practitioners, and advocates to share emerging research, best practices, and community perspectives that shape the agenda for promoting Latino health and eliminating disparities. This year will focus on migration trends throughout the region, how migration impacts the health of Latino youth and families, and how communities have responded. Topics include family reunification, housing, education, behavioral health, and policy.

To register visit http://avancegw.org/2016conference. Please share with colleagues that may be interested. We look forward to seeing you there!

AGENDA ITEM #3

EXECUTIVE DIRECTOR'S REPORT

Metropolitan Washington Council of Governments

EXECUTIVE DIRECTOR'S REPORT

September 2016

Policy Boards & Committees

COG BOARD OF DIRECTORS

At the 2016 COG Annual Leadership Retreat held in July in Cambridge, Maryland, COG Board members and committee leaders discussed promoting the biotechnology sector, economic competitiveness, and global exports, as well as supporting entrepreneurship and developing a regional brand.

TRANSPORTATION PLANNING BOARD (TPB)

The TPB's Freight Subcommittee completed work on a major update to the regional *Freight Plan*. Approved by the TPB in July, the plan examines the role of freight in the region. The plan also outlines policies to help guide freight planning activities and identifies a limited list of key projects that would improve the flow of goods. The TPB also approved five bicycle and pedestrian projects in Maryland to receive $1.1 million in federal funding to advance regional priorities like expanding travel options, connecting and strengthening Activity Centers, and serving disadvantaged groups.

HUMAN SERVICES AND PUBLIC SAFETY POLICY COMMITTEE (HSPSPC)

The HSPSPC's July meeting focused on workforce development, and included a panel on the implementation of the Workforce Innovation and Opportunity Act (WIOA) across the region, as well as a discussion of local, state, and federal initiatives to train the workforce to meet current needs.

CHESAPEAKE BAY POLICY AND WATER RESOURCES COMMITTEE (CBPC) AND CLIMATE, ENERGY, AND ENVIRONMENT POLICY COMMITTEE (CEEPC)

The CBPC and CEEPC committees held their second joint committee meeting in July, focused on energy reduction measures being implemented by the region's cutting-edge drinking water and wastewater utilities, and an overview of research and innovation to bring the water sector closer to energy neutrality. CEEPC Chairwoman Penny Gross and CPBC Vice Chairman Sze noted that the joint meeting provided an excellent opportunity for exchanging water, energy, and climate information between members.

Heart of COG:
JOHN SNARR

Recycling. Homeland Security. Website Management. As a Principal Planner in the Department of Environmental Planning and a Technical Manager at COG, John Snarr's day-to-day work is wide-ranging. An employee for more than 25 years, he is featured as this month's Heart of COG.

MORE

REGION'S AIR QUALITY CONTINUES TO IMPROVE

While July and August brought major heat the region experienced no Code Red days and 11 Code Orange days in 2016. Despite stricter 2015 ground-level ozone standards, the region's air quality has continued to improve due to progress in reducing emissions from power plants and passenger vehicles, as well as improving energy efficiency and renewable energy use.

COLLABORATION WITH AREA UNIVERSITIES

COG Deputy Director Stuart Freudberg and COG Board members John Foust, Penny Gross, and Phil Mendelson met with the President of the Consortium of Universities and two university presidents in August. COG will continue to collaborate with the Consortium on the Global Cities Initiative, economic development initiatives, and shared research.

ACCESS FOR ALL ADVISORY COMMITTEE

Earlier this summer, the TPB finished recruiting new members for its Access for All Advisory Committee, a group first set up in 2001 to give a voice to people traditionally underserved by our region's transportation system. The revamped committee met for the first time in June.

GO RECYCLE CAMPAIGN

With generous support from Fairfax County, Montgomery County, and Loudoun County, COG ran a Go Recycle paid social media campaign in June on Facebook and Instagram. The campaign directed residents to www.gorecycle.org and jurisdiction-specific online resources for recycling information.

COOPERATIVE PURCHASING

The Cooperative Purchasing Program is currently working on regional bids for EMS medical supplies and subscriber radios. COG is still reaching out to jurisdictions to join these cooperative procurements. By combining buying power, the region has the potential to see significant savings.

#BREATHEEASY CONCERT TICKET GIVEAWAY

Clean Air Partners and WGL sponsored the second annual #BreatheEasy concert giveaway. In August, residents took to social media to share what they do improve the region's air–from biking to planting a tree–for a chance to win tickets to the sold out Bruce Springsteen concert at Nationals Park.

METRO DC FOOD POLICY MEETING

On August 19, COG's environment staff hosted a Metro DC Food Policy Update meeting at COG. About 40 attendees from across the region shared food-related programming and policy achievements, and discussed challenges on topics such as food waste and recovery, composting, local food distribution, and community engagement. COG plans to host a fall webinar on its proposed Local Food Distribution Working Group as one of several next steps.

Event Highlight:
SEPARATED BIKE LANE WORKSHOP

The TPB's Bicycle and Pedestrian Subcommittee hosted a workshop in June to highlight best practices in the design of separated bike-lane facilities. Engineers, planners, and consultants from around the region attended to learn about new federal and state design guides and to share their own successes and challenges in designing and building separated bike lanes.

MORE

TRANSPORTATION IMPROVEMENT PROGRAM (TIP) FORUM - September 15

TRANSPORTATION PLANNING BOARD - September 21

CAR FREE DAY - September 22

METROPOLITAN WASHINGTON AIR QUALITY COMMITTEE - September 28

COG BOARD OF DIRECTORS - October 26

MORE COG MEETINGS & EVENTS

Media Highlights

COG REPORTS DECLINE IN COMMERCIAL CONSTRUCTION
Commercial construction declined by 31 percent between 2014 and 2015, according to a new COG report, *Commercial Construction Indicators*. The only category to see an increase in commercial construction last year was industrial properties, including data centers and warehouses. The decline in commercial construction mirrors a period of declining federal procurement and stagnant job growth in metropolitan Washington. MORE FROM WTOP

STAFF ANALYZE IMPACT OF FIRST FOUR SAFETRACK SURGES ON TRAFFIC
Transportation staff analyzed weekday traffic patterns during the first four Metrorail SafeTrack surges and compared results to the same time last year to help the region prepare for the remaining surges, which continue into early 2017. According to the analysis, weekday peak-period traffic congestion increased during the first four surges compared with the same time periods in 2015, and Surge 1 saw the most significant increases in congestion. MORE FROM THE WASHINGTON POST

TPB APPROVES FEDERAL FUNDING FOR CITY OF FREDERICK RAILS WITH TRAILS PROJECT
The TPB voted to give funding to the City of Frederick for its Rails with Trails project, which will help pedestrians and bicyclists get around the city. The funding is part of the Federal Highway Administration's Surface Transportation Block Grant program, which also provided funding to five projects in suburban Maryland. MORE IN THE FREDERICK NEWS-POST

STAFF OUTLINES STEPS TO TAKE ON UNHEALTHY AIR QUALITY DAYS
As summer heated up in metropolitan Washington, COG staff provided area residents with actions they should take on days when air quality is considered unhealthy for sensitive groups. COG, in partnership with the District Department of Energy & Environment, Maryland Department of the Environment, and Virginia Department of Environmental Quality, provides daily air quality forecasts for the region. MORE FROM WTOP

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Outreach Highlight:
COG LAUNCHES NEW WEBSITE

COG recently launched a new website: **www.mwcog.org**. COG is metropolitan Washington's hub for regional partnership, so it's essential that the website serves as a hub, too, for regional data and expertise. The rollout of the new site was promoted through targeted email and social media pushes, and sharing by COG members.

MORE

COG ANNUAL LEADERSHIP RETREAT
July 15-17, 2016

FRIDAY, JULY 15

WELCOME REMARKS

COG Board Chair Roger Berliner welcomed attendees – officials from the District of Columbia, Maryland, and Virginia, including COG Board members and COG committee leaders – and introduced the purpose of this year's retreat. Under the theme of "Learning from our competition, and taking action regionally," the retreat will focus on building relationships and working together to help our region grow, Berliner said.

Deputy Chief of Staff to Governor Larry Hogan Jeannie Haddaway Riccio shared Governor Hogan's focus on issues such as economic and workforce development, as well as the environment, including water quality improvements to the Chesapeake Bay.

THE BOSTON REGION'S BIOTECH ECONOMY

President and CEO of Biomedical Growth Strategies and past CEO of the Massachusetts Life Sciences Center (MLSC) Dr. Susan Windham-Bannister discussed the MLSC's multi-billion dollar initiative to promote the biotech sector in Massachusetts.

The Massachusetts Life Sciences Initiative sits at the center of healthcare policy, economic development policy, business strategy, and fiscal policy. "The initiative is just as much about supporting good science, as it is about supporting good business," said Windham-Bannister.

ON INNOVATION DRIVING ECONOMIC GROWTH:

"If the state invests in innovative technology, then the private sector will follow."

"Innovation-driven economic development is a viable goal for policy makers."

- Dr. Susan Windham-Bannister, Biomedical Growth Strategies

THE BOSTON REGION'S BIOTECH ECONOMY CONT.

The goals of the initiative are to create jobs, drive economic development, and accelerate commercialization. The life sciences include a big tent of sectors, including biotechnology, pharmaceuticals, medical devices, diagnostics, and bioinformatics.

As a result of the initiative, Massachusetts now ranks #1 in U.S. life sciences employment, Massachusetts academic institutions are actively engaged in creating start-up companies, venture capital and initial public offerings activity in Massachusetts are high, MLSC tax incentives have created jobs for a range of skills and education levels, the pace of new company arrivals and expansions in Massachusetts has accelerated, and 18 of the top 20 biopharma companies with a significant presence in Massachusetts.

The key to making this initiative work is to help young companies grow, push academic institutions to partner with industry, invest in infrastructure, develop partnerships, and collaborate, said Windham-Bannister.

GREATER WASHINGTON'S TOP COMPETITION

Marek Gootman, Director at the Brookings Institution Metropolitan Policy Program, explained why other metropolitan regions across the country are some of our biggest competitors and what we can learn from them to effectively compete in the future.

The metropolitan Washington region is slowly growing and must diversity, said Gootman. The region's GDP ranks 93rd among the top 100 metros and the region's economic output is below the national average. However, the advanced industries needed to diversify and grow the region's economy, such as information technology, are present throughout metropolitan Washington. The majority of sustained job growth comes from expanding existing companies, particularly mid-sized companies.

When looking for other metro areas to compare the metropolitan Washington region to and learn from, Gootman advised starting with cities such as San Jose, California; Minneapolis-St. Paul, Minnesota; Portland, Oregon; and Milwaukee, Wisconsin.

ON DIVERSIFYING THE REGION'S ECONOMY:

"Industry clusters form the foundation of regional economies, not a collection of unrelated firms. Understanding the unique composition of industry clusters in each metro area is essential to improving the performance of regional economies."

- Marek Gootman, Brookings Institution

2016 COG ANNUAL LEADERSHIP RETREAT

INTENTIONAL ACTION AT THE REGIONAL LEVEL

Tom Murphy, Chair for Urban Development at the Urban Land Institute and former Mayor of Pittsburgh, discussed how regional leaders can take action to revitalize the economy.

Drawing upon his experience as mayor, Murphy urged attendees to take risks and reach higher, which means sometimes having to make difficult decisions. "Ask yourselves, what is the community you want to be?" said Murphy.

As mayor, Murphy oversaw the transformation of vacant property to new commercial and residential uses and led the development of riverfront parks and trails to help revitalize Pittsburgh's economy.

To be able to compete in the 21st century and transform itself from being viewed as a government town, the metropolitan Washington region needs to have:

- a clear understanding of its competitive advantages,
- a strategic vision,
- an entrepreneurial culture,
- strong leadership and partnerships in the public and private sectors,
- a commitment to design excellence, and
- talent

Businesses are beginning to follow talent. The region needs to collaborate and make intentional effort to promote economic development and attract talent.

NEW COG WEBSITE:

COG Board Chairman Roger Berliner (center), along with Vice Chairmen Matthew Letourneau (left) and Kenyan McDuffie celebrate COG's new website, which was previewed at the retreat.

Area Officials Celebrate Launch of the #NewCOGSite!

2016 COG ANNUAL LEADERSHIP RETREAT

COLLABORATION ON REGIONAL ECONOMIC DEVELOPMENT AND QUALITY OF LIFE PANEL DISCUSSION

Jonathan Aberman, Managing Director of Amplifier Ventures and Tandem National Security Innovations (Tandem NSI), started the panel discussion by presenting research about entrepreneurship and venture capital in the region. Our region is entrepreneurial, said Aberman, we have led the nation in small business creation since 2004. But we need to make sure entrepreneurs stay and continue to grow in the region.

Entrepreneurs are very tribal, according to Aberman. He said we need to create a community for entrepreneurs that supports economic development. Entrepreneurs need money to grow, but they are not taking full advantage of venture capital funding. We need to engage the business community. Aberman also recommended widening the region's current focus on tech commercialization beyond universities to include industry, federal labs, and federally funded research and development centers.

Rosie Allen-Herring, President and CEO of the United Way in the National Capital Area, shared how local governments can better partner with the region's nonprofit community on a range of issues, including workforce, health, and quality of life.

The United Way convenes the people and organizations necessary to create solutions to our region's most pressing challenges, collaborates with effective partners, and serves as the catalyst for community change, said Allen-Herring.

The United Way is working to improve the quality of life for individuals in the region by investing in financial stability, which supports workforce development; education, which supports student and teacher development; and health, which supports wellness and medical care.

To promote the work of nonprofits, we need to think of philanthropy as a business. There should be a return on investment for every donation, said Allen-Herring.

ON SUPPORTING ENTREPRENEURSHIP:

"We need to make sure that our entrepreneurs stay here and build companies. Government needs to organize across region. There are places where you can collaborate and be a force multiplier."

- Jonathan Aberman,
Amplifier Ventures and
Tandem NSI

2016 COG ANNUAL LEADERSHIP RETREAT

PANEL DISCUSSION CONT.

Bob Sweeney, Managing Director of the Greater Washington Global Cities Initiative (GCI), provided an update on the initiative and the regional plan to promote exports.

The Global Cities Initiative is a joint project of the Brookings Institution and JP Morgan Chase to help leaders in metropolitan areas grow their economies by expanding into global markets through exporting.

COG has completed a survey of local business leaders to understand current export practices and future needs. It is clear that we need to help companies better understand the export ecosystem, said Sweeney.

In the region, 3,500 companies are either not exporting at all or are underexporting. We could be growing our economy exponentially outside of region through exports, said Sweeney. Increasing exports and export jobs will help improve our economy.

Through GCI, COG will have completed an export plan by October, but we need to figure out together how to execute the plan.

Following the panel discussion, participants separated into three groups with the panel speakers to brainstorm solutions to the topics discussed.

ON GROWING THE REGION'S EXPORTS:

"We can no longer depend on the federal government for our region's economic growth. We could be growing our economy exponentially outside of region through exports."

- Bob Sweeney,
  Greater Washington
  Global Cities Initiative

2016 COG ANNUAL LEADERSHIP RETREAT

DEVELOPING A REGIONAL BRAND

MDB Communications CEO Cary Hatch shared lessons in past branding efforts and introduced a new regional branding initiative.

The DC region is viewed as a government town and has become synonymous with corruption and dysfunction, said Hatch. However, the structure of the region's economy is changing and there is a need to transform metropolitan Washington's image.

Hatch outlined several past regional branding efforts – such as the Greater Washington Initiative and the Olympic Bid, as well as a recent initiative led by MedImmune to brand the region as the Biohealth Capital Region – and the lessons that can be learned from these initiatives.

People come to the metropolitan Washington region to make a difference, said Hatch. We want to change perceptions from politically-fueled to knowledge-based, from follow the money to make your mark, from risk adverse to visionary, from narrow priorities to global connection, and from hindered by government to enhanced by government.

The mission of the regional branding initiative supported by Interbrand is to define a collective future vision for the region, said Hatch. The goal is to rebrand the region to attract businesses and talent. The new brand will promote more positive examples of local businesses.

In August, there will be a workshop to develop key messages. The goal is to finalize the tagline and visuals in the last quarter of 2016.

ON BRANDING THE REGION:

"We are being defined and marginalized by others as nothing more than a government town. Branding is about creating a new identity and changing those perceptions."

- Cary Hatch,
MDB Communications

2016 COG ANNUAL LEADERSHIP RETREAT

SUPPORTING AN ENTREPRENEURIAL ECONOMY

Tien Wong, CEO and Chairman of Tech 2000, Lore Systems, Opus8, and Connectpreneur, shared his experience as an entrepreneur in metropolitan Washington and how the region can better support entrepreneurs.

The main reasons for entrepreneurial success are customers, capital, and people (workforce). We need to help entrepreneurs take advantage of regional assets, said Wong.

Startups also need a support system, networking opportunities, and successful role models. Regional leaders can help create a community of entrepreneurs.

Wong suggested that COG members can help by:

1. developing a regional identity to retain and attract tech companies and millennials,
2. facilitating business between entrepreneurs and the federal government,
3. offering tax incentives and grants to support the early stages of small businesses/start-ups,
4. integrating university entrepreneurship efforts to help students to stay in region post-graduation,
5. fostering social and nightlife opportunities,
6. offering incentives to investors so they can take more risk,
7. figuring out how to get entrepreneurs embedded in the community, and
8. funding incubators and accelerators.

ON THE OVERALL RETREAT:

"Thought-provoking."

"Very informative and interactive."

"Valuable for building relationships among COG members and jurisdictions."

"Great opportunity to focus on some of the issues that COG is addressing."

- Feedback from attendees

MIAMI VALLEY
Regional Planning Commission

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July 6, 2016

Mr. Chuck Bean
Executive Director
Metropolitan Washington Council of Governments
777 North Capitol Street, NE
Suite 300
Washington, DC 20002

Greetings Chuck:

It was good to see you in Salt Lake City during the NARC 50th Anniversary conference. As I had mentioned to you in person, I'm now writing to thank you for sharing the *Street Smart* pedestrian and motorist safety materials that MWCOG and the National Capital Region Transportation Planning Board developed. We're very pleased with the high visual impact the bus wrap signage and billboards along busy arterials have had. Our exuberance has been shared by the Greater Dayton Regional Transportation Authority (GDRTA), Montgomery County Public Health, and other local agencies.

In Ohio, we have been confronted with a high increase in pedestrian fatalities and Dayton area newscasts were flooded weekly with stories of pedestrian – automobile crashes. For the first time in our history, we needed an educational campaign that was focused on both the motorist and the pedestrian providing simple reminders on awareness, anticipation, and attire. Through a web search, we found *Street Smart* was already in the public domain. We were also relieved to see that MWCOG has made the Washington D.C. graphics adaptable to other regions through placement of logos and use of numerous demographic cohorts to increase the visual appeal of the campaign.

Your materials were very adaptable, and your staff and marketing consultant were very helpful and easy to work with. We could not have provided these reminders in short order without "off the shelf" graphics from *Street Smart*. To spread the program further, we have put our redesigned materials on our website, www.mvrpc.org/street-smart for local use. We have also produced a video to highlight the campaign as shown here: http://www.mvrpc.org/news/executive-directors-update/street-smart-pedestrian-safety-campaign.

I have also attached our initial press release.

With appreciation,

Brian O. Martin
Brian O. Martin
Executive Director

Cc: Michael Farrell, MWCOG Program Manager
        Kenna Williams, sherrymatthews.com

MIAMI VALLEY
Regional Planning Commission

NEWS RELEASE

For Immediate Release

Date: June 1, 2016
Contact: Laura Loges
              Director of Marketing and Public Affairs
              Miami Valley Regional Planning Commission
              (937) 223-6323
              lloges@mvrpc.org

Subject: MVRPC launches *Street Smart* Pedestrian Safety campaign.

Dayton, OH – In response to the alarming increase in pedestrian related crashes this year, the Miami Valley Regional Planning Commission (MVRPC) launched a pedestrian safety campaign entitled *Street Smart*. The campaign includes billboards and print ads that will be featured on the sides of various Greater Dayton Regional Transit Authority (GDRTA) buses.

"The *Street Smart* campaign was developed to be a powerful reminder that crashes involving pedestrians never end well," stated MVRPC's Executive Director, Brian O. Martin, AICP. "The images represent people in your life like your neighbor, family member or friend. We want to remind everyone to watch out for pedestrians and pedestrians need to walk defensively." The billboard ads are located along arterial roadways throughout the Miami Valley that have higher vehicle, transit, and pedestrian traffic. The transit vehicles with print ads will be on numerous GDRTA bus routes.

The MVRPC website (http://www.mvrpc.org/street-smart) includes the following reminders:

- If there is a sidewalk, use it. If you must walk in the street, walk on the left FACING TRAFFIC.
- Wear light-colored or reflective clothing at night, or at dawn or dusk.
- If you regularly walk or jog at night, consider wearing lights. Or just carry a flashlight.
- If there is a crosswalk, use it.
- Even if it is your turn to cross at a light, make eye contact with any approaching vehicles.
- Watch out for turning vehicles at intersections.
- Look out for drivers that seem distracted or who are driving strangely. Move farther away from the road if you are concerned.
- Don't walk distracted; look up from your phone when crossing a street, or better still, put it away entirely when walking along a busy road.
- Remember, driving under the influence can be fatal. So can walking under the influence.

This campaign is adapted from *Street Smart* campaign funded by District of Columbia, District Department of Transportation, Maryland Motor Vehicle Administration, Metropolitan Washington Council of Governments, Virginia Highway Safety Office and Washington Metropolitan Area Transit Authority.

Established in 1964, the Miami Valley Regional Planning Commission promotes collaboration among communities, stakeholders, and residents to advance regional priorities. MVRPC is a forum and resource where the Board of Directors identifies priorities and develops public policy and collaborative strategies to improve quality of life throughout the Miami Valley Region. MVRPC performs various regional planning activities, including air quality, water quality, transportation, land use, research and GIS. As the designated Metropolitan Planning Organization (MPO), MVRPC is responsible for transportation planning in Greene, Miami and Montgomery Counties and parts of northern Warren County. MVRPC's areawide water quality planning designation encompasses five (5) counties: Darke, Preble plus the three MPO counties.

For additional information, contact Bob Steinbach, MVRPC's Director of Sustainable Solutions and Transportation Alternatives at (937) 223-6323 or bsteinbach@mvrpc.org.

Pedestrians don't come with airbags.

Slow down and watch for pedestrians.

MIAMI VALLEY
Regional Planning Commission

mvrpc.org/street-smart

AGENDA ITEM #4

AMENDMENTS TO THE AGENDA

AGENDA ITEM #5

APPROVAL OF THE MINUTES

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, NE
Washington, D.C. 20002

MINUTES
Board of Directors Meeting
June 8, 2016

BOARD MEMBERS AND ALTERNATES: See attached chart for attendance.

STAFF:
Chuck Bean, Executive Director
Sharon Pandak, General Counsel
Stuart Freudberg, Deputy Executive Director
Leta Simons, Chief Financial Officer

GUESTS:
Kurt Erickson, Washington Regional Alcohol Program President
Timothy Lovain, Transportation Planning Board Chairman

1. CALL TO ORDER AND PLEDGE OF ALLEGIANCE
Chairman Roger Berliner called the meeting to order at 12:06 P.M. and led the Pledge of Allegiance.

2. ANNOUNCEMENTS
A. Metro at 40: Lessons from Major North American Transit Systems – June 13
B. 2016 COG Leadership Retreat – July 15-17
C. No COG Board of Directors' meetings in July or August

3. EXECUTIVE DIRECTOR'S REPORT
Executive Director Chuck Bean provided an update on the status of establishing the Metro Safety Commission and COG's role as a facilitator. Bean recognized Robert Griffiths of COG's Transportation Planning department for his 42 years of service. Bean also provided highlights from the Lab-to-Market Technology Forum on June 2 in partnership with the Federal Laboratory Consortium.

4. AMENDMENTS TO AGENDA
The board approved two amendments to the agenda. The first amendment was to add Resolution R41-2016 related to reforestation-related services to the consent agenda. The second amendment was to add Resolution R40-2016 related to National Capital Region Securing the Cities Program to the agenda following item number six.

5. APPROVAL OF MINUTES
The minutes from the May 11, 2016 board meeting were approved.

6. ADOPTION OF CONSENT AGENDA ITEMS
  A. Resolution R28-2016 – Resolution authorizing COG to continue a contract to address Metro Public Safety Communications Interoperability Study findings
  B. Resolution R29-2016 – Resolution authorizing COG to continue the contract to provide support to the Securing the Cities Program for DC HSEMA
  C. Resolution R30-2016 – Resolution authorizing COG to procure and enter into a contract for IT Network Support Services
  D. Resolution R31-2016 – Resolution authorizing COG to procure and enter into a contract for Metro Safety Commission Organizational Management Services

E. Resolution R32-2016 – Resolution authorizing COG to approve the contract with Greehan, Taves, Pandak & Stoner for legal support
F. Resolution R33-2016 – Resolution authorizing COG to procure and enter into a contract to provide facilitation and consulting support of SPG-CAO HSEC
G. Resolution R34-2016 - Resolution authorizing COG to receive and expend funds from EPA's National Clean Diesel Funding Assistance Program
H. Resolution R41-2016 - Resolution authorizing COG to enter into a contract to perform reforestation related services

ACTION: The board adopted Resolutions R28-2016 – R34-2016 and R41-2016.

7. PURCHASE OF PREVENTATIVE RADIOLOGICAL NUCLEAR DETECTION EQUIPMENT FOR NCR SECURING CITIES PROGRAM

COG Executive Director Chuck Bean briefed the board on Resolution R40-2016, which authorizes the Executive Director, or his designee to receive and expend up to $12,289,271 to contract for the purchase of preventive radiological nuclear detection equipment in support of the National Capital Region Securing the Cities Program.

ACTION: Received briefing and adopted Resolution R40-2016.

8. APPROVAL OF THE FIVE-YEAR CAPITAL EXPENDITURE PLAN AND BUDGET, AND ASSOCIATED PROCUREMENTS

COG Chief Financial Officer Leta Simons briefed the board on the proposed Five-Year Capital Expenditure Plan for FY2017–FY2021 and the FY2017 Capital Expenditure Budget, along with associated FY2017 implementing procurements for information technology and security upgrades, replacement of network printers, and the design, planning, and permitting work for leasehold improvements scheduled in FY2017–FY2021.

ACTION: Received briefing and adopted Resolutions R35-2016 – R37-2016.

9. HOW SAFE ARE OUR ROADS?

Washington Regional Alcohol Program President Kurt Erickson briefed the board on the preliminary 2015 "How Safe are our Roads?" report, detailing annual data on the impact of drunk driving on road safety in the metropolitan Washington region, including fatalities, injuries, crashes, and arrests.

ACTION: Received briefing and adopted Resolution R38-2016.

10. DEBRIEF ON JANUARY 20, 2016 SNOW STORM

COG Deputy Executive Director Stuart Freudberg briefed the board on the results of the review of the January 20, 2016 snow storm by the Emergency Preparedness Council and shared lessons learned to improve response during future winter seasons.

ACTION: Received briefing.

11. TRANSPORTATION PLANNING BOARD PRIORITIES

Transportation Planning Board (TPB) Chairman Timothy Lovain provided an overview of the TPB's priorities for 2016, including improved transportation system performance, better traffic incident management, and a safe and reliable Metro.

ACTION: Received briefing.

12. METRO SAFETY, RELIABILITY AND STATE OF GOOD REPAIR NEEDS AND REVENUE ASSESSMENT

COG Executive Director Chuck Bean presented Resolution R39-2016 authorizing the Executive Director to convene a technical panel of Chief Administrative Officers and Chief Financial Officers, in partnership with the Washington Metropolitan Area Transit Authority Chief Financial Officer, to develop an analysis of Metrorail's financial needs to achieve a safe, reliable system in a state of good repair, and a companion analysis of revenue requirements to achieve these fundamental outcomes. An interim report will be made to the board by October 2016.

Recommended Action: Received briefing and approved Resolution R39-2016.

13. OTHER BUSINESS

There was no other business.

14. ADJOURN

Upon motion duly made and seconded, the meeting was adjourned at 2:05 P.M.

June 2016 Attendance

Jurisdiction	Member	Y/N	Alternate	Y/N
District of Columbia				
Executive	Hon. Muriel Bowser		Brenda Donald Brian Kenner Beverly Perry Kevin Donahue	
	Mr. Rashad Young		Sam Zimbabwe	Y
Council	Hon. Phil Mendelson			
	Hon. Kenyan R. McDuffie	Y		
Maryland				
Bowie	Hon. G. Frederick Robinson			
Charles County	Hon. Ken Robinson		Hon. Amanda Stewart Hon. Peter Murphy	
City of Frederick	Hon. Randy McClement	Y		
Frederick County	Hon. Jan Gardner		Mr. Roger Wilson	
College Park	Hon. Patrick Wojahn	Y	Hon. Monroe Dennis	
Gaithersburg	Hon. Neil Harris	Y	Hon. Jud Ashman	
Greenbelt	Hon. Emmett Jordan	Y	Hon. Judith "J" Davis	
Montgomery County				
Executive	Hon. Isiah Leggett		Mr. Tim Firestine	
Council	*Hon. Roger Berliner*	Y		
	Hon. Nancy Navarro			
Prince George's County				
Executive	Hon. Rushern Baker		Mr. Nicholas Majett	
Council	Hon. Karen Toles	Y		
	Hon. Derrick Leon Davis	Y		
Rockville	Hon. Bridget Newton			
Takoma Park	Hon. Kate Stewart	Y	Hon. Peter Kovar	
Maryland General Assembly	Hon. Brian Feldman			
Virginia				
Alexandria	Hon. Allison Silberberg	Y	Hon. Redella Pepper	
Arlington County	Hon. Christian Dorsey	Y		
City of Fairfax	Hon. David Meyer		Hon. Jeffrey Greenfield	
Fairfax County	Hon. Sharon Bulova	Y	Hon. Catherine Hudgins	
	Hon. Penelope A. Gross	Y	Hon. Patrick Herrity	
	Hon. John Foust	Y	Hon. Kathy Smith	
Falls Church	Hon. David Tarter	Y	Hon. David Snyder	
Loudoun County	*Hon. Matt Letourneau*	Y		
Loudoun County	Hon. Phyllis Randall	Y		
Manassas	Hon. Jonathan Way	Y (phone)		
Manassas Park	Hon. Michael Carrera		Hon. Suhas Naddoni	
Prince William County	Hon. Frank Principi	Y	Pete Candland	
	Hon. Ruth Anderson	Y		
Virginia General Assembly	Hon. George Barker	Y		

Total: 22

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AGENDA ITEM #6

ADOPTION OF CONSENT AGENDA ITEMS

ADOPTION OF CONSENT AGENDA ITEMS

A. **Resolution R42-2016 – Resolution authorizing COG to receive a grant to monitor trash in the District of Columbia waters**

The board will be asked to adopt Resolution R42-2016 authorizing the Executive Director, or his designee, to receive and expend grant funds from the District of Columbia Department of Energy and Environment in the amount of $95,000 to conduct monitoring for trash along 15 linear transects twice per year in waterbodies in the District. COG will be required to provide a match of $15,045 which is available in the budget of the Department of Environmental Programs.

RECOMMENDED ACTION: Adopt Resolution R42-2016.

B. **Resolution R43-2016 – Resolution authorizing COG to procure and enter into a contract to provide phase II facilitation and consulting support to Homeland Security Executive Committee**

The board will be asked to adopt Resolution R43-2016 authorizing the Executive Director, or his designee, to enter into a contract not to exceed $61,000 with The Clearing for a second phase of facilitation and consulting support to guide the HSEC through up to two offsite events to identify regional priorities and immediate actions required to align activities to those priorities. Funding for this effort is available in the budget of the Urban Area Security Initiative Grant within the NCR Homeland Security Program Management Office. **No additional COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R43-2016.

C. **Resolution R44-2016 – Resolution authorizing COG to procure and enter into contracts for audio visual leasehold improvements**

The board will be asked to adopt Resolution R44-2016 authorizing the Executive Director, or his designee, to enter into one or more competitively bid contracts with selected contractors in an amount not to exceed $150,000 for audio visual leasehold improvements scheduled in the Five-Year Capital Expenditure Plan for FY2017 – FY2021 and FY2017 Capital Expenditure Budget.

RECOMMENDED ACTION: Adopt Resolution R44-2016.

D. **Resolution R45-2016 – Resolution authorizing COG to receive and expend funding from NCR Drinking Water Systems to support regional drinking water security monitoring technician**

The board will be asked to adopt Resolution R45-2016 authorizing the Executive Director, or his designee, to enter into a contract not to exceed $27,000 with Mr. Isidro Carranza to serve as the support technician for the regional drinking water monitoring network. **No COG matching funds will be required.**

RECOMMENDED ACTION: Adopt Resolution R45-2016.

E. **Resolution R46-2016 – Resolution authorizing COG to enter into a Memorandum of Understanding with Montgomery County Department of Environmental Protection to provide Anacostia River Watershed trash monitoring services**

The board will be asked to adopt Resolution R46-2016 authorizing the Executive Director, or his designee, to submit a proposal and execute a contract in an amount not to exceed $30,000 to perform trash monitoring surveys of the Anacostia River and its tributaries in Montgomery County that meets the County's MS4 and TMDL reporting needs. The project duration will be 1 year. **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R46-2016.

F. **Resolution R47-2016 – Resolution authorizing COG to receive a grant and procure and enter into a memorandum of understanding with the Maryland Department of the Environment to provide Anacostia River Watershed Partnership-related support services**

The board will be asked to adopt Resolution R47-2016 authorizing the Executive Director, or his designee, to receive and expend grant funds from Maryland Department of the Environment in the amount of$42,330. The resolution also authorizes the Executive Director, or his designee, to proceed with procurement for a contractor, or contractors, and enter into a contract to provide support for the Anacostia River Watershed Partnership-related services. Funding for this effort will be provided through a grant from Maryland Department of the Environments. **No COG matching funds are required.**

RECOMMENDED ACTION: Adopt Resolution R47-2016.

G. **Resolution R48-2016 – Resolution authorizing COG to execute a memorandum of understanding with the Maryland Department of the Environment to provide Anacostia River Watershed Restoration Services**

The board will be asked to adopt Resolution R48-2016 authorizing the Executive Director, or his designee, to receive and expend grant funds from Maryland Department of the Environment in the amount of$50,000. The resolution also authorizes the Executive Director, or his designee, to proceed with procurement for a contractor, or contractors, and enter into a contract to provide support for the Anacostia River Watershed Partnership-related services. Funding for this effort will be provided through a grant from Maryland Department of the Environments. COG will match $5,001 in support of this grant, which is available in the budget of the Department of Environmental Programs.

RECOMMENDED ACTION: Adopt Resolution R48-2016.

H. **Resolution R49-2016 – Resolution authorizing COG to revise principles for regional water quality policies and programs**

The board will be asked to adopt Resolution R49-2016 authorizing the Executive Director, or his designee, to add a fifth policy principle for regional water quality policies and programs. The fifth policy principle refers to the flexibility to use a wide range of technologies, practices and innovative implementation approaches to meet environmental objectives.

RECOMMENDED ACTION: Adopt Resolution R49-2016.

I. **Resolution R50-2016 – Resolution authorizing COG to receive a grant to develop data-driven framework and decision tools for local energy planning**

The board will be asked to adopt Resolution R50-2016 authorizing the Executive Director, or his designee, to receive and expend grant funds from the United States Department of Energy, through the City of Bellevue, WA as the prime grant recipient, in the amount of $20,000. COG will develop a data-driven framework and tools to assist COG member governments more effectively complete energy and climate policy evaluation and decision making. COG will be required to provide a match of $5,500 which is available in the budget of the Department of Environmental Programs.

RECOMMENDED ACTION: Adopt Resolution R50-2016.

J. **Resolution R51-2016 – Resolution authorizing COG to enter into a feasibility cost share agreement with the U.S. Army Corps of Engineers to initiate a coastal storm risk management study**

The board will be asked to adopt Resolution R51-2016 authorizing the Executive Director, or his designee, to enter into a Feasibility Cost Share Agreement with the U.S. Army Corps of Engineers (USACE) to commit to contribute $25,000 in initial matching funds towards the development of a Project Management Plan to define the scope of the Metropolitan Washington, District of Columbia Coastal Storm Risk Management Study, to develop a cost-share funding plan, and upon reaching agreement on the scope and funding plan, to work with the USACE to fully implement this study. Funding for this initial effort is available in the budget of the Department of Environmental Programs.

RECOMMENDED ACTION: Adopt Resolution R51-2016.

K. **Resolution R52-2016 – Resolution authorizing the COG 2017 Nominating Committee Appointments**

The board will be asked to adopt Resolution R52-2016 authorizing the COG 2017 Nominating Committee appointments, which include: Montgomery County Councilmember Roger Berliner, District of Columbia Council Chairman Phil Mendelson, District of Columbia City Administrator Rashad Young, City of Rockville Mayor Bridget Newton, Prince George's County Council Member Karen Toles, Fairfax County Board of Supervisors Chair Sharon Bulova, and Loudoun County Board of Supervisors Chair Phyllis Randall.

RECOMMENDED ACTION: Adopt Resolution R52-2016.

L. **Resolution R53-2016 – Resolution authorizing the COG 2017 Legislative Committee Appointments**

The board will be asked to adopt Resolution R53-2016 authorizing the appointments for the COG 2017 Legislative Committee, which will be composed of representatives from each policy committee and who currently serve on the board. The committee provides an additional layer of oversight and review for the COG Board policy platform prior to board action.

RECOMMENDED ACTION: Adopt Resolution R53-2016.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING COG TO RECEIVE A GRANT TO MONITOR TRASH IN DISTRICT WATERS

WHEREAS, the Anacostia watershed has been listed under section 303(d) of the Clean Water Act as being impaired by high trash levels, and the District of Columbia has developed a trash total maximum daily load (TMDL) for its portion of the watershed; and

WHEREAS, the Metropolitan Washington Council of Governments (COG) helped develop the Anacostia trash TMDL, has regularly surveyed major portions of the Anacostia tributary system, employed the geographic information system technology to both record and present survey results, and has worked with its many partners and the citizen communities to increase participation in the restoration effort; and

WHEREAS, COG has a continuing interest in the restoration, management, and protection of the Anacostia River and its tributaries; and

WHEREAS, COG has been awarded a grant by the District of Columbia Department of Energy and Environment in the amount of $95,000; and

WHEREAS, with said grant, COG can proceed with monitoring trash in District waters; and

WHEREAS, COG will be required to provide a match of $15,045 which is available in the budget of the Department of Environmental Programs.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to receive and expend grant funds from the District of Columbia Department of Energy and Environment in the amount of $95,000 to conduct monitoring for trash along 15 linear transects twice per year in waterbodies in the District. COG staff will collect data on trash counts from all 15 sites and trash weights from 5 of those sites over the course of each survey period. COG will be required to provide a match of $15,045 which is available in the budget of the Department of Environmental Programs.

I HEREBY CERTIFY THAT the foregoing resolution was adopted by the COG Board of Directors Executive Committee on July 15, 2016.

Laura Ambrosio
COG Communications Specialist

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING COG TO PROCURE AND ENTER INTO A CONTRACT TO PROVIDE PHASE II FACILITATION AND CONSULTING SUPPORT TO HOMELAND SECURITY EXECUTIVE COMMITTEE

       WHEREAS, the Metropolitan Washington Council of Governments (COG) needs to proceed with a procurement for a contractor(s) and enter into a contract to provide research, design, and facilitation support for the Homeland Security Executive Committee; and

       WHEREAS, The Clearing successfully facilitated a half-day off-site on June 17, 2017 where an initial consensus was achieved on mission, commitment, and actions to enhance the strategic focus of the HSEC; and

       WHEREAS, the Clearing has the specific knowledge, capacity, and facilities to support the HSEC in a second phase of up to two additional off-site meetings where outcomes from the initial offsite will be validated and a plan of action will be developed to implement specific commitments to achieve the committee's goals and objectives for the coming year as well as several years in the future; and

       WHEREAS, this procurement will be made on behalf of the Homeland Security Executive Committee and will include event planning and design, event facilitation, session reports, supporting graphic artifacts, initiative charters, and an HSEC Overview communication product prepared.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

       The Executive Director, or his designee, is authorized to enter into a contract not to exceed $61,000 with The Clearing for a second phase of facilitation and consulting support to guide the HSEC through up to two offsite events to identify regional priorities and immediate actions required to align activities to those priorities. Funding for this effort is available in the budget of the Urban Area Security Initiative Grant within the NCR Homeland Security Program Management Office. No additional COG matching funds are required.

       I HEREBY CERTIFY THAT the foregoing resolution was adopted by the COG Board of Directors Executive Committee on July 15, 2016.

                       Laura Ambrosio
                       COG Communications Specialist

Resolution R44-2016
July 27, 2016

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002-4239

RESOLUTION AUTHORIZING COG TO PROCURE AND ENTER INTO CONTRACTS FOR AUDIO VISUAL LEASEHOLD IMPROVEMENTS

WHEREAS, the Metropolitan Washington Council of Governments (COG) needs to proceed with procurement of one or more contractors and enter into contracts for the audio visual leasehold improvements scheduled in FY2017 – FY2021; and

WHEREAS, the Board has approved expenditure of $193,000 for this purpose in the FY2017 Capital Expenditure Budget and Five-Year Capital Expenditure Plan for FY2017 – FY2021; and

WHEREAS, COG management has secured a vendor proposal through COG's Cooperative Procurement Program in an amount not to exceed $150,000; and

WHEREAS, funding is available for this purpose in the Capital Expenditure Reserve.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to enter into one or more competitively bid contracts with selected contractors in an amount not to exceed $150,000 for audio visual leasehold improvements scheduled in the Five-Year Capital Expenditure Plan for FY2017 – FY2021 and FY2017 Capital Expenditure Budget.

I HEREBY CERTIFY THAT the foregoing resolution was adopted by the COG Board of Directors Executive Committee on August 3, 2016.

Laura Ambrosio
COG Communications Specialist

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, D.C. 20002

RESOLUTION AUTHORIZING COG TO RECEIVE AND EXPEND FUNDING FROM NCR DRINKING WATER SYSTEMS TO SUPPORT A REGIONAL DRINKING WATER SECURITY MONITORING SYSTEM TECHNICIAN

WHEREAS, the regional drinking water security monitoring system is a regional priority in the Washington Metropolitan area, and the Metropolitan Washington Council of Governments (COG) has a continuing interest in its operation, management and continuation; and

WHEREAS, COG adopted Resolution R55-2009 establishing a maintenance program for the regional drinking water security quality monitoring technical support; and

WHEREAS, COG has provided coordination, management, and technical support for the regional contaminant warning system since 2007; and

WHEREAS, the additional technical support to the regional drinking water security monitoring system, will require additional specialized support services from an iABS technician; and

WHEREAS, the NCR drinking water systems provide substantial support for the program and provide annual funding to support the position of a technician.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to submit a proposal and execute a contract in an amount up to $27,000 from the NCR water systems to assist the COG in its support of Isidro Carranza, iABS technician. No COG matching funds are required.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 North Capitol Street, N.E.
Washington, D.C. 20002

RESOLUTION AUTHORIZING COG TO ENTER INTO A MEMORANDUM OF UNDERSTANDING WITH THE MONTGOMERY COUNTY DEPARTMENT OF ENVIRONMENTAL PROTECTION TO PROVIDE ANACOSTIA RIVER WATERSHED TRASH TMDL MONITORING-RELATED SUPPORT SERVICES

WHEREAS, the Metropolitan Washington Council of Governments (COG) is both a nationally recognized watershed restoration expert and has provided coordination, management, and technical support for the Anacostia restoration effort since 1987; and

WHEREAS, COG has a continuing interest in the restoration, management, and protection of the Anacostia River and its tributaries; and

WHEREAS, COG is recognized as a leader in Anacostia watershed restoration and trash reduction and has, since 1988, regularly surveyed major portions of the Anacostia tributary system, helped develop both the 2006 Anacostia Watershed Trash Reduction Strategy as well as 200 storm water management, stream restoration, wetland creation, riparian reforestation, and trash reduction projects in the watershed, and has worked with its many partners to increase citizen participation in the restoration effort; and

WHEREAS, the Anacostia watershed has been listed under section 303 (d) of the Clean Water Act as being impaired by high trash levels, and the state of Maryland has developed a trash total maximum daily load (TMDL) for its portion of the watershed; and

WHEREAS, at their June 14, 2006 meeting the COG Board of Directors adopted Resolution R28-2006 establishing a new Anacostia governance structure for the restoration of the Anacostia watershed, including the formation of a new Anacostia Watershed Steering Committee; and

WHEREAS, since 1987, Montgomery County has been instrumental in the restoration of the Anacostia River and its tributaries, and is an active voting member of the Anacostia Watershed Steering Committee (AWSC) and Anacostia Watershed Management Committee (AWMC); and

WHEREAS, over the past five years, COG has worked cooperatively with Montgomery County, the state of Maryland and Anacostia citizenry to successfully monitor and reduce trash levels in both the County and other parts of the Anacostia watershed.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to enter into a contract to provide Anacostia trash TMDL monitoring-related services to Montgomery County in an amount not to exceed $30,000 with funding provided by Montgomery County. The project duration is one year. No COG matching funds are required.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING COG TO RECEIVE A GRANT AND PROCURE AND ENTER INTO A MEMORANDUM OF UNDERSTANDING WITH THE MARYLAND DEPARTMENT OF THE ENVIRONMENT TO PROVIDE ANACOSTIA RIVER WATERSHED PARTNERSHIP-RELATED SUPPORT SERVICES

WHEREAS, the Metropolitan Washington Council of Governments (COG) has been awarded a grant by Maryland Department of the Environment in the amount of $42,330; and

WHEREAS, with said grant COG provides support for the Anacostia River Watershed Partnership-related services; and

WHEREAS, the state of Maryland has a vested interest in the restoration of the Anacostia River and its tributaries, and is an active voting member of the Anacostia Watershed Steering Committee (AWSC) and Anacostia Watershed Management Committee (AWMC).

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to accept the grant and expend up to $42,330 to fund procurement of a contractor(s) to provide support for the Anacostia River Watershed Partnership-related services, and to enter into a contract with the selected contractor. Funding for this effort will be provided through a grant from Maryland Department of the Environments. No COG matching funds are required.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING COG TO EXECUTE A MEMORANDUM OF UNDERSTANDING WITH THE MARYLAND DEPARTMENT OF THE ENVIRONMENT TO PROVIDE ANACOSTIA RIVER WATERSHED RESTORATION SERVICES

WHEREAS, the Metropolitan Washington Council of Governments (COG) has been awarded a grant by Maryland Department of the Environments in the amount of $50,000; and

WHEREAS, with said grant COG can proceed with a procurement for a contractor(s) and enter into a contract to provide support for the Anacostia River Watershed Partnership-related services; and

WHEREAS, the state of Maryland has a vested interest in the restoration of the Anacostia River and its tributaries, and is an active voting member of the Anacostia Watershed Steering Committee (AWSC) and Anacostia Watershed Management Committee (AWMC).

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to accept the grant and expend up to $50,000 to fund procurement of a contractor(s) to provide support for the Anacostia River Watershed Partnership-related services, and to enter into a contract with the selected contractor. Funding for this effort will be provided through a grant from Maryland Department of the Environments. COG will match $5,001 in support of this grant, which is available in the budget of the Department of Environmental Programs.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 N. Capitol St., N.E.
Washington, DC 20002

RESOLUTION AUTHORIZING COG TO REVISE PRINCIPLES FOR REGIONAL WATER QUALITY POLICIES AND PROGRAMS

WHEREAS, the Metropolitan Washington Council of Governments (COG) has a long history of supporting policies and programs to achieve water quality goals for the Chesapeake Bay, as well as local streams and rivers, including the Potomac and the Anacostia Rivers; and

WHEREAS, local governments and water and wastewater utilities in the COG region are responsible for implementing policies and programs to restore and protect the water quality of the Chesapeake Bay and its tributaries, as well as local streams and rivers; and

WHEREAS, in Resolution R20-2009, the Board established four policy principles to guide COG's work on Chesapeake Bay programs and policies and local governments, utilities, and other organizations, implementing a suite of projects and programs to address water quality, should have the flexibility to utilize the widest possible range of innovative mechanisms (e.g., public-private partnerships, integrated permitting, water quality trading, cooperative research and purchasing) so as to maximize cost-effectiveness and address multiple environmental benefits; and

WHEREAS, COG's Chesapeake Bay and Water Resources Policy Committee recently reviewed the 2009 principles, and determined that an additional policy principle supporting flexibility and innovation for project implementation is warranted.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The following fifth policy principle be added to the existing four principles:
   I. Holistic Requirements – Programs and policies to restore and protect the Chesapeake Bay and its tributaries, whether regulatory or not, shall reflect a holistic, multi-sector analysis of environmental benefits and costs, as well as technical feasibility, before being established.
  II. Equitable Responsibility – Programs and policies to restore and protect the Chesapeake Bay and its tributaries shall strive for equity and cost-effectiveness in allocating responsibilities among regions, counties and municipalities and among the different sources of pollution.
 III. Sound Science – Programs and policies to restore and protect the Chesapeake Bay and its tributaries shall rely on a sound scientific foundation and shall be revised as needed, reflecting advances in that foundation.
  IV. Communication and Voice – Programs and policies to restore and protect the Chesapeake Bay and its tributaries, whether regulatory or not, should be developed through a cooperative process among stakeholders including local governments and wastewater utilities. Given their implementation responsibilities, local governments and wastewater utilities shall be engaged at the earliest stages of these development processes.
   V. Implementation Flexibility and Innovation – Programs and policies to restore and protect the Chesapeake Bay and its tributaries, whether regulatory or not, should be structured so that local governments, wastewater utilities, and other organizations have the flexibility to use a wide range of technologies, practices and innovative implementation approaches to meet environmental objectives.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING COG TO RECEIVE A GRANT TO DEVELOP DATA-DRIVEN FRAMEWORK AND DECISION TOOLS FOR LOCAL ENERGY PLANNING

WHEREAS, the Metropolitan Washington Council of Governments (COG) has been awarded a grant by the United States Department of Energy, through the City of Bellevue, WA as the prime grant recipient, in the amount of $20,000; and

WHEREAS, COG will use the grant to develop a data-driven framework and tools to assist COG member governments more effectively complete energy and climate policy evaluation and decision making; and

WHEREAS, this work will further enhance the value of COG's greenhouse gas inventory that measures progress toward the region's greenhouse gas emission-reduction goals.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to accept the grant in the amount of $20,000 from the United States Department of Energy through the City of Bellevue, WA as the prime grant recipient. COG is required to provide a match of $5,500 which is available in the budget of the Department of Environmental Programs.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET NE
WASHINGTON, DC 20002

RESOLUTION AUTHORIZING COG TO ENTER INTO A FEASIBILITY COST SHARE AGREEMENT WITH THE UNITED STATES ARMY CORPS OF ENGINEERS TO INITIATE A COASTAL STORM RISK MANAGEMENT STUDY FOR METROPOLITAN WASHINGTON

WHEREAS, the United States Army Corps of Engineers (USACE) has been authorized to initiate an investigation titled *Metropolitan Washington, District of Columbia Coastal Storm Risk Management Study* to investigate coastal flood risk management problems and solutions for metropolitan Washington to reduce damages from flooding in tidally-influenced areas affecting population, critical infrastructure, critical facilities, property, and ecosystems; and

WHEREAS, the COG Board has identified infrastructure resiliency as crucial for the protection of public health, the environment, and the region's economy; and

WHEREAS, COG's Climate, Energy, & Environment, and Chesapeake Bay & Water Resources Policy Committees have recognized the need to prepare the region's communities and infrastructure for the increasing risk of flood events and extreme weather; and

WHEREAS, under the Water Resources Development Act of 1986, the Corps is authorized to expend up to $3 million over three years to conduct the full study, contingent upon reaching agreement on a Project Management Plan for the study and development of a 50 percent cost-share funding plan with its non-federal partners (including in-kind contributions); and

WHEREAS, COG has been working with the USACE and the National Capital Planning Commission to identify potential federal and non-federal partners in the region to participate in the study, as well as potential non-federal cost-share to leverage the USACE funding for this study; and

WHEREAS, COG, as the non-federal sponsor on behalf of the region, will be required to provide $25,000 in initial matching funds, which is available in the budget of the Department of Environmental Programs, to develop a Project Management Plan defining the scope of the study and to develop a cost-share funding plan.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Executive Director, or his designee, is authorized to enter into a Feasibility Cost Share Agreement with the USACE, to commit to contribute $25,000 in initial matching funds towards the development of a Project Management Plan to define the scope of this study, to develop a cost-share funding plan, and upon reaching agreement on the scope and funding plan, to work with the USACE to fully implement this study. Funding for this initial effort is available in the budget of the Department of Environmental Programs.

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
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WASHINGTON, DC 20002

RESOLUTION AUTHORIZING THE COG 2017 NOMINATING COMMITTEE APPOINTMENTS

WHEREAS, the bylaws of the Metropolitan Washington Council of Governments (COG) require the annual election of three officers to the Board of Directors and four corporate officers of the organization; and

WHEREAS, the election of these positions requires the convention of a Nominating Committee; and

WHEREAS, the Nominating Committee is comprised of seven (7) members, balanced geographically among the District of Columbia, the State of Maryland, and the Commonwealth of Virginia; and

WHEREAS, it is the responsibility of the COG Board Chairman to recommend members to serve on the Nominating Committee.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The Board of Directors hereby approves the following recommended persons to serve on the 2017 Nominating Committee:

Roger Berliner, Montgomery County
Phil Mendelson, District of Columbia
Rashad Young, District of Columbia
Bridget Newton, City of Rockville
Karen Toles, Prince George's County
Sharon Bulova, Fairfax County
Phyllis Randall, Loudoun County

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
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WASHINGTON, DC 20002

RESOLUTION AUTHORIZING THE COG 2017 LEGISLATIVE COMMITTEE APPOINTMENTS

WHEREAS, the COG Board of Directors annually reviews and adopts a policy platform which outlines the region's federal and state policy priorities; and

WHEREAS, these priority statements are drafted by staff and vetted through COG's various policy and technical committees; and

WHEREAS, in 2009, the COG Board created an ad hoc Legislative Committee to provide an additional layer of oversight and review prior to board action; and

WHEREAS, to encourage greater alignment with COG's policy committees and boards the Legislative Committee will be composed of representatives from each policy committee and who currently serve on the board; and

WHEREAS, it is the responsibility of the COG Board Chairman to recommend members to serve on the COG 2017 Legislative Committee.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

Upon recommendation of the Board Chair, the Board of Directors hereby approves the following persons to serve on the COG 2017 Legislative Committee:

Matt Letourneau, Loudoun County (Chair) – Board of Directors Vice Chair
Bridget Newton, City of Rockville – Transportation Planning Board
Brianne Nadeau, District of Columbia – Metropolitan Washington Air Quality Committee
Penny Gross, Fairfax County – Climate, Energy and Environment Policy Committee
Brenda Donald, District of Columbia – Human Services and Public Safety Committee
Craig Rice, Montgomery County– Chesapeake Bay and Water Resources Committee
Emmett Jordan, City of Greenbelt – Region Forward Coalition
Kate Stewart, City of Takoma Park – Association Member (Maryland Municipal League)
Phil Mendelson, District of Columbia – Past Board Chair

AGENDA ITEM #7

GSA LOCATION POLICY UPDATE

Metropolitan Washington
Council of Governments

MEMORANDUM

TO:	Members, Planning Directors Technical Advisory Committee (PDTAC)
	Members, Chief Administrative Officers Committee (CAOs)
FROM:	Paul DesJardin, Director of Community Planning and Services
SUBJECT:	Defining "Central Business Areas (CBAs) to Support GSA Federal Facilities Location Decisions
DATE:	September 7, 2016

BACKGROUND

In October 2015, the U.S. General Services Administration (GSA) adopted ADM 1097.1 "Incorporating Principles of Sustainability, Economic Development and Efficiency into GSA Business Practices and Location Decision-making." The directive builds on Executive Order 13693, "Planning for Federal Sustainability in the Next Decade" ("E.O. 13693"), which requires federal agencies to increase efficiency and improve their environmental performance.

ADM 1097.1 outlines GSA's policy for promoting efficiency, economic development, and sustainability in location decisions for Federal facilities, specifically by requiring that those decisions:

- Support local and regional planning and economic development goals
- Support local sustainability and transportation infrastructure and plans
- Prioritize location decisions in areas that will be well-served by new and existing infrastructure
- Include areas which ensure the protection of the natural environment

LOCAL CBA DESIGNATION PROCESS

With this new national policy, GSA has proposed working with local governments across the country to identify priority places for locating federal facilities: "CBAs." As defined by GSA in the May 2000 Urban Policy Update publication, "CBAs" ("*Central Business Areas*" or "*Centralized Community Business Areas*") are:

> *"...the general areas in which Federal agencies must give first consideration to locating. Both terms refer to specific geographic areas in cities and towns that the local government designates as main business districts. "Central business district" is another term for these areas. The Federal government does not direct the designation of a central business area."*

Metropolitan Washington is a particularly complex federal 'market': GSA's National Capital Region (NCR) portfolio consists of 93 million square feet of owned and leased space in more than 880 government-owned and leased facilities in the District of Columbia, Northern Virginia, and Suburban Maryland.

GSA staff has met frequently with COG senior management, and has briefed COG's Planning Directors and Chief Administrative Officers committees on the details of ADM 1097.1. The initial focus for designating local CBAs has been COG's adopted Activity Centers because they are based upon priority places designated by local governments for existing development and future growth in local comprehensive plans.

COG staff performed a preliminary analysis of the GSA portfolio database and determined that more than 90 percent of the square footage of owned and leased GSA space is currently located within Activity Centers located throughout the region. This analysis is based on the COG/TPB Transportation Analysis Zones (TAZs) which most-closely approximate the Activity Centers.

GSA staff also briefed members of the Greater Washington Board of Trade's Council of Economic Development Officials (CEDO) at their May 2016 meeting, as well as at a joint Planning Directors and CEDO work session in July, during which members of both committees discussed the CBA/Activity Centers relationship in greater detail.

To complete designation of proposed CBAs in metropolitan Washington:

- Based upon local comprehensive plans and zoning, and leveraging the adopted Activity Centers as a framework, local planning directors and their staff will designate boundaries for their proposed CBAs.

- Planning departments are strongly encouraged to coordinate this work with their local economic development staff to focus on identifying Centers that are the most appropriate for primarily siting federal office facilities.

- The proposed deadline for completing these draft boundary delineations is fall of 2016.

- Local planning departments are requested to share maps (electronic GIS files are preferred) of their proposed CBAs with COG staff to promote consistency. COG's Planning Directors will review a composite map of the proposed local CBAs.

- COG's Chief Administrative Officers (CAOs) Committee will concur on the draft composite regional map of locally-defined CBAs.

- Local governments will be permitted to make annual updates to their designated CBAs by submitting those changes to GSA for review prior to the end of the calendar year.

Attachments: ADM 1097.1
Activity Centers map

GENERAL SERVICES ADMINISTRATION
        Washington, DC 20405

                                                    ADM 1097.1 CHGE 1
                                                        October 6, 2015

                            GSA ORDER

SUBJECT: Incorporating Principles of Sustainability, Economic Development and
            Efficiency into GSA Business Practices and Location Decision-making

1. Purpose. This Order states GSA's policy for promoting efficiency, economic
development, and sustainability in location planning decisions.

2. Background.

    a. Executive Order 13693, "Planning for Federal Sustainability in the Next Decade"
("E.O. 13693"), signed on March 19, 2015, requires agencies to increase efficiency and
improve their environmental performance. E.O. 13693 continues the role of Federal
leadership in "energy, environmental water, fleet, buildings and acquisition
management" in order to "drive national greenhouse gas reductions and support
preparations for the impact of climate change," and acknowledges the many
Government resources that can be impacted by incorporating sustainability into
decision-making. E.O. 13693 incorporates the principles previously laid out in the
Implementing Instructions – Sustainable Locations for Federal Facilities, which called
for Federal agencies to consider locating resources in sustainable locations in order to
strengthen the vitality and livability of the communities in which they exist.

    b. In particular, E.O. 13693 requires the development of policies to "promote
sustainable commuting and work-related travel practices for Federal employees that
foster workplace vehicle charging, encourage telecommuting, teleconferencing, and
reward carpooling and the use of public transportation where consistent with agency
authority and Federal appropriations law" as well as the implementation of "cost
effective strategies to optimize sustainable space usage and consideration of existing
community transportation planning and infrastructure including access to public transit."

    c. These principles have been long-standing goals of the Federal Government, and
have been acknowledged both in the Rural Development Act and Executive Order
12072, "Federal Space Management" ("E.O. 12072"). Since 1978, E.O. 12072 requires
consideration of the following factors when meeting Federal space needs in urban
areas: "compatibility with State, regional or local development, redevelopment, or
conservation objectives... impact on economic development and employment
opportunities in the urban area, including the utilization of human, natural, cultural and

community resources... availability of adequate low and moderate income housing for Federal employees and their families on a nondiscriminatory basis and availability of adequate public transportation and parking and accessibility to the public." E.O. 13693 re-emphasizes the importance of these goals. This Order provides an implementation framework for GSA concerning location decisions.

3. <u>Scope and applicability</u>. This policy applies to all GSA planning, development, and acquisition decisions that affect the location of Federal facilities, which includes both owned and leased space.

4. <u>Guidelines</u>. In order to meet the goals laid out in these Executive Orders, when determining where to cost-effectively locate Federal facilities, GSA will analyze, among other things, the following factors:

   a. <u>Local and regional planning and economic development goals</u>.

   (1) Consistent with E.O. 12072, for meeting Federal space needs in urban areas GSA will continue to give first consideration to the central business area.

   (2) In keeping with the Rural Development Act and the policy of E.O. 13693 to increase efficiency and improve environmental performance in rural areas, GSA will prioritize locations in existing and planned rural town centers.

   (3) GSA will consult with local officials to determine if there are any locality specific initiatives that should be given consideration when making Federal facility location decisions. At the same time, because of the size and complexity of large urban areas, including the number of Federal facilities located in these areas, some locality decisions will consider the availability of multiple competing location factors.

   (4) GSA will also consider the impacts of investments by other Federal, State and local agencies when planning for the location of Federal facilities. This consideration may include consultation with, among others, the Department of Commerce, the Department of Housing and Urban Development, Department of Transportation, and Environmental Protection Agency.

   b. <u>Sustainability and transportation infrastructure and plans</u>.

   (1) GSA will consider and seek locations that are compatible with existing and planned public transit and other transportation infrastructure, with an emphasis on locating in areas that would allow for multiple commuter options that promote transportation choice, and help reduce road congestion and greenhouse gas (GHG) emissions.

   (2) GSA's location planning and actions to identify sites for Federal facilities will consider and, where feasible be compatible with, sustainability priorities of states, local governments, and tribal communities.

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(3) GSA will consider locations that allow employees to have easy access to multiple commuter options and to businesses and services so that employees can better balance work and personal obligations, are accessible to affordable housing, and consider where existing employees reside.

c. New and existing infrastructure and resources.

(1) GSA's location and planning actions will prioritize localities that have sufficient public infrastructure; including power, water, sewer, telecommunications (including access to broadband) to efficiently deliver services to meet all Federal needs.

(2) Locations that require new infrastructure to support Federal needs will only be considered if the new infrastructure is consistent with State and local infrastructure plans.

(3) GSA will prioritize the use of previously developed but currently unused or underused locations and seek to avoid development, through agency action, of "greenfields" (undeveloped land).

(4) GSA will continue to emphasize the potential of reusing historic assets and locating appropriate new facilities in historic districts.

d. Protection of the natural environment.

(1) GSA will comply with statutes, regulations, and Executive Orders, and consider regional and local climate preparedness priorities and adaptation plans.

(2) GSA will consider locations that optimize climate-resilient design and management elements.

5. Implementation and responsibilities.

a. Implementation.

(1) Based on GSA's knowledge of local real estate markets and its analysis of the factors described above, GSA will develop program delineated areas for localities with a significant Federal space presence and share them with Federal agencies having new or continuing space needs in such localities.

(2) When an agency submits to GSA a request for space, the agency will be instructed to develop its proposed delineated area based on GSA's program delineated area (to the extent one exists for the geographic area where the space is needed) as well as the agency's mission-specific location needs.

3

(3) In compliance with all applicable laws, regulations Executive Orders and the guidance set forth in this Order, GSA will have final approval of delineated areas for space procurements where GSA is the procuring agency.

b. Responsibilities. Every GSA business unit will review existing regulations, policies and guidance, develop specific business practices, and amend existing practices as necessary, to implement the guidelines and policies set forth in this Order.

6. References.
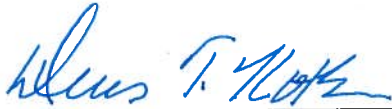
a. Executive Order 13693, "Planning for Federal Sustainability in the Next Decade."

b. Implementing Instructions – Sustainable Locations for Federal Facilities, September 15, 2011

c. Executive Order 12072, "Federal Space Management," August 16, 1978.

7. Explanation of change paragraph. Section 5 (a), subparagraphs 1 & 2, are ambiguous clauses about program delineated areas and agency mission requirements. It is unclear about if and when GSA will be taking agency mission requirements into account when establishing delineated areas for agency locations. A technical correction is being proposed to clarify this language. As a result, the following section has been removed from Paragraph 5(a), subparagraph 2: "Program delineated areas will not take into consideration agency mission-specific location needs. Thus..."

8. Signature.

DENISE TURNER ROTH
Administrator

4

Regional Activity Centers Map

Approved by the COG Board of Directors on January 13, 2013

N

2.5 5 10 15 20 Miles

⬤ Activity Centers

— High Capacity Transit

--- Planned High Capacity Transit

— Highway

1) Fort Detrick
2) Golden Mile
3) Downtown Frederick
4) East Frederick Rising
5) Jefferson Tech Park
6) Brunswick
7) Francis Scott Key Mall
8) Urbana
9) Clarksburg
10) Germantown
11) Gaithersburg - Metropolitan Grove
12) Gaithersburg - Kentlands
13) Gaithersburg - Central
14) Life Sciences Center/ Gaithersburg Crown
15) King Farm / Rockville Research Center / Shady Grove
16) Rockville - Montgomery College
17) Rockville - Town Center
18) Rockville - Tower Oaks
19) Rockville - South / Twinbrook
20) Olney
21) Rock Spring
22) White Flint
23) Grosevnor
24) Kensington
25) Glenmont
26) Wheaton
27) White Oak / FDA
28) NIH/ Walter Reed National Military Medical Center
29) Bethesda
30) Silver Spring
31) Takoma Park
32) Langley Park
33) Konterra
34) West Hyattsville Metro
35) Prince George's Plaza
36) College Park
37) Greenbelt
38) Bowie MARC
39) Port Towns
40) Landover Metro
41) New Carrollton
42) Bowie Town Center
43) Landover Mall
44) Capitol Heights / Addison Road
45) Largo Town Center / Morgan Blvd
46) Naylor / Southern Ave
47) Suitland
48) Branch Ave
49) Westphalia
50) Oxon Hill
51) National Harbor
52) Waldorf

53) La Plata
54) Friendship Heights
55) Walter Reed
56) Fort Totten
57) Columbia Heights
58) McMillan / Old Soldiers Home
59) Brookland
60) Georgetown
61) Dupont
62) U / 14th Street Corridor
63) Rhode Island Ave Metro
64) New York Avenue Corridor
65) West End
66) Farragut Square
67) Convention Center
68) NoMa
69) Downtown DC
70) H Street
71) Minnesota Ave
72) Monumental Core
73) Capitol Hill
74) Capital Riverfront
75) Southwest Waterfront
76) Stadium Armory
77) St. Elizabeth's
78) Poplar Point
79) Ballston
80) Virginia Square
81) Clarendon
82) Courthouse
83) Rosslyn

84) Bailey's Crossroads / Western Gateway
85) Columbia Pike Village Center
86) Columbia Pike Town Center
87) Pentagon
88) Pentagon City
89) Shirlington
90) Crystal City
91) Potomac Yard
92) Braddock Road Metro Area
93) King Street / Old Town
94) Carlyle / Eisenhower East
95) Beauregard
96) Landmark / Van Dorn
97) Fairfax Innovation Center
98) Herndon
99) Reston Town Center
100) Wiehle - Reston East
101) Tysons West
102) Tysons Central 7
103) Tysons Central 123
104) Tysons East
105) McLean
106) Dulles East
107) Dulles South
108) Centreville
109) Fairfax Center
110) Vienna
111) Merrifield / Dunn Loring
112) Seven Corners
113) George Mason University
114) Annandale
115) Beltway South

116) Springfield
117) Fort Belvoir North Area
118) Huntington/ Penn Daw
119) Beacon / Groveton
120) Hybla Valley/ Gum Springs
121) Fort Belvoir
122) Fairfax City
123) City of Falls Church
124) Leesburg
125) One Loudoun
126) Route 28 North
127) Route 28 Central
128) Route 28 South
129) Route 772 Transit Area
130) Route 606 Transit Area
131) Arcola
132) Dulles Town Center
133) Gainesville
134) Innovation
135) Yorkshire
136) North Woodbridge
137) Potomac Town Center
138) Potomac Shores
139) City of Manassas Regional Airport
140) City of Manassas
141) Manassas Park

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
WASHINGTON, DC 20002

RESOLUTION ENDORSING COLLABORATION WITH THE GENERAL SERVICES ADMINISTRATION TO IDENTIFY CENTRAL BUSINESS AREAS (CBA)S THROUGHOUT THE REGION

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 22 jurisdictions of the National Capital Region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, over the last year COG has worked closely with the U.S. General Services Administration (GSA) to strengthen the relationship between the federal government and the local governments in the greater Washington region; and

WHEREAS, there are many areas related to economic development and improving our region that we can mutually benefit from working together; and

WHEREAS, in 2015 GSA adopted ADM 1097.1 "Incorporating Principles of Sustainability, Economic Development and Efficiency into GSA Business Practices and Location Decision-making" including working with local governments across the country to identify "Central Business Areas or "CBAs" as priority places for locating federal facilities; and

WHEREAS, the initial focus for designating local CBAs has been COG's adopted Activity Centers as they are based upon priority places designated by local governments for existing development and future growth in local comprehensive plans; and

WHEREAS, to complete designation of proposed CBAs, COG supports the initiative and encourages the Planning Directors Technical Advisory Committee (PDTAC) to support individual jurisdictions in their efforts to independently designate CBAs.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

The board supports continued collaboration with the GSA and encourages the Planning Directors Technical Advisory Committee to support individual jurisdictions in their efforts to independently designate CBAs for each of their cities and counties. Furthermore, the board authorizes the Executive Director, or his designee, to serve as a liaison with the GSA and provide staff assistance as requested by COG member jurisdictions.

AGENDA ITEM #8

2015 ANNUAL REPORT ON CRIME AND CRIME CONTROL

ANNUAL REPORT ON
CRIME AND CRIME CONTROL

2015 Edition

Metropolitan Washington
Council of Governments

ANNUAL REPORT ON CRIME AND CRIME CONTROL: 2015 EDITION
Prepared by the COG Police Chiefs Committee

ABOUT COG
The Metropolitan Washington Council of Governments (COG) is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland, and Northern Virginia. COG's membership is comprised of 300 elected officials from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

CREDITS
Editor: Police Chiefs Policy and Planning Subcommittee
Cover Photo: Opening Ceremonies of the 2015 World and Police and Fire Games (Photo by the World Police and Fire Games)

In July 2015, Fairfax County hosted the 2015 World Police & Fire Games. More than 12,000 professional, public safety athletes from 70 countries competed in more than 60 sports that were held at 52 different venues across 10 jurisdictions throughout the National Capital Region. This was an enormous effort that required several years of planning and coordination among local, state, and federal NCR public safety, health, emergency management, and elected officials. The success of these games was due in part to the strong and longstanding partnerships among regional entities and the community engagement and support that were received.

ACCOMMODATIONS
Alternative formats of this document are available upon request. Visit www.mwcog.org/accommodations or call (202) 962-3300 or (202) 962-3213 (TDD).

Overview: Crime in 2015

The Metropolitan Washington Council of Governments' (COG) 2015 *Annual Report on Crime and Crime Control* is based on crime incidents reported by member agencies in metropolitan Washington. The annual report focuses on Part I offenses as defined by the Federal Bureau of Investigation. This includes the crimes against persons (homicide, rape, robbery, and aggravated assault), and the crimes against property (burglary, larceny, and motor vehicle theft).

It is important to look at crime trends over multiple years, and view crime statistics in context with environmental influences. Factors such as demographics, the economy, legislative changes, reporting requirements, and/or changes in police policies and resources may influence the number of crimes reported in any jurisdiction.
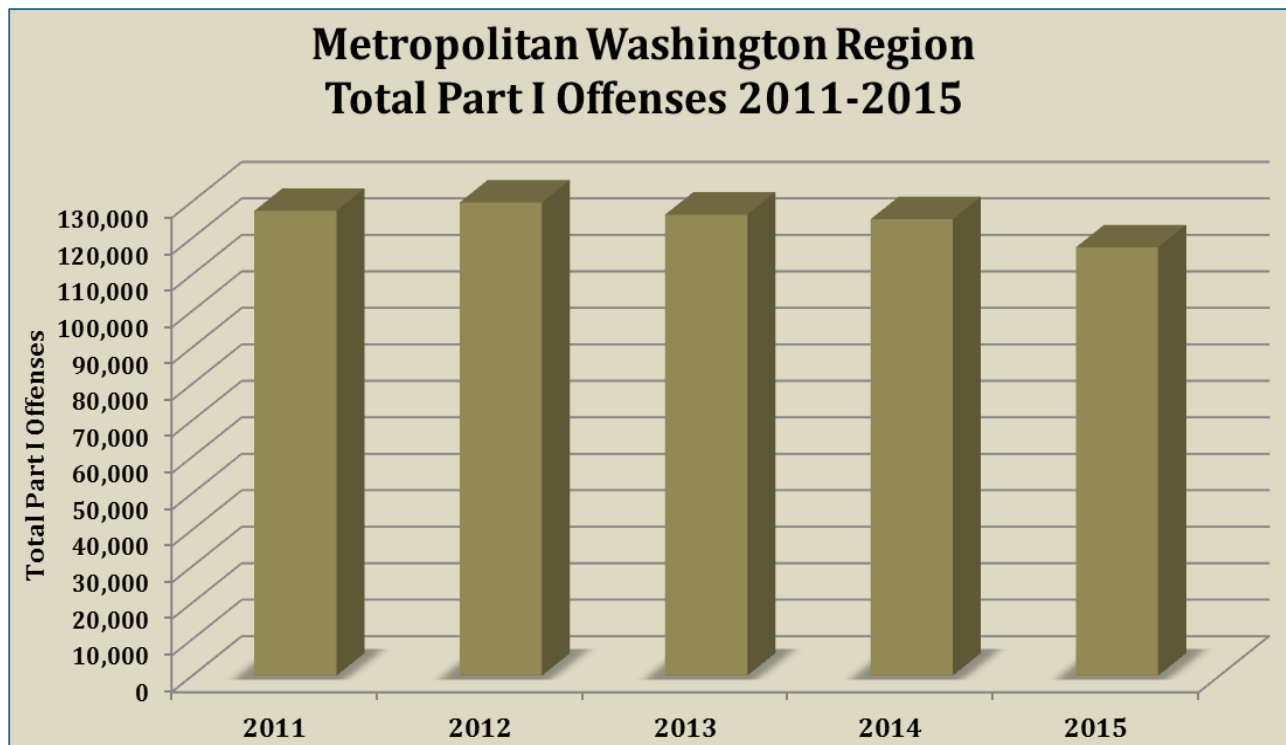
In 2015, Part I offenses declined for the third consecutive year and were **6.1%** lower than Part I offenses in 2014. Despite a slight increase in 2012, Part I offenses were **7.8%** less than Part I offenses in 2011.

2015 PART I OFFENSES

COG DEPARTMENTS	REPORTING METHOD	HOMICIDE	RAPE	ROBBERY	AGG ASSAULT	BURGLARY	LARCENY	M/V THEFTS	TOTAL OFFENSES	CRIMES PER 1000	POPULATION
Metropolitan Police Department	UCR/OTHER*	162	296	2,424	3,447	2,544	25,271	2,827	36,971	56.111	658,893
Bladensburg Police Department	UCR	1	2	27	51	51	220	62	414	43.888	9,433
Bowie Police Department	UCR	3	3	19	41	140	500	46	752	13.429	56,000
Charles County Sheriff's Office	UCR	4	23	114	401	511	1,926	194	3,173	20.781	152,684
Frederick County Sheriff's Office	UCR	2	6	29	126	343	1,318	48	1,872	7.627	245,444
Frederick Police Department	UCR	5	22	66	250	143	1,211	52	1,749	25.590	68,347
Greenbelt Police Department	UCR	1	6	50	53	139	550	66	865	35.855	24,125
Montgomery County Department of Police	UCR	30	269	605	1,060	1,812	13,217	732	17,725	17.041	1,040,116
*Gaithersburg Police Department***	*UCR*	*1*	*25*	*54*	*101*	*163*	*1,358*	*67*	*1,769*	*26.930*	*65,690*
*Rockville City Police Department***	*UCR*	*2*	*23*	*43*	*35*	*108*	*957*	*34*	*1,202*	*18.131*	*66,295*
Prince George's County Police Department	UCR	67	248	1,359	1,583	2,796	10,772	2,856	19,681	21.639	909,535
Takoma Park Police Department	UCR	1	5	25	23	126	405	32	617	35.057	17,600
Alexandria Police Department	NIBRS	4	19	139	148	230	2,443	254	3,237	22.217	145,700
Arlington County Police Department	NIBRS	2	27	115	144	178	3,004	161	3,631	16.756	216,700
City of Fairfax Police Department	NIBRS	0	7	15	11	34	402	20	489	21.084	23,193
Fairfax County Police Department	NIBRS	13	67	448	411	837	13,320	792	15,888	14.118	1,125,385
Falls Church City Police Department	NIBRS	0	3	11	7	8	212	13	254	18.815	13,500
Loudoun County Sheriff's Office	NIBRS	3	38	42	101	190	2,227	128	2,729	7.507	363,524
City of Manassas Police Department	NIBRS	0	14	31	38	85	666	34	868	20.877	41,577
Manassas Park Police Department	NIBRS	0	2	0	10	13	128	10	163	10.382	15,700
Prince William County Police Department	NIBRS	9	55	216	484	610	4,627	307	6,308	14.606	431,863
SUBTOTAL		**307**	**1,112**	**5,735**	**8,389**	**10,790**	**82,419**	**8,634**	**117,386**	**21.115**	**5,559,319**

ASSOCIATE DEPARTMENTS	REPORTING METHOD	HOMICIDE	RAPE	ROBBERY	AGG ASSAULT	BURGLARY	LARCENY	M/V THEFTS	TOTAL OFFENSES
Fauquier County Sheriff's Office	NIBRS	2	24	11	26	51	366	19	499
FBI Police	OTHER	0	0	1	0	0	4	0	5
Federal Protective Service	OTHER	1	4	0	4	0	7	0	16
MNCPPC Police (Montgomery County)	UCR	3	1	8	3	6	155	1	177
MNCPPC Police (Prince George's County)	UCR	2	1	39	44	10	167	2	265
Maryland State Police***	UCR	1	2	6	45	70	165	34	323
Metro Transit Police	NIBRS	0	0	383	116	0	1,078	76	1,653
Metro. Wash. Airports Authority Police	NIBRS	0	0	0	3	2	370	39	414
National Institutes of Health Police	UCR	0	0	0	0	0	64	0	64
Pentagon Force Protection Agency	OTHER	0	0	0	0	0	40	0	40
U.S. Capitol Police	OTHER	0	0	3	8	2	102	7	122
U.S. Park Police	UCR	1	0	46	7	8	180	5	247
Virginia Dept. of Alcoholic Beverage Control	OTHER	0	0	0	0	0	8	0	8
Virginia State Police (Div. 7)	NIBRS	1	1	1	16	1	19	10	49
SUBTOTAL		**11**	**33**	**498**	**272**	**150**	**2,725**	**193**	**3,882**
GRAND TOTAL		**318**	**1,145**	**6,233**	**8,661**	**10,940**	**85,144**	**8,827**	**121,268**

| Footnotes	
*	The DC Metropolitan Police Department provides official crime statistics through the DC Crime Index, with the exception of rape, aggravated assault, and larceny, which are provided through UCR.
**	Data provided by Gaithersburg and Rockville is reported to the state by Montgomery County.
***	This includes figures from the College Park, Frederick, Forestville, LaPlata, & Rockville Barracks.

2015 PART I ARRESTS

COG DEPARTMENTS	REPORTING METHOD	HOMICIDE	RAPE	ROBBERY	AGG ASSAULT	BURGLARY	LARCENY	M/V THEFTS	TOTAL ARRESTS
Metropolitan Police Department	UCR	104	91	1,050	1,423	303	1,509	78	4,558
Bladensburg Police Department	UCR	0	0	9	20	5	15	19	68
Bowie Police Department	UCR	2	0	7	30	44	90	4	177
Charles County Sheriff's Office	UCR	7	5	47	205	97	648	28	1,037
Frederick County Sheriff's Office	UCR	2	4	14	52	74	369	15	530
Frederick Police Department	UCR	2	7	30	126	33	343	7	548
Greenbelt Police Department	UCR	1	2	10	24	22	53	7	119
Montgomery County Department of Police	UCR	31	87	365	423	459	2,488	140	3,993
Gaithersburg Police Department*	*UCR*	*1*	*10*	*37*	*56*	*34*	*398*	*17*	*553*
Rockville City Police Department*	*UCR*	*3*	*6*	*30*	*17*	*28*	*91*	*9*	*184*
Prince George's County Police Department	UCR	48	22	396	616	283	1,424	168	2,957
Takoma Park Police Department	UCR	2	4	12	15	10	21	2	66
Alexandria Police Department	NIBRS	1	10	42	80	36	364	20	553
Arlington County Police Department	NIBRS	1	6	59	83	51	508	39	747
City of Fairfax Police Department	NIBRS	0	5	7	7	11	88	2	120
Fairfax County Police Department	NIBRS	22	17	188	427	268	5,242	159	6,323
Falls Church City Police Department	NIBRS	0	1	0	2	2	35	0	40
Loudoun County Sheriff's Office	NIBRS	2	10	37	82	66	547	29	773
City of Manassas Police Department	NIBRS	0	4	15	53	32	124	1	229
Manassas Park Police Department	NIBRS	0	0	0	10	9	25	2	46
Prince William County Police Department	NIBRS	9	23	100	261	93	1,074	28	1,588
SUBTOTAL		**234**	**298**	**2,388**	**3,939**	**1,898**	**14,967**	**748**	**24,472**

ASSOCIATE DEPARTMENTS	REPORTING METHOD	HOMICIDE	RAPE	ROBBERY	AGG ASSAULT	BURGLARY	LARCENY	M/V THEFTS	TOTAL ARRESTS
Fauquier County Sheriff's Office	NIBRS	2	7	3	23	23	126	1	185
FBI Police	OTHER	0	0	0	0	0	0	0	0
Federal Protective Service	OTHER	2	0	3	20	7	28	2	62
M-NCPPC Police (Montgomery County)	UCR	0	0	4	3	8	18	0	33
M-NCPPC Police (Prince George's County)	UCR	1	0	17	20	1	23	4	66
Maryland State Police**	UCR	0	0	1	42	6	21	4	74
Metro Transit Police	NIBRS	0	0	68	38	0	100	6	212
Metro. Wash. Airports Authority Police	NIBRS	0	0	0	3	0	36	12	51
National Institutes of Health Police	UCR	0	0	0	0	0	1	0	1
Pentagon Force Protection Agency	OTHER	0	0	0	0	0	0	0	0
U.S. Capitol Police	OTHER	0	0	2	5	1	5	3	16
U.S. Park Police	UCR	1	0	34	6	4	138	5	188
Virginia Dept. of Alcoholic Beverage Control	OTHER	0	0	0	0	0	8	0	8
Virginia State Police (Div. 7)	NIBRS	0	0	0	9	1	2	3	15
SUBTOTAL		**6**	**7**	**132**	**169**	**51**	**506**	**40**	**911**
GRAND TOTAL		**240**	**305**	**2,520**	**4,108**	**1,949**	**15,473**	**788**	**25,383**

Crime Trends in Metropolitan Washington

Calls for service in metropolitan Washington have gradually begun to increase since 2013. Over the last two years, calls for service have risen 11.3%, with more than 313,000 calls for service (primary agencies). However, for the third consecutive year, the region has experienced an overall decline in Part I criminal offenses, with nearly 7,700 fewer offenses in 2015 than 2014. Decreases were experienced in all Part I offense categories, with the exception of homicide and rape. Rape offenses[1] increased slightly (3.7%), while the increase in homicides was more significant (55.8%).

In 2015, there were 307 homicides in the region, compared to only 197 in 2014. Police departments across the country reported a rise in homicides. The increase in this region is attributable to incidents in the District of Columbia, Montgomery County, and Prince George's County, yet there is not one specific factor that seemed to cause more homicides in each of these jurisdictions, while others remained constant or decreased. The Metropolitan Police Department (District of Columbia) attributed the homicide increase to repeat violent offenders with illegal firearms, many of whom were under some type of court ordered supervision at the time of the homicide. In Montgomery County, eight homicides were gang-related and most of the remaining cases were attributed to domestic violence. Prince George's County could not identify a specific trend, and had noted several years of decline prior to this.
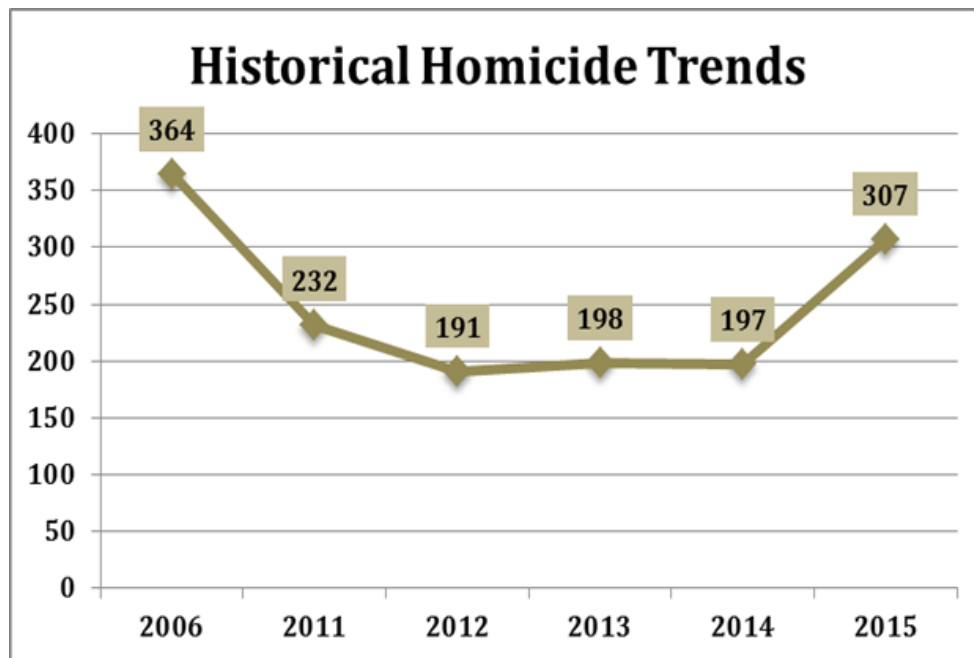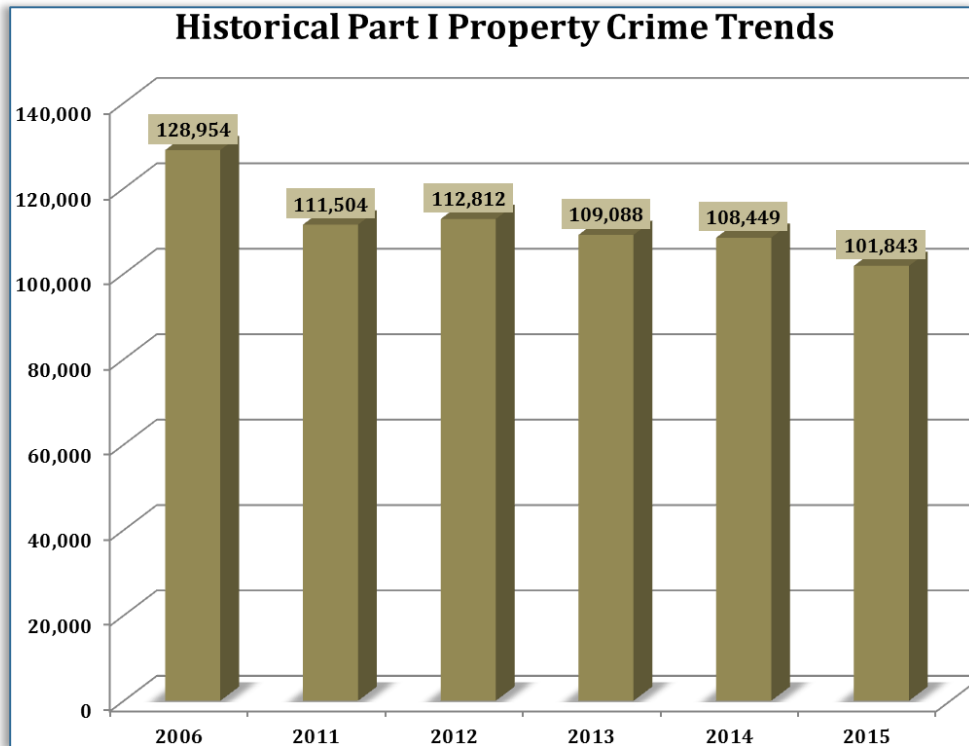

Despite the increases in these two offenses, violent crime in the region has declined more than 27% in the last ten years. Most notable is the reduction in robberies, down 42.5% since 2006.

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[1] The FBI revised and expanded the definition of rape in 2013. The State of Maryland was mandated to be in compliance with this new reporting requirement in 2015. This may explain some of the increases experienced last year.

Historical Violent Crime Trends

| Year	Value
2006	21,483
2011	15,845
2012	16,854
2013	17,235
2014	16,615
2015	15,543
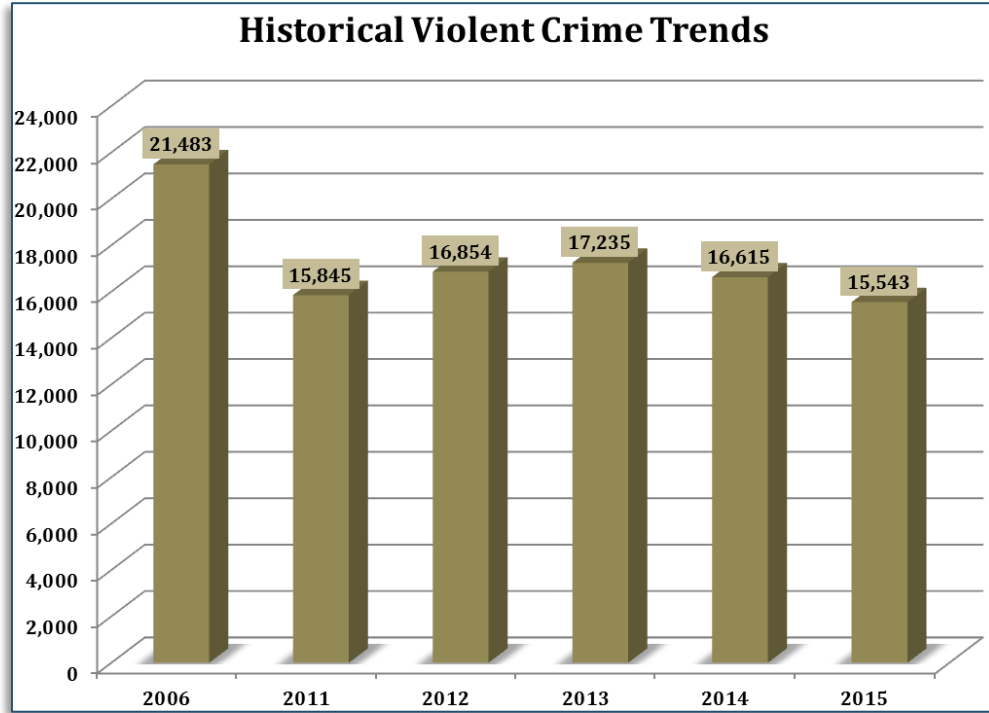
Separately, property crimes also continued to decline in 2015. Burglary declined 17.7%, larceny declined 4.0%, and motor vehicle theft declined 9.1%.

Historical Part I Property Crime Trends

Year	Value
2006	128,954
2011	111,504
2012	112,812
2013	109,088
2014	108,449
2015	101,843

Crime Trends in Metropolitan Washington

Overall, the metropolitan Washington region continues to be an extremely safe place to live, work, and visit. In the last five years, the population has grown by nearly 10%, and it is estimated that there are more than 5.5 million people in this area, yet the per capita crime rate is low: 21.11 crimes per 1,000 people. The crime rate per capita is a commonly accepted measure of crime and may serve as a basic indicator of overall criminal trends. Since 2011, the crime rate per capita has dropped from 25.02 crimes per 1,000 people to 21.11 crimes per 1,000 people. This is a positive sign, but it is important to remember that the crime rate is based only on Part I offenses, and does not serve as a comprehensive tracking of all crimes.

Furthermore, departments in this region report offenses under different programs, which also causes discrepancies in data comparison and analysis. Consistently, however, over the last decade, property crime has accounted for 87% of reported crime in metropolitan Washington, while violent crime constituted only 13%.
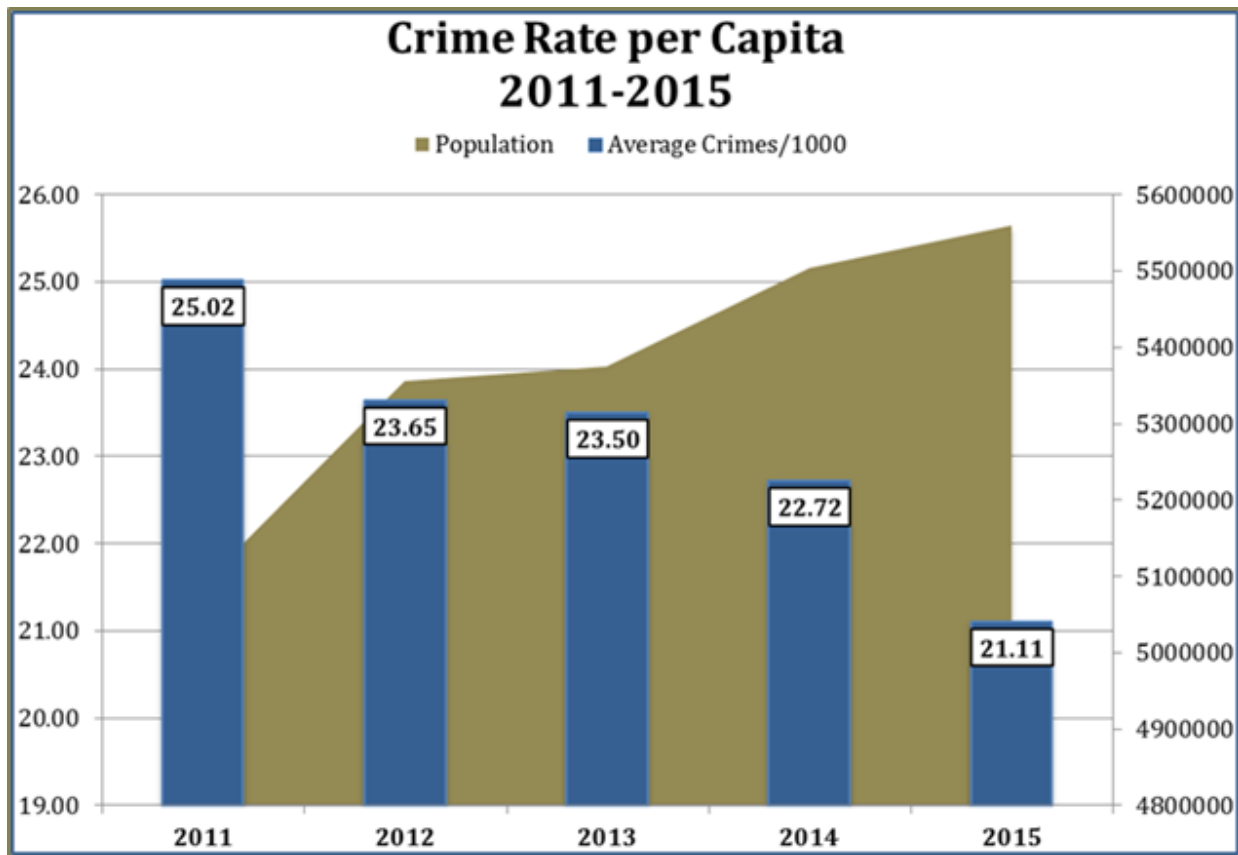
21st Century Policing in Metropolitan Washington

It has been over a year since the White House released the *Final Report of the President's Task Force on 21st Century Policing*, and it has continued to be a tumultuous year for law enforcement agencies throughout the country. Trust between police officers and the people they protect and serve is essential to the stability of communities and the safe and effective delivery of policing services. Law enforcement agencies in the metropolitan Washington region serve a large and diverse population, and they are continually working to strengthen the foundations of trust, respect, and transparency they have built with their communities. On a regular basis, one can observe officers throughout this region responding to calls and public safety emergencies, and participating in training to keep their skills and abilities sharp.
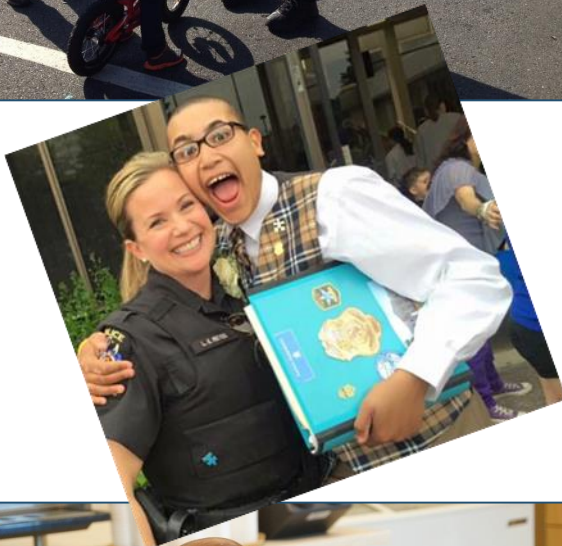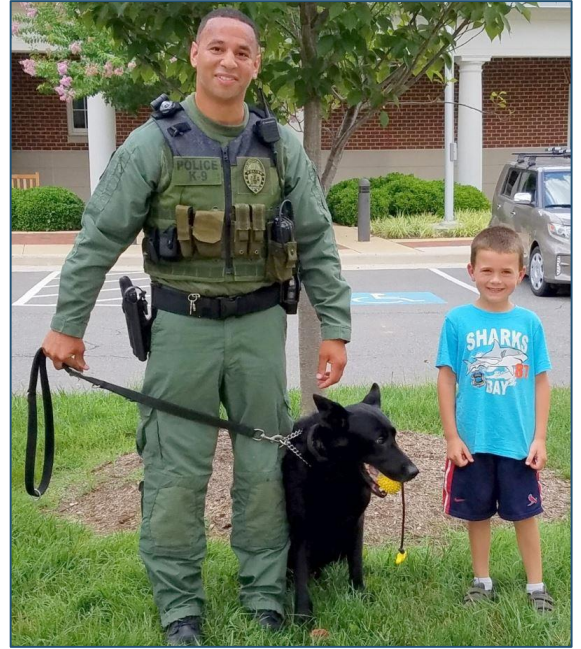

Top: (Fairfax County Police Department)
Bottom Left: (Fairfax County Police Department)
Bottom Right: (City of Manassas Police Department)

21st Century Policing in Metropolitan Washington

When the police are not training or responding to calls, they can be found in the communities, talking to residents about their concerns, encouraging children to make good choices, educating them on how to stay safe, and just giving back, through programs like Shop-with-a-Cop, Special Olympics, National Night Out, Badges for Baseball, and other community partnerships.

Top Left: (City of Fairfax Police Department)
Middle Left: (Montgomery County Policy Department)
Bottom Left: (Metropolitan Police Department)
Top Right: (City of Fairfax Police Department)
Bottom Right: (City of Manassas Police Department)

Top, Middle, Bottom Left:
(City of Fairfax Police Department)
Middle Right:
(City of Fairfax Police Department)
Top Right:
(Metropolitan Police Department)
Bottom Right: (WMATA)
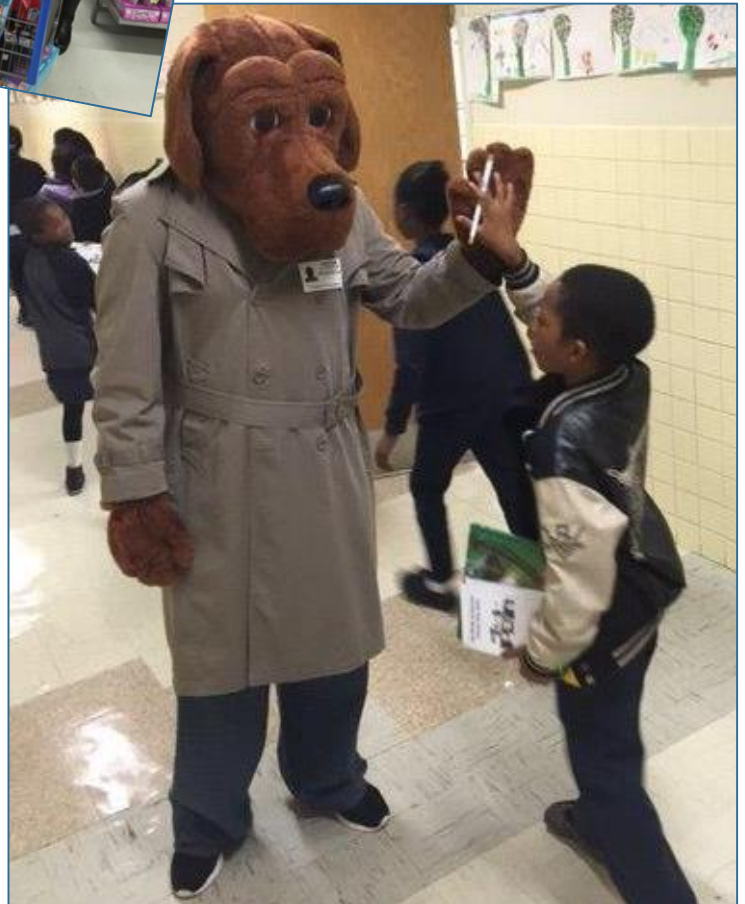
21st Century Policing in Metropolitan Washington

BUILDING TRUST & LEGITIMACY WITH TECHNOLOGY

(Metropolitan Police Department)

Building and maintaining community trust is a cornerstone of successful policing and law enforcement and takes a great deal of continuous effort. On-officer, body worn camera (BWC) devices are an emerging technology, lauded for their contribution to police accountability and transparency, as well as their evidentiary value, and an increasing number of police departments are deploying them. BWCs are mobile audio and video capture devices that allow officers to record what they see and hear. They can be attached to various body areas, including the head, by the helmet, glasses, or other means; or to the body, by way of the pocket, badge, or other means of attachment.

Among the police departments that use body worn cameras, there is an overall perception that the cameras provide a useful tool for law enforcement. Whereas in-car video cameras record what can be seen from an officer's patrol vehicle, BWCs record what is happening when an officer is engaged in duties outside of the vehicle, in order to supplement or expand on officer's activity when he or she is not visible to, or in the range of the in-car camera. Some of the potential benefits of BWC technology that have been identified[2] include the following:

- Improved relationships in terms of police-community relationships, privacy, confidence, trust, legitimacy, internal policies procedures, and internal controls for officers. It is important to note, however, that body worn cameras are not a cure-all for solving deep community relations problems and systemic mistrust issues that may exist between a police department and the community.
- Documentation of evidence and crime scenes to further enhance the quality of investigations as well as closure and conviction rates. Police and prosecutors have found that body worn cameras can provide objective, accurate, reliable, and compelling evidence capable of increasing guilty pleas and reducing time spent in court by officers – thereby increasing time spent by officers in communities.
- Resolving officer-involved incidents and complaints by providing a more accurate and objective record of events and resolving issues more quickly. When police officers or members of the public violate the law and officers intervene, body worn cameras can create a public record that allows the entire community and the courts

[2] Miller, Lindsay, Jessica Toliver, and Police Executive Research Forum. 2014. Implementing a Body-Worn Camera Program: Recommendations and Lessons Learned. Washington, DC: Office of Community Oriented Policing Services.

to see what actually happened. Recordings can eliminate speculation and address unsubstantiated allegations of misconduct which frequently occur following critical incidents such as an officer involved shooting, an in-custody death, or other officer involved incidents that result in serious injury or death. In these critical and controversial instances, an objective and factual video from the officer's perspective can be invaluable for the officer, the department, and the community.

- Reductions in confrontations between officers and members of the public and reductions in use of force incidents.
- Reductions in lawsuits and a valuable resource in defending against in civil litigation.
- Body worn camera recordings can provide material for valuable self-critique as well as internal training material in the interest of strengthening and improving officer performance and ultimately increasing officer safety.
- The technology has the potential to increase the effectiveness of the police response to crime in general and domestic violence specifically.
- Regular recording of officer-involved incidents might improve the level of recollection of the incidents when the officer is completing their field reports, and later during court proceedings. The video can be entered into evidence as further proof of the incident, which has the potential of leading to higher rates of arrest, prosecution, and conviction.

Body worn cameras can provide a unique perspective on police encounters and incidents, but there are some potential limitations to consider:

- A body worn camera documents a broad scene, but cannot document where within that scene the officer is looking at any given instant. If the officer glances away from the camera's field of view, he or she may not see actions captured by the recording.
- The camera cannot acknowledge physiological and psychological phenomena that an officer may experience under high stress.
- Some important danger cues cannot be recorded. The camera cannot record the history and experience that an officer develops over time as a result of participating in many encounters. In other words, the camera captures the officer's actions, not the officer's senses and interpretations.
- Depending on the mounting location and body position, the camera view may be obscured and possibly blocked by parts of the officer's own body.
- High-tech camera imaging may potentially produce images with more clarity than the human eye sees, especially in low light conditions. When footage is screened later, it may actually be possible to see elements of the scene in sharper detail than an officer could at the time the camera was activated. If an officer is expected to have seen as clearly as the camera, his reaction might seem highly inappropriate. On the other hand, cameras do not always deal well with lighting transitions. Going suddenly from bright to dim light or vice versa, may cause the picture to blank out unexpectedly.
- Body worn cameras require a substantial commitment and investment in finances, resources, and logistics.

The advantages and benefits of BWC outweigh the limitations, but with more than 10,000 police officers in the region, the financial investment is significant. Several small-sized agencies, such as Takoma Park, Cheverly, and Mount Rainier have been able to outfit all personnel in their departments. Larger agencies, including the Loudoun County Sheriff's Office, Metropolitan Police Department, and Montgomery County Police Department have focused on equipping uniformed patrol officers first. Many departments, including Alexandria, Arlington, Fairfax County, and Prince William County are still conducting research and testing BWCs.

In the long term, the use of BWCs by police officers has the potential to be a valuable tool for both the agency and the community. However, it is one tool among many, and is not a solution for all officer or community issues that arise. First and foremost, it should be remembered that the ultimate purpose of these cameras is to promote and support public safety, help officers and prosecutors provide the highest level of service, and continue to protect and serve the residents of the region.

OFFICER SAFETY, TRAINING, & EDUCATION

In April 2015, nearby Baltimore broke out in riots following the in-custody death of a subject, several days after being transported in a van by the Baltimore City Police Department. Several local agencies responded to provide mutual aid to Baltimore, where it became painfully obvious that many of the departments in the area were not adequately prepared to handle the widespread protests that followed. A National Capital Region (NCR) Civil Disturbance Unit (CDU) Subcommittee was formed, with the purpose of reviewing the Baltimore City unrest. The NCR CDU Subcommittee and Police Executive Research Foundations (PERF)

COMMUNITIES OF TRUST

To establish trust, it is important for a police department to maintain a relationship with the community it serves. Learn how the **Fairfax County Police Department** is accomplishing that, and more.

Visit **youtube.com/fairfaxcountygov** and check out the **State of Public Safety** playlist.

conducted an extensive after-action review of the violent unrest surrounding the in-custody death in Baltimore, including the tactics used by both the crowd and the police. Gross deficiencies in the region's response were identified in the areas of training, equipment, regional coordination, tactics, and communications. There is currently no national standard for CDU equipment in the U.S., so the Subcommittee immediately began looking at the effectiveness of the equipment it was using. The NCR CDU Subcommittee plans to continue its work with interested agencies (DOJ, ODP, COPS, NIST, etc.), to develop and establish national standards for CDU tactics and personal protective gear.

Many agencies had concerns about the public perception of police as a result of certain equipment that is often used in civil disturbance or other tactical operations. Over the course of the last year, issues were raised by the media and general public about the over-militarized appearance of the police, but several officers were actually injured during the Baltimore riots as a result of inadequate equipment and training, so the CDU Subcommittee

began conducting research on international best practices. The United Kingdom has established a standard for CDU equipment, which defines the minimum amount of protection each piece of personal protective equipment (PPE) must meet. The fire-retardant PPE protects the wearer from a brick impact at 40 mph, and is designed to be worn under exterior garments, offering increased protection to the officer, but displaying a "softer" look.

Current tactics used in the region rely heavily on riot control agents and less lethal impact munitions, limiting the maneuverability of mobile field force (MFF) platoons. While evaluating international best practices for tactics, one model that showed promise was the European Union's "Level 1" standard, which uses less munitions and relies more on moving pockets of agitators in the larger crowd. In October 2015, 26 officers from the region received basic training in "Level 1" Public Order. Level 1 tactics may be used to help control perimeters and disperse large groups of people in direct proximity to complex coordinated attack locations, and will be used as a supplement to current MFF tactics.

CRIME PREVENTION & TECHNOLOGY

As recent as a decade ago, law enforcement officers were often placed in the position of having to choose between accuracy and timeliness when it came to analyzing crime statistics. New and improved situational awareness tools are now making it possible for leaders and even front-line supervisors to have a plethora of raw data and formatted information at their fingertips. At its most basic element, situational awareness can be self-defined by those two words: simply being aware of the situation you are in or facing. In reality, it can be much more complicated. Situational awareness begins by having the ability to obtain raw data. The next key component is the translation of that data into accurate information. Information requires an understanding of what may lay behind the data and how things are related. The final piece of the situational awareness puzzle is the ability to take information and develop action plans in order to address an issue or solve a problem.

In metropolitan Washington, the local Police Chiefs have been exploring numerous options for situational awareness tools to be used across the region, with the goal of creating a common operating picture of criminal activity and resource deployment region-wide.
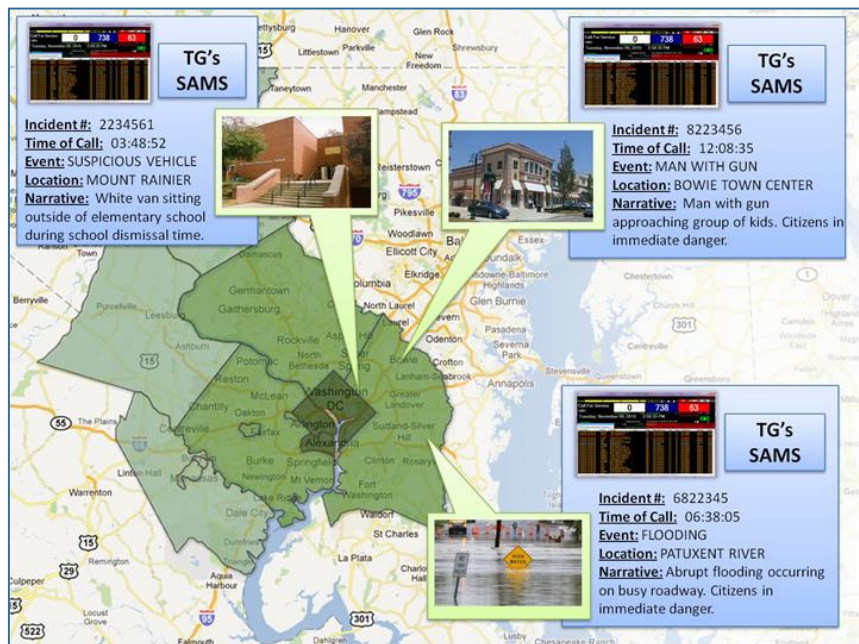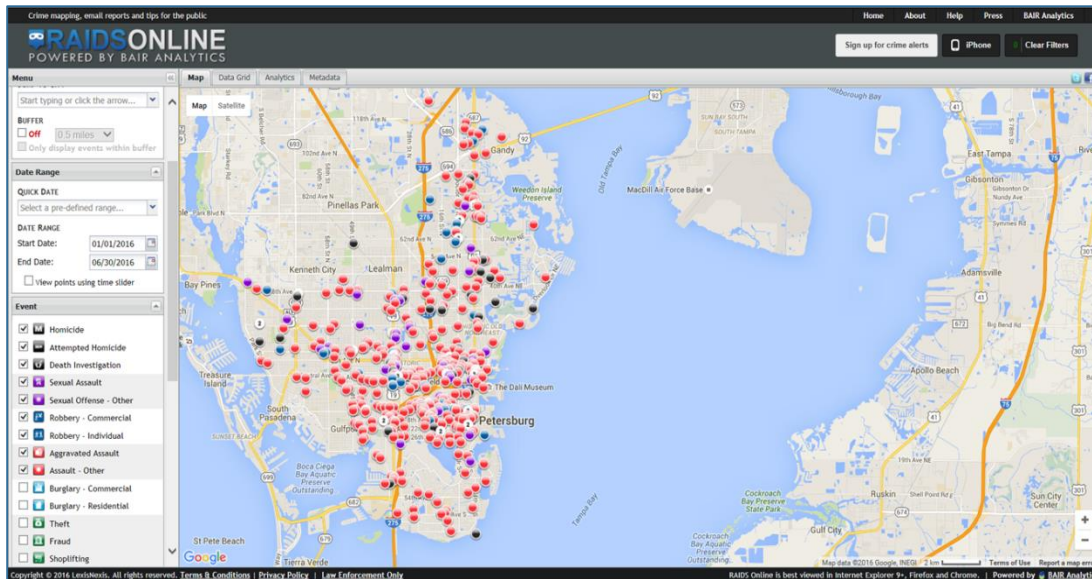
21st Century Policing in Metropolitan Washington

There is currently a pilot program in which the District, Prince George's County, and Montgomery County are able to share data from dispatch systems and other sources to provide that common operating picture. The graphic on page 13 demonstrates a sample screen from that pilot, showing details for three simultaneous incidents. The Police Chiefs Committee has tasked the Police Technology Subcommittee with evaluating this pilot, and exploring other potential options, with a goal for developing a plan by the end of 2016 for regional deployment of situational awareness tools.

In addition to situational awareness, crime analysis is another critical tool that police departments can implement and utilize to reduce and prevent crime, by helping departments focus resources on high-crime places, high-rate offenders, and repeat victims. Most police departments have numerous technological systems that produce significant quantities of standalone data, which, when integrated, aids executives in making decisions on where, when, and how to deploy resources. Over the last two years, the Takoma Park Police Department Crime Analysis Section of the Criminal Investigations Division has been restructured to provide a more effective service to the officers and detectives. New intelligence analysis techniques have been used to support command staff, operations, criminal investigations, and the community, as a whole.

Redevelopment of traditional crime analysis. The tactical analysis of crimes has been redeveloped and partially automated, generating free time and resources to perform other intelligence-led policing acclivities. This effort will culminate in 2016 with the adoption of the **ATAC RAIDS** platform, which will nearly completely automate the crime analysis processes and make crime data available in a user friendly format to the community. Some departments use this software to assist in predictive analytics on crime patterns. The online interface pictured allows the community to use scrubbed data and do their own analysis or study.

Support to the Criminal Investigations Division. Investigative support has been improved primarily by focusing on the analysis of telephone data, including link analysis, timelines, triangulation of cell towers, and the analysis of the Extraction Report from the MCPD Electronic Crimes Unit.

Merge and cross reference information coming from various sources. Crime scene correlation techniques have been tested and successfully used to link individuals under supervision and wearing GPS monitoring systems to crimes committed in the City of Takoma Park.
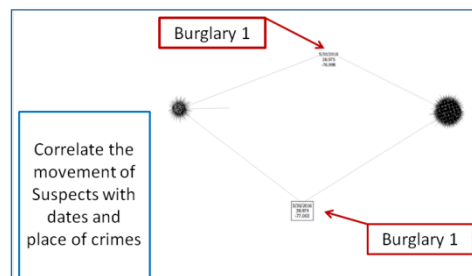
Information Sharing. As more departments move to analytical software, it will greatly improve the capacity of the local police departments to link crimes and suspects in other jurisdictions throughout the region, replacing slower methods of downloading and reading reports.

COMMUNITY POLICING & CRIME REDUCTION

Several years ago, as the price of heroin dropped and became more readily available in the region, overdoses began increasing exponentially. According to the Centers for Disease Control and Prevention, the heroin overdose rate quadrupled nationally between 2000 and 2013. In Maryland, the governor declared it a public health emergency. Overdoses and fatalities have continued to rise, as heroin has become purer and frequently cut with other lethal drugs, such as fentanyl. Although there was a general decline in drug offenses overall in 2015, the number of heroin-related overdoses and deaths increased approximately 6% and 29%, respectively, among reporting members[3].

In an effort to combat overdoses and other drug related issues, Prince William County has developed a partnership between the County Police and the Community Services Board, whereby officers can refer individuals who may have a substance abuse problem to the County's Community Services Board (CSB). CSB then conducts an assessment and assists the individual in locating private treatment if they have insurance. If the individual has no insurance, then CSB will enroll them in their treatment system. Persons referred by police have contacted CSB, however the program is still fairly new and as such, there is not yet any long term data on its effectiveness.

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[3] Not every COG member jurisdiction reports these statistics. Overdoses and fatalities are difficult to track, as many victims are treated only by EMS or go directly to the hospital. Most departments report only those incidents in which the police were dispatched or discovered.

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21st Century Policing in Metropolitan Washington

The Fairfax County Police provides overdose victims with a packet from their CSB, which contains contact information for the Fairfax County CSB and other substance abuse treatment information.

In Loudoun County, the Sheriff's Office has issued naloxone (Narcan®) to deputies to administer to subjects they may encounter, who are experiencing an overdose caused by an opioid. Several other Northern Virginia jurisdictions are researching the possibility of implementing an overdose response program in which police officers are able to administer Narcan®. At this time, the rest of Northern Virginia is still reliant on Fire and Rescue services to administer the drug to overdose patients.

In neighboring Maryland, the Montgomery County Department of Health and Human Services has trained officers from the Montgomery County Police Department and Sheriff's Office, Takoma Park, Rockville, Gaithersburg, and Chevy Chase Police Departments, on the use of naloxone and issued it to officers specifically trained on opioid-related overdoses.

BE PREPARED!

The region's expansive transportation network makes heroin readily available throughout the region, and it's cheap! With medications increasingly over-prescribed throughout the country, opioid dependency is affecting more people at younger ages.

LEARN the warning signs of opiate use:

PHYSICAL
- Small pupils
- Decreased respiratory rate
- Non responsive state – drowsiness
- Loss or increase in appetite; unexplained weight loss or gain
- Intense flu-like symptoms such as: nausea, vomiting, sweating, shakes of hands, feet or head, large pupils

BEHAVIORAL
- Change in attitude/personality
- Avoiding contact with family
- Change in friends, new hangouts
- Change in activities, hobbies or sports
- Drop in grades or work performance
- Isolation and secretive behavior
- Moodiness, irritability, nervousness, giddiness
- Stealing
- Wearing long-sleeved shirts out of season

In a life-threatening emergency, **call 911**.

If you or someone you love needs help to overcome drug dependence, have a **SAFETY PLAN** to prevent overdose.
- Many jurisdictions offer training that makes Narcan® available to lay rescuers to reverse opioid overdoses.

Contact your local police department to find out how and where you can dispose of any unused prescription medication, or visit the Drug Enforcement Administration website for disposal information.

Calls for Service & Staffing

CALLS FOR SERVICE AND AUTHORIZED STRENGTH			
COG DEPARTMENT	**CALLS**	**SWORN**	**CIVILIAN**
Metropolitan Police Department	786,412	3,789	519
Bladensburg Police Department	8,794	20	8
Bowie Police Department	24,052	61	6
Charles County Sheriff's Office	297,673	296	199
Frederick County Sheriff's Office	89,191	186	66
Frederick Police Department	99,090	144	43
Greenbelt Police Department	27,445	53	17
Montgomery County Dept. of Police	225,394	1,265	564
Gaithersburg Police Department	*34,938*	57	11.5
Rockville City Police Department	*30,949*	59	34
Prince George's County Police Dept.	373,985	1,701	223
Takoma Park Police Department	8,445	42	18
Alexandria Police Department	70,255	304	113
Arlington County Police Department	87,478	361	100
City of Fairfax Police Department	13,349	66	20
Fairfax County Police Department	452,269	1,361	351
Falls Church City Police Department	28,640	32	12.4
Loudoun County Sheriff's Office	166,636	372	111
City of Manassas Police Department	56,334	96	31.25
Manassas Park Police Department	25,668	34	9
Prince William County Police Dept.	226,520	660	187
SUBTOTAL	3,133,517	10,957	2,643.15
ASSOCIATE DEPARTMENTS			
Fauquier County Sheriff's Office	108,296	127	54
FBI-Police	656	141	0
Federal Protective Service	4,051	*unk*	*unk*
M-NCPPC Police (Montgomery County)	98,855	95	21
M-NCPPC Police (Prince George's County)	96,077	108	25
Metro Transit Police	75,826	472	263
Metro. Wash. Airports Authority Police	107,070	225	51
National Institutes of Health Police	14,770	87	23
Pentagon Force Protection Agency	49,197	827	75
U.S. Park Police	49,240	588	64
Virginia Dept. of Alcoholic Beverage Control	123	21	2.5
Virginia State Police (Div. 7)	186,680	241	35
SUBTOTAL	790,841	2,932	614
GRAND TOTAL	**3,924,358**	**13,889**	**3,256.65**

Note: The number of calls for service should not be used as an indicator of crime in the region, as there is not a commonly accepted definition of calls for service. For example, the Takoma Park Police Department reports only calls that officers are dispatched to (by the Communications Center). It does not include traffic stops or self-initiated field activity, which would add nearly 14,000 more calls.

District of Columbia

DC METROPOLITAN P.D.

	2014	2015	INC/DEC	%
HOMICIDE	105	162	57	54%
RAPE	470	296	-174	-37%
ROBBERY	3,368	2,424	-944	-28%
AGG ASSAULT	4,004	3,447	-557	-14%
BURGLARY	3,187	2,544	-643	-20%
LARCENY	25,881	25,271	-610	-2%
M/V THEFTS	3,141	2,827	-314	-10%
Total Part I	**40,156**	**36,971**	**-3,185**	**-8%**

Maryland

BLADENSBURG P.D.

	2014	2015	INC/DEC	%
HOMICIDE	1	1	0	0%
RAPE	3	2	-1	-33%
ROBBERY	34	27	-7	-21%
AGG ASSAULT	50	51	1	2%
BURGLARY	57	51	-6	-11%
LARCENY	222	220	-2	-1%
M/V THEFTS	82	62	-20	-24%
Total Part I	**449**	**414**	**-35**	**-8%**

BOWIE P.D.

	2014	2015	INC/DEC	%
HOMICIDE	1	3	2	200%
RAPE	1	3	2	200%
ROBBERY	34	19	-15	-44%
AGG ASSAULT	30	41	11	37%
BURGLARY	135	140	5	4%
LARCENY	643	500	-143	-22%
M/V THEFTS	67	46	-21	-31%
Total Part I	**911**	**752**	**-159**	**-21%**

CHARLES COUNTY SHERIFF

	2014	2015	INC/DEC	%
HOMICIDE	3	4	1	33%
RAPE	22	23	1	5%
ROBBERY	140	114	-26	-19%
AGG ASSAULT	333	401	68	20%
BURGLARY	483	511	28	6%
LARCENY	2,086	1,926	-160	-8%
M/V THEFTS	148	194	46	31%
Total Part I	**3,215**	**3,173**	**-42**	**-1%**

Part I Offenses by Department

FREDERICK COUNTY SHERIFF

	2014	2015	INC/DEC	%
HOMICIDE	1	2	1	100%
RAPE	18	6	-12	-67%
ROBBERY	21	29	8	38%
AGG ASSAULT	165	126	-39	-24%
BURGLARY	331	343	12	4%
LARCENY	1,462	1,318	-144	-10%
M/V THEFTS	33	48	15	45%
Total Part I	**2,031**	**1,872**	**-159**	**-8%**

FREDERICK P.D.

	2014	2015	INC/DEC	%
HOMICIDE	1	5	4	400%
RAPE	18	22	4	22%
ROBBERY	82	66	-16	-20%
AGG ASSAULT	187	250	63	34%
BURGLARY	203	143	-60	-30%
LARCENY	1,312	1,211	-101	-8%
M/V THEFTS	38	52	14	37%
Total Part I	**1,841**	**1,749**	**-92**	**-5%**

GAITHERSBURG P.D.

	2014	2015	INC/DEC	%
HOMICIDE	2	1	-1	-50%
RAPE	6	25	19	317%
ROBBERY	38	54	16	42%
AGG ASSAULT	151	101	-50	-33%
BURGLARY	123	163	40	33%
LARCENY	1,251	1,358	107	9%
M/V THEFTS	56	67	11	20%
Total Part I	**1,627**	**1,769**	**142**	**9%**

GREENBELT P.D.

	2014	2015	INC/DEC	%
HOMICIDE	1	1	0	0%
RAPE	10	6	-4	-40%
ROBBERY	55	50	-5	-9%
AGG ASSAULT	26	53	27	104%
BURGLARY	130	139	9	7%
LARCENY	577	550	-27	-5%
M/V THEFTS	84	66	-18	-21%
Total Part I	**883**	**865**	**-18**	**-2%**

MONTGOMERY COUNTY P.D.

	2014	2015	INC/DEC	%
HOMICIDE	18	30	12	67%
RAPE	116	269	153	132%
ROBBERY	620	605	-15	-2%
AGG ASSAULT	892	1,060	168	19%
BURGLARY	2,299	1,812	-487	-21%
LARCENY	12,949	13,217	268	2%
M/V THEFTS	705	732	27	4%
Total Part I	**17,599**	**17,725**	**126**	**1%**

PRINCE GEORGE'S COUNTY P.D.

	2014	2015	INC/DEC	%
HOMICIDE	39	67	28	72%
RAPE	171	248	77	45%
ROBBERY	1,461	1,359	-102	-7%
AGG ASSAULT	1,490	1,583	93	6%
BURGLARY	3,809	2,796	-1,013	-27%
LARCENY	12,599	10,772	-1,827	-15%
M/V THEFTS	3,553	2,856	-697	-20%
Total Part I	**23,122**	**19,681**	**-3,441**	**-15%**

ROCKVILLE CITY P.D.

	2014	2015	INC/DEC	%
HOMICIDE	0	2	2	0%
RAPE	10	23	13	130%
ROBBERY	47	43	-4	-9%
AGG ASSAULT	40	35	-5	-13%
BURGLARY	139	108	-31	-22%
LARCENY	943	957	14	1%
M/V THEFTS	55	34	-21	-38%
Total Part I	**1,234**	**1,202**	**-32**	**-3%**

TAKOMA PARK P.D.

	2014	2015	INC/DEC	%
HOMICIDE	1	1	0	0%
RAPE	3	5	2	67%
ROBBERY	35	25	-10	-29%
AGG ASSAULT	17	23	6	35%
BURGLARY	125	126	1	1%
LARCENY	430	405	-25	-6%
M/V THEFTS	53	32	-21	-40%
Total Part I	**664**	**617**	**-47**	**-7%**

Virginia

ALEXANDRIA P.D.

	2014	2015	INC/DEC	%
HOMICIDE	4	4	0	0%
RAPE	15	19	4	27%
ROBBERY	139	139	0	0%
AGG ASSAULT	104	148	44	42%
BURGLARY	257	230	-27	-11%
LARCENY	2,546	2,443	-103	-4%
M/V THEFTS	253	254	1	0%
Total Part I	**3,318**	**3,237**	**-81**	**-2%**

ARLINGTON COUNTY P.D.

	2014	2015	INC/DEC	%
HOMICIDE	1	2	1	100%
RAPE	27	27	0	0%
ROBBERY	110	115	5	5%
AGG ASSAULT	141	144	3	2%
BURGLARY	206	178	-28	-14%
LARCENY	3,233	3,004	-229	-7%
M/V THEFTS	145	161	16	11%
Total Part I	**3,863**	**3,631**	**-232**	**-6%**

CITY OF FAIRFAX P.D.

	2014	2015	INC/DEC	%
HOMICIDE	0	0	0	0%
RAPE	2	7	5	250%
ROBBERY	8	15	7	88%
AGG ASSAULT	9	11	2	22%
BURGLARY	27	34	7	26%
LARCENY	416	402	-14	-3%
M/V THEFTS	18	20	2	11%
Total Part I	**480**	**489**	**9**	**2%**

FAIRFAX COUNTY P.D.				
	2014	2015	INC/DEC	%
HOMICIDE	10	13	3	30%
RAPE	76	67	-9	-12%
ROBBERY	399	448	49	12%
AGG ASSAULT	405	411	6	1%
BURGLARY	912	837	-75	-8%
LARCENY	13,168	13,320	152	1%
M/V THEFTS	733	792	59	8%
Total Part I	15,703	15,888	185	1%

MANASSAS PARK P.D.				
	2014	2015	INC/DEC	%
HOMICIDE	0	0	0	100%
RAPE	4	2	-2	-50%
ROBBERY	9	0	-9	100%
AGG ASSAULT	15	10	-5	-33%
BURGLARY	25	13	-12	-48%
LARCENY	133	128	-5	-4%
M/V THEFTS	8	10	2	25%
Total Part I	194	163	-31	-16%

FALLS CHURCH CITY P.D.				
	2014	2015	INC/DEC	%
HOMICIDE	0	0	0	0%
RAPE	3	3	0	0%
ROBBERY	8	11	3	38%
AGG ASSAULT	8	7	-1	-13%
BURGLARY	4	8	4	100%
LARCENY	218	212	-6	-3%
M/V THEFTS	11	13	2	18%
Total Part I	252	254	2	1%

PRINCE WILLIAM COUNTY P.D.				
	2014	2015	INC/DEC	%
HOMICIDE	6	9	3	50%
RAPE	56	55	-1	-2%
ROBBERY	204	216	12	6%
AGG ASSAULT	476	484	8	2%
BURGLARY	641	610	-31	-5%
LARCENY	4,911	4,627	-284	-6%
M/V THEFTS	285	307	22	8%
Total Part I	6,579	6,308	-271	-4%

LOUDOUN COUNTY SHERIFF				
	2014	2015	INC/DEC	%
HOMICIDE	3	3	0	0%
RAPE	42	38	-4	-10%
ROBBERY	48	42	-6	-13%
AGG ASSAULT	115	101	-14	-12%
BURGLARY	181	190	9	5%
LARCENY	2,425	2,227	-198	-8%
M/V THEFTS	107	128	21	20%
Total Part I	2,921	2,729	-192	-7%

CITY OF MANASSAS P.D.				
	2014	2015	INC/DEC	%
HOMICIDE	1	0	-1	100%
RAPE	15	14	-1	-7%
ROBBERY	44	31	-13	-30%
AGG ASSAULT	60	38	-22	-37%
BURGLARY	99	85	-14	-14%
LARCENY	633	666	33	5%
M/V THEFTS	30	34	4	13%
Total Part I	882	868	-14	-2%

(Metropolitan Washington Airports Authority)

HONORING OUR FALLEN HEROES

Police Officer
Brennan Roger Rabain
Prince George's County Police Department
End of Watch: Saturday, March 7, 2015

Police Officer III
Noah Aaron Leotta
Montgomery County Police Department
End of Watch: Thursday, December 10, 2015

WE WILL NEVER FORGET

COG POLICE CHIEFS COMMITTEE

AIR FORCE DISTRICT OF WASHINGTON
Mark Allen, Director, AFDW Security Forces

BUREAU OF ALCOHOL, TOBACCO, FIREARMS
AND EXPLOSIVES (ATF)
WASHINGTON FIELD DIVISION
Michael Boxler, Special Agent in Charge

CITY OF ALEXANDRIA POLICE DEPARTMENT
Chief Earl L. Cook

CITY OF ALEXANDRIA SHERIFF'S OFFICE
Sheriff Dana Lawhorne

AMTRAK POLICE DEPARTMENT
Chief Polly Hanson

ARLINGTON COUNTY POLICE DEPARTMENT
Chief M. Jay Farr

BLADENSBURG POLICE DEPARTMENT
Chief Charles L. Owens

CIA SECURITY PROTECTIVE SERVICE
Chief Gregory Johnson

CHARLES COUNTY OFFICE OF THE SHERIFF
Sheriff Troy Berry

CITY OF BOWIE POLICE DEPARTMENT
Chief John Nesky

CITY OF FAIRFAX POLICE DEPARTMENT
Chief Carl Pardiny

DISTRICT OF COLUMBIA PROTECTIVE
SERVICES DIVISION
Chief Anthony Fortune

DEFENSE INTELLIGENCE AGENCY POLICE
Chief Andre Tibbs

FAIRFAX COUNTY POLICE DEPARTMENT
Chief Edwin C. Roessler, Jr.

FALLS CHURCH CITY POLICE
DEPARTMENT
Chief Mary Gavin

FAUQUIER COUNTY SHERIFF'S OFFICE
Sheriff Robert Mosier

FEDERAL BUREAU OF INVESTIGATIONS,
WASHINGTON FIELD OFFICE
Paul Abbate, Assistant Director in Charge

FEDERAL BUREAU OF INVESTIGATIONS,
POLICE UNIT
Acting Chief Scott Giroux

FEDERAL PROTECTIVE SERVICE
NATIONAL CAPITAL REGION
Maybelle Hallman, Acting Regional Director

FREDERICK POLICE DEPARTMENT
Chief Edward G. Hargis

FREDERICK COUNTY SHERIFF'S OFFICE
Sheriff Charles A. Jenkins

GAITHERSBURG POLICE DEPARTMENT
Chief Mark P. Sroka

GREENBELT POLICE DEPARTMENT
Chief James R. Craze

HOMELAND SECURITY INVESTIGATIONS,
BALTIMORE FIELD OFFICE
Andre Watson, Special Agent in Charge

HOMELAND SECURITY INVESTIGATIONS,
WASHINGTON FIELD OFFICE
Clark Settles, Special Agent in Charge

LEESBURG POLICE DEPARTMENT
Interim Chief Vanessa Grigsby

LOUDOUN COUNTY SHERIFF'S OFFICE
Sheriff Michael L. Chapman

CITY OF MANASSAS POLICE DEPARTMENT
Chief Douglas W. Keen

MANASSAS PARK POLICE DEPARTMENT
Chief John C. Evans

MARYLAND DEPARTMENT OF NATURAL
RESOURCES POLICE
Colonel George F. Johnson IV, Superintendent

MARYLAND NATIONAL CAPITAL PARK
POLICE - Montgomery County Division
Chief Antonio DeVaul

COG POLICE CHIEFS COMMITTEE

MARYLAND NATIONAL CAPITAL PARK POLICE - Prince George's County Division
Acting Chief Stanley Johnson

MARYLAND STATE POLICE DEPARTMENT
Colonel William M. Pallozzi, Superintendent

METRO TRANSIT POLICE DEPARTMENT
Chief Ronald Pavlik

METROPOLITAN POLICE DEPARTMENT
Chief Cathy Lanier

METROPOLITAN WASHINGTON AIRPORTS AUTHORITY POLICE
Chief Scott Booth

MILITARY DISTRICT OF WASHINGTON
Colonel William Wozniak
Provost Marshal

MONTGOMERY COUNTY DEPARTMENT OF POLICE
Chief J. Thomas Manger

NATIONAL INSTITUTES OF HEALTH POLICE
Chief Alvin D. Hinton

NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY
Chief Drew Stathis

NAVAL CRIMINAL INVESTIGATIVE SERVICE, WASHINGTON FIELD OFFICE
Darrell Gilliard, Special Agent in Charge

PENTAGON FORCE PROTECTION AGENCY
Acting Chief Woodrow Kusse

PRINCE GEORGE'S COUNTY POLICE DEPARTMENT
Chief Henry P. Stawinski III

PRINCE WILLIAM COUNTY POLICE DEPARTMENT
Chief Barry M. Barnard

PRINCE WILLIAM COUNTY SHERIFF'S OFFICE
Sheriff Glendell Hill

ROCKVILLE CITY POLICE DEPARTMENT
Acting Chief Robert Rappoport

SMITHSONIAN OFFICE OF PROTECTIVE SERVICES
Jeanne O'Toole, Director

TAKOMA PARK POLICE DEPARTMENT
Chief Alan Goldberg

U.S. CAPITOL POLICE
Chief Matthew R. Verderosa

U.S. MARSHAL SERVICE
Marshal Patrick Burke

U.S. PARK POLICE
Chief Robert McLean

U.S. SECRET SERVICE UNIFORMED DIVISION
Chief Kevin Simpson

U.S. SECRET SERVICE WASHINGTON FIELD OFFICE
Brian Ebert, Special Agent in Charge

UNIVERSITY OF THE DISTRICT OF COLUMBIA POLICE DEPARTMENT
Chief Marieo Foster

VIRGINIA STATE POLICE - DIVISION 7, BUREAU OF CRIMINAL INVESTIGATIONS
Captain Greg Kincaid

VIRGINIA STATE POLICE - DIVISION 7, BUREAU OF FIELD OPERATIONS
Captain James De Ford, Sr.

VIRGINIA DEPARTMENT OF ALCOHOLIC BEVERAGE CONTROL – REGION 4, BUREAU OF LAW ENFORCEMENT
Philip G. Disharoon, Special Agent in Charge

(City of Manassas Police Department)

Metropolitan Washington
Council of Governments

AGENDA ITEM #9

BRIEFING ON 911

![Metropolitan Washington Council of Governments]

BACKGROUND BRIEFING INFORMATION ON NEXT GENERATION 911

PREPARED FOR COG BOARD OF DIRECTORS

Prepared by Scott Boggs
COG Interoperable Communications Regional Manager
Prince William County Department of Fire and Rescue Battalion Chief
September 7, 2016

Although the final standards for Next Generation 911 (NG911) services have yet to be completed, there is sufficient information available for regional stakeholders to begin moving toward the Internet Protocol-based systems. In short, these new systems will be based on current network rules that will provide a greater flexibility to deliver information to the Public Safety Answering Points (PSAPs) at the time of the call for service. The following is an executive level briefing of the current status in the NCR and what is expected with the new technology.

UPGRADING OR REPLACING PUBLIC SAFETY ANSWERING POINT (PSAP) CALL PROCESSING HARDWARE AND SOFTWARE

Most jurisdictions have or will transition to new NG911 compliant local equipment, call processing, and dispatch systems in the coming year. These are locally funded projects that have been planned for some time as the technology transitions.

IMPROVED GEOGRAPHIC INFORMATION SERVICES (GIS) INFORMATION

The plan to improve granularity and accuracy of GIS information is required to leverage location-based information to accompany NG911 implementation. The NCR GIS mapping improvement initiative is underway and is nearing completion. This project was UASI-funded and is both on time and on budget.

TRANSITION TO AN NG911 COMPLIANT NETWORK

Deployment of an Emergency Services IP Network (ESInet) is the second step in providing NG911 and the project is currently underway in the National Capitol Region. The District of Columbia and Loudoun County have transitioned to this new network for 911 services and other NCR jurisdictions are making preparations to do the same. For example, Fairfax County, in collaboration with the COG 911 Directors committee, has released a request for proposal for ESInet services that is scheduled to close November 4, 2016. This proposal was drafted to ensure the requirements of all NCR jurisdictions are met and the contract will be available for all to use as a procurement vehicle.

The availability and transition to an NG911 network is planned as a coordinated regional effort. This will preserve the highest level of interoperability and information sharing while ensuring the lowest cost to localities. The coordination will be based on the PSAPs' identified legacy 911 call-routing area as represented by the map in Attachment A.

SERVICES PROVIDED OR ENHANCED BY NG911

One of the most valuable enhancements for PSAPs and first responders provided by NG911 is location services. The use of more accurate locations of those devices capable of providing it will be a vast improvement for locating the caller, emergency responders, and incident locations. This, coupled with a recent Federal Communications Commission rule to identify the location of 911 callers from wireless devices, will provide a much higher degree of accuracy.

VOICE, PHOTOGRAPH, AND VIDEO

NG911 offers an unprecedented opportunity to deliver photographs and video taken of emergencies to the PSAPs. This enhanced situational awareness information can be utilized immediately to clarify the situation and forward on to law enforcement, fire and rescue and Emergency Medical Services units.

Receiving voice, photographs, and videos will require a new approach to information management at the PSAPs. All aspects, including training and preparation of the staff accepting this information, are vital as this will be the first visual exposure to the events they process which may create challenges on many levels.

INTEROPERABILITY

As jurisdictions become active participants in the ESInet, they will enjoy a new level of interoperability. The sharing of call for service information will be available for all participating PSAPs; this type of sharing was limited in the past by the call routing connection for each PSAP. With these new capabilities provided by ESInet, geography and connection path are not limitations for information sharing or call for service transfers.

REDUNDANCY AND LOAD SHARING BETWEEN PSAPS

The transfer of operations from one PSAP to another is extremely limited. With NG911, the capability will exist to transfer or shift calls for services on a new scale. Operations transfers will require time to implement procedural and interjurisdictional details are finalized. Details can be more complex when crossing state lines and clear memorandums of understanding will need to be in place before operationalizing any of these technologies.

DISASTER RECOVERY AND RELIABILITY

The requirements for the ESInet services stipulate 99.999% reliability, implying a disaster recovery component and a network that has no single point of failure. The proposed ESInet contract also includes 24-hour technical support, should issues arise for any participating PSAP. This will ensure the availability and reliability of systems.

It should be noted, although the technology can be built to a 99.999% reliability standard, there will always be a human component to these systems. Human error can create issues or even failures in the most reliable system.

BRIEFING ON 911

Sprint 911 Outage & Next Generation 911

Stuart Freudberg
COG Deputy Executive Director

Scott Boggs
COG Interoperable Communications Regional Manager
Prince William County Department of Fire and Rescue Battalion Chief

John Thomas
Sprint Network Service Management Director

COG Board of Directors
September 14, 2016

Metropolitan Washington
Council of Governments

History & Overview

- COG Board of Directors took decisive action in 2012 subsequent to June 29, 2012 derecho event that led to major 911 system outage in northern Virginia

- Final report on derecho received and endorsed by board in March 2013 that recommended:

  - 5 actions in collaboration with Verizon to insure reliability of existing 911 systems

  - Ongoing training, exercises, and maintenance actions to insure 911 system continuity of service

  - Supported regionally coordinated implementation of fully interoperable Next Generation 911 systems in National Capital Region

  - Formalized 911 Directors Committee

National Capital Region (NCR) 911 Directors

- Outreach to Sprint

- Maintained communications

- Sprint review September 9

- Developing communications plan

911 Systems

- Current system began in 1968

- Supported by legacy technology

- Supports Text-to-911

Sprint 911 Outage Briefing: Root Cause, Lessons Learned, & Next Steps

John Thomas
Sprint Network Service Management Director

Next Generation 911

- Definition of Next Generation 911 (NG911)

- Current state in the NCR

- Initiatives underway

  - Next Generation 911 network request for proposal (RFP)

  - Regional memorandum of understanding (MOU)

Current 911 vs. Next Generation 911

Current 911	NG911

• Technology over 30 years old
 	
• Supports text and voice
 	
• Antiquated location information
 	
• Limited information sharing supported between 911 Centers
 	
• Little to no redundancy, resiliency, or disaster recovery options
 	
• Vendor intends to transition out
	• IP platform
	
	• Voice, text, and video
	
	• Enhanced location information (device dependent)
	    • Call routing
	    • Caller location for primary 911 center
	
	• Enhanced information sharing
	    • 911 Center to 911 Center
	
	• Disaster recovery ready

Map of VA-DC-MD PSAPs and Tandems

Metropolitan Washington
Council of Governments

September 14, 2016
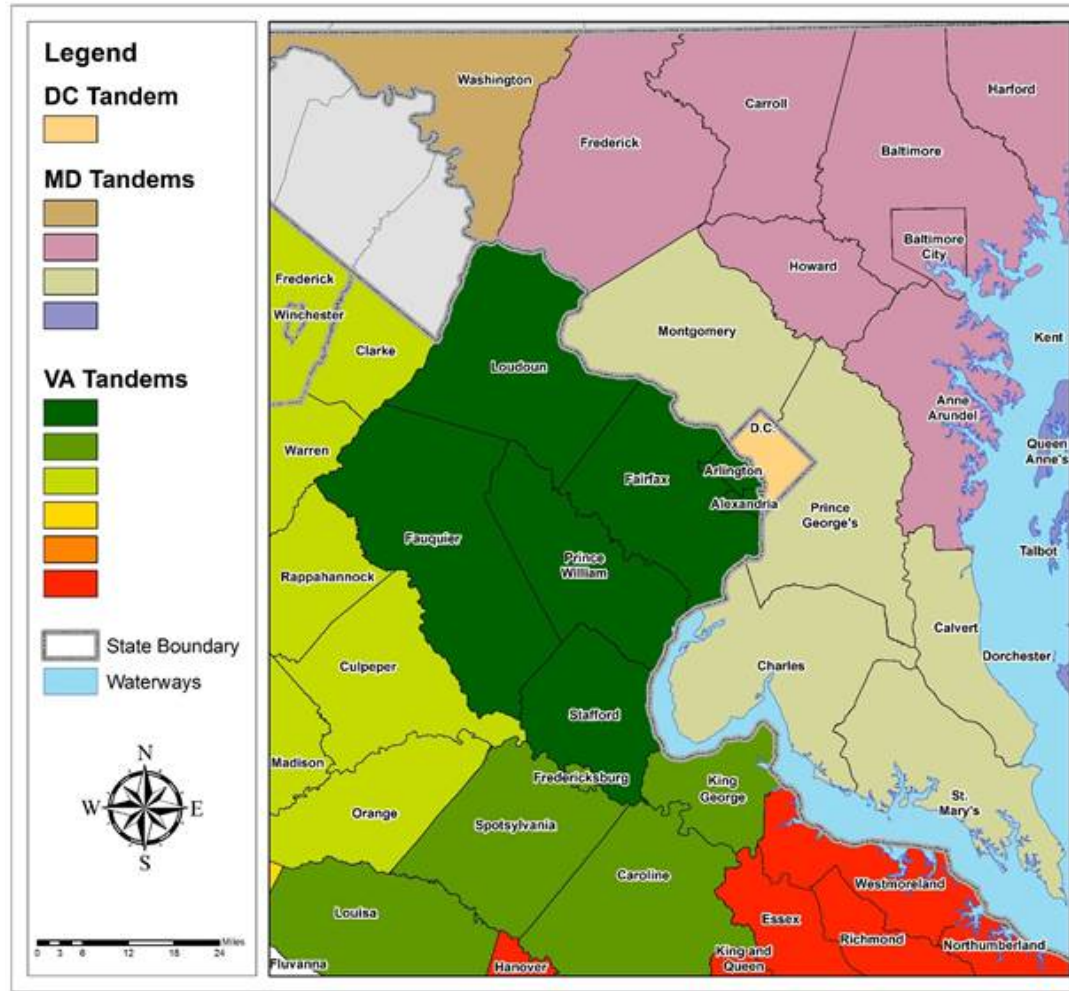
Resolution 55-2016

- References COG Board commitment since 2012 to regionally coordinated implementation of Next Generation 911 systems

- Asks COG Chief Administrative Officers Committee to develop and execute regional Memorandum of Understanding to coordinate resilient and regionally interoperable Next Generation 911 systems that utilize cooperative purchasing to facilitate efficient and cost-effective implementation

- Provide periodic updates to COG Board on Next Generation 911 implementation progress

- Staff recommends Board adoption of R55-2016

Stuart Freudberg

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Metropolitan Washington
Council of Governments

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS
777 NORTH CAPITOL STREET, NE
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RESOLUTION SUPPORTING DEVELOPMENT OF A MOU ON REGIONAL COLLABORATION TO DEVELOP AND IMPLEMENT A NEXT GENERATION 9-1-1 SYSTEM

WHEREAS, the Metropolitan Washington Council of Governments (COG) is comprised of the 22 jurisdictions of the National Capital Region's local governments and their governing officials, plus area members of the Maryland and Virginia legislatures and the U.S. Senate and House of Representatives, and COG provides a focus for action on issues of regional concern; and

WHEREAS, the COG Board received, accepted, and approved the "Final Report of 9-1-1 Service Gaps During and Following the Derecho Storm on June 29, 2012" on March 13, 2013 that established the 9-1-1 Directors Committee and approved other recommendations to include the Next Generation 9-1-1 initiative; and

WHEREAS, the COG Board supported the 9-1-1 Directors Committee in its use of FY14 UASI grant funds to design and develop a Next Generation 9-1-1 migration plan to upgrade and replace current inadequate 9-1-1 capabilities through local, regional, and other procurement efforts; and

WHEREAS, in September 2014 the COG Board adopted Resolution R58-2014 endorsing development and implementation of Next Generation 9-1-1 and directed the Emergency Preparedness Council (EPC) and the 9-1-1 Directors Committee to initiate a multi-year recommendation for implementation.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS THAT:

1) The board encourages the Chief Administration Officers to prepare and execute a Memorandum of Understanding (MOU) for COG members to coordinate resilient and regionally interoperable NextGen 9-1-1 systems that utilize cooperative purchasing to facilitate efficient and cost-effective implementation; and

2) The board be provided with periodic updates on progress with implementation of NextGen 9-1-1 capability including progress reporting on execution of the MOU.

AGENDA ITEM #10

TRENDS IN WORKFORCE DEMANDS

Metropolitan Washington
COUNCIL of Governments

TRENDS IN WORKFORCE DEMANDS - SEVEN KEY ECONOMIC CLUSTERS SUMMARY

During 2016, the Metropolitan Washington Council of Governments (COG) is analyzing real-time labor market data to better understand in-demand jobs and skills in the region. This effort expands upon COG's existing indicators of regional competitiveness and is one of the initiatives recommended in the *2016 State of the Region: Economic Competitiveness Report*. This report is second in a two-part series identifying and analyzing trends in workforce demand in metropolitan Washington.

This report focuses on the workforce needs of the key economic clusters. These clusters were identified by the *Roadmap for the Washington Region's Economic Future* with the potential to drive metropolitan Washington's economic growth over the next decade. They are the focus of the Global Cities Initiative, which is working to determine how to support and grow the region's export economy. With leaders in metropolitan Washington currently betting that the key economic clusters will help diversify the economy, it is important to determine how to assist the businesses that make up these clusters. One element is ensuring the development and attraction of the right talent to this region.

Top Five Occupations in Demand by the Key Economic Clusters, Metropolitan Washington, January-June 2016

STEM-Intensive Occupations[1]	Occupations (Overall)	Occupations with Lower Educational Requirements
1. Software Developers, Applications	1. Software Developers, Applications[1]	1. Security Guards,
2. Information Security Analysts	2. Sales Representatives	2. Hotel, Motel, and Resort Desk Clerks
3. Computer Systems Analysts	3. Computer Systems Engineers/Architects[2]	3. Maids and Housekeeping Cleaners
4. Database Administrators	4. Managers, All Other	4. Waiters and Waitresses
5. Computer Network Architects	5. Management Analysts	5. Cooks, Restaurant

Notes:

[1] STEM-intensive occupation; included on O*NET's list of STEM-Intensive occupations

[2] While not included on O*NET's list of STEM-intensive occupations, requires STEM training.

[3] Ranked within top ten for the Science and Security Technology Cluster

[4] Ranked within top ten for the Leisure and Business Hospitality Services Cluster

This report begins by reviewing the state of metropolitan Washington's economy as well as its advanced industries jobs. According to Brookings, the growth of the advanced industries is "the best shot at supportive, innovative, inclusive, and sustainable growth." These industries employ a large share of STEM-intensive occupations, at least 20 percent of their workforce. The Economics and Statistics Administration has stated that these "workers drive our nation's innovation and competitiveness by generating new ideas, new companies and new industries." The first part of this report concludes by considering the STEM-intensive as well as the comprehensive talent needs of the key economic clusters. The second part of this report considers the workforce needs of each of the key economic clusters separately.

KEY FINDINGS

- **Currently there is a mixed story about job growth in metropolitan Washington as well as its advanced industries jobs.** While job growth in metropolitan Washington outpaced the rest of the nation during the last three quarters, there are reasons to be concerned. Federal employment, with employees that are compensated 44 percent more than the region's average, has been growing at a slower rate. With over 30 percent of the federal workforce eligible to retire by 2017, it is possible that the share of federal employment will decline and the region's annual pay may grow at a slower rate in the future.

  Advanced industries jobs are associated with sustainable growth and innovation. Washington-Arlington-Alexandria, DC-VA-MD-WV MSA has the third greatest number of advanced industries jobs. However, with 75 percent of the jobs in only three advanced industries, the region is vulnerable to ups and downs in any one of those three industries. In addition, advanced industries employment in the MSA has been growing at slower rate than other regions with similar shares of advanced industries jobs. For long-term stability, the region needs to diversify its economy away from the federal government in a smart, strategic way, that supports the growth of high-paying jobs in the private sector.

- **Overall, the key economic clusters performed well between 2014 and 2015 and include many advanced industries. Efforts to support the key economic clusters may also help metropolitan Washington's advanced industries.** Overall, private employment for the key economic clusters grew faster than total employment for the region between 2014 and 2015. In 2015, all of the clusters, except for Leisure and Business Hospitality Services, paid higher wage rates. Further, except for Leisure and Business Hospitality Services, each cluster includes one or more advanced industries.

- **STEM-Intensive talent, which is associated with innovation, is needed by all of the key economic clusters.** In metropolitan Washington, during the first half of 2016, all of the key economic clusters placed job postings for STEM-Intensive occupations. Overall, during the first half of 2015, 24 percent of all job postings in metropolitan Washington were for STEM-intensive occupations. Job postings for four of the seven economic clusters included an even high share: Business and Financial Services (36%), Science and Security Technology (34%), Information Communications Technology (32%), and Biology and Health Technology (26%).

- **The key economic clusters are frequently placing job postings for the same kinds of workers – for both STEM-Intensive talent and more comprehensive talent needs.** The top ten occupations, as well as, top ten STEM-Intensive occupations were identified for each of the key economic clusters (70 occupations each). When the duplicates were removed, 25 STEM-Intensive occupations and 36 occupations remained.

- **Workers trained to perform computer occupations are in high demand by the key economic clusters.** Seven of the top ten STEM-intensive occupations and five of the top ten occupations overall were computer occupations.

- **While educational requirements tended to be high, there were also opportunities for workers with lower education levels.** For most of the occupations, a high level of education was requested. When considering the comprehensive needs of the economic clusters, 73 percent or more of the job postings for 60 of the 70 occupations requested a Bachelor's degree or higher. For the ten occupations that remained 60 percent or more of the job postings only required a high school degree. Most of these were within the Leisure and Business Hospitality Services cluster and examples include Security Guards, Hotel, Motel, and Resort Desk Clerks, and Maids and Housekeeping Cleaners.

AGENDA ITEM #11

OTHER BUSINESS

AGENDA ITEM #12

ADJOURN